

June 30, 2025

From: Pete Miller
Executive Director
Management Performance Hub

MPH Strategic Spending Plan - FY26

1. How the spending plan will achieve the reserve target.

The reserve target will be met by:

- cutting minimally used services like POSIT Connect, resulting in a savings of \$87,000
- upgrading outdated, on-prem solutions, which will cost \$500,000 to implement, but will result in lower licensing and maintenance costs,
- pausing on non-critical open positions and those vacated through attrition, saving an average of \$130,000 per position annually.

2. The agency's plan to comply with the policies in the FMC.

MPH consistently applies with policies in the FMC.

3. Any cost savings identified by the agency.

Cost savings have been identified through eliminating minimally used services and evaluating license usage to eliminate overage.

4. Any opportunities to prioritize federal spending rather than state funding.

Federal funding is prioritized through the DDPR program with FSSA to include personnel costs and tech upgrades directly related to our drug data work. SLDS funding has been cut thus far, but will be prioritized if the opportunity re-emerges.

- SLDS : July 1 – September 30 up to \$200,000
- DDAPR: 1,013,066 ffy26 ; \$1,208,152.12 ffy27

5. Anticipated federal grant opportunities or renewals through June 30, 2026, which include a state match component.

The DDPR funding through FSSA is federally provided and includes a 90/10 match (\$101,000) provided by MPH.

6. The agency's staffing plan.

MPH is carefully monitoring staffing to ensure appropriate resources for key performance and cost-saving initiatives like KPMs and AI improvements. While some key positions may need to

be filled upon vacancy, MPH intends to flux between 40-44 employees while still maintaining reserve requirements.

7. An analysis of open contracts.

MPH has extensively analyzed all open tech contracts to ensure that ongoing services are valuable, right-sized and necessary. Already, several contracts are scheduled to be eliminated or adjusted at the renewal dates. Examples of this include downsizing the POSIT contract (\$87,000 savings), repurposing grant funds upon the expiration of the Gartner contract (\$110,000) and streamlining licensing within Tableau.

8. The agency's anticipated procurement and technology needs through June 30, 2026, including any anticipated new procurements or contract renewals.

Large Changes:

Tableau (Transitioning to IOT ownership)

- MPH is in discussions with IOT to move Tableau to be an IOT owned application / environment – this will likely be a mid/long term change (2026-2027)
- Agencies will continue to be able to make purchases of creator licenses through the SELA.
- The full scope of what transitioning ownership will look like is being determined between MPH and IOT.
- Expected upgrades to the Tableau infrastructure will be on hold as ownership is determined.
- Expected investigation into Tableau Cloud will be on hold for the time being.

Informatica (Transitioning to alternative ownership *or* alternative funding by March 2026)

- MPH does not currently have internal funding to cover the cost of Informatica.
- Informatica is currently funded through March 2026 and will continue as normal for now.
- We will be discussing ownership with IOT, and agency stakeholders to determine the best way forward.
- License savings – \$423,000
- IOT hosting charges - \$50,000

SAP (Transitioning to a modernized solution)

- We will be prioritizing a fast-track solution to migrate our databases into a more cost-effective solution.
- The goal is as much of the current infrastructure being off SAP *on premise* as possible before December.
- This will be a fast migration and will require a great deal of work from the data management, and IT teams.

Smaller Changes:

POSIT (Continuing to be an MPH centric tool – not an enterprise offering)

- We will continue to utilize POSIT as our data science workbench
- We will migrate away from POSIT Connect (87k savings)

- i. All active server content will need to be moved or hosted elsewhere prior to October.
- ii. We will not be offering POSIT Connect hosted applications / work for other agencies.

CKAN / Data hub (Continuing to be an enterprise offering)

- Our Support team is investigating a new server solution (CKAN on Podman on RHEL, as opposed to CKAN on Docker on SuSE).
- We will be expanding a use case with 1 agency to try changing the hub's operational model to self-service.

ERE (Continuing in some capacity)

- Short term we will be placing some use restrictions on the ERE. These costs translate as Server Hosting through the IOT bill. Restrictions help limit usages and will keep the bill lower.
- This may look like a space limitation, or processing limitation (TBD)
- This may be restrictions place on how long a project may remain active if external users are not logging in.
- We will potentially be exploring some form of bill-back for project work that utilizes the ERE – but more will be communicated before anything is final.
- We may migrate to the ECAE depending on other fiscal constraints.
- ERE policies are being shifted to bring down costs as dramatically as possible while still maintaining security and privacy of data.

Data Requests (Development of a new system on hold - but exploring the feasibility of movement)

- Full migration away from Dynamics is on hold.
- We're exploring the feasibility of utilizing Salesforce instead of Microsoft Dynamics (Pricing and time expenses)
- We might be moving to Salesforce if costs are lower than Dynamics and depending on lift to move current processes.

Record Linkage (On Hold)

- Record Linkage development is on hold as we work out the database migration.
- We will still be working to determine better NIST compliance.

9. An analysis of the agency's capital plans, if applicable.

None

10. Any anticipated exceptions to FMCs or state policies, along with the justification for the requested exception.

MPH is asking to hold \$350,000 from our FY25 reversion amount, which was well above the required 2 percent. This money was earmarked for our SAP upgrade project, which is slated to be completed by January 1, 2026. With an estimate of \$400,000-600,000, this upgrade will help further efficiency and effectiveness in state government by catapulting our AI abilities and offerings.

Reversion Addendum (as requested):

MPH is asking to hold \$350,000 from our FY25 reversion amount, which was well above the required 2 percent. If our reserve exemption is not granted, we would plan to ask agencies to pay for a portion of Tableau earlier than expected.

The \$350,000 was earmarked for our SAP upgrade project, which is slated to be completed by January 1, 2026. With an estimate of \$400,000-600,000, this upgrade will help further efficiency and effectiveness in state government by catapulting our AI abilities and offerings.

We are currently moving forward assuming that we will be replacing SAP with IOT supported Azure Databricks, however last-minute revisions are still being considered to determine if there is more efficient or cost-effective solution that could be implemented. We are on track to determine this in the next couple weeks. The SAP upgrade/replacement, which is projected to cost between \$400,000 and \$600,000 will involve deploying new resources into Microsoft Azure. Regardless of technology chosen, we anticipate an increase in cloud spending as we determine the appropriate configuration and work with IOT to setup a more robust cloud environment. This increased expenditure will be necessary to create and refine both the development and production environments essential for the upgrade project. The migration will include increased data ingestion costs, storage costs, and computing costs as we work through the development of new processes in the cloud environment.

Additionally, to facilitate the migration of our databases, we may require vendor or contractor assistance. Should this become necessary, we estimate the cost to be between \$200,000 – 250,000. This will ensure that the migration is carried out smoothly and efficiently, minimizing any potential disruptions to our operations. It will also ensure that we are migrated before an SAP renewal is due at the end of the year (an additional \$400,000-500,000). If we fail to migrate within the calendar year, the cost will be the cost of migration, plus:

\$400,000.00-500,000.00 for another year's SAP renewal.

\$60,000 – 80,000 for another year's job scheduler renewal also expected to be replaced in this migration.

\$30,000 – for another year's operating system renewal.

Receiving these funds helps us move the process forward, eliminating our need for more expensive renewals later in the year.



State of Indiana

State Budget Agency
State House #212
Indianapolis, IN 46204
317-232-5610

Mike Braun, Governor
Chad Ranney, Director

Approved Fiscal Year 2026 Strategic Spending Reduction Plan

Agency Name: Management Performance Hub

Pursuant to applicable state budgeting and financial management guidelines, the undersigned hereby affirm that the Fiscal Year 2026 Strategic Spending Reduction Plan submitted for the above-named agency has been reviewed and is approved for implementation. This approval signifies the plan submitted is in alignment with agency priorities, applicable legal requirements, and available funding levels.

Chad E. Ranney
State Budget Director
Date: 8/25/25

Lisa Hershman
Secretary of Office of Management and Budget
Date: _____

Peter Miller
Executive Director of Management Performance Hub
Date: 7/29/2025