					4 Year Compound	Increase from
Thea Bowman Leadership Academy (9460)	FY 2011	FY 2012	FY 2013	FY 2014	Annual Growth Rate	Previous Year
Student Academic Achievement						
Certified Salaries (110)	\$2,697,724	\$2,698,963	\$2,871,364	\$3,050,502	3%	6%
Noncertified Salaries (120)	\$2,544,558	\$2,496,747	\$1,978,716	\$1,777,017	-9%	-10%
Group Health Insurance (222)	\$415,063	\$381,928	\$358,055	\$380,732	-2%	6%
Equipment (730)	\$98,898	\$50,870	\$86,714	\$286,284	30%	230%
Other Purchased Professional and Technical Services (319)	\$52,466	\$36,358	\$123,142	\$238,369	46%	94%
Teacher Retirement Fund, After 7-1-95 (216)	\$196,370	\$185,189	\$257,930	\$219,137	3%	-15%
Social Security-Certified Employee Retirement (212)	\$207,414	\$207,119	\$207,669	\$214,070	1%	3%
Public Employees Retirement Fund (214)	\$146,916	\$189,187	\$196,688	\$152,321	1%	-23%
Social Security-Noncertified Employee Retirement (211)	\$210,082	\$166,560	\$153,521	\$128,633	-12%	-16%
Operational Supplies (611)	\$193,796	\$103,316	\$67,471	\$106,149	-14%	57%
Purchased Professional and Technnical Instruction Services (311)	\$0	\$169,608	\$98,064	\$93,022	N/A	-5%
Purchased Professional and Technnical Instructional Programs Improvement Services (312)	\$201,913	\$120,754	\$80,412	\$87,068	-19%	8%
Unemployment compensation (230)	\$43,238	\$45,349	\$40,980	\$73,366	14%	79%
Textbooks (630)	\$167,995	\$113,610	\$106,243	\$66,326	-21%	-38%
Workers Compensation Insurance (225)	\$25,850	\$13,311	\$13,768	\$34,667	8%	152%
Purchased Services; Student Transportation Services (510)	\$58,045	\$46,426	\$1,046	\$15,077	-29%	> 500%
Printing and Binding (550)	\$16,087	\$8,055	\$133	\$14,344	-3%	> 500%
are, Application Systems, or Productivity Applications Needed in the Operation of a School (747)	\$46,791	\$16,625	\$49,665	\$13,840	-26%	-72%
Connectivity (744)	\$49,696	\$28,534	\$22,861	\$12,569	-29%	-45%
Equipment Purchases over the LEA's Capitalization Threshold (735)	\$0	\$0	\$12,716	\$6,298	N/A	-50%
Library Books (640)	\$41,690	\$12,135	\$3,957	\$1,407	-57%	-64%
Purchased Property Services; Repairs and Maintenance Services (430)	\$2,225	\$3,000	\$504	\$1,067	-17%	112%
Periodicals (650)	\$223	\$1,600	\$525	\$1,024	46%	95%
Other General Supplies (615, 660 to 689)	\$55,469	\$37,606	\$42,655	\$942	-64%	-98%
Dues and Fees (810)	\$340	\$523	\$949	\$367	2%	-61%
Travel (580)	\$0	\$584	\$965	\$0	N/A	-100%
Student Academic Achievement Total	\$7,472,848	\$7,133,959	\$6,776,714	\$6,974,598	-2%	3%
Student Instructional Support						
Noncertified Salaries (120)	\$514,705	\$557,473	\$547,994	\$482,247	-2%	-12%
Certified Salaries (110)	\$179,406	\$197,144	\$250,715	\$250,847	9%	0%
Group Health Insurance (222)	\$90,141	\$60,854	\$93,906	\$91,926	0%	-2%
Printing and Binding (550)	\$62,578	\$53,325	\$38,663	\$50,589	-5%	31%
Public Employees Retirement Fund (214)	\$31,854	\$38,559	\$43,439	\$44,752	9%	3%
Social Security-Certified Employee Retirement (212)	\$11,376	\$13,925	\$20,901	\$32,699	30%	56%

					4 Year Compound	Increase from
Thea Bowman Leadership Academy (9460)	FY 2011	FY 2012	FY 2013	FY 2014	Annual Growth Rate	Previous Year
Social Security-Noncertified Employee Retirement (211)	\$23,693	\$41,715	\$35,284	\$32,007	8%	-9%
Other Purchased Professional and Technical Services (319)	\$44,107	\$55,451	\$60,006	\$29,750	-9%	-50%
Operational Supplies (611)	\$54,930	\$51,200	\$33,371	\$22,453	-20%	-33%
Teacher Retirement Fund, After 7-1-95 (216)	\$13,003	\$14,584	\$21,937	\$20,108	12%	-8%
Telephone (531)	\$51,041	\$77,079	\$58,786	\$19,521	-21%	-67%
Unemployment compensation (230)	\$2,828	\$5,806	\$6,758	\$6,546	23%	-3%
Postage and Postage Machine Rental (532)	\$10,024	\$9,382	\$9,558	\$6,218	-11%	-35%
Purchased Professional and Technnical Instructional Programs Improvement Services (312)	\$0	\$0	\$11,610	\$1,448	N/A	-88%
Travel (580)	\$2,260	\$3,193	\$2,269	\$1,081	-17%	-52%
Dues and Fees (810)	\$8,286	\$9,138	\$3,375	\$47	-73%	-99%
Equipment Purchases over the LEA's Capitalization Threshold (735)	\$0	\$0	\$350	\$0	N/A	-100%
Equipment (730)	\$17,320	\$6,439	\$0	\$0	-100%	N/A
Workers Compensation Insurance (225)	\$8,553	\$10,501	-\$13	-\$93	N/A	N/A
Student Instructional Support Total	\$1,126,104	\$1,205,767	\$1,238,910	\$1,092,146	-1%	-12%
Overhead and Operational						
Other Purchased Professional and Technical Services (319)	\$1,518,948	\$1,559,496	\$1,379,222	\$1,328,498	-3%	-4%
Certified Salaries (110)	\$348,079	\$331,145	\$353,353	\$545,212	12%	54%
Food Purchases (614)	\$386,527	\$397,646	\$373,887	\$412,502	2%	10%
Noncertified Salaries (120)	\$608,139	\$531,579	\$429,757	\$397,104	-10%	-8%
Heating and Cooling for Buildings - Electricity (621)	\$151,742	\$151,190	\$177,421	\$158,920	1%	-10%
Operational Supplies (611)	\$108,581	\$130,135	\$81,603	\$86,269	-6%	6%
Heating and Cooling for Buildings - Gas (622)	\$56,141	\$73,742	\$52,134	\$62,350	3%	20%
Group Health Insurance (222)	\$42,479	\$30,192	\$35,539	\$52,581	5%	48%
Property Insurance, Liability Insurance, and Transporation Insurance (520)	\$31,826	\$37,501	\$22,067	\$52,172	13%	136%
Utility Services Removal of Refuse and Garbage (412)	\$30,099	\$33,143	\$38,089	\$43,483	10%	14%
Utility Services Water and Sewage (411)	\$37,769	\$39,958	\$41,808	\$40,198	2%	-4%
Purchased Professional and Technnical Instructional Programs Improvement Services (312)	\$21,762	\$33,785	\$15,998	\$39,833	16%	149%
Purchased Property Services; Repairs and Maintenance Services (430)	\$41,167	\$36,870	\$35,658	\$37,917	-2%	6%
Teacher Retirement Fund, After 7-1-95 (216)	\$23,007	\$28,326	\$24,836	\$33,378	10%	34%
Social Security-Certified Employee Retirement (212)	\$19,364	\$24,806	\$24,260	\$30,715	12%	27%
Social Security-Noncertified Employee Retirement (211)	\$34,046	\$39,667	\$32,818 \$34,703	\$29,388	-4%	-10%
Public Employees Retirement Fund (214)	\$37,373	\$36,346	\$31,792	\$26,532	-8%	-17%
Purchased Property Services; Cleaning Services (420)	\$3,251	\$4,091 \$0,634	\$11,967 \$14,470	\$19,683 \$44,224	57%	64%
Purchased Professional and Technnical Staff Services (314)	\$14,535	\$9,631	\$14,170	\$11,221	-6% 10%	-21%
Unemployment compensation (230)	\$6,920	\$6,265	\$3,503	\$9,985	10%	185%

					4 Year Compound	Increase from
Thea Bowman Leadership Academy (9460)	FY 2011	FY 2012	FY 2013	FY 2014	Annual Growth Rate	Previous Year
Other Communication Services (533 to 539)	\$32,472	\$4,407	\$10,081	\$8,069	-29%	-20%
Official Bond Premiums (525)	\$3,375	\$3,750	\$3,000	\$3,000	-3%	0%
Equipment (730)	\$21,555	\$19,763	\$0	\$1,879	-46%	N/A
Other Public or Private Utility Services (419)	\$1,415	\$1,493	\$1,552	\$1,836	7%	18%
Travel (580)	\$186	\$1,032	\$566	\$1,177	59%	108%
Bank Service Charges (871)	\$1,982	\$133	\$853	\$825	-20%	-3%
Telephone (531)	\$2,130	\$1,615	\$425	\$675	-25%	59%
Computer Hardware (741)	\$0	\$0	\$673	\$501	N/A	-26%
Postage and Postage Machine Rental (532)	\$200	\$18	\$32	\$100	-16%	214%
Improvements Other Than Buildings (715)	\$26,745	\$11,350	\$3,600	\$0	-100%	-100%
are, Application Systems, or Productivity Applications Needed in the Operation of a School (747)	\$977	\$4,167	\$0	\$0	-100%	N/A
Workers Compensation Insurance (225)	\$28,831	\$14,473	\$0	\$0	-100%	N/A
Advertising (540)	\$502	\$100	\$25	\$0	-100%	-100%
Purchased Property Services; Rentals (440)	\$53	\$106	\$0	\$0	-100%	N/A
Overhead and Operational Total	\$3,642,176	\$3,597,920	\$3,200,688	\$3,436,004	-1%	7%
Nonoperational						
Interest on Bonds or Notes (832)	\$1,283,232	\$1,278,602	\$1,280,624	\$1,258,648	0%	-2%
Purchased Property Services; Rentals (440)	\$264,619	\$263,605	\$262,826	\$283,368	2%	8%
Redemption of Principal (831)	\$165,614	\$180,640	\$248,750	\$270,535	13%	9%
Purchased Services; Student Transportation Services (510)	\$49,178	\$91,421	\$71,847	\$65,862	8%	-8%
Other Purchased Professional and Technical Services (319)	\$47,824	\$52,806	\$52,890	\$55,965	4%	6%
Dues and Fees (810)	\$23,951	\$23,622	\$17,182	\$28,921	5%	68%
Miscellaneous Objects (876 to 899)	\$43,265	\$24,831	\$26,189	\$12,075	-27%	-54%
Travel (580)	\$3,286	\$5,067	\$5,715	\$6,904	20%	21%
Equipment (730)	\$30,668	\$42,582	\$14,520	\$6,821	-31%	-53%
Food Purchases (614)	\$7,471	\$5,885	\$3,109	\$3,157	-19%	2%
Operational Supplies (611)	\$25,456	\$10,954	\$5,430	\$2,489	-44%	-54%
Computer Hardware (741)	\$301,799	\$79,538	\$0	\$347	-82%	N/A
Other General Supplies (615, 660 to 689)	\$0	\$24,481	\$2,130	\$0	N/A	-100%
Other purchased property services (490 to 499)	\$62	\$0	\$0	\$0	-100%	N/A
Other Technology Hardware (746)	\$1,264	\$4,181	\$0	\$0	-100%	N/A
Telecommunications Equipment (745)	\$8,333	\$0	\$1,864	\$0	-100%	-100%
Buildings (720)	\$136,695	\$0	\$0	\$0	-100%	N/A
Bank Service Charges (871)	\$0	\$4,750	\$0	\$0	N/A	N/A
Nonoperational Total	\$2,392,717	\$2,092,964	\$1,993,076	\$1,995,092	-4%	0%

Thea Bowman Leadership Academy (9460	FY 2011	FY 2012	FY 2013	FY 2014	4 Year Compound Annual Growth Rate	
		\$11.000.011	* 40.000.000	* 40.40 7 .000	20/	2%
Grand Total	ıl \$14,633,844	\$14,030,611	\$13,209,388	\$13,497,839	-2%	2