Excel Center Shelbyville School Snapshot

Indiana Charter School Board

2018-19 Accountability System Dashboard

Due to ESSA requirements the State of Indiana 2018-19 Accountability calculations resulted in two grades. In addition, in 2020, the Indiana General Assembly passed Senate Enrolled Act 2 which provides for a two-year "hold harmless" performance calculation for the 2018-19 and 2019-20 school years.

| Year Opened | 2016-17 | | | | | |
|---------------|---------------------------|--|--|--|--|--|
| Grades Served | d Adult High School | | | | | |
| Address | 117 N Harrison Street | | | | | |
| | Shelbyville, IN 46176 | | | | | |
| School Leader | Ms. Khalilah Palmer | | | | | |
| Contact | kpalmer@excelcenter.org | | | | | |
| Board Chair | Mr. C. Perry Griffith, Jr | | | | | |
| Contact | cpgjr@aol.com | | | | | |

| Accountability Grade (On INDIANA A-F Accountability System) | Α |
|--|---|
| Accountability Grade (On Federal ESSA Accountability System) | Α |

| Student Enrollment | | | | | | | |
|--------------------|---------|---------|---------|--|--|--|--|
| Year | 2016-17 | 2017-18 | 2018-19 | | | | |
| Grades | Adult | Adult | Adult | | | | |
| Enrollment | 84 | 122 | 159 | | | | |

| | Demographics 2018-19 | | | | | | | | |
|------------------|----------------------|-----------|-------|-----------|--------------|-----------|--------------|-----------|----------------------|
| Free & | | | | Ethnicity | | | | Special | English |
| Reduced Lunch | Black | Caucasian | Hisp. | Asian | Multi-racial | Amer.Ind. | Pac.Islander | Education | Language Learners |
| 58.5% | 3.1% | 74.8% | 18.2% | 0.6% | 2.5% | 0.0% | 0.6% | 10.7% | 9.4% |

| For more information regarding the ICSB Accountability System, please visit: | ICSB Accountability System |
|--|----------------------------|
| Data Source: IDOE STN Application Center, IDOE Compass. | |

Excel Center Shelbyville Academic Success

Indiana Charter School Board

2018-19 Accountability System Dashboard

| | | 2018-19 | 2017-18 | 2016-17 |
|--------|--|------------------------|------------------------|--------------------------|
| 1.1. | The school meets standard according to Indiana's Alternative Accountability System (Alternative A-F Model for Adult High Schools). | Exceeds Standard | Exceeds Standard | ***Metric Not Applicable |
| 1.2.a. | Students graduate from high school in 4 years (as defined by the state's four-year graduation rate). | Does Not Meet Standard | Does Not Meet Standard | *Not Applicable |
| 1.2.b. | Students enrolled in grade 12 graduate within the school year being assessed. | Improvement Necessary | Meets Standard | ***Metric Not Applicable |
| 1.3.a. | Student performance, dual-credit accumulation and/or industry certification reflects college and career readiness, based on the percentage of non-duplicated graduating students in the current school year achieving at least one of the following college and career readiness indicators outlined in the Accountability Plan. | Exceeds Standard | Exceeds Standard | Exceeds Standard |
| 1.4.a. | Students who graduate achieve proficiency on state assessments in English 10. | Exceeds Standard | Exceeds Standard | **Not Available |
| 1.4.b. | Students who graduate achieve proficiency on state assessments in Algebra I. | Exceeds Standard | Exceeds Standard | **Not Available |

^{*} Graduation rate not calculated by IDOE due to cohort for year 1

Data Source: IDOE Learning Connection and Goodwill Education Initiatives

^{**} State academic data not available due to the small number of students included in the accountability system.

^{***} Metric not applicable as ICSB AHS Accountablity Framwork revised August 2017 for the 2017-18 school year

Excel Center Shelbyville Financial Health

| <u>Profile</u> | FY 2017 | FY 2018 | FY 2019 |
|--------------------------|---------------|---------------|-----------------|
| State and Federal Grants | \$ 503,533 | \$ 849,299 | \$ 1,057,694 |
| Other Income | \$ 100 | \$ 86,857 | \$ 115,802 |

| Financial Position | | | |
|---------------------|---------------|---------------|---------------|
| Total Assets | \$ 168,861 | \$ 169,200 | \$ 265,383 |
| Current Assets | \$ 17,945 | \$ 54,963 | \$ 183,585 |
| Total Liabilities | \$ 44,018 | \$ 20,506 | \$ 23,918 |
| Current Liabilities | \$ 44,018 | \$ 20,506 | \$ 23,918 |
| Net Asset Position | \$ 124,843 | \$ 148,694 | \$ 241,465 |

| Financial Activities | | | |
|----------------------|-----------------|---------------|-----------------|
| Support and Revenues | \$ 503,633 | \$ 936,156 | \$ 1,173,496 |
| Expenses | \$ 723,012 | \$ 940,543 | \$ 1,080,725 |
| Surplus (Deficit) | \$ (219,379) | \$ (4,387) | \$ 92,771 |

| Supporting Information | | | |
|------------------------|--------------|--------------|---------------|
| Depreciation Expense | \$ 41,051 | \$ 43,424 | \$ 41,596 |
| Total Cash | \$ - | \$ 6,366 | \$ 169,530 |
| Interest Expense | \$ - | \$ 13,589 | \$ - |
| Principal Payments | \$ - | \$ - | \$ - |
| Occupancy | \$ 61,517 | \$ 83,364 | \$ 83,364 |
| Actual Enrollment | 84.00 | 208.00 | 153.00 |
| Estimated Enrollment | 100.00 | 425.00 | 153.00 |

Indiana Charter School Board

2018-19 Accountability System Dashboard

| | Standard | FY 2019 | Rating | FY 2018 | Rating | FY 2017 | Rating |
|------------------------------|----------|------------|--------|----------|--------|---------|--------|
| Near Term | | | | | | | |
| Current Ratio | 1 | 7.68 | MS | 2.68 | MS | 0.41 | DNMS |
| Days cash on Hand | 2 | 60 | MS | 3 | DNMS | 0 | DNMS |
| Enrollment Variance | 3 | 100% | MS | 49% | DNMS | 84% | DNMS |
| Debt Default | 4 | No | MS | No | MS | No | MS |
| Long Term | | | | | | | |
| Total Margin & | 5 | 0.08 | DNMS | (0.00) | DNMS | (0.44) | DNMS |
| 3 Yr Aggregated Total Margin | 3 | (0.05) | DIVINO | - | N/A | - | N/A |
| Debt to Asset ratio | 6 | 0.09 | MS | 0.12 | MS | 0.26 | MS |
| Cash Flow & | 7 | \$ 163,164 | MS | \$ 6,366 | DNMS | \$ - | DNMS |
| 3 Yr Cumulative Cash Flow | , | \$ 175,896 | IVIO | - | N/A | \$ - | N/A |
| Debt Service Coverage Ratio | 8 | 1.61 | MS | 0.54 | DNMS | (2.90) | DNMS |

Observations and notes

| Data Sources: Annual Audit; Quarterly Reports | | | | | | |
|---|----------------|-------------|--|--|--|--|
| Audit History | | | | | | |
| Fiscal Year | <u>Auditor</u> | <u>Date</u> | | | | |
| 2017 | Greenwalt | 1/24/2018 | | | | |
| 2018 | Greenwalt | 1/9/2019 | | | | |
| 2019 | Greenwalt | 3/10/2020 | | | | |

Financial Health (Requirements to Meet Standard)

- 1 > 1.1 or between 1.0 and 1.1 and one-year trend is positive.
- 2 >= 60 days or between 30 60 days and one-year trend is positive.
- **>=** 95%.
- 4 Not in Default or Delinquent.
- Aggregated three-year Total Margin is positive and the most recent year Total Margin is positive or Aggregated three-year Total Margin is greater than -1.5%, the trend is positive for the last two years, and the most recent year Total Margin is positive. For schools in their first and second year of operation, the cumulative Total Margin must be positive.
- 6 Debt to Asset Ratio is < 0.9.
- 7 Three-year cumulative cash flow is positive and cash flow is positive each year or three-year cumulative cash flow is positive, cash flow is positive in one of two years, and cash flow in the most recent year is positive. Schools in their first and second year of operation must have positive cash flow.
- 8 Debt Service Coverage Ratio is >= 1.2.

Excel Centers, LLC Financial Health

| <u>Profile</u> | FY 2015 | | FY 2016 | | FY 2017 | | FY 2018 | | FY 2019 | |
|--------------------------|---------|------------|---------|------------|------------------|----|------------|----|------------|--|
| State and Federal Grants | \$ | 20,358,298 | \$ | 22,236,280 | \$ 21,544,899 | \$ | 24,498,678 | \$ | 27,859,045 | |
| Other Income | \$ | 257,655 | \$ | 94,183 | \$ 26,658 | \$ | 539,066 | \$ | 348,669 | |
| Financial Position | | | | | | | | | | |
| Total Assets | \$ | 8,086,601 | \$ | 8,820,196 | \$ 10,832,605 | \$ | 11,801,527 | \$ | 13,310,815 | |
| Current Assets | \$ | 5,167,734 | \$ | 6,346,244 | \$ 8,471,570 | \$ | 6,099,141 | \$ | 6,012,958 | |
| Total Liabilities | \$ | 1,516,387 | \$ | 1,086,971 | \$ 1,062,952 | \$ | 710,041 | \$ | 990,816 | |
| Current Liabilities | \$ | 1,193,805 | \$ | 934,801 | \$ 1,062,952 | \$ | 710,041 | \$ | 990,816 | |
| Net Asset Position | \$ | 6,570,214 | \$ | 7,733,225 | \$ 9,769,653 | \$ | 11,091,486 | \$ | 12,319,999 | |
| Financial Activities | | | | | | | | | | |
| Support and Revenues | \$ | 20,615,953 | \$ | 22,330,463 | \$ 21,571,557 | \$ | 25,037,744 | \$ | 28,207,714 | |
| Expenses | \$ | 19,426,676 | \$ | 21,167,452 | \$ 19,535,129 | \$ | 23,715,911 | \$ | 26,979,201 | |
| Surplus (Deficit) | \$ | 1,189,277 | \$ | 1,163,011 | \$ 2,036,428 | \$ | 1,321,833 | \$ | 1,228,513 | |

| Supporting Information | | | | | | |
|------------------------|-----------------|-----------------|-----------------|-----|-----------|-----------------|
| Depreciation Expense | \$ 1,416,489 | \$ 1,410,573 | \$ 1,160,284 | \$ | 1,335,294 | \$ 1,131,336 |
| Total Cash | \$ 4,402,053 | \$ 6,014,895 | \$ 5,741,601 | \$ | 5,411,504 | \$ 4,686,241 |
| Interest Expense | \$ 27,196 | \$ 20,610 | \$ 6,227 | \$ | - | \$ - |
| Principal Payments | \$ 463,621 | \$ 310,310 | \$ - | \$ | - | \$ - |
| Occupancy | \$ 2,177,418 | \$ 2,625,142 | \$ 2,682,997 | \$ | 2,753,484 | \$ 3,184,766 |
| Actual Enrollment | 2923.00 | 3220.00 | 3122.00 | | 3457.00 | 3929.50 |
| Estimated Enrollment | n/a | n/a | n/a | n/a | | n/a |

Includes:

The Excel Center - Anderson

The Excel Center - Bloomington

The Excel Center - Clarksville

The Excel Center - Kokomo

The Excel Center - Lafayette

The Excel Center - Muncie

The Excel Center - Muncie

The Excel Center - Noblesville

The Excel Center - Richmond

The Excel Center - Shelbyville

The Excel Center - West (authorized by the Indianapolis Mayor's Office)

The Excel Center - University Heights (authorized by the Indianapolis Mayor's Office)

The Excel Center for Adult Learners (authorized by the Indianapolis Mayor's Office)

Indiana Charter School Board

2018-19 Accountability System Dashboard

| | Standard | FY 2019 | Rating | FY 2018 | Rating | FY 2017 | Rating | FY 2016 | Rating | FY 2015 | Rating | |
|------------------------------|-----------|---------------|--------|---------------|--------|---------------|--------|--------------|--------|--------------|--------|--|
| Near Term | | | | | | | | | | | | |
| Current Ratio | 1 | 6.07 | MS | 8.59 | MS | 7.97 | MS | 6.79 | MS | 4.33 | MS | |
| Days Cash on Hand | 2 | 66 | MS | 88 | MS | 114 | MS | 111 | MS | 89 | MS | |
| Enrollment Variance | 3 | n/a | MS | n/a | MS | n/a | MS | n/a | MS | n/a | MS | |
| Debt Default | 4 | No | MS | No | MS | No | MS | No | MS | No | MS | |
| Long Term | Long Term | | | | | | | | | | | |
| Total Margin & | 5 | 0.04 | MS | 0.05 | MS | 0.09 | MS | 0.05 | MS | 0.06 | MS | |
| 3 Yr Aggregated Total Margin | | 0.06 | IVIO | 0.07 | | 0.07 | | - | N/A | - | N/A | |
| Debt to Asset Ratio | 6 | 0.07 | MS | 0.06 | MS | 0.10 | MS | 0.12 | MS | 0.19 | MS | |
| Cash Flow & | 7 | \$ (725,263) | DNMS | \$ (330,097) | DNMS | \$ (273,294) | DNMS | \$ 1,612,842 | MS | \$ 4,402,053 | MS | |
| 3 Yr Cumulative Cash Flow | ' | \$ 15,839,346 | DINING | \$ 17,168,000 | DINING | \$ 16,158,549 | DINING | \$ - | N/A | \$ - | N/A | |
| Debt Service Coverage Ratio | 8 | 0.08 | DNMS | 0.97 | DNMS | 1.19 | DNMS | 0.88 | DNMS | 0.99 | DNMS | |

Observations and notes:

| Data Sources: Annual Audits; Quarterly Reports | | | | | | | | |
|--|----------------|-------------|--|--|--|--|--|--|
| Audit History | | | | | | | | |
| Fiscal Year | <u>Auditor</u> | <u>Date</u> | | | | | | |
| 2014 | Greenwalt | 6/30/2014 | | | | | | |
| 2015 | Greenwalt | 2/5/2016 | | | | | | |
| 2016 | Greenwalt | 11/5/2016 | | | | | | |
| 2017 | Greenwalt | 1/24/2018 | | | | | | |
| 2018 | Greenwalt | 1/9/2019 | | | | | | |
| 2019 | Greenwalt | 3/10/2020 | | | | | | |

Financial Health (Requirements to Meet Standard)

- 1 > 1.1 or between 1.0 and 1.1 and one-year trend is positive.
- 2 >= 60 days or between 30 60 days and one-year trend is positive.
- **3** >= 95%.
- 4 Not in Default or Delinquent.
- Aggregated three-year Total Margin is positive and the most recent year Total Margin is positive or Aggregated three-year Total Margin is greater than -1.5%, the trend is positive for the last two years, and the most recent year Total Margin is positive. For schools in their first and second year of operation, the cumulative Total Margin must be positive.
- 6 Debt to Asset Ratio is < 0.9.</p>
- 7 Three-year cumulative cash flow is positive and cash flow is positive each year or three-year cumulative cash flow is positive, cash flow is positive in one of two years, and cash flow in the most recent year is positive. Schools in their first and second year of operation must have positive cash flow.
- 8 Debt Service Coverage Ratio is >= 1.2.

Excel Center ShelbyvilleOrganizational Compliance

Indiana Charter School Board

2018-19 Accountability System Dashboard

| | | 2018-19 | 2017-18 | 2016-17 |
|--------|--|------------------------|------------------------|------------------------|
| 3.1.a. | The school has conducted lawful, unbiased admissions, enrollment and retention processes including conducting appropriate randomized lotteries where required. | Meets Standard | Meets Standard | Meets Standard |
| 3.2.a. | The school met attendance goals. | Does Not Meet Standard | Does Not Meet Standard | Does Not Meet Standard |
| 3.2.b. | The school followed appropriate and lawful student discipline processes. | Meets Standard | Meets Standard | Meets Standard |
| 3.3.a. | The school has respected the rights of students with disabilities under applicable laws, rules and regulations (including the Individuals with Disabilities Education Act, Section 504 of the Rehabilitation Act of 1973, and the Americans with Disabilities Act, and Article 7) and provisions of its charter agreement. | Meets Standard | Meets Standard | Meets Standard |
| 3.4.a. | The school has respected the rights of English Language Learner (ELL) students under all applicable laws, rules, regulations (including Title III of the Elementary and Secondary Education Act (ESEA) and US Department of Education authorities) and provisions of its charter agreement. | Meets Standard | Meets Standard | Meets Standard |
| 3.5.a. | The school has materially complied with the rights of students. | Meets Standard | Meets Standard | Meets Standard |
| 3.6.a. | The school has complied with applicable laws, rules, regulations and provisions of its charter agreement relating to governance. | Meets Standard | Meets Standard | Meets Standard |
| 3.7.a. | The school meets financial reporting and compliance requirements. | Meets Standard | Meets Standard | Meets Standard |
| 3.8.a. | The school complies with applicable laws, rules, regulations and provisions of its charter agreement relating to safety, security and health related services. | Meets Standard | Meets Standard | Meets Standard |

Data Sources: Annual Assurances, IDOE Reports, IDOE Complaints, ICSB Site Visits, ICSB Complaints