Division of Trauma and Injury Prevention
Indiana State Department of Health
8/25/2016
Contents

1 Indiana State Trauma Care Committee (ISTCC) ................................................................................................................. 3

1.1 Indiana’s Trauma System .......................................................................................................................................... 3

1.2 Executive Order ......................................................................................................................................................... 3

1.3 ISTCC Structure .......................................................................................................................................................... 4

1.4 ISTCC Meeting Information ....................................................................................................................................... 5

1.5 ISTCC Subcommittees ............................................................................................................................................... 6

2 State Leadership ............................................................................................................................................................. 10

2.1 State Government Leadership ................................................................................................................................ 10

2.2 Division of Trauma and Injury Prevention Staff ...................................................................................................... 10

2.3 Division of Trauma and Injury Prevention Mission & Vision ................................................................................... 12

2.4 Current State of Indiana’s Trauma System ............................................................................................................. 12

3 Trauma Facts .................................................................................................................................................................. 13

3.1 U.S. Trauma Facts .................................................................................................................................................... 13

3.2 Indiana Trauma Facts .............................................................................................................................................. 14

4 Trauma Lessons .............................................................................................................................................................. 14

4.1 Trauma Lessons Learned ......................................................................................................................................... 14

5 Injury Prevention ............................................................................................................................................................ 15

5.1 What is Injury? ........................................................................................................................................................ 15

5.2 Cause of Injury Categories .................................................................................................................................. 15

5.3 Injury Intent ............................................................................................................................................................ 16

5.4 Injury Death Rates ................................................................................................................................................... 18

5.5 Injury Pyramid ......................................................................................................................................................... 19

5.6 Injuries in the United States .................................................................................................................................... 20

5.7 Injuries in Indiana .................................................................................................................................................... 21

5.8 Haddon’s 10 Basic Strategies for Injury Prevention .......................................................................................... 22

6 Indiana’s Journey to a Trauma System .......................................................................................................................... 23

6.1 Our Timeline ............................................................................................................................................................ 23

6.2 CDC Field Triage Decision Scheme ...................................................................................................................... 25

6.3 Triage and Transport Rule ....................................................................................................................................... 26

6.4 “In the ACS Verification Process” Trauma Centers ............................................................................................ 26

6.5 Trauma Registry Rule .............................................................................................................................................. 28

6.6 Undertriage / Overtriage ........................................................................................................................................ 28
1 Indiana State Trauma Care Committee (ISTCC)

1.1 Indiana’s Trauma System
A trauma system is an organized approach to treating patients with acute injuries. We need to evaluate the entire trauma system to get a better understanding of the continuum of trauma patient care in Indiana.

1.2 Executive Order
The Indiana State Trauma Care Committee is established through Executive Order. Governor Daniels originally created the committee in 2009 and Governor Pence re-issued the Executive Order in 2013. The Committee serves as an advisory group for the Governor and State Health Commissioner regarding the development and implementation of a comprehensive statewide trauma system.
1.3 ISTCC Structure
Every committee member is appointed by the governor and fulfills the roles listed in the Executive Order.

<table>
<thead>
<tr>
<th>Executive Order Role:</th>
<th>Role/Representing</th>
<th>Member</th>
<th>Representing</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. The State Health Commissioner or the Commissioner’s designee.</td>
<td>Chair</td>
<td>Jerome M. Adams, MD, MPH</td>
<td>ISDH</td>
</tr>
<tr>
<td>b. The Executive Director of the Department of Homeland Security or the Executive Director’s designee.</td>
<td>Vice Chair</td>
<td>David Kane</td>
<td>IDHS</td>
</tr>
<tr>
<td>c. One physician licensed under IC 25-22.5 from each hospital in Indiana that has an accredited level I or level II trauma center.</td>
<td>Level I Trauma Center Physician</td>
<td>Gerardo Gomez, MD</td>
<td>Eskenazi Health</td>
</tr>
<tr>
<td></td>
<td>Level II Trauma Center Physician</td>
<td>R. Lawrence Reed, MD, FACS, FCCM</td>
<td>IU Health – Methodist Hospital</td>
</tr>
<tr>
<td></td>
<td>Level II Trauma Center Physician</td>
<td>Thomas M. Rouse, MD</td>
<td>IU Health – Riley Hospital for Children</td>
</tr>
<tr>
<td></td>
<td>Level II Trauma Center Physician</td>
<td>Lewis E. Jacobson, MD, FACS</td>
<td>St. Vincent Indianapolis Hospital</td>
</tr>
<tr>
<td></td>
<td>Level II Trauma Center Physician</td>
<td>Vacant</td>
<td>St. Mary’s Hospital</td>
</tr>
<tr>
<td></td>
<td>Level II Trauma Center Physician</td>
<td>Donald Reed, MD, FACS</td>
<td>Lutheran Hospital</td>
</tr>
<tr>
<td></td>
<td>Level II Trauma Center Physician</td>
<td>Scott Thomas, MD</td>
<td>Memorial Hospital of South Bend</td>
</tr>
<tr>
<td></td>
<td>Level II Trauma Center Physician</td>
<td>W. Matthew Vassy, MD</td>
<td>Deaconess Hospital</td>
</tr>
<tr>
<td></td>
<td>Level II Trauma Center Physician</td>
<td>Vacant</td>
<td>Parkview Regional Medical Center</td>
</tr>
<tr>
<td>One emergency medicine physician licensed under IC 22-22.5 recommended by the Indiana Chapter of the American College of Emergency Physicians.</td>
<td>Emergency Medicine Physician</td>
<td>Chris Hartman, MD</td>
<td>St. Francis Hospital and Health Centers</td>
</tr>
<tr>
<td>One emergency medical services provider.</td>
<td>Emergency Medical Services Provider</td>
<td>Ryan E. Williams, RN, BSN, EMT-P</td>
<td>Reid Memorial Hospital</td>
</tr>
<tr>
<td>One individual representing fire rescue services appointed by the Governor.</td>
<td>Fire Rescue Services Representative</td>
<td>Tim Smith, Fire Chief</td>
<td>Vincennes Township Fire Department</td>
</tr>
<tr>
<td>---</td>
<td>---</td>
<td>---</td>
<td>---</td>
</tr>
<tr>
<td>Two nurses licensed under IC 25-23 who are employed as trauma care coordinators appointed by the Governor.</td>
<td>Nurse</td>
<td>Rebekah Dillon, RN</td>
<td>IU Health – Ball Memorial Hospital</td>
</tr>
<tr>
<td></td>
<td>Nurse</td>
<td>Lisa Hollister, RN</td>
<td>Parkview Regional Medical Center</td>
</tr>
<tr>
<td>Two physicians licensed under IC 22-22.5 affiliated with a hospital that is 1) Is not accredited as a level I or level II trauma care center; and 2) Is located in either a rural area or Gary; recommended by the Indiana State Medical Association</td>
<td>Physician – Rural</td>
<td>David J. Welsh, MD</td>
<td>General Surgeon</td>
</tr>
<tr>
<td></td>
<td>Physician – Gary</td>
<td>Michael A. McGee, MD</td>
<td>Methodist Hospital of Gary</td>
</tr>
<tr>
<td>A representative from the Indiana Hospital Association who is not from Marion County.</td>
<td>IHA Representative</td>
<td>Spencer Grover</td>
<td>Indiana Hospital Association</td>
</tr>
<tr>
<td></td>
<td>Ex-Officio</td>
<td>Tony Murray</td>
<td>Professional Fire Fighters’ Union of Indiana</td>
</tr>
</tbody>
</table>

### 1.4 ISTCC Meeting Information

The ISTCC meets on a bi-monthly basis at the Indiana State Department of Health located at 2 North Meridian Street in Indianapolis. The ISTCC provides a broad range of guidance. Meeting topics have included:

- Trauma system updates.
  - Subcommittee updates.
- Trauma registry data reports.
- Trauma system rules and regulations.
• Review of “in the process of ACS verification” trauma center status applications and one year review documents.
• Updates/information from Office of EMS and prehospital care by the Indiana Department of Homeland Security.
• Updates/information from the Indiana Disaster Management and Emergency Preparedness division at ISDH.
• Regional trauma system development information.
• Injury prevention updates/information from the Injury Prevention Advisory Council.
• Statewide trauma tour events.
• Trauma education opportunities.

1.5 ISTCC Subcommittees
The ISTCC has several subcommittees that meet on a regular basis. As the development of the statewide trauma system evolves, so will the subcommittees.

Designation Subcommittee
The ISTCC designation subcommittee was established in 2012. They advise the ISDH on all matters regarding state designation. They helped the EMS Commission create the guidelines for the “in the process of ACS verification” trauma center status, review applications and 1 year review documents, and make recommendations to the ISTCC. The ISTCC designation subcommittee will also help draft the state’s trauma center designation rule.

<table>
<thead>
<tr>
<th>ISTCC Designation Subcommittee Members</th>
<th>ISTCC members</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gerardo Gomez, Chair</td>
<td>Smith Level I Shock Trauma Center at Eskenazi Health</td>
</tr>
<tr>
<td>Lewis E. Jacobson</td>
<td>St. Vincent Indianapolis Hospital</td>
</tr>
<tr>
<td>Lisa Hollister</td>
<td>Parkview Regional Medical Center</td>
</tr>
<tr>
<td>R. Lawrence Reed</td>
<td>IU Health – Methodist Hospital</td>
</tr>
<tr>
<td>Spencer Grover</td>
<td>Indiana Hospital Association</td>
</tr>
<tr>
<td>Amanda Pickett</td>
<td>St. Vincent Indianapolis Hospital</td>
</tr>
<tr>
<td>Emily Fitz</td>
<td>Indiana American College of Emergency Physicians</td>
</tr>
<tr>
<td>Jennifer Konger</td>
<td>Parkview Regional Medical Center</td>
</tr>
<tr>
<td>Jennifer Mullen</td>
<td>Methodist Hospitals, Northlake Campus</td>
</tr>
<tr>
<td>Judi Holsinger</td>
<td>St. Vincent Indianapolis Hospital</td>
</tr>
<tr>
<td>Kevin Loeb</td>
<td>Indiana American College of Emergency Physicians</td>
</tr>
<tr>
<td>Matthew Sutter</td>
<td>Indiana American College of Emergency Physicians</td>
</tr>
<tr>
<td>Melissa Hockaday</td>
<td>IU Health – Methodist Hospital</td>
</tr>
<tr>
<td>Terri Joy</td>
<td>Smith Level I Shock Trauma Center at Eskenazi Health</td>
</tr>
<tr>
<td>Wendy St. John</td>
<td>Smith Level I Shock Trauma Center at Eskenazi Health</td>
</tr>
</tbody>
</table>

| Subcommittee participants             |                                                           |
| Amanda Pickett                        | St. Vincent Indianapolis Hospital                     |
| Emily Fitz                            | Indiana American College of Emergency Physicians      |
| Jennifer Konger                       | Parkview Regional Medical Center                     |
| Jennifer Mullen                       | Methodist Hospitals, Northlake Campus                |
| Judi Holsinger                        | St. Vincent Indianapolis Hospital                    |
| Kevin Loeb                            | Indiana American College of Emergency Physicians      |
| Matthew Sutter                        | Indiana American College of Emergency Physicians      |
| Melissa Hockaday                      | IU Health – Methodist Hospital                       |

| ISDH Staff                            |                                                           |
| Art Logsdon                           | Assistant Commissioner, Health & Human Services Commission|
| Katie Hokanson                         | Director, Trauma and Injury Prevention                 |
| Ramzi Nimry                           | Trauma System Performance Improvement Manager          |
The performance improvement subcommittee was established January 2013. They identify areas of opportunity in the statewide trauma system utilizing aggregate data from the Indiana Trauma Registry to track and trend results of their efforts in improving the overall system.

<table>
<thead>
<tr>
<th>ISTCC Performance Improvement Subcommittee Members</th>
<th>ISTCC members</th>
</tr>
</thead>
<tbody>
<tr>
<td>R. Lawrence Reed, <em>Chair</em></td>
<td>IU Health – Methodist Hospital</td>
</tr>
<tr>
<td>Spencer Grover</td>
<td>Indiana Hospital Association</td>
</tr>
<tr>
<td>Lisa Hollister</td>
<td>Parkview Regional Medical Center</td>
</tr>
<tr>
<td>Rebekah Dillon</td>
<td>IU Health – Ball Memorial Hospital</td>
</tr>
<tr>
<td><strong>Subcommittee participants</strong></td>
<td></td>
</tr>
<tr>
<td>Adam Weddle</td>
<td>Community Health Network, Community North</td>
</tr>
<tr>
<td>Amanda Rardon</td>
<td>IU Health – Arnett Hospital</td>
</tr>
<tr>
<td>Annette Chard</td>
<td>Lutheran Hospital</td>
</tr>
<tr>
<td>Brittanie Fell</td>
<td>Terre Haute Regional Hospital</td>
</tr>
<tr>
<td>Carrie Malone</td>
<td>Terre Haute Regional Hospital</td>
</tr>
<tr>
<td>Chris Wagoner</td>
<td>St. Vincent Indianapolis Hospital</td>
</tr>
<tr>
<td>Christine Claborn</td>
<td>Franciscan Alliance St. Francis Hospital - Indianapolis</td>
</tr>
<tr>
<td>Chuck Stein</td>
<td>Eskenazi Health</td>
</tr>
<tr>
<td>Dawn Daniels</td>
<td>IU Health – Riley Hospital for Children</td>
</tr>
<tr>
<td>Dusten Roe</td>
<td>Memorial Hospital of South Bend</td>
</tr>
<tr>
<td>Emily Grooms</td>
<td>Memorial Hospital of South Bend</td>
</tr>
<tr>
<td>Gene Reiss</td>
<td>Franciscan St. Francis – Indianapolis Hospital</td>
</tr>
<tr>
<td>Jennifer Mullen</td>
<td>Methodist Hospitals, Northlake Campus</td>
</tr>
<tr>
<td>Jeremey Malloch</td>
<td>Community Health Network, Community North</td>
</tr>
<tr>
<td>Jodi Hackworth</td>
<td>IU Health – Riley Hospital for Children</td>
</tr>
<tr>
<td>Kasey May</td>
<td>Community Health Network</td>
</tr>
<tr>
<td>Kelly Mills</td>
<td>Union Hospital</td>
</tr>
<tr>
<td>Kristi Croddy</td>
<td>Community Health Network, Community East</td>
</tr>
<tr>
<td>Latasha Taylor</td>
<td>Methodist Hospitals, Northlake Campus</td>
</tr>
<tr>
<td>Lesley Lopossa</td>
<td>IU Health - Bloomington Hospital</td>
</tr>
<tr>
<td>Lindsey Williams</td>
<td>IU Health - Bloomington Hospital</td>
</tr>
<tr>
<td>Lynne Bunch</td>
<td>IU Health – Ball Memorial Hospital</td>
</tr>
<tr>
<td>Marie Stewart</td>
<td>St. Mary’s Hospital of Evansville</td>
</tr>
<tr>
<td>Mark Rohlfing</td>
<td>Community Hospital of Anderson</td>
</tr>
<tr>
<td>Mary Schober</td>
<td>Community Health Network, Community East &amp; South</td>
</tr>
<tr>
<td>Melissa Hockaday</td>
<td>IU Health – Methodist Hospital</td>
</tr>
<tr>
<td>Meredith Addison</td>
<td>Terre Haute Regional Hospital</td>
</tr>
<tr>
<td>Michele Jolly</td>
<td>Deaconess Hospital</td>
</tr>
<tr>
<td>Peter Jenkins</td>
<td>IU Health – Methodist Hospital</td>
</tr>
<tr>
<td>Regina Nuseibeh</td>
<td>Franciscan St. Elizabeth – East Hospital</td>
</tr>
<tr>
<td>Sarah Quaglio</td>
<td>St. Vincent – Kokomo Hospital</td>
</tr>
<tr>
<td>Sean Kennedy</td>
<td>Community Health Network, Community East</td>
</tr>
<tr>
<td>Stephanie Savage</td>
<td>IU Health – Methodist Hospital</td>
</tr>
<tr>
<td>Tammy Robinson</td>
<td>Terre Haute Regional Hospital</td>
</tr>
<tr>
<td>Tara Roberts</td>
<td>IU Health – Methodist Hospital</td>
</tr>
</tbody>
</table>
The trauma system planning subcommittee was established the summer of 2014. They assist the ISDH Division of Trauma and Injury Prevention in identifying priorities and establishing deadlines for trauma system development initiatives.

### ISTCC Trauma System Planning Subcommittee Members

<table>
<thead>
<tr>
<th>ISTCC members</th>
<th>ISTCC Trauma System Planning Subcommittee Members</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scott Thomas, Co-Chair</td>
<td>Memorial Hospital of South Bend</td>
</tr>
<tr>
<td>W. Matthew Vassy, Co-Chair</td>
<td>Deaconess Hospital</td>
</tr>
<tr>
<td>David Welsh</td>
<td>St. Margaret Mary Hospital</td>
</tr>
<tr>
<td>Spencer Grover</td>
<td>Indiana Hospital Association</td>
</tr>
<tr>
<td>Ryan Williams</td>
<td>Reid Hospital</td>
</tr>
<tr>
<td>Lisa Hollister</td>
<td>Parkview Regional Medical Center</td>
</tr>
</tbody>
</table>

**Subcommittee participants**

<table>
<thead>
<tr>
<th>ISTCC members</th>
<th>ISTCC Trauma System Planning Subcommittee Members</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annette Chard</td>
<td>Lutheran Hospital</td>
</tr>
<tr>
<td>Carrie Malone</td>
<td>Terre Haute Regional Hospital</td>
</tr>
<tr>
<td>Jennifer Mullen</td>
<td>Methodist Hospitals, Northlake Campus</td>
</tr>
<tr>
<td>Jennifer Konger</td>
<td>Parkview Regional Medical Center</td>
</tr>
<tr>
<td>Lisa Gray</td>
<td>St. Mary’s Hospital of Evansville</td>
</tr>
<tr>
<td>Judi Holsinger</td>
<td>St. Vincent Indianapolis Hospital</td>
</tr>
</tbody>
</table>

### Indiana Trauma Quality Improvement Program Subcommittee

The Indiana trauma quality improvement program subcommittee was established the summer of 2016. They assist the ISDH Division of Trauma and Injury Prevention with creating an Indiana Trauma Quality Improvement Program (InTQIP) – a data analysis tool that hospitals can utilize to improve patient safety while reducing the cost of trauma care.

<table>
<thead>
<tr>
<th>ISTCC Indiana Trauma Quality Improvement Program Subcommittee Members</th>
</tr>
</thead>
<tbody>
<tr>
<td>ISTCC members</td>
</tr>
<tr>
<td>David Welsh</td>
</tr>
<tr>
<td>Name</td>
</tr>
<tr>
<td>---------------------</td>
</tr>
<tr>
<td>Lisa Hollister</td>
</tr>
<tr>
<td>Amanda Rardon</td>
</tr>
<tr>
<td>Annette Chard</td>
</tr>
<tr>
<td>Carrie Malone</td>
</tr>
<tr>
<td>Chris Wagoner</td>
</tr>
<tr>
<td>Dawn Daniels</td>
</tr>
<tr>
<td>Jennifer Homan</td>
</tr>
<tr>
<td>Jonathan Saxe</td>
</tr>
<tr>
<td>Mark Rohlfing</td>
</tr>
<tr>
<td>Mary Pargin</td>
</tr>
<tr>
<td>Melissa Hockaday</td>
</tr>
<tr>
<td>Meredith Addison</td>
</tr>
<tr>
<td>Michelle Ritchey</td>
</tr>
<tr>
<td>Peter Jenkins</td>
</tr>
<tr>
<td>Tracy Spitzer</td>
</tr>
<tr>
<td><strong>ISDH Staff</strong></td>
</tr>
<tr>
<td>Katie Hokanson</td>
</tr>
<tr>
<td>Ramzi Nimry</td>
</tr>
<tr>
<td>Camry Hess</td>
</tr>
</tbody>
</table>
2 State Leadership

2.1 State Government Leadership

- Governor
  - Mike Pence
- State Health Commissioner
  - Jerome M. Adams, MD, MPH
- Deputy Commissioner
  - Jennifer Walthall, MD, MPH
- Chief of Staff
  - Eric Miller
- Assistant Commissioner, Health & Human Services Commission
  - Arthur L. Logsdon, JD

2.2 Division of Trauma and Injury Prevention Staff

Katie Hokanson, Director, Trauma and Injury Prevention Division
Katie graduated from Purdue University with a Bachelor of Science degree in industrial engineering and a minor in management. She worked at Frito-Lay as a front line supervisor for a year and a half prior to joining ISDH in 2012. She started in the Division of Trauma and Injury Prevention as the Trauma Registry Manager and served in that role for two and a half years before moving into her current role as division director.
Contact information: khokanson@isdh.in.gov, 317-234-2865

Jessica Schultz, Injury Prevention Epidemiologist Consultant
Jessica graduated from Purdue University with a Bachelor of Science degree in Cellular, Molecular, and Developmental Biology and from the University Of Michigan School Of Public Health with a Master’s degree in Epidemiology and a Certificate in Public Health Genetics. She worked at the UMSPH Center for Public Health and Community Genomics, St. Joseph Community Health Foundation, and the McMillen Center for Health Education prior to joining ISDH in 2013.
Contact information: jschultz@isdh.in.gov, 317-617-4155

Murray Lawry, INVDRS Coroner Records Coordinator
Murray graduated from Ball State University with a Bachelor of Science degree in Political Science and a Master’s in Public Administration. He is also a certified EMT. Murray has been with the Indiana State Department of Health for over 40 years. He transferred to the Trauma Program from the ISDH Hospital Preparedness Program in 2014, where he was responsible for the hospitals in Preparedness Planning Districts 1,2,3,4 and 6.
Contact information: mlawry@isdh.in.gov, 317-233-7695

Camry Hess, Data Analyst
Camry graduated from Goshen College with a Bachelor of Science degree in Biochemistry and Environmental Science and from the Richard M. Fairbanks School of Public Health with a Master’s
degree in biostatistics. She worked at the Center for Health Policy at IUPUI prior to joining ISDH in 2014.
Contact information: chess1@isdh.in.gov, 317-234-3265

Ramzi Nimry, Trauma System Performance Improvement Manager
Ramzi graduated from Indiana University (Indianapolis) with a Bachelor of Arts in Communication Studies and a minor in Psychology. He spent three years with the Family and Social Services Administration, Division of Mental Health and Addiction, and two years with Regenstrief Institute, IU Center for Aging Research, prior to joining ISDH in 2014.
Contact information: nimry@isdh.in.gov, 317-234-7321

Rachel Kenny, INVDRS Epidemiologist
Rachel graduated from Syracuse University with a Bachelor of Arts in Anthropology and Forensic Science. She is currently working towards a Master’s Degree in Epidemiology at the IU Richard M. Fairbanks School of Public Health. She worked at the University of Indianapolis prior to joining ISDH in 2015.
Contact information: rkenney@isdh.in.gov, 317-233-8197

John O’Boyle, INVDRS Law Enforcement Records Coordinator
John graduated from Indiana University with a Bachelor of Science degree in Public and Environmental Affairs and a minor in Criminal Justice. He worked at the Bureau of Alcohol, Tobacco, Firearms and Explosives (ATF) as a special for nearly 25 years prior to joining ISDH in 2015.
Contact Information: joboyle@isdh.in.gov, 317-233-7987

Lauren Savitskas, Injury Prevention Program Coordinator
Lauren graduated from Indiana University with a Bachelor of Arts degree in journalism and a Master’s degree in Public Health from the Richard M. Fairbanks School of Public Health with a concentration in Social and Behavioral Sciences. She worked at the King County Health Department in Seattle, Washington prior to joining ISDH in 2015. Lauren recently became a certified passenger safety technician for Safe Kids.
Contact information: lsavitskas@isdh.in.gov, 317-234-9657

Ryan Cunningham, INVDRS Records Consultant
Ryan was a student at the College for Creative Studies School of Art and Design focusing on Illustrative Painting and Sculpture projects emphasized on victims of violent acts and crimes. His study of both the physiology of injury and psychological impact led to the creation of pieces endeavored to inform the public and provide solace to victims. He is a commissioned artist painting and sculpting both private and commercial works. Ryan was a team leader at Chrysler Fiat, prior to joining ISDH in 2016.
Contact Information: rycunningham@isdh.in.gov, 317-233-8460

Tanya Barrett, Event Project Coordinator
Tanya holds a Bachelor of Arts degree in Communication Studies from the University of Maryland University College and a Master’s of Science in Sport Management from Drexel University. She has managed meetings, conventions, workshops, galas and events from U.S. Pharmacopoeia, The American Institute of Architects, Belmont Country Club and the Ritz-Carlton, prior to joining ISDH in 2016.
Contact Information: tabarrett@isdh.in.gov, 317-234-9758
Annie Hayden, Prescription Drug Overdose Records Consultant
Annie graduated with a Bachelor of Arts degree in English Literature from Kansas State University and a Master's degree in Library Science from Emporia State University. She worked for many years as an academic librarian at the University of Kansas, prior to joining ISDH in 2016.
Contact Information: Anhayden@isdh.in.gov

Bonnie Bernard, Prescription Drug Overdose Community Outreach Coordinator
Bonnie graduated from Anderson University with a B.S. in Organization Leadership. She has 20 years’ experience with law enforcement and spent the majority of her career in the Drug Enforcement Section with the Indiana State Police conducting undercover investigations mainly of diverted prescription drugs. She continues to be involved with NASCSA and NADDI and Vice President of NADDI of Indiana. After her career with the Indiana State Police, she was the Loss Prevention District Manager with Walgreens conducting internal investigations of employees for 13 years, prior to joining ISDH in 2016.
Contact Information: bbernard@isdh.in.gov, 317-234-1304

Kayley Dotson, Prescription Drug Overdose Epidemiologist
Kayley graduated from Purdue University with a Bachelor of Science degree in Environmental Health and earned a Master's degree in Public Health from East Tennessee State University with a concentration in Epidemiology. She worked at East Tennessee State University in Community Service Programs prior to joining ISDH in 2016.
Contact Information: kdotson@isdh.in.gov, 317-233-1239

2.3 Division of Trauma and Injury Prevention Mission & Vision

Mission
To develop, implement and provide oversight of a statewide comprehensive trauma care system that:
- Prevents injuries.
- Saves lives.
- Improves the care and outcomes of trauma patients.

Vision
Prevent injuries in Indiana.

2.4 Current State of Indiana's Trauma System
Indiana does not have an integrated statewide trauma system—we are one of only 6 states without one. Indiana has components of a system:
- Emergency medical services (EMS) providers.
- Trauma centers.
- A trauma registry (repository of data on patients who receive hospital care for certain types of injuries).
- Rehabilitation facilities.
# 3 Trauma Facts

## 3.1 U.S. Trauma Facts

- Injury is the number 1 killer of Americans between the ages of 1-44.

### 10 Leading Causes of Death by Age Group, United States – 2014

<table>
<thead>
<tr>
<th>Rank</th>
<th>Age Groups</th>
<th>1-4</th>
<th>5-14</th>
<th>15-24</th>
<th>25-34</th>
<th>35-44</th>
<th>45-54</th>
<th>55-64</th>
<th>65+</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Congenital Anomalies</td>
<td>4,746</td>
<td>Unintentional Injury</td>
<td>12,136</td>
<td>Unintentional Injury</td>
<td>750</td>
<td>Unintentional Injury</td>
<td>11,836</td>
<td>Unintentional Injury</td>
<td>17,357</td>
</tr>
<tr>
<td>2</td>
<td>Short Gastrointestinal Anomalies</td>
<td>4,437</td>
<td>Congenital Anomalies</td>
<td>593</td>
<td>Malignant Neoplasms</td>
<td>436</td>
<td>Suicide</td>
<td>5,019</td>
<td>Suicide</td>
<td>5,949</td>
</tr>
<tr>
<td>3</td>
<td>Maternal Pregnancy Complications</td>
<td>2,510</td>
<td>Homicide</td>
<td>364</td>
<td>Congenital Anomalies</td>
<td>192</td>
<td>Malignant Neoplasms</td>
<td>410</td>
<td>Homicide</td>
<td>4,144</td>
</tr>
<tr>
<td>4</td>
<td>SIDS</td>
<td>1,545</td>
<td>Malignant Neoplasms</td>
<td>521</td>
<td>Homicide</td>
<td>123</td>
<td>Congenital Anomalies</td>
<td>156</td>
<td>Malignant Neoplasms</td>
<td>1,569</td>
</tr>
<tr>
<td>5</td>
<td>Unintentional Injury</td>
<td>1,181</td>
<td>Heart Disease</td>
<td>149</td>
<td>Heart Disease</td>
<td>69</td>
<td>Homicide</td>
<td>156</td>
<td>Heart Disease</td>
<td>653</td>
</tr>
<tr>
<td>6</td>
<td>Placenta Cord Membranes</td>
<td>965</td>
<td>Influenza &amp; Pneumonia</td>
<td>109</td>
<td>Chronic Low Respiratory Disease</td>
<td>68</td>
<td>Heart Disease</td>
<td>122</td>
<td>Congenital Anomalies</td>
<td>371</td>
</tr>
<tr>
<td>7</td>
<td>Bacterial Sepsis</td>
<td>544</td>
<td>Chronic Low Respiratory Disease</td>
<td>38</td>
<td>Influenza &amp; Pneumonia</td>
<td>57</td>
<td>Chronic Low Respiratory Disease</td>
<td>71</td>
<td>Influenza &amp; Pneumonia</td>
<td>199</td>
</tr>
<tr>
<td>8</td>
<td>Respiratory Distress Syndrome</td>
<td>460</td>
<td>Septicemia</td>
<td>53</td>
<td>Carcinoma</td>
<td>109</td>
<td>Cerebrovascular</td>
<td>43</td>
<td>Diabetes Mellitus</td>
<td>181</td>
</tr>
<tr>
<td>9</td>
<td>Circulatory System Disease</td>
<td>444</td>
<td>Benign Neoplasms</td>
<td>38</td>
<td>Benign Neoplasms</td>
<td>38</td>
<td>Influenza &amp; Pneumonia</td>
<td>41</td>
<td>Chronic Low Respiratory Disease</td>
<td>178</td>
</tr>
<tr>
<td>10</td>
<td>Neonatal Hemorrhage</td>
<td>441</td>
<td>Pernatal Period</td>
<td>38</td>
<td>Septicemia</td>
<td>33</td>
<td>Benign Neoplasms</td>
<td>38</td>
<td>Carcinoma</td>
<td>177</td>
</tr>
</tbody>
</table>

**Data Source:** National Vital Statistics System, National Center for Health Statistics, CDC. Produced by: National Center for Injury Prevention and Control, CDC using WISQARS™.

- For every trauma death in the United States:
  - Approximately 10 people are hospitalized and transferred to specialized medical care.
  - 178 people are treated and released from hospital emergency departments.¹

- Problems posed by injury are most acute in our rural areas:
  - 60% of all trauma deaths occur in areas of the United States where only 25% of the population lives.²
3.2 Indiana Trauma Facts

- Injury is the number 1 killer of Hoosiers between the ages of 1-44.
- A traumatic injury is a severe injury or injuries requiring rapid evaluation and transport to specific hospitals with trauma care capabilities – “worst of the worst”.
- More than 4,421 died from injuries in Indiana in 2014.\(^3\)
  - Fifth leading cause of death overall.
  - Contributed to nearly 7% of all deaths in Indiana.
- Nearly 32,000 Hoosiers are hospitalized every year from injuries.\(^4\)
- About 11 people per day died from injuries in Indiana during the years 2009-2013.

4 Trauma Lessons

4.1 Trauma Lessons Learned

Trauma injuries require rapid evaluation by skilled personnel and immediate transportation to a qualified care center. Trauma centers are unique in capabilities and are NOT the community “emergency rooms.” When trauma patients are transported, by ground or air, to trauma centers the preventable death rate DROPS by up to 25% and there are significant reductions of chronic disabilities and overall community care costs.\(^5\) Oregon’s trauma system, for example has reduced mortality by more than 25%, reduced morbidity by more than 40%, and reduced health care costs.\(^6\) Another study showed that the costs of trauma in states with trauma systems dropped 9%.\(^6\)

Early trauma care was learned through war. Thousands more were saved in World War II versus World War I, because field doctors learned:
- The importance of close coordination.
- The importance of rapid stabilization and transport of severe trauma patients.
- The importance of “intense care” centers.

Lessons learned during the Vietnam War:
- “Golden hour” from injury to care is crucial.
  - The hour immediately following injury.
  - The most reliable predictor of trauma survival.
- Field and hospital coordination and integration are vital.
- Airlift medical services were introduced.
5 Injury Prevention

5.1 What is Injury?
Injuries are NOT accidents! An accident is an unexpected occurrence, happening by chance. An injury is a definable, correctable event, with specific risks for occurrence. Injuries affect all regardless of age, race, or economic status.

In 2011 in the United States, injuries, including all causes of unintentional and violence-related injuries combined, accounted for 51.3% of all deaths among persons ages 1-44 years of age – this is more deaths than non-communicable diseases and infectious diseases combined.

5.2 Cause of Injury Categories
- Cut/Pierce
- Drowning/Submersion*
- Fall
- Fire/Burn
  - Fire/Flame
  - Hot object/substance
- Firearm
- Machinery
- Motor Vehicle Traffic
5.3 Injury Intent

- Unintentional: Not inflicted by deliberate means.
  - Motor vehicle collision, fall, cut

- Intentional: Results from the purposeful use of force to a destructive (or self-destructive) end.
  - Assault, homicide, suicide.
Intent is often uncertain, ambiguous, or unknown
### Injury Death Rates*, United States, Midwest**, and Indiana Comparison, 2012-2014

<table>
<thead>
<tr>
<th></th>
<th>All Intents</th>
<th>Unintentional</th>
<th>Homicide</th>
<th>Suicide</th>
<th>Legal Intervention</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>United States</strong></td>
<td>59.0</td>
<td>39.5</td>
<td>5.2</td>
<td>12.7</td>
<td>0.2</td>
</tr>
<tr>
<td><strong>Midwest</strong></td>
<td>61.2</td>
<td>41.5</td>
<td>5.2</td>
<td>12.9</td>
<td>0.1</td>
</tr>
<tr>
<td><strong>Indiana</strong></td>
<td>65.3</td>
<td>42.6</td>
<td>5.8</td>
<td>14.3</td>
<td>0.2</td>
</tr>
</tbody>
</table>

*Rates are age-adjusted per 100,000 population

**Midwest includes IL, IN, IA, KS, MI, MN, MO, NE, ND, OH, SD, and WI

Source: National Center for Injury Prevention and Control, National Center for Health Statistics Vital Statistics System, WISQARS
5.5 Injury Pyramid

- Fatal Injuries
- Injuries resulting in hospitalizations
- Injuries resulting in visits to emergency departments
- Injuries resulting in visits to primary care facilities
- Injuries treated outside the health system, not treated, or not reported
5.6 Injuries in the United States

- More than 180,000 deaths per year\(^8\).
  - 1 person every 3 minutes\(^8\).
- 2.5 million people are hospitalized each year.
- 31.6 million treated in ED each year\(^8\).

\[\text{National Estimates of the 10 Leading Causes of Nonfatal Injuries Treated in Hospital Emergency Departments, United States – 2013}\]

<table>
<thead>
<tr>
<th>Rank</th>
<th>&lt;1</th>
<th>1-4</th>
<th>5-9</th>
<th>10-14</th>
<th>15-24</th>
<th>25-34</th>
<th>35-44</th>
<th>45-54</th>
<th>55-64</th>
<th>65+</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Unintentional Fall 134,299</td>
<td>Unintentional Fall 852,884</td>
<td>Unintentional Fall 624,890</td>
<td>Unintentional Struck By/Against 561,690</td>
<td>Unintentional Struck By/Against 805,899</td>
<td>Unintentional Fall 742,177</td>
<td>Unintentional Fall 704,264</td>
<td>Unintentional Fall 913,811</td>
<td>Unintentional Fall 2,455,397</td>
<td>Unintentional Fall 6,771,636</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Unintentional Struck By/Against 28,786</td>
<td>Unintentional Struck By/Against 336,917</td>
<td>Unintentional Struck By/Against 403,522</td>
<td>Unintentional Overdose 638,175</td>
<td>Unintentional Overdose 530,422</td>
<td>Unintentional Overdose 411,114</td>
<td>Unintentional Overdose 206,126</td>
<td>Unintentional Struck By/Against 281,279</td>
<td>Unintentional Struck By/Against 4,214,125</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Unintentional Other Bite/Sting 12,186</td>
<td>Unintentional Other Bite/Sting 158,587</td>
<td>Unintentional Overdose 294,669</td>
<td>Unintentional Overdose 672,946</td>
<td>Unintentional Overdose 509,340</td>
<td>Unintentional Overdose 448,089</td>
<td>Unintentional Overdose 390,931</td>
<td>Unintentional Overdose 281,840</td>
<td>Unintentional Overdose 212,293</td>
<td>Unintentional Overdose 3,256,867</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Unintentional Foreign Body 10,650</td>
<td>Unintentional Foreign Body 139,597</td>
<td>Unintentional Cut/Pierce 114,265</td>
<td>Unintentional MN-Occipital 607,565</td>
<td>Unintentional MN-Occipital 526,303</td>
<td>Unintentional MN-Occipital 374,231</td>
<td>Unintentional MN-Occipital 277,029</td>
<td>Unintentional MN-Occipital 197,646</td>
<td>Unintentional MN-Occipital 2,682,384</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Unintentional Other Specified 10,511</td>
<td>Unintentional Other Specified 83,575</td>
<td>Unintentional Overdose 93,612</td>
<td>Unintentional Cut/Pierce 84,732</td>
<td>Unintentional Cut/Pierce 431,891</td>
<td>Unintentional Cut/Pierce 402,187</td>
<td>Unintentional Other Specified 300,154</td>
<td>Unintentional Other Specified 343,470</td>
<td>Unintentional Other Specified 212,108</td>
<td>Unintentional Cut/Pierce 2,077,775</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Unintentional Fire/Burn 9,816</td>
<td>Unintentional Fire/Burn 81,586</td>
<td>Unintentional Overdose 74,831</td>
<td>Unintentional Unknown/Unspecified 84,665</td>
<td>Unintentional Other Assault* 381,522</td>
<td>Unintentional Other Assault* 342,514</td>
<td>Unintentional Assault - Cut/Pierce 297,769</td>
<td>Unintentional Assault - Cut/Pierce 282,353</td>
<td>Unintentional Overdose 169,440</td>
<td>Unintentional Other Specified 1,008,586</td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Unintentional** Inhalation/Asphyxiation 8,294</td>
<td>Unintentional Inhalation/Asphyxiation 65,120</td>
<td>Unintentional Fire/Burn 63,450</td>
<td>Unintentional MN-Occipital 73,992</td>
<td>Unintentional Other Specified 321,914</td>
<td>Unintentional Other Specified 336,990</td>
<td>Unintentional Other Specified 207,287</td>
<td>Unintentional Poisoning 163,767</td>
<td>Unintentional Other Poisoning 212,108</td>
<td>Unintentional Other Poisoning 1,291,100</td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Unintentional Cut/Pierce 7,139</td>
<td>Unintentional Cut/Pierce 52,864</td>
<td>Unintentional Other Poisoning 56,114</td>
<td>Unintentional Other Poisoning 64,848</td>
<td>Unintentional Other Poisoning 177,665</td>
<td>Unintentional Other Poisoning 180,022</td>
<td>Unintentional Other Poisoning 175,070</td>
<td>Unintentional Other Poisoning 169,688</td>
<td>Unintentional Other Poisoning 47,974</td>
<td>Unintentional Other Poisoning 86,729</td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>Unintentional Unknown/Unspecified 5,735</td>
<td>Unintentional Dog Bite 43,499</td>
<td>Unintentional Ununknown/Unspecified 41,297</td>
<td>Unintentional Other Poisoning 62,829</td>
<td>Unintentional Other Poisoning 163,923</td>
<td>Unintentional Other Poisoning 150,446</td>
<td>Unintentional Other Poisoning 138,410</td>
<td>Unintentional Other Poisoning 145,349</td>
<td>Unintentional Other Poisoning 73,674</td>
<td>Unintentional Other Poisoning 74,864</td>
<td></td>
</tr>
</tbody>
</table>

\(^8\)The "Other Assault" category includes all assaults that are not classified as sexual assault. It represents the majority of assaults.

\(^9\)Injury estimates are unstable because of small sample size.

\(\text{Data Source: NEISS All Injury Program operated by the Consumer Product Safety Commission (CPSC).}\)

\(\text{Produced by: National Center for Injury Prevention and Control, CDC using WISCARS.}\)
5.7 Injuries in Indiana

- Injury is the leading cause of death among persons age 1-44 years.
  - Unintentional injuries are the leading cause of Years of Potential Life Lost (YPLL). YPLL is an important mortality index, used to measure premature mortality or early death. This statistic recognizes that death at a younger age involves greater loss of future productive years compared to a death at an older age.
- Injury is the fifth leading cause of death overall and contributes to nearly 7% of all deaths in Indiana.
- There were nearly 32,000 hospitalizations for all injuries in 2013.

### Years Potential Life Lost Before Age 65, Indiana, 2012-2014

<table>
<thead>
<tr>
<th>Cause</th>
<th>Years Lost</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unintentional Injury</td>
<td>159331</td>
<td>19.9%</td>
</tr>
<tr>
<td>Malignant Neoplasms</td>
<td>125725</td>
<td>15.7%</td>
</tr>
<tr>
<td>Heart Disease</td>
<td>97702</td>
<td>12.2%</td>
</tr>
<tr>
<td>Suicide</td>
<td>59226</td>
<td>7.4%</td>
</tr>
<tr>
<td>Perinatal Period</td>
<td>54447</td>
<td>6.8%</td>
</tr>
<tr>
<td>Homicide</td>
<td>35995</td>
<td>4.5%</td>
</tr>
<tr>
<td>Congenital Anomalies</td>
<td>32038</td>
<td>4.0%</td>
</tr>
<tr>
<td>Liver Disease</td>
<td>17605</td>
<td>2.2%</td>
</tr>
<tr>
<td>Diabetes Mellitus</td>
<td>16528</td>
<td>2.1%</td>
</tr>
<tr>
<td>Chronic Low. Respiratory Disease</td>
<td>16254</td>
<td>2.0%</td>
</tr>
</tbody>
</table>

Source: National Center for Injury Prevention and Control, National Center for Health Statistics Vital Statistics System, WISQARS
The leading injury cause of YPLL before age 65 in Indiana from 2012-2014 is unintentional poisoning, followed by unintentional motor vehicle traffic collisions. It is important to note the causes of the high YPLL in order to guide injury prevention efforts and priorities among children and young adults.

### Injury Causes of Years Potential Life Lost Before Age 65, Indiana, 2012-2014

<table>
<thead>
<tr>
<th>Cause</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unintentional Poisoning: 67136</td>
<td>25.1%</td>
</tr>
<tr>
<td>Unintentional MV Traffic: 54171</td>
<td>20.3%</td>
</tr>
<tr>
<td>Suicide Firearm: 25220</td>
<td>10.9%</td>
</tr>
<tr>
<td>Homicide Firearm: 26902</td>
<td>10.1%</td>
</tr>
<tr>
<td>All Others: 32276</td>
<td>12.10%</td>
</tr>
<tr>
<td>Suicide Suffocation: 18811</td>
<td>7.0%</td>
</tr>
<tr>
<td>Unintentional Suffocation: 11456</td>
<td>4.3%</td>
</tr>
<tr>
<td>Undetermined Poisoning: 8527</td>
<td>3.2%</td>
</tr>
<tr>
<td>Suicide Poisoning: 8052</td>
<td>3.0%</td>
</tr>
<tr>
<td>Unintentional Drowning: 6612</td>
<td>2.5%</td>
</tr>
<tr>
<td>Homicide Unspecified: 4196</td>
<td>1.6%</td>
</tr>
</tbody>
</table>

Source: National Center for Injury Prevention and Control, National Center for Health Statistics Vital Statistics System, WISQARS

### 5.8 Haddon’s 10 Basic Strategies for Injury Prevention

- Prevent creation of hazard.
- Reduce amount of hazard.
- Prevent release of hazard.
- Modify the rate or distribution of hazard.
- Separate (in space or time) hazard from that to be protected.
- Separate hazard from that to be protected with barrier.
- Modify relevant basic qualities of hazard.
- Make what is to be protected more resistant to damage.
- Counter damage already done by hazard.
- Stabilize, repair and rehabilitate the object of the damage.
6 Indiana’s Journey to a Trauma System

6.1 Our Timeline

2004
- Trauma System Advisory Task Force formed.

2006
- IC 16-19-3-28 (Public Law 155) named the State Health Department (ISDH) the lead agency for statewide trauma system:
  
  **State department designated as lead agency of a statewide trauma care system; rule making authority**

  Sec. 28
  
  (a) The state department is the lead agency for the development, implementation, and oversight of a statewide comprehensive trauma care system to prevent injuries, save lives, and improve the care and outcome of individuals injured in Indiana.
  
  (b) The state department may adopt rules under IC 4-22-2 concerning the development and implementation of the following:
  
     (1) A state trauma registry.
     (2) Standards and procedures for trauma care level designation of hospitals.

- ISDH hired a trauma system manager.

2007
- Federal funding from the National Highway Transportation Safety Administration (NHTSA 408) for the state trauma registry was received from the Indiana Criminal Justice Institute (ICJI). A contract with a trauma registry software vendor (ImageTrend) was completed.
  
  o ICJI funding continues today.

2008
- Senate Bill 249 gave the Department of Homeland Security (IDHS) the authority to adopt Emergency Medical Services (EMS) triage and transportation protocols.
- ISDH hired its first state trauma registry manager.
- The American College of Surgeons (ACS) conducted an evaluation of Indiana’s trauma system.

2009
- ACS provided a set of recommendations for further development of Indiana’s trauma system.
- Governor Daniels created by executive order the Indiana State Trauma Care Committee (ISTCC).

2010
- The first meeting of the ISTCC (previously the Trauma Care Task Force) was held. The ISTCC serves as an advisory body to the ISDH on all issues involving trauma.

2011
- The ISDH hired a trauma and injury prevention division director, prioritizing trauma as a division within the agency.
- ISDH created the Trauma and Injury Prevention Division.

2012
- The EMS Commission adopted the Triage and Transport Rule.
2013
- Governor Pence re-issued Governor Daniels’ original Executive Order creating the Indiana Trauma Care Committee.
- The ISDH and IDHS EMS Commission worked together to approve “in the process of ACS verification” trauma centers for purposes of the Triage and Transport Rule, which will greatly increase the number of trauma centers in Indiana and will better prepare Indiana hospitals to become ACS verified trauma centers.
- Governor Pence signs the Trauma Registry Rule. The trauma registry rule requires all EMS providers, hospitals with emergency departments, and rehabilitation hospitals to submit their trauma data to the state trauma registry.

2014
- The ISDH hosted the first statewide EMS Medical Director’s Conference.
- IU Health Arnett Hospital and IU Health Ball Memorial Hospital became the state’s first ACS verified level III trauma centers.
- The ISDH received $1.4 million from the Centers for Disease Control and Prevention (CDC) to gather critical data on violent deaths using the National Violent Death Reporting System (NVDRS).

2015
- The ISDH hosted the first statewide Injury Prevention Conference.
- The ISDH hired an INVDRS Epidemiologist, INVDRS Law Enforcement Records Coordinator, INVDRS Records Consultant and Injury Prevention Program Coordinator.
- The ISDH hosted the second annual EMS Medical Directors’ Conference.

2016
- The ISDH hired an Events Project Coordinator.
- The ISDH received $3.2 million from the CDC to support enhancements to INSPECT, the Indiana prescription drug monitoring program at the Indiana Professional Licensing agency, improve opioid prescribing practices, support prevention efforts at the state and community levels to address new and emerging problems related to prescription drug overdoses and a partnership with the IU Fairbanks School of Public Health to evaluate opioid prescribing practices in Indiana.
- The ISDH hired a PDO Community Outreach Coordinator, PDO Records Consultant and PDO Epidemiologist.
6.2 CDC Field Triage Decision Scheme

The CDC Field Triage Decision Scheme states that the most seriously injured patients should go to a trauma center no matter how long it takes to get them there.
6.3 Triage and Transport Rule
The CDC Field Triage Decision Scheme states that the most seriously injured patients should go to a trauma center no matter how long it takes to get them there. The Indiana EMS Commission’s Triage and Transport Rule (836 IAC 1-2.1) provides a regulatory plan to ensure that injured patients in the pre-hospital setting are transported to the most appropriate hospital facility within the Indiana state trauma system based on field assessment by EMS personnel of the potential severity of injury, available transportation, and hospital resources. The IDHS put together an “Indiana Trauma Field Triage and Transport Destination Protocol Template”12. The following steps are outlined in the protocol template:

1. Upon arrival at an incident, Emergency Medical Services (EMS) personnel shall assess the condition of each patient using the CDC field triage decision scheme to determine the appropriate transport destination.

2. Patients determined to need trauma center care by virtue of their satisfying either step one or step two of the CDC field triage decision scheme shall be transported to a trauma center [level of trauma center not specified in Triage and Transport Rule], unless:
   a. If the nearest trauma center is more than 45 minutes away.
   b. Or, if in the judgment of the EMS certified responder, the patient’s life is in danger if care is delayed by going directly to a trauma center.
      i. In which case the patient shall be transported to the nearest appropriate hospital as determined by the provider’s protocols.

3. Patients determined to need trauma center care by virtue of their satisfying either step three or step four of the field triage decision scheme shall be transported to either a trauma center or the nearest appropriate hospital, as determined by the provider’s protocols.

4. Patients who do not meet the field triage decision scheme criteria for trauma center care may be transported according to provider’s protocol.

   When in doubt, transport to a trauma center!

Competent patients always have the right to decide where to be taken.

The Triage and Transport Rule also permits hospitals to be considered “trauma centers” if the hospital is either:

- Verified by the American College of Surgeons (ACS).
- Designated a “trauma center” by a neighboring state’s trauma center designation system (if comparable to ACS’ system).
- Or, “in the process of ACS verification”.

6.4 “In the ACS Verification Process” Trauma Centers
The EMS Commission partners with the ISTCC to designate hospitals as “in the ACS verification process” trauma center status. The ISTCC/State Health Commissioner will review the hospital’s application. The State Health Commissioner recommends to the EMS Commission whether a hospital should be considered a “trauma center” for this Rule’s purpose. The “In the ACS verification process” application is available on the Indiana Department of Homeland Security (EMS Commission) website. Hospitals must provide sufficient documentation for the ISDH to conclude that the hospital complies with a series of requirements. The provisional trauma center status shall not exceed two (2)
years from the date the provisional status begins. If the hospital is not able to become verified as a trauma center within that two (2)-year period:

- Provisional status is revoked.
- Hospital can’t re-apply for “in the process” status for at least three (3) years.
6.5 Trauma Registry Rule

Rule (410 IAC 34) that requires these providers to report data to the trauma registry:

- EMS providers must submit National EMS Information System (NEMSIS) Silver on the 15th of the month
- All hospitals with EDs must submit the National Trauma Data Standard (NTDS) on a quarterly basis
- Rehabilitation hospitals must submit Centers for Medicare & Medicaid Services (CMS) – Inpatient Rehabilitation Facility Patient Assessment Instrument (IRF-PAI) data on a quarterly basis

The Rule also permits ISDH to grant any person involved in a legitimate research activity access to confidential information.

6.6 Undertriage / Overtriage

- Undertriage: Transporting patients to non-trauma centers that should be taken directly to trauma centers
  - ACS recommends undertriage rate should be < 5%\textsuperscript{13}
- Overtriage: Transporting patients to trauma centers that can be cared for appropriately at non-trauma centers
  - ACS recommends overtriage rate should be < 50%\textsuperscript{14}
### 6.7 Trauma Center Access in Indiana

Trauma center access in Indiana is currently measured based on the EMS Commission’s Triage and Transport Rule. The ultimate goal is to have 100% accessibility to trauma center care. The red areas on the map below indicate areas that are within 45 minutes of a trauma center. There are 12 ACS verified trauma centers and 9 “in the process of ACS verification” trauma centers.

![Indiana Trauma Center Access: Areas Within a 45-Minute Drive](image)

- **45-Minute Accessible Trauma Center:**
  - Areas that are within 45 minutes of a trauma center.

- **45-Minute Accessible Areas:**
  - Areas that can be reached within 45 minutes.

#### Table: 45-Minute Coverage (at average speed) vs. Total State Coverage

<table>
<thead>
<tr>
<th>Measure</th>
<th>45-Minute Coverage</th>
<th>Total State Coverage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land Area</td>
<td>21,590 sq mi</td>
<td>35,826 sq mi</td>
</tr>
<tr>
<td>Population</td>
<td>5,127,918 people</td>
<td>6,483,802 people</td>
</tr>
<tr>
<td>Interstate</td>
<td>1,123 miles</td>
<td>1,239 miles</td>
</tr>
</tbody>
</table>

*Considered a trauma center for purposes of the triage and transport rule.

**Notes:**
- Travel times are calculated with 2016 street network reference data published by Esri. Travel times do not take into account current traffic volume or restrictions. Population and land area are calculated from the 2010 U.S. Census. Toxikon summary geography. Interstate mileage is calculated using a single direction of a divided highway (source: INDOT). All statistics should be considered an estimate.
7 Trauma Care System Components

7.1 Trauma in Indiana Today – Agency Responsibilities
The Indiana State Department of Health (ISDH) has responsibilities for:
- Trauma and Injury Prevention Division.
- Trauma system development.
- Hospital and rehabilitation center regulation.
- Data collection/performance improvement.

The Indiana Department of Homeland Security (IDHS) has responsibility for:
- Emergency Medical Services (EMS).

7.2 Indiana’s Trauma System Rules
1. Triage and Transport Rule (EMS Commission)
   - Right patient, right place, right time.
   - “In the process of ACS verification”.
2. Trauma Registry Rule
   - EMS, hospitals and rehabilitation hospitals must report trauma data to the Indiana trauma registry.
3. Designation Rule (yet to be promulgated)
   - State approval process of trauma centers.

7.3 Trauma System Components
The U.S. Department of Health and Human Services Health Resources and Services Administration (HRSA) put together a Model Trauma System Planning and Evaluation tool. In the tool, elements of a trauma system were outlined. A mature trauma system seeks to minimize quality of care variations by\textsuperscript{15}:
- Managing, at the State level, the coordination and facilitation of statewide trauma system development.
- Collaborating and coordinating with related health care and non-health care systems.
- Establishing, consistently using, and maintaining common standards of trauma care that address the needs of all populations.
- Assessing, planning, coordinating, monitoring, and ensuring consistent and optimal care.
- Applying scientifically evaluated injury prevention strategies that target specific populations at risk, the mechanisms that wound them, and their injury environments.
- Using data systems to enhance care.
- Providing sustained funding for system maintenance.
- Setting priorities for injury prevention initiatives.
- Providing statewide ongoing technical assistance to all regions within a State.
- Establishing effective evaluation processes to continuously improve trauma care performance.

Trauma system core components include (but are not limited to) \textsuperscript{16}:
- Evaluation:
  - Needs assessment.
- Data collection.
  - EMS.
  - Hospital.
  - Rehabilitation.
- Research.
  - Problem identification.
  - Best practices.
- Public information and education:
  - Injury Prevention.
  - Trauma advisory committee.
- Legislation and regulations:
  - Trauma systems planning and operations.
  - Regulations and rules.
  - Lead agency at State level.
- Pre-hospital care:
  - Communications
  - Triage and Transport.
  - Medical Direction.
  - Treatment protocols.
- Definitive care:
  - Facilities (designation and/or verification).
  - Inter-facility transfer.
  - Rehabilitation.
- Human resources:
  - Workforce resources.
  - Education preparation.
- Evaluation:
  - Data collection.
  - Research.
  - Interdisciplinary review committee.

### 7.4 Verified vs. Designated Trauma Centers
- Verified:
  - National process through the American College of Surgeons (ACS).
  - Levels I, II, III.
    - Refer to kinds of resources available in a trauma center.
  - Verified Trauma Centers in Indiana:
    - Level I:
      - Smith Level I Shock Trauma Center at Eskenazi Health, Indianapolis.
      - Methodist Level I Trauma Center at IU Health, Indianapolis.
- Riley Hospital’s Emergency Medicine and Trauma Center (EMTC) at IU Health Riley Hospital for Children, Indianapolis.
- St. Vincent Trauma Center at St. Vincent Indianapolis Hospital.
  - **Level II:**
    - Deaconess Regional Trauma Center at Deaconess Hospital, Evansville.
    - Lutheran Trauma Center at Lutheran Hospital, Fort Wayne.
    - Memorial Leighton Trauma Center at Memorial Hospital of South Bend.
    - Parkview Trauma Centers at Parkview Regional Medical Center, Fort Wayne.
    - St. Mary’s Trauma Services at St. Mary’s of Evansville.
  - **Level III:**
    - IU Health Arnett, Lafayette.
    - IU Health Ball Memorial, Muncie.
    - St. Vincent Anderson Regional Hospital, Anderson

- Designated
  - State process (not yet promulgated).
  - Levels I, II, III:
    - Refer to kinds of resources available in a trauma center.
  - Indiana’s designation requirements will go hand-in-hand with the national verification requirements.
    - Additional, unique criteria.
8 Pre-Hospital Data

8.1 Importance of Pre-Hospital Data

- Focus on data-driven decision making:
  - National push for quality improvement in healthcare.
  - Tied to funding from the Centers for Disease Control and Prevention (CDC), Health Resources and Services Administration (HRSA), National Highway Traffic Safety Administration (NHTSA), etc.
  - Lower future healthcare costs.
  - Preventable injuries.
- Identify unmet needs & priorities:
  - Pockets of healthcare disparities.
  - Trends due to age, race, gender, etc.
- Determine which treatments are effective:
  - Local medical directors know their population.
  - Effective treatments or adjustments to training.
  - Stocking medication or equipment based on known runs.

8.2 ISDH EMS Registry Website

The ISDH purchased the ImageTrend EMS State Bridge and rolled it out for first responders to use starting January 2013. In December 2014, the ISDH signed a Memorandum of Understanding (MOU) turning the ImageTrend EMS State Bridge and the responsibility of EMS Data Collection over to the Indiana Department of Homeland Security (IDHS). IDHS took over the responsibilities of EMS Data Collection July 2015.

- Web-based software:
  - Provides an electronic patient care reporting (ePCR) system to EMS providers.
  - Allows EMS providers that use other software vendors to upload their data into the state’s database.
- National Emergency Medical Services Information System (NEMSIS) (Silver & Gold) compliant.
  - In the future, it will be NEMSIS Version 3 compliant and include more trauma-related data elements as part of the reporting requirements.
- Secure, encrypted site.
- Unique username & password.
- Integrates data with Indiana trauma registry.
- Website: https://indianaems.isdh.in.gov.
9 Indiana Trauma Registry

9.1 Scope of Indiana’s Trauma Registry

- Began in 2007 with the 7 ACS verified trauma centers.
- State-wide, population-based registry. A directly defined population based on location (Indiana) and disease status (injury) allows ISDH to create programs tailored to the characteristics of our State.
- Trauma patients defined by the American College of Surgeons-Committee on Trauma (ACS-COT).
  - International Classification of Diseases, 9th Revision, Clinical Modification (ICD-9-CM) codes: 800-959.9
    - ICD-10 (10th revision) has been designed to include new, more detailed diagnoses and treatments, which leads to enhanced coding accuracy.
- Utilized for overall management of the Indiana trauma system:
  - Monitor variations in incidence, outcomes.
  - Monitor system performance.

9.2 National Trauma Data Standard Patient Inclusion/Exclusion Criteria

To ensure consistent data collection across states into the National Trauma Data Bank (NTDB), a trauma patient is defined as a patient sustaining a trauma injury and meeting the following criteria.
9.3 ISDH Trauma Registry Website

- Compliant with ACS NTDB.
- Accessible with internet connection.
- Customizable user interface, easy to use.
- Capable of electronic data transfer from hospital’s existing registries.
- HIPAA compliant.
- Website: [https://indianatrauma.isdh.in.gov](https://indianatrauma.isdh.in.gov).
- The ISDH produces ad hoc data reports based on requests submitted.

![ISDH Trauma Registry Website Screenshot](image)

9.4 Trauma Registry Data

- Data submitted quarterly by hospital.

<table>
<thead>
<tr>
<th>Patient Admission Date Range</th>
<th>Report Due Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>April 1, 2016 – June 30, 2016</td>
<td>September 30, 2016</td>
</tr>
<tr>
<td>July 1, 2016 – September 30, 2016</td>
<td>January 15, 2017</td>
</tr>
<tr>
<td>October 1, 2016 – December 31, 2016</td>
<td>May 1, 2017</td>
</tr>
<tr>
<td>January 1, 2017 – March 30, 2017</td>
<td>June 30, 2017</td>
</tr>
</tbody>
</table>
- Analyzed for statewide process improvement.
- **Quarter 4 2015 Report:**
  - 16 trauma centers reported.
  - Total of 96 hospitals reported.
  - Includes 8,728 incidents.
- Currently **12 verified trauma centers in Indiana.**

### 9.5 Trauma Registry Reports
- Reporting hospitals as of April 2016:
  - 11 trauma centers
  - 89 non-trauma centers
- 180,000+ records in the Indiana trauma registry.

#### Indiana Trauma Registry

**Statewide Quarter 3 Data Report**
*July 1, 2015—September 30, 2015 9,555 Incidents*

**Patient Age (Years)**

**Patient Age Groupings**

**99 Total Hospitals Reporting**

<table>
<thead>
<tr>
<th>Age Group</th>
<th>Indiana</th>
<th>I and II</th>
<th>III</th>
<th>NTC</th>
</tr>
</thead>
<tbody>
<tr>
<td>0-14</td>
<td>1009</td>
<td>550</td>
<td>81</td>
<td>378</td>
</tr>
<tr>
<td>15-24</td>
<td>1025</td>
<td>610</td>
<td>126</td>
<td>289</td>
</tr>
<tr>
<td>25-34</td>
<td>967</td>
<td>572</td>
<td>104</td>
<td>291</td>
</tr>
<tr>
<td>35-44</td>
<td>812</td>
<td>476</td>
<td>93</td>
<td>243</td>
</tr>
<tr>
<td>45-54</td>
<td>974</td>
<td>568</td>
<td>81</td>
<td>325</td>
</tr>
<tr>
<td>55-64</td>
<td>1100</td>
<td>526</td>
<td>94</td>
<td>480</td>
</tr>
<tr>
<td>65-74</td>
<td>1097</td>
<td>445</td>
<td>105</td>
<td>547</td>
</tr>
<tr>
<td>75-84</td>
<td>1275</td>
<td>451</td>
<td>133</td>
<td>691</td>
</tr>
<tr>
<td>85+</td>
<td>1294</td>
<td>430</td>
<td>134</td>
<td>730</td>
</tr>
<tr>
<td>NK/NR</td>
<td>6</td>
<td>0</td>
<td>0</td>
<td>6</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>9559</td>
<td>4628</td>
<td>951</td>
<td>3980</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Age Group</th>
<th>Indiana</th>
<th>I and II</th>
<th>III</th>
<th>NTC</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pediatric</td>
<td>1274</td>
<td>711</td>
<td>102</td>
<td>461</td>
</tr>
<tr>
<td>Adult</td>
<td>4713</td>
<td>2638</td>
<td>483</td>
<td>1592</td>
</tr>
<tr>
<td>Older Adult</td>
<td>3566</td>
<td>1279</td>
<td>366</td>
<td>1921</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>9553</td>
<td>4628</td>
<td>951</td>
<td>3974</td>
</tr>
</tbody>
</table>
9.6 Importance of Trauma Registry Data
Trauma registries are a potentially rich source of injury surveillance data, because they are typically able to:

- Show the size of the public health and economic impact of injuries.
- Describe, compare, and monitor trends in unintentional and violence-related injuries.
- Identify new or developing injury problems.
- Identify persons at risk of injury and poor injury-related health outcomes.
- Provide reliable data for program and policy decisions.

Trauma registries can be the basis for much of the research and quality assessment work that informs policy makers about optimizing the care of injured patients are essential for highly functioning regional and statewide trauma systems. Development of effective trauma systems are vital, as the literature has reported that when these systems are in place mortality rates among severely injured patients are reduced by 20 to 25%\textsuperscript{17,18}.

9.7 Factors Influencing Data Quality
Data quality reflects the completeness and validity of the data recorded in the Indiana trauma registry. A registry can have high data quality if it has the following components:

- Extensive database:
  - State requires what is required at the national level (NTDB).
  - Collects additional, optional data elements.
- Data standard:
  - NTDB.
  - Indiana-specific, optional data elements are clearly defined and explained.
- Inclusion criteria:
  - Only include trauma cases that meet the criteria.
  - Allows us to compare “apples to apples”.
- Data validation:
  - Checks and balances for data elements captured in the registry.
  - Verifies inclusion criteria.
- Feedback:
  - ISDH provides feedback to hospitals regarding completeness of data elements.
- Ongoing training/education:
  - Registry/Registrar-specific courses.
  - ISDH-specific training:
    - New registry user.
    - Refresher training.
- Ideal world: every hospital has a designated, trained trauma registrar.
9.8 Data Usages

- Injury Prevention:
  - Outreach.
  - Education.
  - Program Evaluation.

- Research.
- Case management.
- Performance Improvement (PI).
- Data drives the development of the statewide trauma system:
  - ISDH will link pre-hospital, hospital and rehabilitation data.
    - Result: Each entity will receive patient outcome data.

Data allows you to analytically evaluate your organization and identify areas that need to be improved—for example, procedures that your staff needs more training on. Since it’s easy to find information and format it so that it’s easy to understand, you may also find that it’s a lot easier to provide your reports to administrative agencies, from the state to your billing company.

- Better budgeting.
  - Mileage.
  - Overtime.
  - Vehicle maintenance.

- Better inventory management.
  - Medications.
  - Supplies.
  - Equipment.

- Better understanding.
  - Better patient care.
  - Better operations.

- Easier reporting to administrative agencies.
  - Funding justification.
9.9 Linking Data to Evaluate Patient Care

- Pre-Hospital and hospital data are linked to look at patient outcomes through the continuation of patient care.
  - This aids in performance improvement.
- Linking can be done via deterministic or probabilistic matching.
  - Deterministic matching:
    - Use a unique identifier (often referred to as patient tracking) that exists in both datasets to match cases.
  - Probabilistically matching:
    - Use weights for multiple elements that exist in both datasets to link the data.
    - Steps in probabilistic matching:
      1. Define & clean the elements in both datasets
      2. Identify which elements to use for matching
      3. Apply weights
      4. Choose cut-offs
      5. Matches above upper cut-off are linked
      6. Matches below lower cut-off are not linked
      7. Matches between cut-offs manually reviewed
      8. Review links
10 Rehabilitation Data

10.1 Rehabilitation Data

- 8 rehabilitation hospitals around the state must report per the Trauma Registry Rule.
- The registry collects the Centers for Medicare & Medicaid Services (CMS)-required data elements for all traumatically injured patients.
11 Trauma Centers

11.1 Trauma Centers in Indiana

- **Level I American College of Surgeons (ACS) Verified Trauma Centers**
  1. Smith Level I Shock Trauma Center at Eskenazi Health
  2. Methodist Level I Trauma Center at IU Health
  3. Riley Hospital’s Emergency Medicine and Trauma Center (EMTC) at IU Health Riley Hospital for Children
  4. St. Vincent Trauma Center at St. Vincent Indianapolis Hospital

- **Level II ACS Verified Trauma Centers**
  1. Deaconess Regional Trauma Center at Deaconess Hospital
  2. Lutheran Trauma Center at Lutheran Hospital
  3. Memorial Leighton Trauma Center at Memorial Hospital of South Bend
  4. Parkview Trauma Centers at Parkview Regional Medical Center
  5. St. Mary’s Trauma Services at St. Mary’s of Evansville

- **Level III ACS Verified Trauma Centers**
  1. IU Health Arnett
  2. IU Health Ball Memorial
  3. St. Vincent Anderson Regional Hospital

- **“In the Process of ACS Verification” Level II Trauma Centers**
  1. Terre Haute Regional

- **“In the Process of ACS Verification” Level III Trauma Centers**
  1. Franciscan St. Elizabeth – East
  2. Community Hospital of Anderson
  3. Good Samaritan Hospital
  4. Memorial Hospital and Health Care Center
  5. Methodist Northlake Campus
  6. Reid Health
  7. Franciscan St. Anthony Health – Crown Point
  8. Union Hospital – Terre Haute

11.2 American College of Surgeons (ACS) Requirements for Verified Trauma Centers

*Level I ACS Verified Trauma Centers*

- Capable of providing total care for every aspect of injury – prevention through rehabilitation
- Associated with a school of medicine
  - Facilitates research
  - Provides teaching opportunities to direct new advances in trauma care
- 24 hour in-house coverage by general surgeons
  - Prompt availability of care in specialties
- Receives patients from all levels of care
• Provides leadership in injury prevention
• Maintains a comprehensive Performance Improvement and Patient Safety (PIPS) program
• Program for substance abuse screening and patient intervention
• Meets minimum requirement for annual volume of severely injured patients (1200 patients/year)

**Level II ACS Verified Trauma Centers**

• Capable of providing total care for every aspect of injury – prevention through rehabilitation
• 24 hour in-house coverage by general surgeons
  o Prompt availability of care in specialties
• Receives patients from all levels of care
• Provides leadership in injury prevention
• Maintains a comprehensive Performance Improvement and Patient Safety (PIPS) program
• Program for substance abuse screening and patient intervention
• Same as a level I trauma center
  o EXCEPT
    ▪ Not associated with a school of medicine
    ▪ Does not have a general surgery residency training program
    ▪ Does not do research

**Level III ACS Verified Trauma Centers**

• 24 hour immediate coverage by emergency medicine physicians
  o Prompt availability of coverage by general surgeons and anesthesiologists
  o Not required to have neurosurgeons
• Transfer agreements for patients requiring more comprehensive care at a Level I or II trauma center
11.3 Trauma Center Access in Indiana

Indiana Trauma Center Access: Areas Within a 45-Minute Drive

45-Minute Accessible Trauma Center *

45-Minute Accessible Areas

Average Travel Time
based on posted and historical speeds

<table>
<thead>
<tr>
<th>45-Minute Coverage (as average speed)</th>
<th>State Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>n</td>
<td>n</td>
</tr>
<tr>
<td>Land Area</td>
<td>21,590 sq mi</td>
</tr>
<tr>
<td>Population</td>
<td>5,327,918 people</td>
</tr>
<tr>
<td>Interstes</td>
<td>1,123 miles</td>
</tr>
</tbody>
</table>

* Considered a trauma center for purposes of the triage and transport rule.

Travel times are calculated with 2016 street network reference data published by Esri. Travel times do not take into account current traffic volume or restrictions. Population and land area are calculated from the 2010 U.S. Census block summary geography. Interstate mileage is calculated using a single direction of a divided highway (source: INDOH). All statistics should be considered an estimate.
12 The Future of Indiana’s Trauma System

12.1 Goals of the Trauma System

- Develop more ACS-verified trauma centers.
- Collect and analyze data on every trauma case in Indiana.
- Link EMS runs to Trauma incidents to Rehabilitation data to evaluate continuum of trauma patient care.
- Promulgate a Designation Rule that will go hand-in-hand with the national verification requirements.
- Identify the role of Community paramedicine in Indiana.
- Enhance the Blue Sky project: the ability to automatically transmit trauma data between the provider’s server and the ISDH server that houses the trauma registry.
- Coordinate conference events, such as the Injury Prevention Conference and Annual EMS Medical Director’s Conference, which increases the knowledge and expertise of Indiana’s workforce.
- Provide and support trauma education opportunities throughout the state for prehospital, hospital, and rehabilitation workforce.
- Prevent injuries in Indiana through collaborative efforts in leadership, education and policy, with a vision of an injury-free Indiana.
- Develop the regional trauma system that feeds into the state trauma system. These are the 10 regional trauma systems (identical to the public health preparedness districts).
References
2. American College of Surgeons – Committee on Trauma – Rural Trauma Team Development Course:  
   http://www.facs.org/trauma/rttdc
3. ISDH Epidemiology Resource Center - Vital records: Mortality Data.
4. ISDH Epidemiology Resource Center - Indiana Hospital Discharge Data Files.
   the National Expert Panel on Field Triage. MMWR. January 23, 2009 / 58(RR01); 1-35.
8. NCIPC: Web-based Injury Statistics Query and Reporting System (WISQARS)  
   http://www.cdc.gov/injury/wisqars
12. Indiana Department of Homeland Security “Indiana Trauma Field Triage and Transport Destination 
    Protocol Template”.
    Committee on Trauma
    Committee on Trauma
    Model Trauma System Planning and Evaluation.
    Model Trauma System Planning and Evaluation.
18. Mann NC et al. A systematic review of published evidence regarding trauma system effectiveness. 3 Suppl, 