| Student Instructional Category | FY 2001 | FY01 \% of Total | FY 2006 | FY06 \% of Total | FY 2010 | FY10 \% of Total | FY 2011 | FY11\% of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Student Academic Achievement | \$37,244,629 | 59.6\% | \$41,449,196 | 56.0\% | \$40,474,048 | 52.1\% | \$39,815,054 | 51.8\% |
| Student Instructional Support | \$3,637,046 | 5.8\% | \$4,177,977 | 5.6\% | \$4,692,328 | 6.0\% | \$4,864,941 | 6.3\% |
| Overhead and Operational | \$13,935,141 | 22.3\% | \$17,914,803 | 24.2\% | \$19,967,300 | 25.7\% | \$19,245,420 | 25.0\% |
| Nonoperational | \$7,680,902 | 12.3\% | \$10,490,786 | 14.2\% | \$12,478,462 | 16.1\% | \$12,985,735 | 16.9\% |
| Grand Total | \$62,497,719 |  | \$74,032,761 |  | \$77,612,139 |  | \$76,911,150 |  |
|  |  | FY 2001 |  | FY 2006 |  | FY 2010 |  | FY 2011 |
| Student Instructional Expenditures (Academic Achievement plus Support) |  | 65.4\% |  | 61.6\% |  | 58.2\% |  | 58.1\% |



| Student Instructional Category | Account |  | FY 2001 | FY 2006 | FY 2010 | FY 20111 | I Increase | 5 Year Increase | 1 Year Increase |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Student Academic Achievement |  |  |  |  |  |  |  |  |  |
|  | 11100 R | Regular Programs; Elementary | \$9,864,820 | \$10,388,002 | \$14,131,836 | \$13,398,101 | 36\% | 29\% | -5\% |
|  | 11200 R | Regular Programs; Middle/Junior High | \$4,634,498 | \$4,877,851 | \$7,073,632 | \$6,713,565 | 45\% | 38\% | -5\% |
|  | 11300 R | Regular Programs; High School | \$6,070,696 | \$6,796,380 | \$8,155,921 | \$8,083,130 | 33\% | 19\% | -1\% |
|  | 11355 | Regular Programs; High School; Academic Honors High Ability Student Programs |  |  | \$474,243 | \$445,674 |  |  | -6\% |
|  | 11440 V | Vocational Education; Health Occupations | \$91,137 | \$57,603 | \$80,483 | \$75,654 | -17\% | 31\% | -6\% |
|  | 11480 | Vocational Education; Industrial Education A | \$220,867 | \$251,957 | \$347,977 | \$363,127 | 64\% | 44\% | 4\% |
|  | 11630 R | Regular Programs; Alternative Education Programs; High School | \$29,206 | \$3,092 |  |  | -100\% | -100\% |  |
|  | 12110 G | Gifted And Talented; Gifted and Talented | \$42,309 | \$23,926 | \$66,972 | \$54,818 | 30\% | 129\% | -18\% |
|  | 12210 M | Mental Disabilities; Mild Mental Disabilities |  |  | \$1,432 |  |  |  | -100\% |
|  | 12220 M | Mental Disabilities; Moderate Mental Disabilities |  |  | \$928 |  |  |  | -100\% |
|  | 12510 C | Culturally Different; Communication Disorders |  | \$5,644 | \$49,544 | \$51,512 |  | > 500\% | 4\% |
|  | 12520 C | Culturally Different; Compensatory | \$186,805 | \$43,199 | \$3,279 | \$2,145 | -99\% | -95\% | -35\% |
|  | 12610 L | Learning Disability |  |  | \$9,358 | \$16,524 |  |  | 77\% |
|  | 12710 E | Equal Opportunity At Risk | \$141,772 | \$185,588 | \$352,377 | \$27,405 | -81\% | -85\% | -92\% |
|  | 12900 | Other Special Programs | \$22,090 | \$22,389 | \$323,473 | \$75,365 | 241\% | 237\% | -77\% |
|  | 13100 A | Adult/Continuing Education Programs; Adult Basic Education | \$802,654 | \$765,638 | \$797,422 | \$460,381 | -43\% | -40\% | -42\% |
|  | 13200 A | Adult/Continuing Education Programs; Advanced Adult Education | \$488,744 | \$446,852 | \$464,925 | \$407,704 | -17\% | -9\% | -12\% |
|  | 13600 A | Adult/Continuing Education Programs; Special Interest Programs | \$27,478 | \$32,453 | \$5,087 |  | -100\% | -100\% | -100\% |
|  | 13900 A | Adult/Continuing Education Programs; Other Adult/Continuing Education Program | \$54,048 | \$43,640 | \$56,456 | \$23,318 | -57\% | -47\% | -59\% |
|  | 14100 S | Summer School Programs; Elementary |  |  | \$6,166 | \$7,577 |  |  | 23\% |
|  | 14200 S | Summer School Programs; Middle/Junior High School |  |  | \$52,090 | \$47,434 |  |  | -9\% |
|  | 14300 S | Summer School Programs; High School | \$173,085 | \$198,134 | \$167,406 | \$103,888 | -40\% | -48\% | -38\% |
|  | 16100 R | Remediation Testing | \$269,551 | \$342,976 | \$315,436 | \$185,367 | -31\% | -46\% | -41\% |
|  | 16200 P | Preventive Remediation | \$15,437 | \$2,729 | \$18,209 | \$11,726 | -24\% | 330\% | -36\% |
|  | 17300 P | Payments to Other Governmental Units Within State; Area Vocational School (Participat | \$737,598 | \$773,566 | \$1,551,052 | \$793,067 | 8\% | 3\% | -49\% |
|  | 17400 P | Payments to Other Governmental Units Within State; Joint Services and Supply; Specia | \$2,156,143 | \$2,480,813 | \$2,505,402 | \$4,706,084 | 118\% | 90\% | 88\% |
|  | 22110 Im | Improvement of Instruction; Service Area Direction | \$39,646 | \$38,059 | \$66,644 | \$26,915 | -32\% | -29\% | -60\% |
|  | 22120 Im | Improvement of Instruction; Instruction and Curriculum Development | \$150,265 | \$400,015 | \$547,774 | \$480,259 | 220\% | 20\% | -12\% |
|  | 22130 Im | mprovement of Instruction; Instructional Staff Training | \$81,214 | \$55,166 | \$41,820 | \$8,578 | -89\% | -84\% | -79\% |
|  | 22190 Im | Improvement of Instruction; Other Improvement of Instructional Services | \$7,981 |  |  |  | -100\% |  |  |
|  | 22210 L | Library/Media Services; Service Area Direction | \$76,512 | \$96,285 | \$124,165 | \$122,431 | 60\% | 27\% | -1\% |
|  | 22220 L | Library/Media Services; School Library | \$686,618 | \$550,568 | \$680,580 | \$544,008 | -21\% | -1\% | -20\% |
|  | 22230 L | Library/Media Services; Audiovisual | \$34,822 | \$36,101 | \$56,436 | \$32,928 | -5\% | -9\% | -42\% |
|  | 22250 L | Library/Media Services; Computer Assisted Instruction Services | \$1,707,943 | \$828,064 | \$831,057 | \$1,328,889 | -22\% | 60\% | 60\% |
|  | 22290 L | Library/Media Services; Other Educational Media Services | \$7,243 | \$73,663 | \$7,241 | \$1,376 | -81\% | -98\% | -81\% |
|  | 22310 In | Instruction, Related Technology; Technology Service Supervision and Administration |  |  | \$26,203 | \$47,630 |  |  | 82\% |
|  | 22360 In | Instruction, Related Technology; Network Support | \$907,166 |  | \$109,181 | \$267,554 | -71\% |  | 145\% |
|  | 22370 In | Instruction, Related Technology; Hardware Maintenance and Support |  |  | \$8,749 |  |  |  | -100\% |
|  | 22900 O | Other Support Service, Instructional Staff |  |  | \$167,901 | \$73,931 |  |  | -56\% |
|  | 25520 T | Textbooks for Rent or Resale; Textbooks, Workbooks, and Repairs | \$662,694 | \$766,729 | \$795,192 | \$826,985 | 25\% | 8\% | 4\% |
|  | 255500 | Textbooks for Rent or Resale; Direction of Resale Service | $\$ 26,453$ $\$ 1,13,998$ |  |  |  | $-100 \%$ |  |  |
|  | 264972 | 2007 Account Code - Teachers Retirement Fund | $\$ 1,132,998$ $\$ 31,550,493$ | $\$ 1,381,297$ $\$ 31,968,379$ |  |  |  |  |  |
| Student Academic Achievement Total |  |  | \$31,550,493 | \$31,968,379 | \$40,474,048 | \$39,815,054 | 26\% | 25\% | -2\% |
| Student Instructional Support |  |  |  |  |  |  |  |  |  |
|  | 21120 A | Attendance and Social Work Services; Attendance Services | \$36,978 | \$41,280 | \$70,466 | \$70,485 | 91\% | 71\% | 0\% |
|  | 21130 A | Attendance and Social Work Services; Social Work Services | \$95,522 | \$105,374 | \$407,368 | \$689,735 | > 500\% | > 500\% | 69\% |
|  | 21210 G | Guidance Services; Service Area Direction | \$621 | \$1,197 |  |  | -100\% | -100\% |  |
|  | 21220 G | Guidance Services; Counseling Services | \$509,749 | \$388,030 | \$353,197 | \$316,553 | -38\% | -18\% | -10\% |
|  | 21230 G | Guidance Services; Appraisal Services | \$26,300 | \$17,176 |  |  | -100\% | -100\% |  |
|  | 21290 G | Guidance Services; Other Guidance Services |  |  |  | \$2,112 |  |  |  |
|  | 21340 H | Health Services; Nurse Services | \$127,432 | \$144,427 | \$208,689 | \$338,563 | 166\% | 134\% | 62\% |
|  | 21390 H | Health Services; Other Health Services | \$156,756 | \$148,685 | \$202,306 | \$129,926 | -17\% | -13\% | -36\% |
|  | 21420 P | Psychological Testing |  |  | \$342 |  |  |  | -100\% |
|  | 24100 O | Office of The Principal | \$1,985,597 | \$2,299,352 | \$3,418,689 | \$3,282,265 | 65\% | - $43 \%$ | -4\% |


| Student Instructional Category | Account <br> 24900 Other Support Services, School Administration |  | FY 2001 | FY 2006 | $\begin{aligned} & \text { FY } 2010 \\ & \$ 30,679 \end{aligned}$ | $\begin{aligned} & \text { FY } \\ & \$ 34,563 \end{aligned}$ | ncrease | 5 Year Increase | 1 Year Increase 13\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Student Instructional Support Total |  |  | \$2,938,955 | \$3,146,422 | \$4,692,328 | \$4,864,941 | 66\% | 55\% | 4\% |
| Overhead and Operational |  |  |  |  |  |  |  |  |  |
|  | 23110 | Board of Education; Service Area Direction | \$20,550 | \$22,202 | \$97,926 | \$64,190 | 212\% | 189\% | -34\% |
|  | 23120 | Board of Education; Service Area Assistants | \$26,931 | \$16,729 | \$47,181 | \$48,817 | 81\% | 192\% |  |
|  | 23150 | Board of Education; Legal Services | \$59,975 | \$58,380 | \$93,358 | \$69,925 | 17\% | 20\% | -25\% |
|  | 23160 | Board of Education; Promotion Expenses | \$4,541 | \$6,166 | \$8,309 | -\$1,508 | -133\% | -124\% | -118\% |
|  | 23190 | Board of Education; Other Governing Body Services | \$12,880 | \$41,036 | \$59,799 | \$27,306 | 112\% | -33\% | -54\% |
|  | 23210 | Executive Administration; Office of The Superintendent | \$470,445 | \$456,216 | \$750,528 | \$774,702 | 65\% | 70\% |  |
|  | 23220 | Executive Administration; Community Relations | \$17,731 | \$10,071 | \$6,729 | \$18,637 | 5\% | 85\% | 177\% |
|  | 23290 | Executive Administration; Other Executive Administration Services | \$36,353 | \$33,295 | \$10,432 | \$18,998 | -48\% | -43\% | 82\% |
|  | 25110 | Fiscal Services; Office of The Business Manager | \$290,132 | \$331,100 | \$519,918 | \$502,561 | 73\% | 52\% | -3\% |
|  | 25191 | Other Fiscal Services; Refund of Revenue | \$8,495 | \$521,169 | \$14,959 | \$48,490 | 471\% | -91\% | 224\% |
|  | 25195 | Other Fiscal Services; Bank Account Service Charge | \$471 | \$7,381 | \$17,751 | \$18,853 | > 500\% | 155\% | 6\% |
|  | 25196 | Other Fiscal Services; Cash Change |  |  |  | \$440 |  |  |  |
|  | 25199 | Other Fiscal Services; Other | \$528 |  |  |  | -100\% |  |  |
|  | 25220 | Purchasing, Warehousing, and Distribution Services; Purchasing |  | \$84,463 | \$23,313 | -\$17,653 |  | -121\% | -176\% |
|  | 25300 | Printing, Publishing, and Duplicating Services | \$56,498 | \$45,254 | \$29,776 | \$35,366 | -37\% | -22\% | 19\% |
|  | 25400 | Planning, Research, Development and Evaluation | \$21,210 | \$17,597 |  |  | -100\% | -100\% |  |
|  | 25720 | Personnel Services; Recruitment and Placement |  |  | \$9,480 | \$9,073 |  |  | -4\% |
|  | 25810 | Administrative Technology Services; Technology Services Supervison And Administration |  |  | \$35,798 |  |  |  | -100\% |
|  | 25840 | Administrative Technology Services; Systems Operations |  |  | \$35,989 | \$8,026 |  |  | -78\% |
|  | 25850 | Administrative Technology Services; Network Support |  |  | \$57,382 | \$52,696 |  |  |  |
|  | 25860 | Administrative Technology Services; Hardware Maintenance And Support |  |  | \$204,875 | \$167,191 |  |  | -18\% |
|  | 25890 | Other Technology Services | \$162,175 | \$117,933 | \$74,881 | \$128,529 | -21\% | 9\% | 72\% |
|  | 25920 | Ditch Assessments | \$4,428 | \$6,166 | \$4,535 | \$3,018 | -32\% | -51\% | -33\% |
|  | 25950 | Other Assessments |  |  |  | \$5,634 |  |  |  |
|  | 25990 | Other Support Services, Central | \$22,360 | \$10,358 | \$395,783 | \$287,032 | > 500\% | > 500\% | -27\% |
|  | 26100 | Operation and Maintenance of Plant Services; Service Area Direction | \$116,301 | \$33,035 | \$32,529 | \$32,105 | -72\% | -3\% |  |
|  | 26200 | Operation and Maintenance of Plant Services; Maintenance of Buildings | \$5,101,163 | \$6,037,425 | \$8,076,933 | \$8,011,740 | 57\% | 33\% | -1\% |
|  | 26300 | Operation and Maintenance of Plant Services; Maintenance of Grounds | \$14,164 | \$11,286 | \$10,112 | \$21,617 | 53\% | 92\% | 114\% |
|  | 26400 | Operation and Maintenance of Plant Services; Maintenance of Equipment | \$754,150 | \$708,620 | \$871,835 | \$891,431 | 18\% | 26\% |  |
|  | 26495 | 2007 Account Code - Support Services, Central ; Other Staff Services ; Official Bonds |  | \$7,497 |  |  |  |  |  |
|  | 26499 | 2007 Account Code - Other | -\$3,906 | \$28 |  |  |  |  |  |
|  | 26500 | Operation and Maintenance of Plant Services; Vehicle Maintenance (not buses) | \$39,652 | \$72,097 | \$28,509 | \$27,389 | -31\% | -62\% | -4\% |
|  | 26600 | Operation and Maintenance of Plant Services; Security Services | \$1,100 | \$3,390 | \$32,180 | \$31,160 | > 500\% | > 500\% | -3\% |
|  | 26700 | Operation and Maintenance of Plant Services; Insurance | \$860 | \$535,446 | \$501,752 | \$516,615 | > 500\% | -4\% |  |
|  | 27010 | Student Transportation; Service Area Direction | \$235,149 | \$212,819 | \$359,764 | \$308,579 | 31\% | 45\% | -14\% |
|  | 27100 | Student Transportation; Vehicle Operation | \$1,309,438 | \$1,478,488 | \$1,815,043 | \$1,755,739 | 34\% | 19\% | -3\% |
|  | 27200 | Student Transportation; Monitoring Services | \$113,039 | \$94,816 | \$49,211 | \$68,007 | -40\% | -28\% | 38\% |
|  | 27300 | Student Transportation; Vehicle Servicing and Maintenance | \$871,603 | \$1,318,564 | \$1,362,041 | \$1,479,230 | 70\% | 12\% |  |
|  | 27400 S | Student Transportation; Purchase of School Buses | \$458,827 | \$404,996 | \$260,788 | \$88,319 | -81\% | -78\% | -66\% |
|  | 27500 | Student Transportation; Insurance on Buses |  | \$41,124 | \$118,055 | \$136,118 |  | 231\% |  |
|  | 27900 | Student Transportation; Other Student Transportation Services | \$168,943 | \$133,831 | \$135,261 | \$119,040 | -30\% | -11\% | -12\% |
|  | 31100 | Food Services Operations; Service Area Direction | \$13,312 | \$105,648 | \$256,093 | \$255,656 | 92\% | 142\% |  |
|  | 31200 F | Food Services Operations; Food Preparation and Dispensing | \$859,968 | \$1,077,202 | \$1,798,603 | \$1,544,794 | 80\% | 43\% | -14\% |
|  | 31300 F | Food Services Operations; Food Delivery |  |  | \$42,988 | \$3,559 |  |  | -92\% |
|  | 31400 F | Food Services Operations; Food Purchases | \$848,565 | \$1,135,614 | \$1,591,490 | \$1,587,706 | 87\% | 40\% | 0\% |
|  | 31900 | Other Food Services | \$7,576 | \$54,271 | \$125,409 | \$96,295 | > 500\% | 77\% | -23\% |
| Overhead and Operational Total |  |  | \$12,245,608 | \$15,251,714 | \$19,967,300 | \$19,245,420 | 57\% | 26\% | -4\% |
| Nonoperational |  |  |  |  |  |  |  |  |  |
|  | 33100 | Community Service Operations; Direction of Community Services | -\$24 |  |  |  |  |  |  |
|  | 33200 | Community Recreation | \$67,919 | \$44,511 | \$39,591 | \$55,736 | -18\% | 25\% | 41\% |
|  | 33300 | Civic Services |  |  | \$32,371 | \$26,347 |  |  | -19\% |
|  | 33400 | Athletic Coaches | \$275,576 $\$ 301$ | \$332,958 | \$452,209 | \$453,202 | -100\% | 36\% |  |
|  | 33940 | Child Care Services | \$22,941 | \$33,183 | \$66,087 | \$44,117 | 92\% | 33\% | -33\% |


| Student Instructional Category | Account |  | FY 2001 | FY 2006 | FY 2010 | FY 2011 | 10 Year Increase | 5 Year Increase | 1 Year Increase |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 33990 | Other Community Services; Other | \$45,305 | \$47,637 | \$20,698 | \$10,442 | -77\% | -78\% | -50\% |
|  | 43000 Fa | Facilities Acquisition and Construction; Professional Services | \$133,334 | \$178,083 | \$31,795 | \$145,660 | 9\% | -18\% | 358\% |
|  | 45100 в | Building Acquisition, Construction and Improvements | \$2,130,429 | \$1,237,871 | \$531,180 | \$1,617,076 | -24\% | 31\% | 204\% |
|  | 45500 Fa | Facilities Acquisition and Construction; Rent of Buildings, Facilities, and Equipment | \$1,199,377 | \$1,946,883 | \$1,761,974 | \$1,647,077 | 37\% | -15\% | -7\% |
|  | 46000 Fa | Facilities Acquisition and Construction; Purchase of Moveable Equipment | \$570,349 |  | \$75,339 |  | -100\% |  | -100\% |
|  | 47000 Fa | Facilities Acquisition and Construction; Purchase of Mobile or Fixed Equipment | \$1,228,725 | \$753,224 | \$1,087,018 | \$883,565 | -28\% | 17\% | -19\% |
|  | 49000 Fa | Facilities Acquisition and Construction; Other Facilities Acquisition and Construction | \$71,800 | \$129,965 |  |  | -100\% | -100\% |  |
|  | 51100 D | Debt Services; Principal on Debt; Bonds |  | \$335,000 | \$670,000 | \$710,000 |  | 112\% | 6\% |
|  | 52100 D | Debt Services; Interest on Debt; Bonds |  | \$370,738 | \$757,730 | \$717,031 |  | 93\% | -5\% |
|  | 52200 D | Debt Services; Interest on Debt; Temporary Loans | \$8,735 | \$146,178 | \$44,303 | \$31,639 | 262\% | -78\% | -29\% |
|  | 53100 D | Debt Services; Lease Rental; Buildings ; Principal | \$1,059,500 | \$3,262,389 | \$2,450,000 | \$2,565,000 | 142\% | -21\% |  |
|  | 53150 D | Debt Services; Lease Rental; Buildings ; Interest |  |  | \$2,635,959 | \$2,547,254 |  |  | -3\% |
|  | 53200 D | Debt Services; Lease Rental; Equipment ; Principal |  | \$14,831 |  |  |  | -100\% |  |
|  | 53300 D | Debt Services; Lease Rental; School Buses ; Principal |  |  | \$162,709 | \$268,650 |  |  | 65\% |
|  | 53350 D | Debt Services; Lease Rental; School Buses ; Interest |  |  | \$37,817 | \$52,806 |  |  |  |
|  | 54100 v | Veterans' Memorial Fund; Principal | \$773,919 | \$1,539,166 |  |  | -100\% | -100\% |  |
|  | 54200 C | Common School Fund; Principal |  |  | \$1,555,621 | \$1,180,443 |  |  |  |
|  | 54250 | Common School Fund; Interest |  |  | \$42,019 | \$24,445 |  |  | -42\% |
|  | 59200 | Other Debt Services Obligations; Bank Fee |  |  | \$24,041 | \$5,246 |  |  | -78\% |
|  | 60700 N | Nonprogramed Charges; Scholarships |  | \$750 |  |  |  | -100\% |  |
| Nonoperational Total |  |  | \$7,588,184 | \$10,373,366 | \$12,478,462 | \$12,985,735 | 71\% | 25\% | 4\% |
| Prorated By Fund |  |  |  |  |  |  |  |  |  |
|  | 2649120 | 2007 Account Code - PERF | \$456,182 | \$500,408 |  |  |  |  |  |
|  | 26492207 | 2007 Account Code - Social Security | \$2,459,458 | \$2,637,256 |  |  |  |  |  |
|  | 26493207 | 2007 Account Code - Workmen's Compensation | \$635,871 | \$486,930 |  |  |  |  |  |
|  | 26494207 | 2007 Account Code - Group Insurance | \$4,227,917 | \$8,234,132 |  |  |  |  |  |
|  | $2649620$ | 2007 Account Code - Unemployment Compensation 2007 Account Code - Severance / Early Retirement Pay | $\begin{array}{r} \$ 9,190 \\ \$ 385.861 \end{array}$ | $\begin{array}{r} \$ 27,201 \\ \$ 1,406,953 \end{array}$ |  |  |  |  |  |
| Prorated By Fund Total |  |  | \$8,174,478 | \$13,292,879 |  |  |  |  |  |

