# 2019-2021 Higher Education Biennial Budget

Indiana Commission for Higher Education

November 2018

#### Overview

 Indiana Higher Education: The Investment and The Return

Performance Funding for Higher Education

Budget Process and Components

CHE Budget Recommendation

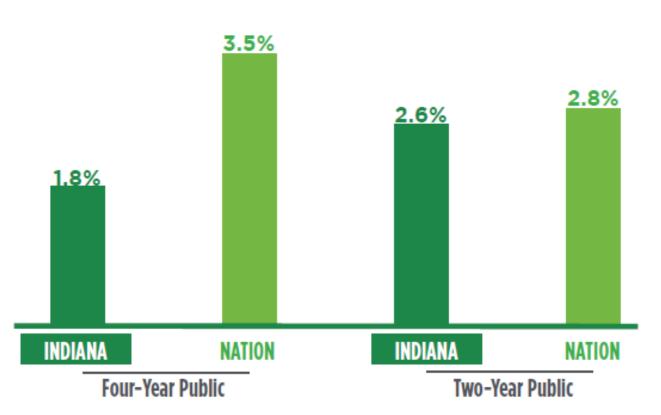


### Indiana Higher Education: The Investment and The Return



### The Investment Tuition: Indiana vs. the Nation

average annual increase in in-state tuition and fees (2006 to 2016; 2016 dollars)



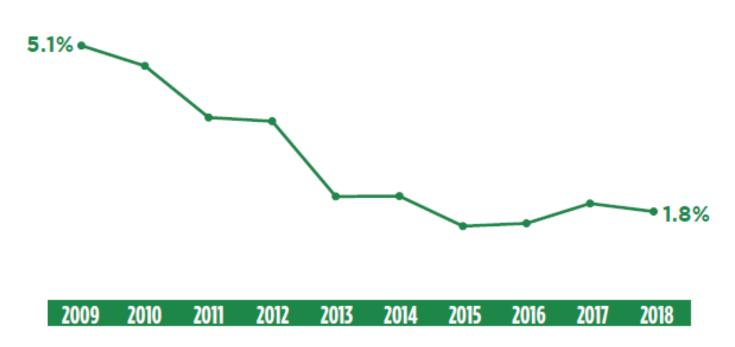


### The Investment

#### Tuition: Annual Percentage Change

#### **10-YEAR TREND**

average annual increase in in-state tuition & fees (2009 to 2018; nominal dollars)







#### The Return **Economic Impact**

#### % of Graduates Entering Workforce Who Received State Aid Indiana public college graduates (2008-2015 annual average)

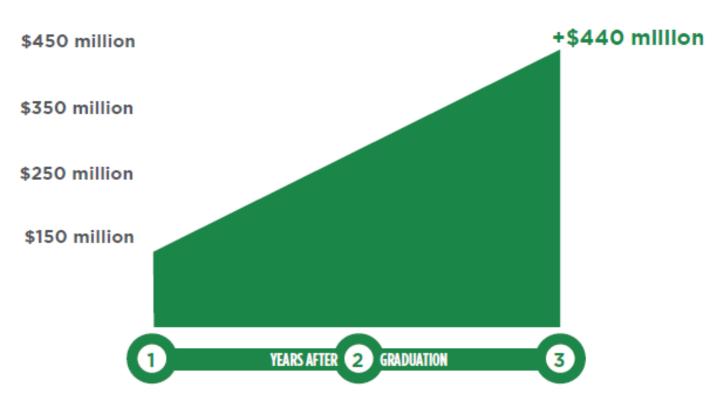






#### The Return Student Impact

Average Cumulative Wages of State Aid Recipients
Indiana public college graduates (average for 2011-2013 graduating classes)



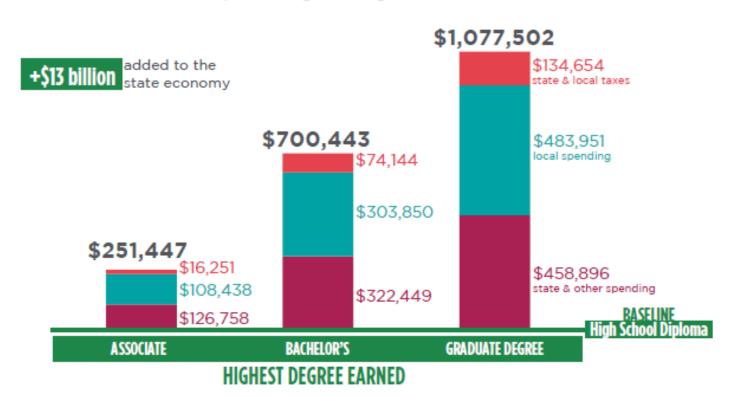




### The Return Earning Potential

#### ADDITIONAL DOLLARS

added to the economy by Hoosiers with a degree compared to high school graduates





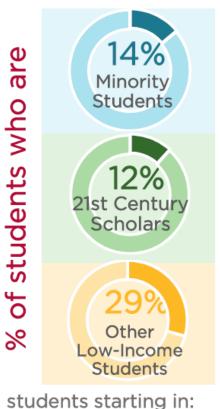
#### The Return 21st Century Scholar Success

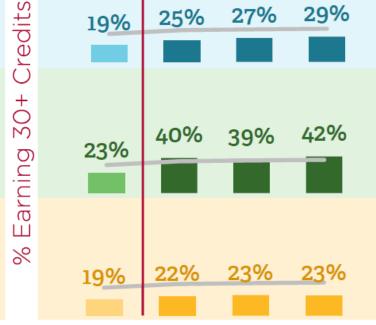
all students 38%

27%

29%

Fall 2015





25%

financial

aid reform

19%

Fall 2012







### The Return Workforce Ready Grant

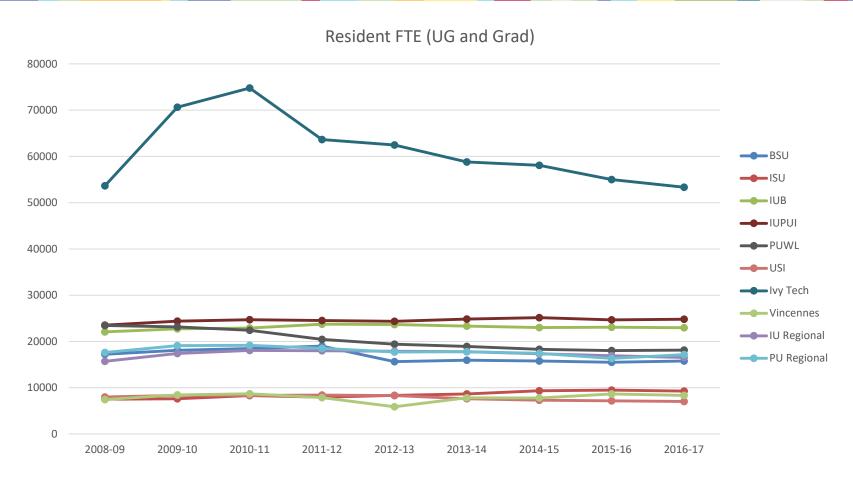
- 30,000 unique leads on NextLevelJobs.org
- Nearly 11,000 enrolled in Workforce Ready Grant Programs
  - 14% net increase in enrollments for WRG programs at Ivy Tech
- 4,000 Workforce Ready Grant Program completions
- Workforce Ready Grant Applicants by Industry Sector
  - Health & Life Sciences
  - IT & Business Services
  - Advanced Manufacturing
  - Building & Construction
  - Transportation & Logistics





# Indiana's Performance Funding for Higher Education

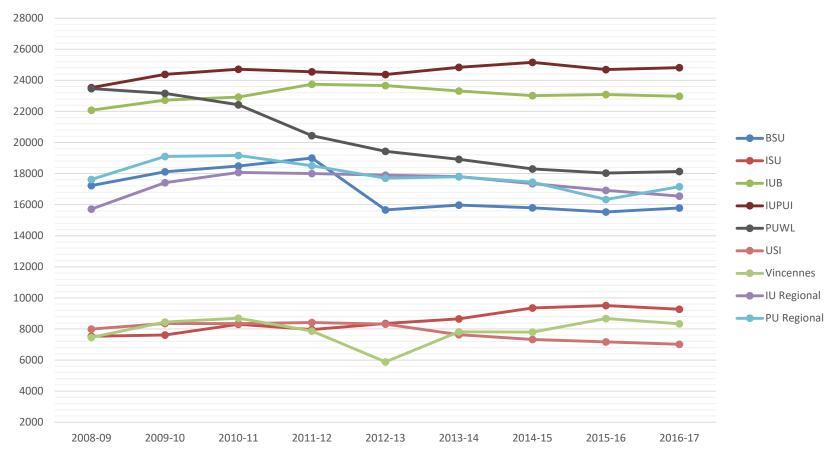
#### Resident FTE Enrollment w/ Ivy Tech





#### Resident FTE Enrollment w/o Ivy Tech







#### **5 Performance Funding Metrics**

- Overall Degree Completion
- On-Time Degree Completion Rate
- At-Risk Degree Completion (PELL)
- STEM Degree Completion
- Student Persistence Incentive



### Overall Degree Completion Increasing Statewide

Statewide Overall Degree Completion											
	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	5 YR % Increase				
18-29 Credit Hour Certificates	1,920	1,655	1,912	1,624	1,732	1,805	-6%				
1 Year Certificates	1,976	2,510	4,332	4,672	4,903	7,111	260%				
Associate Degrees	9,600	9,904	10,800	10,832	10,371	10,027	4%				
Bachelor Degrees	22,441	23,232	23,282	23,820	23,456	23,789	6%				
Masters Degrees	4,848	5,043	4,708	4,219	4,252	4,399	-9%				
Doctoral Degrees	830	832	831	903	848	846	2%				
TOTAL OVERALL DEGREES CONFERRED	41,615	43,176	45,865	46,070	45,562	47,977	15%				

• Completion for 1 year certificates has seen exponential growth.



### On-Time Graduation Rates Increasing Statewide

Statewide On-Time Graduation Rate										
	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	5 YR Percentage Point/% Increase			
Statewide On-Time Graduation Rate										
2 Year Institutions (Associates Only)	3.4%	4.5%	6.9%	7.5%	9.3%	11.3%	+7.9			
4 Year Institutions (Bachelor Only)	29.8%	31.6%	32.0%	35.5%	38.1%	41.2%	+11.3			
Statewide On-Time Completers					·					
2 Year Institutions (Associates Only)	474	421	641	665	834	891	88%			
4 Year Institutions (Bachelor Only)	7,005	7,445	7,450	8,313	8,660	9,557	36%			

- Increases in on-time completion achieved at all 15 campuses for the second consecutive biennia.
- Two campuses, PUWL and PUNW, saw double digit increases.



# At-Risk & STEM Degree Completion Increasing Statewide

Statewide At-Risk Degree Completion										
	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	5 YR % Increase			
18-29 Credit Hour Certificates	1,207	1,018	973	929	999	936	-22%			
1 Year Certificates	1,444	1,548	2,112	2,503	2,532	3,447	139%			
Associate Degrees	5,019	5,169	4,865	4,926	5,355	4,710	-6%			
Bachelor Degrees	6,850	7,699	7,775	7,959	7,674	7,534	10%			
TOTAL OVERALL DEGREES CONFERRED	14,520	15,434	15,725	16,317	16,560	16,627	15%			

Statewide STEM Degree Completion												
	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	5 YR % Increase					
18-29 Credit Hour Certificates	988	805	1,077	779	867	962	-3%					
1 Year Certificates	1,840	2,535	2,949	3,190	3,004	3,056	66%					
Associate Degrees	1,218	1,105	1,161	1,159	1,036	960	-21%					
Bachelor Degrees	4,639	4,761	4,925	5,309	5,323	5,550	20%					
Masters Degrees	778	731	716	684	600	693	-11%					
Doctoral Degrees	182	211	191	208	193	202	11%					
TOTAL OVERALL DEGREES CONFERRED	9,645	10,148	11,019	11,329	11,023	11,423	18%					



### Statewide Persistence Benchmarks Increasing Statewide

		Statewi	de Persiste	ence Rate			
	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	5 YR Percentage Point Increase
2 Year Institutions (Persistence)	_	_	_	_	_	_	_
Completed 15 Credit Hours	27.1%	39.5%	40.6%	40.0%	41.0%	38.1%	+11.0
Completed 30 Credit Hours (2YR)	26.2%	25.7%	27.1%	28.8%	27.9%	29.8%	+3.6
Completed 45 Credit Hours	19.3%	20.7%	20.1%	20.4%	21.4%	21.4%	+2.1
4 Year Institutions (Persistence)							
Completed 30 Credit Hours (4YR)	29.4%	32.0%	41.7%	44.6%	45.0%	45.7%	+16.3
Completed 60 Credit Hours	15.8%	18.6%	22.5%	29.3%	32.2%	32.2%	+16.4
Completed 90 Credit Hours	13.4%	14.6%	16.7%	20.5%	25.7%	27.7%	+14.2

- The success rate of persistence benchmarks is increasing in every category.
- The 90 credit hour benchmark is a new addition to the formula this year, and it mirrors the 45 credit hour benchmark for 2-year institutions.



### Indiana's Higher Education Budget

#### Review of Budget Process

- Summer and Fall 2017 Commissioner and Commission staff met with university presidents, university staff and an external expert to review and recommend updates to the performance funding formula
- **December 2017** Commission voted to update the performance funding metrics with two major changes: 1) eliminated the remediation metric, and 2) changed the high-impact metric to a STEM metric available to all public institutions
- **September/October 2018** Institutions presented budget requests to Commission
- October 25, 2018 Budget and Productivity Committee discussed the Commission's budget recommendation
- **November 8, 2018** Commission approved the CHE budget recommendation
- **November 19, 2018** Commissioner presents 2019-2021 budget recommendation for higher education to the State Budget Committee

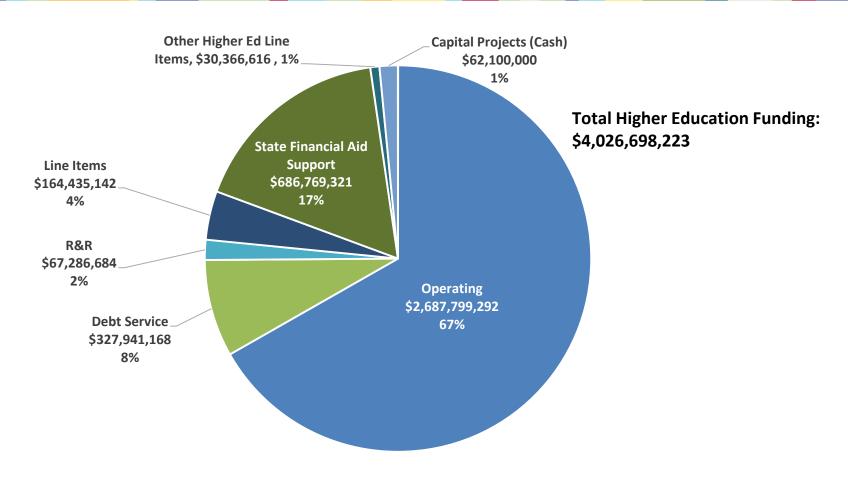


### Goals for CHE Budget Recommendation

- 1. Align recommendation to Indiana's Reaching Higher, Delivering Value strategic plan for higher education.
- 2. Align recommendation to support improved student success and completion—as well as greater affordability.
- Maintain Indiana's commitment to student financial aid.
- 4. Maintain state's support for higher education.
- **5. Increase** pool for performance funding and the amount of institutions' total budget funded through performance.



### Components of Higher Education Budget FY 2018 and FY 2019





#### **About the Budget Components**

- Operating Largest portion of higher education funding; direct state support to institutions
- <u>Student Financial Aid</u> State tuition and fee support to students attending postsecondary institutions in Indiana
- <u>Debt Service/Capital</u> State support for academic/administrative buildings bonded through student fees
- <u>Institution Line Items</u> Specific line items housed within institutions for programs and services outside of the general operations (includes dual credit)
- <u>Repair and Rehabilitation</u> State support for maintenance and upkeep of academic/administrative buildings
- Other Higher Education Line Items State support for higher education functions, such as CHE, Medical Education Board, leases, Statewide Transfer Website, Budget Agency, etc.



### State vs. Higher Ed Funding

INDIANA	Higher Ed State GF Operating (excludes capital)	State General Fund Operating (excludes capital)	% of Total Budget
2011	\$1,754,481,203	\$13,904,128,619	12.6%
2012	\$1,696,072,128	\$13,710,536,895	12.4%
2013	\$1,701,724,252	\$14,055,686,287	12.1%
2014	\$1,824,198,503	\$14,775,090,173	12.3%
2015	\$1,807,462,173	\$15,016,689,596	12.0%
2016	\$1,884,453,974	\$15,089,859,909	12.5%
2017	\$1,901,745,590	\$15,524,340,987	12.3%
2018	\$1,935,277,572	\$15,548,425,706	12.4%
2019	\$1,962,033,959	\$16,087,259,741	12.2%
2 Year % Change	3.2%	3.6%	
5 Year % Change	7.6%	8.9%	
5 Year CAGR	1.5%	1.7%	



#### **CHE Budget Recommendation**

#### **Budget Inputs**

- Increase performance funding pool to 7% in FY20 with 4.7% reallocation and 2.5% new funding
- Increase performance funding pool to 8% in FY21 with 4.3% reallocation and 4% new funding
  - New funding reflects Commission's commitment to partnering with institutions to increase the level of performance funding in Indiana
  - Recognizes institutions' commitment to keeping tuition increases low
  - Rolls 5 line items newly funded in the current FY18/FY19 biennium into the operating base at PU, ISU and USI
- Fund previously existing line items with an increase of 2.5%
- Fund dual credit at \$50 per credit hour



#### **Budget Inputs Continued**

- Fund capital based on university submitted requests:
  - IU \$62M (Priority 1)
  - PU \$60M (Priority 1, includes additional \$20M gift dollars)
  - BSU \$59.9M (Priority)
  - USI \$48M (Funds only request, includes additional \$3M local partnership dollars)
  - Ivy Tech \$49.89M (Priorities 1 & 3)
  - VU \$26.3M (All cash funded)
  - ISU \$18.4M (Funds only request)
- Resulting statewide debt ratio is 10.5% in FY20 and 11.8% in FY20
  - CHE recommended 11.3% in FY 2019
- Fund R&R at .50% (matching last 3 biennia levels) reflecting a 9.2% increase overall



### Maintaining Support for Financial Aid and the Commission

- 21<sup>st</sup> Century Scholars and Frank O'Bannon Recipients
- Financial Aid for Military and Public Safety Officers (CVO)
- Next Generation Hoosier Educators
- Graduate Medical Education Board
- Commission for Higher Education Data Submission System (CHEDSS) Update



#### Statewide Budget Recommendation

			FY 2020		FY 2021			
	FY 2019 Appropriation	Appropriation	\$ Change from FY 2019	% Change from FY 2019	Appropriation	\$ Change from FY 2019	% Change from FY 2019	
IHE Operating	\$ 1,360,154,775.00	\$ 1,394,155,799.00	\$ 34,001,024.00	2.50 %	\$ 1,414,560,657.00	\$ 54,405,882.00	4.00 %	
IHE Debt Service	\$ 175,391,703.00	\$ 162,977,282.00	-\$ 12,414,421.00	-7.08 %	\$ 188,505,988.00	\$ 13,114,285.00	7.48 %	
IHE Repair and Rehab	\$ 33,643,342.00	\$ 36,741,725.00	\$ 3,098,383.00	9.21 %	\$ 36,741,725.00	\$ 3,098,383.00	9.21 %	
IHE Line Items	\$ 81,052,571.00	\$ 81,541,363.00	\$ 488,792.00	0.60 %	\$ 81,541,363.00	\$ 488,792.00	0.60 %	
State Financial Aid Support	\$ 335,797,104.00	\$ 370,864,768.00	\$ 35,067,664.00	10.44 %	\$ 384,519,229.00	\$ 48,722,125.00	14.51 %	
Other Higher Ed Line Items	\$ 15,237,808.00	\$ 15,753,908.00	\$ 516,100.00	3.39 %	\$ 15,253,908.00	\$ 16,100.00	0.11 %	
IHE Capital Projects (Cash)	\$ 35,000,000.00	\$ 12,000,000.00	-\$ 23,000,000.00	-65.71 %	\$ 14,300,000.00	-\$ 20,700,000.00	-59.14 %	
TOTAL GENERAL FUND	\$ 2,036,277,303.00	\$ 2,074,034,845.00	\$ 37,757,542.00	1.85 %	\$ 2,135,422,870.00	\$ 99,145,567.00	4.87 %	



### Questions?



### INDIANA COMMISSION for HIGHER EDUCATION

# Indiana University System 2019-2021 Overall Summary

	FY 2019		FY 2020			FY 2021	
	Appropriation	Appropriation	\$ Change from FY 2019	% Change from FY 2019	Appropriation	\$ Change from FY 2019	% Change from FY 2019
OPERATING							
Performance Funding							
Base		\$394,240,411			\$394,240,411		
Reallocation		\$18,430,740			\$17,031,185		
New Funding		\$13,566,354			\$20,072,962		
PFF Total		\$31,997,094			\$37,104,147		
Funds Excluded from PFF		\$0			\$0		
Non Performance Funding							
Base		\$124,107,437			\$124,107,437		
Flat Inc		\$3,102,686			\$4,964,297		
Total							
<u>Total</u> Other Adjustments		\$0			\$0		
Appropriation	\$518,347,848	\$535,016,888	\$16,669,040	3.2%	\$543,385,107	\$25,037,259	4.8%
Арргорпацоп	φ510,547,040	\$333,010,000	\$10,009,040	3.270	\$343,363,107	Ψ25,057,259	4.070
DEBT SERVICE							
Existing		\$48,180,999			\$48,572,841		
New		\$0			\$4,975,040		
Total	\$55,161,237	\$48,180,999	(\$6,980,238)	-12.7%	\$53,547,881	(\$1,613,356)	-2.9%
LINE ITEMS							
General Fund	\$11,285,196	\$12,224,370	\$939,174	8.3%	\$12,224,370	\$939,174	8.3%
State Dedicated Funds	\$2,181,190	\$2,235,719	\$54,529	2.5%	\$2,235,719	\$54,529	2.5%
REPAIR & REHABILITATION							
Total	\$13,128,703	\$14,349,098	\$1,220,395	9.3%	\$14,349,098	\$1,220,395	9.3%
General Fund Total	\$597,922,984	\$609,771,355	\$11,848,371	2.0%	\$623,506,456	\$25,583,472	4.3%
Total	\$600,104,174	\$612,007,074	\$11,902,900	2.0%	\$625,742,175	<b>\$2</b> 5,638,001	4.3%

# Purdue University System 2019-2021 Overall Summary

	FY 2019		FY 2020			FY 2021	
	Appropriation	Appropriation	\$ Change from FY 2019	% Change from FY 2019	Appropriation	\$ Change from FY 2019	% Change from FY 2019
OPERATING							
Performance Funding							
Base		\$308,170,653			\$308,170,653		
Reallocation		\$14,406,978			\$13,312,972		
New Funding		\$4,776,301			\$8,932,076		
PFF Total		\$19,183,279			\$22,245,048		
Funds Excluded from PFF		\$0			\$0		
Non Performance Funding							
Base		\$17,616,120			\$17,616,120		
Flat Inc		\$440,403			\$704,645		
<u>Total</u>							
Other Adjustments		\$0			\$0		
Appropriation	\$325,786,773	\$331,003,477	\$5,216,704	1.6%	\$335,423,494	\$9,636,721	3.0%
DEBT SERVICE							
Existing		\$29,598,835			\$29,347,526		
New		\$0			\$4,814,555		
Total	\$32,280,429	\$29,598,835	(\$2,681,594)	-8.3%	\$34,162,081	\$1,881,652	5.8%
LINE ITEMS							
General Fund	\$36,252,330	\$34,651,217	(\$1,601,113)	-4.4%	\$34,651,217	(\$1,601,113)	-4.4%
State Dedicated Funds	\$0	\$686,934	\$686,934		\$686,934	\$686,934	
REPAIR & REHABILITATION							
Total	\$11,251,278	\$12,242,154	\$990,876	8.8%	\$12,242,154	\$990,876	8.8%
Total	ψ11,231,270	φ12,242,134	φσσυ,010	0.070	Ψ12,242,134	ψσσυ,010	0.070
General Fund Total	\$405,570,810	\$407,495,683	\$1,924,873	0.5%	\$416,478,946	\$10,908,136	2.7%
Total	\$405,570,810	\$408,182,617	\$2,611,807	0.6%	\$417,165,880	\$11,595,070	2.9%

# Ball State University 2019-2021 Overall Summary

	FY 2019		FY 2020			FY 2021	
	Appropriation	Appropriation	\$ Change from FY 2019	% Change from FY 2019	Appropriation	\$ Change from FY 2019	% Change from FY 2019
OPERATING							
Performance Funding							
Base		\$132,521,659			\$132,521,659		
Reallocation		\$6,195,388			\$5,724,936		
New Funding		\$1,887,214			\$3,647,606		
PFF Total		\$8,082,602			\$9,372,542		
Funds Excluded from PFF		\$0			\$0		
<u>Total</u>							
Other Adjustments		\$0			\$0		
Appropriation	\$132,521,659	\$134,408,873	\$1,887,214	1.4%	\$136,169,265	\$3,647,606	2.8%
DEBT SERVICE							
Existing		\$22,959,363			\$22,972,425		
New		\$0			\$4,806,531		
Total	\$22,882,929	\$22,959,363	\$76,434	0.3%	\$27,778,956	\$4,896,027	21.4%
LINE ITEMS							
General Fund	\$7,132,506	\$7,316,780	\$184,274	2.6%	\$7,316,780	\$184,274	2.6%
State Dedicated Funds	\$0	\$0	\$0		\$0	\$0	
REPAIR & REHABILITATION							
Total	\$2,715,486	\$2,917,359	\$201,873	7.4%	\$2,917,359	\$201,873	7.4%
General Fund Total	\$165,252,580				\$174,182,360		5.4%
Total	\$165,252,580	\$167,602,375	\$2,349,795	1.4%	\$174,182,360	\$8,929,780	5.4%

### Indiana State University 2019-2021 Overall Summary

	FY 2019		FY 2020			FY 2021	
	Appropriation	Appropriation	\$ Change from FY 2019	% Change from FY 2019	Appropriation	\$ Change from FY 2019	% Change from FY 2019
OPERATING							
Performance Funding							
Base		\$67,923,788			\$67,923,788		
Reallocation		\$3,175,437			\$2,934,308		
New Funding		\$4,140,180			\$5,549,131		
PFF Total		\$7,315,617			\$8,483,439		
Funds Excluded from PFF		\$0			\$0		
Total							
Other Adjustments		\$0			\$0		
Appropriation	\$67,923,788	\$72,063,968	\$4,140,180	6.1%	\$73,472,919		8.2%
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DEBT SERVICE							
Existing		\$11,574,682			\$13,934,387		
New		\$0			\$1,476,464		
Total	\$11,998,774	\$11,574,682	(\$424,092)	-3.5%	\$15,410,851	\$3,412,077	28.4%
LINE ITEMS							
General Fund	\$3,334,750	\$1,042,450	(\$2,292,300)	-68.7%	\$1,042,450	(\$2,292,300)	-68.7%
State Dedicated Funds	\$446,438	\$457,600	\$11,162	2.5%	\$457,600	\$11,162	2.5%
REPAIR & REHABILITATION							
Total	\$1,391,284	\$1,504,289	\$113,005	8.1%	\$1,504,289	\$113,005	8.1%
General Fund Total	\$84,648,596	\$86,185,389	\$1,536,793	1.8%	\$91,430,509	<b>\$</b> 6,781,913	8.0%
Total	\$85,095,034	\$86,642,989	\$1,547,955	1.8%	\$91,888,109	\$6,793,075	8.0%

# University of Southern Indiana 2019-2021 Overall Summary

	FY 2019		FY 2020			FY 2021	
	Appropriation	Appropriation	\$ Change from FY 2019	% Change from FY 2019	Appropriation	\$ Change from FY 2019	% Change from FY 2019
OPERATING							
Performance Funding							
Base		\$46,529,008			\$46,529,008		
Reallocation		\$2,175,231			\$2,010,053		
New Funding		\$1,681,141			\$2,461,825		
PFF Total		\$3,856,372			\$4,471,878		
Funds Excluded from PFF		\$0			\$0		
Total							
Other Adjustments		\$0			\$0		
Appropriation	\$46,529,008	\$48,210,149	\$1,681,141	3.6%	\$48,990,833	\$2,461,825	5.3%
DEBT SERVICE							
Existing		\$11,524,725			\$12,062,142		
New		\$0			\$3,851,644		
Total	\$12,232,928	\$11,524,725	(\$708,203)	-5.8%	\$15,913,786	\$3,680,858	30.1%
LINE ITEMS							
General Fund	\$2,039,428	\$791,600	(\$1,247,828)	-61.2%	\$791,600	(\$1,247,828)	-61.2%
State Dedicated Funds	\$0	\$0	\$0		\$0	\$0	
REPAIR & REHABILITATION							
Total	\$931,336	\$1,112,962	\$181,626	19.5%	\$1,112,962	\$181,626	19.5%
General Fund Total	\$61,732,700	\$61,639,436	(\$93,264)	-0.2%	\$66,809,181	\$5,076,481	8.2%
Total	\$61,732,700	\$61,639,436	(\$93,264)	-0.2%	\$66,809,181	\$5,076,481	8.2%

# Vincennes University 2019-2021 Overall Summary

	FY 2019	FY 2020			FY 2021			
	Appropriation	Appropriation	\$ Change from FY 2019	% Change from FY 2019	Appropriation	\$ Change from FY 2019	% Change from FY 2019	
OPERATING								
Performance Funding								
Base		\$41,117,382			\$41,117,382			
Reallocation		\$1,922,238			\$1,776,271			
New Funding		\$2,444,139			\$3,287,106			
PFF Total		\$4,366,377			\$5,063,377			
Funds Excluded from PFF		\$0			\$0			
Total_								
Other Adjustments		\$0			\$0			
Appropriation	\$41,117,382	\$43,561,521	\$2,444,139	5.9%	\$44,404,488	\$3,287,106	8.0%	
DEBT SERVICE								
Existing		\$6,215,488			\$6,210,108			
New		\$0			\$0			
Total	\$6,204,492	\$6,215,488	\$10,996	0.2%	\$6,210,108	\$5,616	0.1%	
LINE ITEMS								
General Fund	\$6,933,800	\$7,676,650	\$742,850	10.7%	\$7,676,650	\$742,850	10.7%	
State Dedicated Funds	\$0	\$0	\$0		\$0	\$0		
REPAIR & REHABILITATION								
Total	\$906,602	\$1,005,286	\$98,684	10.9%	\$1,005,286	\$98,684	10.9%	
General Fund Total	\$55,162,276	\$58,458,945	\$3,296,669	6.0%	\$59,296,532	\$4,134,256	7.5%	
Total	\$55,162,276	\$58,458,945	\$3,296,669	6.0%	\$59,296,532	\$4,134,256	7.5%	

### Ivy Tech Community College 2019-2021 Overall Summary

	FY 2019	FY 2020			FY 2021		
	Appropriation	Appropriation	\$ Change from FY 2019	% Change from FY 2019	Appropriation	\$ Change from FY 2019	% Change from FY 2019
OPERATING							
Performance Funding							
Base		\$227,928,317			\$227,928,317		
Reallocation		\$10,655,649			\$9,846,503		
New Funding		\$1,962,606			\$4,786,234		
PFF Total		\$12,618,255			\$14,632,737		
Funds Excluded from PFF		\$0			\$0		
<u>Total</u>							
Other Adjustments		\$0			\$0		
Appropriation	\$227,928,317		\$1,962,606	0.9%	\$232,714,551	\$4,786,234	2.1%
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DEBT SERVICE							
Existing		\$32,923,190			\$31,479,022		
New		\$0			\$4,003,303		
Total	\$34,630,914	\$32,923,190	(\$1,707,724)	-4.9%	\$35,482,325	\$851,411	2.5%
LINE ITEMS							
General Fund	\$14,074,561	\$17,838,296	\$3,763,735	26.7%	\$17,838,296	\$3,763,735	26.7%
State Dedicated Funds	\$1,768,548	\$1,768,548	\$0	0.0%	\$1,768,548	\$0	0.0%
REPAIR & REHABILITATION							
Total	\$3,318,653	\$3,610,577	\$291,924	8.8%	\$3,610,577	\$291,924	8.8%
General Fund Total	\$279,952,445	\$284,262,986	\$4,310,541	1.5%	\$289,645,749	\$9,693,304	3.5%
Total	\$281,720,993	\$286,031,534	\$4,310,541	1.5%	\$291,414,297	\$9,693,304	3.4%