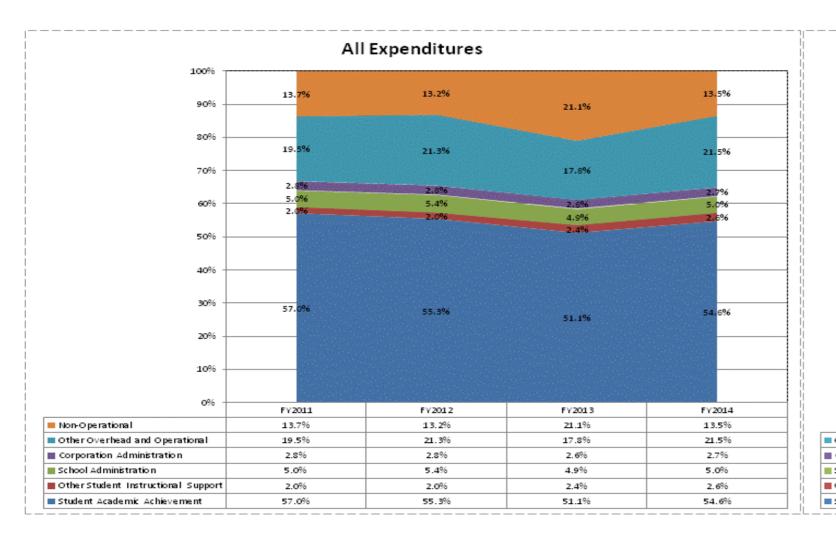
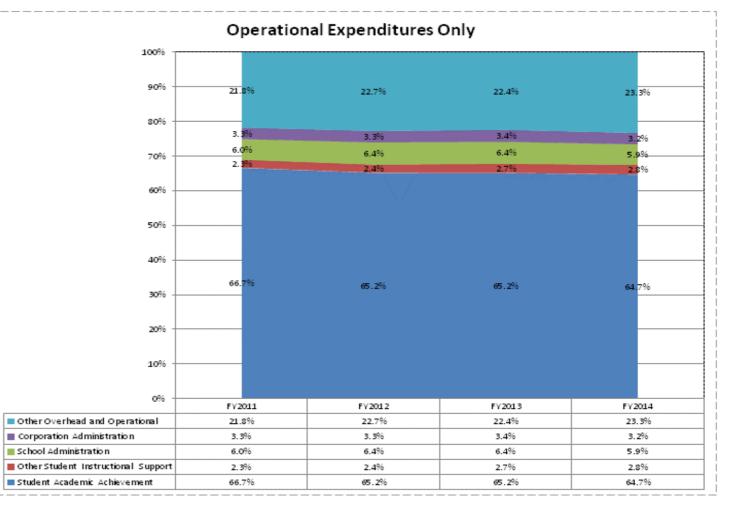
		FY06 % of Total		FY09 % of Total		FY13 % of Total		FY14 % of Total
Salem Community Schools (8205)	FY 2006	Exp	FY 2009	Ехр	FY 2013	Exp	FY 2014	Ехр
Student Academic Achievement	\$9,932,117	54.8%	\$10,136,380	53.8%	\$10,389,339	51.1%	\$10,607,104	54.6%
Student Instructional Support	\$1,244,378	6.9%	\$1,379,195	7.3%	\$1,489,600	7.3%	\$1,476,541	7.6%
Overhead and Operational	\$3,954,194	21.8%	\$4,279,923	22.7%	\$4,160,285	20.5%	\$4,705,677	24.2%
Nonoperational	\$3,007,456	16.6%	\$3,051,519	16.2%	\$4,291,600	21.1%	\$2,628,136	13.5%
Grand Total	\$18,138,145		\$18,847,016		\$20,330,824		\$19,417,458	

	FY 2006	FY 2009	FY 2013	FY 2014
Student Instructional Expenditures (Academic Achievement plus Support)	61.6%	61.1%	58.4%	62.2%





FY 2006 FY 2006 FY 2019 FY 2013 FY 2014 2006	2009 N/A -14% 1% N/A -22% N/A 12% 50% N/A	nrevious year N/A -7% 3% 3% N/A 11% N/A -42%
11050 Regular Programs; Full Day Kindergarten \$35,083 \$0 \$256,264 >500% 11100 Regular Programs; Elementary \$3,020,398 \$4,065,021 \$3,754,479 \$3,496,332 16% 11200 Regular Programs; Middle/Junior High \$1,782,002 \$1,971,800 \$1,948,896 \$1,999,078 12% 11300 Regular Programs; High School \$1,604,093 \$2,253,607 \$2,226,087 \$2,281,925 42% 11590 Other Vocational Education Programs \$27,239 \$0 \$0 \$0 -100% 11630 Regular Programs; Alternative Education Programs; High School \$114,182 \$185,141 \$129,342 \$143,969 26% 11910 Other Regular Programs; Competency Testing \$4,906 \$0 \$0 \$0 -100% 12110 Gifted And Talented; Gifted and Talented \$10,716 \$28,720 \$55,635 \$32,140 200% 12210 Mental Disabilities; Mild Mental Disabilities \$31,130 \$905 \$600 \$1,358 -96%	-14% 1% 1% N/A -22% N/A 12% 50%	-7% 3% 3% N/A 11% N/A -42%
11100 Regular Programs; Elementary \$3,020,398 \$4,065,021 \$3,754,479 \$3,496,332 16% 11200 Regular Programs; Middle/Junior High \$1,782,002 \$1,971,800 \$1,948,896 \$1,999,078 12% 11300 Regular Programs; High School \$1,604,093 \$2,253,607 \$2,226,087 \$2,281,925 42% 11590 Other Vocational Education Programs \$27,239 \$0 \$0 \$0 -100% 11630 Regular Programs; Alternative Education Programs; High School \$114,182 \$185,141 \$129,342 \$143,969 26% 11910 Other Regular Programs; Competency Testing \$4,906 \$0 \$0 \$0 -100% 12110 Gifted And Talented; Gifted and Talented \$10,716 \$28,720 \$55,635 \$32,140 200% 12210 Mental Disabilities; Mild Mental Disabilities \$31,130 \$905 \$600 \$1,358 -96%	-14% 1% 1% N/A -22% N/A 12% 50%	-7% 3% 3% N/A 11% N/A -42%
11200 Regular Programs; Middle/Junior High \$1,782,002 \$1,971,800 \$1,948,896 \$1,999,078 12% 11300 Regular Programs; High School \$1,604,093 \$2,253,607 \$2,226,087 \$2,281,925 42% 11590 Other Vocational Education Programs \$27,239 \$0 \$0 \$0 -100% 11630 Regular Programs; Alternative Education Programs; High School \$114,182 \$185,141 \$129,342 \$143,969 26% 11910 Other Regular Programs; Competency Testing \$4,906 \$0 \$0 \$0 -100% 12110 Gifted And Talented; Gifted and Talented \$10,716 \$28,720 \$55,635 \$32,140 200% 12210 Mental Disabilities; Mild Mental Disabilities \$31,130 \$905 \$600 \$1,358 -96%	1% 1% N/A -22% N/A 12% 50%	3% 3% N/A 11% N/A -42%
11300 Regular Programs; High School \$1,604,093 \$2,225,607 \$2,226,087 \$2,281,925 42% 11590 Other Vocational Education Programs \$27,239 \$0 \$0 \$0 -100% 11630 Regular Programs; Alternative Education Programs; High School \$114,182 \$185,141 \$129,342 \$143,969 26% 11910 Other Regular Programs; Competency Testing \$4,906 \$0 \$0 \$0 -100% 12110 Gifted And Talented; Gifted and Talented \$10,716 \$28,720 \$55,635 \$32,140 200% 12210 Mental Disabilities; Mild Mental Disabilities \$31,130 \$905 \$600 \$1,358 -96%	1% N/A -22% N/A 12% 50%	3% N/A 11% N/A -42%
11590 Other Vocational Education Programs \$27,239 \$0 \$0 \$0 -100% 11630 Regular Programs; Alternative Education Programs; High School \$114,182 \$185,141 \$129,342 \$143,969 26% 11910 Other Regular Programs; Competency Testing \$4,906 \$0 \$0 \$0 -100% 12110 Gifted And Talented; Gifted and Talented \$10,716 \$28,720 \$55,635 \$32,140 200% 12210 Mental Disabilities; Mild Mental Disabilities \$31,130 \$905 \$600 \$1,358 -96%	N/A -22% N/A 12% 50%	N/A 11% N/A -42%
11630 Regular Programs; Alternative Education Programs; High School \$114,182 \$185,141 \$129,342 \$143,969 26% 11910 Other Regular Programs; Competency Testing \$4,906 \$0 \$0 \$0 -100% 12110 Gifted And Talented; Gifted and Talented \$10,716 \$28,720 \$55,635 \$32,140 200% 12210 Mental Disabilities; Mild Mental Disabilities \$31,130 \$905 \$600 \$1,358 -96%	-22% N/A 12% 50%	11% N/A -42%
11910 Other Regular Programs; Competency Testing \$4,906 \$0 \$0 -100% 12110 Gifted And Talented; Gifted and Talented \$10,716 \$28,720 \$55,635 \$32,140 200% 12210 Mental Disabilities; Mild Mental Disabilities \$31,130 \$905 \$600 \$1,358 -96%	N/A 12% 50%	N/A -42%
12110 Gifted And Talented; Gifted and Talented \$10,716 \$28,720 \$55,635 \$32,140 200% 12210 Mental Disabilities; Mild Mental Disabilities \$31,130 \$905 \$600 \$1,358 -96%	12% 50%	-42%
12210 Mental Disabilities; Mild Mental Disabilities \$31,130 \$905 \$600 \$1,358 -96%	50%	
		4000/
ALMORE DI LI	N/A	126%
12350 Physical Impairment; Homebound \$4,765 \$0 \$327 \$736 -85%		125%
12510 Culturally Different; Communication Disorders \$0 \$0 \$0 \$0 N/A	N/A	N/A
12520 Culturally Different; Compensatory \$14,935 \$19,085 \$0 -100%	-100%	N/A
12610 Learning Disability \$0 \$0 \$0 \$0 N/A	N/A	N/A
12710 Equal Opportunity At Risk \$133,657 \$139,842 \$145,821 \$143,398 7%	3%	-2%
12900 Other Special Programs \$3,770 \$4,395 \$237,702 \$218,380 > 500%	> 500%	-8%
14100 Summer School Programs; Elementary \$1,677 \$12,494 \$1,307 \$493 -71%	-96%	-62%
14200 Summer School Programs; Middle/Junior High School \$13,539 \$757 \$0 \$0 -100%	-100%	N/A
14300 Summer School Programs; High School \$7,418 \$0 \$6,194 \$0 -100%	N/A	-100%
16100 Remediation Testing \$38,880 \$59,803 \$50,625 \$64,947 67%	9%	28%
16200 Preventive Remediation \$0 \$0 \$196 N/A	N/A	N/A
17300 Payments to Other Governmental Units Within State; Area Vocational School (Participating Shar \$207,256 \$213,585 \$99,933 \$138,929 -33%	-35%	39%
17400 Payments to Other Governmental Units Within State; Joint Services and Supply; Special Educat \$691,832 \$586,732 \$1,125,223 \$1,167,095 69%	99%	4%
22110 Improvement of Instruction; Service Area Direction \$0 \$0 \$23,208 N/A	N/A	N/A
22120 Improvement of Instruction; Instruction and Curriculum Development \$101,098 \$62,913 \$24,182 \$27,674 -73%	-56%	14%
22130 Improvement of Instruction; Instructional Staff Training \$0 \$0,333 \$0 N/A	N/A	-100%
22190 Improvement of Instruction; Other Improvement of Instructional Services \$664 \$0 \$4,125 > 500%	N/A	N/A
22220 Library/Media Services; School Library \$258,863 \$219,920 \$237,775 \$233,562 -10%	6%	-2%
22230 Library/Media Services; Audiovisual \$18,441 \$15,032 \$14,416 \$13,788 -25%	-8%	-4%
22310 Instruction, Related Technology; Technology Service Supervision and Administration \$0 \$2,105 \$0 \$N/A	-100%	N/A
22360 Instruction, Related Technology; Network Support \$125,258 \$159,898 \$212,824 \$231,499 85%	45%	9%
22900 Other Support Service, Instructional Staff \$0 \$19,026 \$17,479 N/A	N/A	-8%
25520 Textbooks for Rent or Resale; Textbooks, Workbooks, and Repairs \$187,243 \$133,928 \$95,415 \$110,292 -41%	-18%	16%
25540 Textbooks for Rent or Resale; Other Textbook Rental Service \$1,861 \$638 \$1,196 \$235 -87%	-63%	-80%
25590 Textbooks for Rent or Resale; Other Textbook Resale Services \$0 \$60 \$0 \$N/A	-100%	N/A
26497 2007 Account Code - Teachers Retirement Fund \$412,681 \$0 \$0 N/A	N/A	N/A
Student Academic Achievement Total \$8,853,587 \$10,136,380 \$10,389,339 \$10,607,104 20%	5%	2%
Student Instructional Support		
21120 Attendance and Social Work Services; Attendance Services \$20,569 \$21,783 \$23,068 \$30,203 47%	39%	31%
21130 Attendance and Social Work Services; Social Work Services \$1,000 \$0 -100%	N/A	N/A
21220 Guidance Services; Counseling Services \$218,284 \$237,873 \$282,451 \$295,193 35%	24%	5%
21240 Guidance Services; Information Services \$6,919 \$9,781 \$0 \$-100%	-100%	N/A
21290 Guidance Services; Other Guidance Services \$33,817 \$21,881 \$0 \$-100%	-100%	N/A
21310 Health Services; Service Area Direction \$0 \$20,498 \$113 \$196 N/A	-99%	74%
21340 Health Services; Nurse Services \$51,153 \$63,434 \$78,870 \$80,710 58%	27%	2%
21810 Special Education Administration; Service Area Direction \$0 \$0 \$69,999 \$69,952 N/A	N/A	0%
21890 Special Education Administration; Other Special Education Administration \$402 \$0 \$0 -100%	N/A	N/A
21910 Other Support Services, Students; Service Area Direction \$0 \$32,665 \$33,274 \$35,528 N/A	9%	7%
24100 Office of The Principal \$743,929 \$971,278 \$1,001,824 \$964,760 30%	-1%	-4%
Student Instructional Support Total \$1,076,073 \$1,379,195 \$1,489,600 \$1,476,541 37%	7%	-1%

	(o_00)				Incress from EV In	Increase from	
Account	FY 2006	FY 2009	FY 2013	FY 2014	Increase from FY In 2006	2009	Increase from previous year
Overhead and Operational							
23110 Board of Education; Service Area Direction	\$288	\$1,218	\$641	\$0	-100%	-100%	-100%
23150 Board of Education; Legal Services	\$8,287	\$7,052	\$16,903	\$8,296	0%	18%	-51%
23160 Board of Education; Promotion Expenses	\$2,094	\$1,188	\$670	\$2,841	36%	139%	324%
23190 Board of Education; Other Governing Body Services	\$1,864	\$3,047	\$323	\$3,522	89%	16%	> 500%
23210 Executive Administration; Office of The Superintendent	\$380,520	\$564,807	\$510,953	\$498,532	31%	-12%	-2%
23220 Executive Administration; Community Relations	\$0	\$0	\$53	\$740	N/A	N/A	> 500%
23230 Executive Administration; Staff Relations and Negotiations	\$256	\$0	\$0	\$856	235%	N/A	N/A
25160 Fiscal Services; Financial Accounting	\$0	\$0	\$217	\$400	N/A	N/A	84%
25191 Other Fiscal Services; Refund of Revenue	\$1,992	\$3,995	\$918	\$4,443	123%	11%	384%
25195 Other Fiscal Services; Bank Account Service Charge	\$0	\$0	\$730	\$757	N/A	N/A	4%
25199 Other Fiscal Services; Other	\$0	\$4,946	\$0	\$0	N/A	-100%	N/A
25300 Printing, Publishing, and Duplicating Services	\$410	\$145	\$13 5	\$0	-100%	-100%	-100%
25710 Personnel Services; Supervision of Personnel Services	\$40	\$0	\$0	\$0	-100%	N/A	N/A
25790 Personnel Services; Other Professional Services	\$0	\$0	\$5,891	\$3,030	N/A	N/A	-49%
26100 Operation and Maintenance of Plant Services; Service Area Direction	\$0	\$91,099	\$3,031	\$0	N/A	-100%	-100%
26200 Operation and Maintenance of Plant Services; Maintenance of Buildings	\$1,463,034	\$1,734,661	\$1,592,105	\$1,741,038	19%	0%	9%
26300 Operation and Maintenance of Plant Services; Maintenance of Grounds	\$122	\$0	\$0	\$0	-100%	N/A	N/A
26400 Operation and Maintenance of Plant Services; Maintenance of Equipment	\$264,972	\$235,669	\$233,789	\$222,451	-16%	-6%	-5%
26600 Operation and Maintenance of Plant Services; Security Services	\$0	\$0	\$0	\$13,000	N/A	N/A	N/A
26700 Operation and Maintenance of Plant Services; Insurance	\$78,364	\$116,909	\$80,896	\$151,270	93%	29%	87%
27010 Student Transportation; Service Area Direction	\$3,877	\$72,264	\$102,760	\$81,433	> 500%	13%	-21%
27100 Student Transportation; Vehicle Operation	\$433,737	\$501,358	\$511,620	\$548,794	27%	9%	7%
27300 Student Transportation; Vehicle Servicing and Maintenance	\$124,734	\$129,456	\$164,939	\$184,424	48%	42%	12%
27400 Student Transportation; Purchase of School Buses	\$222,230	\$0	-\$28,862	\$211,060	-5%	N/A	N/A
27500 Student Transportation; Insurance on Buses	\$14,840	\$20,196	\$176	\$24,104	62%	19%	> 500%
27900 Student Transportation; Other Student Transportation Services	\$19,484	\$76,660	\$94,556	\$105,785	443%	38%	12%
27910 Student Transportation; Bus Driver Training	\$2,267	\$2,414	\$3,343	\$2,389	5%	-1%	-29%
31100 Food Services Operations; Service Area Direction	\$1,120	\$1,652	\$3,482	\$1,537	37%	-7%	-56%
31200 Food Services Operations; Food Preparation and Dispensing	\$291,989	\$315,508	\$624,964	\$468,954	61%	49%	-25%
31400 Food Services Operations; Food Purchases	\$325,721	\$335,482	\$195,240	\$369,800	14%	10%	89%
31900 Other Food Services	\$55,152	\$60,195	\$40,810	\$56,222	2%	-7 %	38%
Overhead and Operational Total	\$3,697,392	\$4,279,923	\$4,160,285	\$4,705,677	27%	10%	13%
Nonenerational							
Nonoperational 33100 Community Service Operations; Direction of Community Services	\$0	\$0	\$0	\$39	N/A	N/A	N/A
33500 Welfare Activities Services	\$0	\$0	\$0	\$288	N/A	N/A	N/A
33990 Other Community Services; Other	\$388	\$0	\$5,263	\$2,260	483%	N/A	-57%
41000 Facilities Acquisition and Construction; Land Acquisition and Development	\$53,194	\$46,273	\$51,103	\$47,269	-11%	2%	-8%
43000 Facilities Acquisition and Construction; Professional Services	\$52,179	\$45,514	\$109,676	\$61,129	17%	34%	-44%
45100 Building Acquisition, Construction and Improvement; Building Acquisition, Construction and Im	\$703,040	\$620,302	\$51,424	\$182,777	-74%	-71%	255%
45200 Building Acquisition, Construction and Improvement; Energy Savings Contracts	\$35,799	\$0	\$1,850,516	\$36,575	2%	N/A	-98%
45400 Building Acquisition, Construction and Improvement; Sports Facilities	\$0	\$0	\$17,562	\$17,293	N/A	N/A	-2%
46000 Facilities Acquisition and Construction; Purchase of Moveable Equipment	\$0	\$0	\$0	\$0	N/A	N/A	N/A
47000 Facilities Acquisition and Construction; Purchase of Mobile or Fixed Equipment	\$151,691	\$71,757	\$70,755	\$28,367	-81%	-60%	-60%
49000 Facilities Acquisition and Construction; Other Facilities Acquisition and Construction	\$0	\$0	\$0	\$0	N/A	N/A	N/A
51100 Debt Services; Principal on Debt; Bonds	\$105,000	\$115,000	\$140,000	\$145,000	38%	26%	4%
51600 Debt Services; Principal on Debt; Other Department of Local Government Finance Approved Del	\$0	\$0	\$21,539	\$21,539	N/A	N/A	0%
52100 Debt Services; Interest on Debt; Bonds	\$98,200	\$86,534	\$64,082	\$57,166	-42%	-34%	-11%
52200 Debt Services; Interest on Debt; Temporary Loans	\$109	\$93,790	\$0	\$0	-100%	-100%	N/A
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Increase from FY Increase from FY

Increase from

<u>Account</u>	FY 2006	FY 2009	FY 2013	FY 2014	<u>2006</u>	<u>2009</u>	<u>previous year</u>
53100 Debt Services; Lease Rental; Buildings; Principal	\$1,798,850	\$1,575,675	\$980,000	\$1,290,000	-28%	-18%	32%
53150 Debt Services; Lease Rental; Buildings; Interest	\$0	\$377,491	\$470,473	\$459,713	N/A	22%	-2%
53200 Debt Services; Lease Rental; Equipment; Principal	\$0	\$15,050	\$140,681	\$250,434	N/A	> 500%	78%
53250 Debt Services; Lease Rental; Equipment; Interest	\$0	\$0	\$2,950	\$16,050	N/A	N/A	444%
53400 Debt Services; Lease Rental; Other; Principal	\$0	\$0	\$310,059	\$0	N/A	N/A	-100%
53450 Debt Services; Lease Rental; Other; Interest	\$0	\$4,134	\$5,519	\$12,238	N/A	196%	122%
59100 Other Debt Services Obligations; Registrars Fee	\$9,000	\$0	\$0	\$0	-100%	N/A	N/A
Nonoperational Total	\$3,007,449	\$3,051,519	\$4,291,600	\$2,628,136	-13%	-14%	-39%
Prorated By Fund	ı						
26491 2007 Account Code - PERF	\$153,104	\$0	\$0	\$0	N/A	N/A	N/A
26492 2007 Account Code - Social Security	\$704,993	\$0	\$0	\$0	N/A	N/A	N/A
26494 2007 Account Code - Group Insurance	\$449,138	\$0	\$0	\$0	N/A	N/A	N/A
26496 2007 Account Code - Unemployment Compensation	\$368	\$0	\$0	\$0	N/A	N/A	N/A
26498 2007 Account Code - Severance / Early Retirement Pay	\$196,041	\$0	\$0	\$0	N/A	N/A	N/A
Prorated By Fund Total	\$1,503,644	\$0	\$0	\$0	N/A	N/A	N/A