Instructions for 5-Year Pro Forma Budget Submission

Information should be entered into light gray shaded cells.

Name of Proposed Charter School: Indianapolis (Indy) STEAM Academy

Planned Opening School Year (YYYY): 2021-22 Planned Location: Indianapolis Public Schools 1. Instructions All organizers submitting a charter application to the Indiana Charter School Board must complete all four BLUE tabs of the 5-Year Pro Forma Budget Template. No information is required to be entered into WHITE cells, they will autofill as information is entered into GREV cells · Please provide a summary of the school's projected enrollment for the 2. Enrollment Projection proposed grade span for the next five years. Please provide a list of administrative, instructional, and other staff along with estimates of proposed salaries and benefits. Please include both full and

align with Year 0 and 5-Year budgets.

 The estimated "average salary" for each position should include all taxable amounts (including taxable fringe benefits, stipends, bonuses, awards, and 3. Staffing Plan allowances).

4. Year 0 - Budget and Cash Flow

5. 5-Year Budget

Notes:

. "Other Insurance" includes health care, long-term care, life, disability. "Other Benefits" are non-taxable benefits (e.g., educational assistance, dependent care assistance, transportation benefits, non-taxable fringe

. Please provide budget and cash flow projections for the start-up year (Year

part-time employees and contractors. Projected salary and benefits should

Please provide 5-year budget projections (Year 1 - Year 5), Year 0 data will

hudget narrative

automatically populate once Tab 4 is completed. Note that the information provided in Tab 3 must align with the personnel expenses provided in Tab 5 or Tab 5 will throw an FRROR. Applicants proposing to operate a network of schools should add a worksheet or attach a separate file reflecting the consolidated network's 5-Year pro-forma budget, reflecting all components - including the regional back

approximation or to one of the "other" categories and make a note in the

office/central office - of the Indiana network. This template is not intended to be exhaustive. If it is unclear to which line a particular item of revenue or expense belongs, add it to the closest

School Enrollment Projections

(must align with Charter Application Enrollment Plan)

School Name: Indianapolis (Indy) STEAM Academy

Planned Opening Year: 2021-22

Enrollment	Year 1	Year 2	Year 3	Year 4	Year 5
Kindergarten	50	50	50	50	50
Grade 1	25	50	50	50	50
Grade 2	25	25	50	50	50
Grade 3	20	25	25	50	50
Grade 4	15	20	25	25	50
Grade 5	15	15	20	25	25
Grade 6		15	15	20	25
Grade 7			15	15	25
Grade 8				15	25
Grade 9					
Grade 10					
Grade 11					
Grade 12					
Adult					
Total Adult Enrollment:	0	0	0	0	0
Total K-12 Enrollment:	150	200	250	300	350
Special Education #	15	20	25	30	35
English Learners #	15	20	25	30	35
FRL#	105	140	175	210	245
K-12 Distribution	\$ 1,076,330.25	\$ 1,449,961.50	\$ 1,812,451.88	\$ 2,174,942.25	\$ 2,537,432.63
Adult Distribution	\$ -	\$ -	\$ -	\$ -	\$ -
Total Distribution	\$ 1,076,330.25	\$ 1,449,961.50	\$ 1,812,451.88	\$ 2,174,942.25	\$ 2,537,432.63

The above calculations are estimates based on projected enrollment. The actual distribution to the school will be based on an ADM count of eligible pupils enrolled in the school on two count dates (in September and February).

The Basic Grant amount for K-12 charter schools is \$5,548 in FY2020 and \$5,703 in FY2021. Students in Full Day Kindergarten should be treated as 1 student, students in 1/2 day kindergarten should be treated as 0.5 student. Indiana's Complexity Grant (Complexity Index * Complexity Amount) provides additional funding to school corporations serving proportionally more students from low-income families. It is based on the percentage of a school corporation's students receiving SNAP, TANF, or foster care services. The above calculation is an estimate based on the complexity index for the school corporation in which the proposed charter school will be located. The school's actual Complexity Grant amount will likely differ. The K-12 Distribution is calculated by multiplying Total Enrollment by the Complexity Grant + the Basic Grant.

The Adult Grant amount for adult high schools is \$6,750. The Adult Distribution is calculated by multiplying Total Enrollment by the Adult Grant.

5-Year Projected Staffing Plan

School Name: Indianapolis (Indy) STEAM Academy
Planned Opening Year: 2021-22

Complete all relevant Grey Shaded areas - Name of Position, Number of Positions, Average Salary, Health Insurance, Retirement Contribution, and Other Benefits.
 Projected salary and benefits should align with Year 0 and 5-Year budgets.

Please see footnotes below for additional information.

	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5
	Number Average Salary (1) Total Expense	Number Average Salary Total Expense	Number Average Salary Total Expense	Number Average Salary Total Expense	Number Average Salary Total Expense	Number Average Salary Total Expense
INSTRUCTIONAL STAFF Classroom Teachers Fine Arts (Art, Music Phys Ed.) Special Education Resource Teacher Teacher Assistants	\$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	7.0 \$ 45,000.00 \$ 315,000.00 3.0 \$ 45,000.00 \$ 135,000.00 1.0 \$ 45,000.00 \$ 45,000.00 3.0 \$ 25,000.00 \$ 75,000.00 3.0 \$ 2,000.00 \$ 75,000.00 3.0 \$ 2,000.00 \$ 75,000.00 3.0 \$ 2,000.00 \$ 75,000.00 3.0 \$ 2,000.00 \$ 75,000.00 3.0 \$ 2,000.00 \$ 75,000.00 3.0 \$ 2,000.00 \$ 75,000.00 3.0 \$ 2,000.00 \$ 75,000.00 3.0 \$ 2,000.00 \$ 75,000.00 3.0 \$ 2,000.00 \$ 75,000.00 3.0 \$ 2,000.00 \$ 75,000.00 3.0 \$ 2,000.00 \$ 75,000.00 3.0 \$ 2,000.00 \$ 75,000.00 3.0 \$ 2,000.00 \$ 75,000.00 3.0 \$ 2,000.00 \$ 75,000.00 3.0 \$ 2,000.00 \$ 2,000.00 3.0 \$ 2	9.0 \$ 45,900.00 \$ 413,100.00 3.0 \$ 45,900.00 \$ 137,700.00 1.0 \$ 45,900.00 \$ 45,900.00 4.0 \$ 25,500.00 \$ 102,000.00 \$ 5 - \$ - \$ - \$ \$ 5 - \$ \$ 5 - \$ - \$ \$ 5 - \$ - \$ \$ 5 - \$ \$ 5 - \$ - \$ \$ 5 - \$ - \$ \$ 5	11.0 \$ 46,818.00 \$ 514,998.00 3.0 \$ 46,818.00 \$ 140,048.00 1.0 \$ 46,818.00 \$ 140,048.00 5.0 \$ 26,010.00 \$ 130,050.00 \$ \$ 5 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	13.0 \$ 47,754.00 \$ 620,802.00 3.0 \$ 47,754.00 \$ 143,262.00 1.5 \$ 47,754.00 \$ 71,631.00 6.0 \$ 26,530.00 \$ 159,180.00 \$ \$ - \$ \$. \$ \$ - \$	15.0 \$ 48,709.00 \$ 730,635.00 3.0 \$ 48,709.00 \$ 730,635.00 2.0 \$ 48,709.00 \$ 146,127.00 2.0 \$ 48,709.00 \$ 97,418.00 7.0 \$ 27,060.00 \$ 199,420.00 \$ \$ - \$ \$ - \$ \$ - \$ - \$ \$ - \$ - \$ \$ 5 - \$ \$ 5 - \$ - \$ \$ 5 - \$ \$ 5 - \$ - \$ \$ 5
Total Instructional Staff:	\$ - \$ - 0.0 \$ -	\$ - \$ - 14.0 \$ 570,000.00	\$ - \$ -	\$ - \$ - 20.0 \$ 832,320.00	\$ - \$ - 23.5 \$ 994,875.00	\$ - \$ - 27.0 \$ 1,163,600.00
ADMIN & SUPPORT CEO/Head of School Assistant Principal Business/Manager Receptionist Building Maintenance Nurse Instructional Coach	1.0 \$ 79,166.00 \$ 79,166.00 \$ - \$ - \$ - \$ 1.0 \$ 20,830.00 \$ 20,830.00 \$ - \$ - \$ - \$ \$ 5 - \$ - \$	1.0 \$ 95,000.00 \$ 95,000.00 \$	1.0 \$ 97,850.00 \$ 97,850.00	1.0 \$ 100,786.00 \$ 100,786.00 1.0 \$ 65,000.00 \$ 65,000.00 1.0 \$ 52,020.00 \$ 52,000.00 1.0 \$ 5.000.00 \$ 46,818.00 1.0 \$ 41,618.00 \$ 41,618.00 1.0 \$ 62,944.00 \$ 62,944.00 5 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1.0 \$ 103,809.00 \$ 103,809.00 1.0 \$ 66,300.00 \$ 66,300.00 1.0 \$ 33,060.00 \$ 53,060.00 1.0 \$ 33,060.00 \$ 35,000.00 1.5 \$ 31,836.00 \$ 47,754.00 1.0 \$ 64,202.00 \$ 64,202.00 1.0 \$ 64,202.00 \$ 64,202.00 1.0 \$ 65,000.00 1.0 \$ 65	1.0 \$ 106,922.00 \$ 106,923.00 1.0 \$ 67,626.00 \$ 67,626.00 1.0 \$ 54,212.00 \$ 54,121.00 1.0 \$ 35,700.00 \$ 33,700.00 2.0 \$ 32,472.00 \$ 64,944.00 1.0 \$ 43,297.00 \$ 64,297.00 2.0 \$ 65,486.00 \$ 130,972.00 5 \$. \$. \$ 5 . \$. \$ 5 . \$ 5 . \$
Total Admin & Support Staff:	\$ - \$ - \$ - \$ - 2.0 \$ 99,996.00	\$ - \$ - \$ - \$ 5.5 \$ 285,000.00	\$ - \$ - \$ - \$ - 5.5 \$ 291,650.00	\$ - \$ - \$ - \$ - 6.5 \$ 369,184.00	\$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	\$ - \$ - \$ - \$ - 9.0 \$ 503,583.00
BENEFITS Health insurance (2) Retirement Contributions Social Security (3) Medicare Unemployment Other Compensation (3)	Employee Expense \$ 3,204.00 \$ 6,408.00 \$ 577.06 \$ 1,154.11 6.2% \$ 6,199.75 1.45% \$ 1,449.40 2.5% \$ 2,499.90 \$ 5	Total Expense Expense Expense	Employee Expense \$ 4,500.00 \$ 101,250.00 \$ 1,1550.00 \$ 26,077.50 \$ 6.2% \$ 61,401.70 \$ 1.4550.80 \$ 24,758.75 \$ \$. \$ 5 . \$. \$	Employee Expense Total Expense \$ 4,500.00 \$ 119,250.00 \$ 1,187.00 \$ 31,455.50 6.2% \$ 74,493.25 1.45% \$ 17,421.81 2.5% \$ 30,037.60 \$ \$	Employee Expense \$ 5,000.00 \$ 155,000.00 \$ 1,229.00 \$ 38,099.00 6.2% \$ 87,261.78 1.45% \$ 20,08.00 2.5% \$ 35,186.20 \$ - \$	Employee Expense \$ 5,000.00 \$ 180,000.00 \$ 1,244.00 \$ 44,784.00 6.2% \$ 103,365.35 1.45% \$ 24,174.15 2.5% \$ 41,679.58 \$ 5

SUMMARY	Year 0)		Year	1	Year	2	Year	3	Year	4	Year 5	
	Total Staff		2.0	Total Staff	19.5	Total Staff	22.5	Total Staff	26.5	Total Staff	31.0	Total Staff	36.0
	Total Salaries:	\$	99,996.00	Total Salaries:	\$ 855,000.00	Total Salaries:	\$ 990,350.00	Total Salaries:	\$ 1,201,504.00	Total Salaries:	\$ 1,407,448.00	Total Salaries:	\$ 1,667,183.00
	Total Benefits:	\$	17,711.70	Total Benefits:	\$ 187,188.00	Total Benefits:	\$ 227,848.03	Total Benefits:	\$ 272,658.16	Total Benefits:	\$ 335,954.97	Total Benefits:	\$ 394,003.07
	Total Salaries + Benefits:	\$	117,707.70	Total Salaries + Benefits:	\$ 1,042,188.00	Total Salaries + Benefits:	\$ 1,218,198.03	Total Salaries + Benefits:	\$ 1,474,162.16	Total Salaries + Benefits:	\$ 1,743,402.97	Total Salaries + Benefits:	\$ 2,061,186.07
	Student/teacher ratio		N/A	Student/teacher ratio	11:1	Student/teacher ratio	12:1	Student/teacher ratio	13:1	Student/teacher ratio	13:1	Student/teacher ratio	13:1
	Student/staff ratio		N/A	Student/staff ratio	27:1	Student/staff ratio	36:1	Student/staff ratio	38:1	Student/staff ratio	40:1	Student/staff ratio	39:1
				•	•		•	•			•	•	

The information provided below does not, and is not intended to, constitute legal advice. Schools should consult with an attorney/accountant for any questions about employment matters.

(1) Amounts paid to "employees" regardless of whether they are full-time, part-time, or limited-time should be listed in the Average Salary column (lines 13-45) for each year. You should include all pay given to an employee for services performed, including salaries, vacation allowances, bonuses, stipends, commissions, and taxable fringe benefits. For more information, see https://www.ir.go/plublications/p15. Generally, a worker who performs services for you is your "employee" if you have the right to control what will be done. Do not include payments made to "independent contractors" (see Job blow).

(2) Health Insurance and Retirement Contributions should be calculated as a per employee expense and entered manually on lines 51 & 52 for each year.

[3] Social Security, Medicare, and Unemployment are "employment taxes" which must be collected by the employer for all wages paid individuals who are considered employees. The Worksheet calculates these amounts automatically based on the information entered in the Average Salary column for each year.

REVENUES	July	August	September	October	November	December	January	February	March	April	May	June	Year 0 Totals
Federal Revenues - See Footnotes	July						,	, , ,			,		Teal o Totals
1 Public Charter School Program Grant 2 Other Federal Revenue (please describe) (1)	\$ - \$ -	\$ - \$ \$ - \$	20,464.00	\$ 15,835.00 \$ -	\$ 15,835.00 \$ -	\$ 15,836.00 \$ -	\$ 33,003.00 \$ -	\$ 20,503.00	\$ 20,503.00 \$ -	\$ 40,982.00 \$ -	\$ 40,983.00 \$ \$ - \$	76,056.00	\$ 300,000.00
Total Federal Revenues:		\$ - \$	20,464.00	\$ 15,835.00	\$ 15,835.00	\$ 15,836.00	\$ 33,003.00	\$ 20,503.00	\$ 20,503.00	\$ 40,982.00	\$ 40,983.00 \$	76,056.00	\$ 300,000.00
	\$ -	> - >	20,464.00	\$ 15,835.00	\$ 15,835.00	\$ 15,836.00	\$ 33,003.00	\$ 20,503.00	\$ 20,503.00	\$ 40,982.00	\$ 40,983.00 \$	76,056.00	\$ 300,000.00
Other Revenues Contributions and Donations from Private Sources	\$ -	\$ - \$		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - \$		\$ -
4 Interest Income 5 Other Revenue (please describe)	\$ -	\$ - \$ \$ - \$		\$ - \$ -	\$ -	\$ -	\$ -		s -	\$ -	\$ - \$	20,000.00	\$ -
	\$.		-	\$ -	\$ -	-	\$.	\$ -	\$ -	\$ -			
Total Other Revenues:		\$ - \$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000.00 \$	20,000.00	\$ 40,000.00
TOTAL REVENUES:	\$ -	\$ - \$	20,464.00	\$ 15,835.00	\$ 15,835.00	\$ 15,836.00	\$ 33,003.00	\$ 20,503.00	\$ 20,503.00	\$ 40,982.00	\$ 60,983.00 \$	96,056.00	\$ 340,000.00
EXPENSES													
Personnel Expenses													
6 Wages, Benefits and Payroll Taxes	\$ -	\$ - \$	11,770.00	\$ 11,770.00	\$ 11,770.00	\$ 11,771.00	\$ 11,771.00	\$ 11,771.00	\$ 11,771.00	\$ 11,771.00	\$ 11,771.00 \$	11,771.70	\$ 117,707.70
Total Personnel Expenses:	\$ -	\$ - \$	11,770.00	\$ 11,770.00	\$ 11,770.00	\$ 11,771.00	\$ 11,771.00	\$ 11,771.00	\$ 11,771.00	\$ 11,771.00	\$ 11,771.00 \$	11,771.70	\$ 117,707.70
Instructional Supplies and Resources - See Footnotes]												
7 Textbooks 8 Library/Media Services (Other than Staff)	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - \$	-	\$ -
9 Instructional Supplies	\$ -	\$ - \$		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - \$		\$ -
10 Technology Supporting Instruction (2) 11 Student Assessment	\$ -	\$ - \$ \$ - \$	-	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ -	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ - \$ \$ - \$	-	\$ - \$ -
12 Computers used for Instruction 13 Instructional Software	S -	\$ - \$	-	\$ -	S -	\$ -	\$ -		\$ -	\$ -	s - s	-	\$ -
13 Instructional Software 14 Enrichment Programs (3)	\$ -	\$ - \$		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - \$		\$ -
Total Instructional Supplies and Resources:	s -	s - s	-	\$ -	s -	s -	\$ -	\$ -	s -	s -	s - s	-	\$ -
15 Support Supplies and Resources	 I	7											
16 Administrative Computers	\$ -	\$ - \$	3,879.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - \$	-	\$ 3,879.00
17 Administrative Software 18 Administrative Technology Services	\$ - \$ -	\$ - \$	750.00	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ -	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ - \$ \$ -		\$ 750.00
19 Administration Dues & Fees	\$ -	\$ - \$		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - \$		\$ ·
20 Operational Supplies 21 Professional Development	\$ -	\$ - \$ \$ - \$	200.00	\$ 200.00	\$ 200.00	\$ 200.00 \$ -	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00 \$ -	\$ 200.00 \$	200.00 40,000.00	\$ 2,000.00 \$ 40,000.00
22 Other (please describe)	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - \$	-	\$ -
Total Support Supplies and Resources:	\$ -	\$ - \$	4,829.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00 \$	40,200.00	\$ 46,629.00
Governing Board Expenses]												
23 General Board Services 24 Legal Services	s -	\$ - \$ \$ - \$		\$ - \$ -	s -	\$ - \$ -	\$ -	s - s -	\$ - \$ -	\$ - \$ -	\$ - \$ \$ - \$	1,500.00	\$ 1,500.00
25 Board Supplies 26 Dues & Fees	\$ -	\$ - \$		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	s - s	-	\$ -
26 Dues & Fees 27 Other (please describe)	\$ -	\$ - \$	-	\$ - \$ -	\$ -	\$ - \$ -	\$ -	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ - \$	-	\$ - \$ -
Total Board Expenses:	s -	s - s	-	s -	\$ -	s -	\$ -	\$ -	\$ -	s -	s - s	1,500.00	\$ 1,500.00
	1			*		•	*	*	·	*	1-		,
Purchased or Contracted Services 28 Audit Services	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - \$		\$ -
29 Payroll Services 30 Financial Accounting	s -	\$ - \$	165.00	\$ 165.00	\$ 165.00	\$ 165.00	\$ 165.00	\$ 165.00	\$ 165.00	\$ 165.00	\$ 165.00 \$	165.00	\$ 1,650.00
31 Other Fiscal Services	\$ -	\$ - \$	1,000.00			\$ 1,000.00	\$ 1,000.00		\$ 1,000.00	\$ 1,000.00	\$ 1,000.00 \$	1,000.00	\$ 10,000.00
32 Printing, Publishing, Duplicating Services 33 Other Professional/Technical Services	\$ - \$ -	\$ - \$ \$ - \$	200.00	\$ 200.00 \$ -	\$ 200.00	\$ 200.00 \$ -	\$ 200.00 \$ 1,000.00	\$ 200.00 \$ 1,000.00	\$ 200.00 \$ 1,000.00	\$ 200.00 \$ 1,000.00	\$ 200.00 \$ \$ 1,000.00 \$	200.00 1,000.00	\$ 2,000.00 \$ 6,000.00
Telecommunication Services 35 Insurance	\$ -	\$ - \$		\$ -	\$ -	\$ -	\$ 1,667.00	\$ 1,667.00	\$ 1,667.00	\$ 1,667.00	\$ 1,666.00 \$	1,666.00	\$ 10,000.00
36 Travel	\$ -	\$ - \$		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	s - s	-	\$ -
37 Postage 38 Special Education Administration	\$ -	\$ - \$ \$ - \$	-	\$ - \$ -	\$ -	\$ - \$ -	\$ -	\$ -	\$ - \$ -	\$ - \$ -	\$ - \$	-	\$ - \$ -
39 Student Information Services 40 Food Services	\$ -	\$ - \$	-	\$ -	s -	\$ -	\$ 12,500.00	\$ -	\$ -	s -	\$ - \$	-	\$ 12,500.00
41 Contracted Transportation Services	s -	\$ - \$		\$ -	\$ -	s -	š -	\$ -	\$ -	\$ -	\$ - \$		\$ -
42 Other Transportation Services (please describe) 43 Promotion Expenses	\$ -	\$ - \$	2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ -	\$ 2,500.00	\$ - \$	2,500.00	\$ 25,000.00
44 Other (please describe)	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00 \$	2,000.00	\$ 12,000.00
Total Professional Purchased or Contracted Services:	\$ -	\$ - \$	3,865.00	\$ 3,865.00	\$ 3,865.00	\$ 3,865.00	\$ 21,032.00	\$ 8,532.00	\$ 8,532.00	\$ 8,532.00	\$ 8,531.00 \$	8,531.00	\$ 79,150.00
Facilities Expenses	<u></u>												
45 Rent of Buildings, Facilities, and Equipment 46 Purchase of Furniture & Equipment	s -	\$ - \$ \$ - e		\$ - \$ -	s -	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ - \$ 20,479.00	\$ - \$ \$ 40,481.00 \$	30,473.30	\$ - \$ 91,433.30
47 Electric/Gas	\$ -	\$ - \$		\$ -	\$ -	\$ -	\$ -	\$.	\$ -	\$ -	\$ - \$	2,187.00	\$ 2,187.00
48 Water & Sewage 49 Repair and Maintenance Services (not provided by school personnel)	\$ -	s - s		\$ -	\$ -	\$ - \$ -	\$ -	\$ - \$ -	\$ -	\$ -	s - \$	1,093.00	\$ 1,093.00 \$ -
50 Custodial Services (not provided by school personnel) 51 Waste Disposal	\$ -	s - s s - s		\$ -	s -	\$ -	\$ -	\$ - \$ -	s -	\$ -	\$ - \$	300.00	\$ -
52 Debt Service for Facilities (Principal & Interest)	\$ -	\$ - \$		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - \$	-	\$ -
53 Debt Service for Equipment (Principal & Interest) 54 Other (please describe)	\$ -	\$ - \$ \$ - \$		\$ - \$ -	s - s -	\$ - \$ -	\$ -	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ - \$ \$ - \$	-	\$ - \$ -
Total Facilities Expenses:	e	s - s	-		٠ .		e	s -		¢ 20.470.00	S 40.481.00 S	34.053.30	\$ 95.013.30
·		- 5								20,479.00	J 40,481.00 \$	34,055.50	J 35,013.30
Other Expenses 55 Indiana Charter School Board Administrative Fee	\$ -	s - s	-	\$ -	\$ -	\$ -	\$ -	\$ -	s - I	\$ -	s - 14		\$ -
56 CMO/EMO Fee 57 Bank Fees	\$ -	\$ - \$ \$ - \$	-	\$ - \$ -	\$ -	\$ -	\$ -	\$ - \$ -	\$ - \$ -	\$ -	\$ - \$	-	s -
58 Depreciation Expense	\$ -	\$ - \$		\$ -	s -	\$ -	\$ -			\$ - \$ -	\$ - \$		\$ -
59 Escrow	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - \$	-	\$ -
Total Other Expenses:	\$ -	\$ - \$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - \$	-	\$ -
TOTAL EXPENSES:	\$ -	\$ - \$	20,464.00	\$ 15,835.00	\$ 15,835.00	\$ 15,836.00	\$ 33,003.00	\$ 20,503.00	\$ 20,503.00	\$ 40,982.00	\$ 60,983.00 \$	96,056.00	\$ 340,000.00
SURPLUS / (DEFICIT):	\$ -	s - s		\$ -	\$ -			\$ -	\$ -	\$ -	s - s	- 1	\$ -
22 2337 (BEHEN).			-										•

Projected New School Annual Operating Budget -- YEARS 1 - 5 (Fiscal Year July 1-June 30)

School Name: Indianapolis (Indy) STEAM Academy
Planned Opening Year: 2021-22

State Re	satructions for Schools Contraction with a Management Company cludes a role in the assumption column and budget narrative! any of of the MO feet. For exemply, you should not not yeal additional feet is invasitional on the little is leased or purchased from a management company or affiliate of a management company or a management	agement company.	na resources; license	rees for materials, r	ortware, or educatio	onal programming; o	company or affiliate r fees related to the	of a management company that are not included in Line 97 management, sale, or lease of real estate. Please also state wh
State sa	REVENUES	Year 0	Year 1	Year 2	Year 3	Year 4	Year S	Assumptions
State Tui	tion Support - From Tab 2 riching Funds for School Lunch Program		\$ 1,076,330.25	\$ 1,449,961.50	\$ 1,812,451.88	\$ 2,174,942.25	\$ 2,517,412.61	
Professio Tarbook	outing Pennas se automation program one Development Grant ogy Grants		\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	Project Lead the Way (PLTW) Training for Coaches and Teac
Citizat es	egy versers							
Greed an Textbook	id Lawrited Program k Reimbursement		\$ 12,150.00	\$ 16,200.00	\$ 20,250.00	\$ 24,300.00	\$ 28,350.00	years A consens continue, see to to the requirement of
Summer Charter a	School and Innovation Network School Grant (1)		\$ 37,500.00	\$ 50,000.00	\$ 62,500.00 \$ 187,500.00	\$ 75,000.00 \$ 225,000.00	\$ 87,500.00 \$ 225,000.00	
Formatik	ve Assessment Grant		\$ 2,025.00	\$ 2,700.00	\$ 3,375.00	\$ 4,050.00	\$ 4,750.00	715.00 A 100000 to 1000000 100000 1000 100000 100000 1000000
Perform Other Sta	re Assessment caret: ance Based Awards ate Revenue (please describe)		\$ 1,750.00	\$ 5,000.00	\$ 6,250.00	\$ 7,500.00	\$ 8,750.00	time at state containing on art statement for art statements.
Special E	ducation Grant ducation Preschool		\$ 34,500.00	\$ 46,000.00	\$ 57,500.00	\$ 69,000.00	\$ 80,500.00	Special control of the special execution control of
	Total State Revenues:		\$ 1,281,255.25	5 1.722.361.50	5 2.152.326.88	5 2.582.292.25	5 2.974.782.63	
Federal	Revenues - See Footnotes							
Public Ch	narter School Program Grant (2) Facilities Assistance Program Grant	\$ 100,000.00	\$ 450,000.00	\$ 150,000.00		\$.	\$.	repoy for the CSP Grant for Scare up and Historine years or the Charter and Innovation Network School Grant Program
DEA- Pa	rt B Grant (Special Education)		\$ 7,785.00		\$ 12,975.00	\$ 15,570.00	\$ 18,165.00	\$579.00°per quarrying students, see special addication \$5555°E number or risk count students each year. See Fig.
Title II Title II	Lunch Program		\$ 9,345.00	\$ 12,460.00	\$ 97,125.00 \$ 15,575.00	\$ 116,550.00	\$ 21,805,00	Say, Us a nufficial of the count resonner, see the encounter
	Sreakfast Reimbursement		\$ 77,896.81 \$ 69,847.50	\$ 103,862.40	\$ 129,828.00 \$ 116,457.50	\$ 155,793.60 \$ 139,749.00	\$ 181,826.40 \$ 163,040.50	rans adages (100° combines unit sotals sor accordene avails).
Utner re	derai keverus (piesse describe) (A)	\$.	\$ 26,850.00	•				THE GOOD THE REGION THE IN STREET THE INTERIOR OF THE LOCAL
Other Re	Total Federal Revenues:	\$ 100,000.00	\$ 699,999.31	\$ 482,568.40	\$ 415,110.50	\$ 497,652.60	\$ 580,261.90	
Contribu	tions and Donations from Private Sources	\$.	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	Donations, fundralsers, Private funding sources
Other Fe	and Adult Fees es		\$ 1,750.00	\$ 5,000.00 \$ 21,600.00	\$ 6,250.00	\$ 7,500.00	\$ 8,750.00 \$ 32,400.00	Science and Engineering Lab Fee \$25.00 per student Extra-conscusar materials see 10.00 week x as weeks x a
Other Re	Income rvenue (please describe)	\$ 40,000.00	\$ 160,000.00	s .	5 -	s -	s .	Charter Schools Capital funds and carryover from previous
	Total Other Revenues:				\$ 56,450.00	\$ 61,300.00	\$ 66,150.00	
			\$ 2,188,004.56					
_	EXPENSES							
Adminis	trative Staff - See Footnotes							
Executive School A	e Administration: Office of Superintendent (4) dministration: Office of the Principal (5)		\$ 95,000.00	\$ 97,850.00	\$ 100,786.00	\$ 103,809.00	\$ 106,923.00	Head of School serves as Superintendent/Principal Assessment Principal was 50 need year 3 to assess with miscon
Other Sc	hool Administration (please describe) (6) Manager/Director of Finance		\$.	\$.	\$ - \$ 52,020.00	s -	\$ -	Buttress manager narioses qui occososs, recordes eping, pur
	Total Administrative Staff:			\$ 148,850.00				
Instruc*	I otsi Administrative Statt: Iotal Staff - See Footnotes		s,000.00			- 444,199.00		
	In Regular (7)		\$ 450,000.00	\$ 550,800.00	\$ 655,452.00 \$ 46,818.00	\$ 764,064.00 \$ 71,631.00	\$ 876,762.00	
Substitut	tes, Assistants, Paraprofessionals, Aides School Staff		\$ 75,000.00	\$ 102,000.00	\$ 46,818.00 \$ 110,050.00	\$ 71,631.00 \$ 159,180.00	\$ 97,418.00 \$ 189,420.00	
	Total instructional Staff:		6 530.000	5 gg= 100.**	5 837 3347	5 99/ ****	5 1 167 cm c-	
Non-le-	tructional/Support Staff - See Footnotes		\$ 570,000.00	\$ 698,700.00			,,600.00	
Social Wi	orkers, Guidence Counselors, Therapists (II) upport Staff (please describe) (9)		s .	\$.	5 .	\$.	\$.	
Nurse Se	ipport Staff (please describe) (9) invices onal Support Staff (10)		\$ 40,000.00	\$ 40,800.00	\$ 41,616.00	\$ 35,000.00 \$ 42,448.00	\$ 35,700.00 \$ 43,297.00	
Librarian			\$ 55,000.00	\$ 56,100.00	\$ 62,944.00	\$ 64,202.00	\$ 130,972.00	
Technolo Mainten	ogy Support ance of Buildings, Grounds, Equipment		\$ 45,000.00	\$ 45,900.00	\$ 46,818.00	\$ 47,754.00	\$ 64,944.00	
Security Athletic 0	Coaches		s -	s -	s -	s -	s -	
	Total Non-Instructional/Support Staff:		\$ 140,000.00	\$ 142,800.00	\$ 151,378.00	\$ 189,404.00	\$ 274,913.00	
	Subtotal Wages and Salaries:		\$ 855,000.00			\$ 1,407,448.00		
Payroll T	axes and Denefits - From Tab 3							
Social Se Health In	curity/Medicare/Unemployment		\$ 86,782.50 \$ 78,000.00			\$ 142,855.97 \$ 155,000.00		
Retireme Other Co	ent Contributions impensation		\$ 22,405.50	\$ 26,077.50	\$ 11,455.50	\$ 38,099.00	\$ 44,784.00	
	Total Payroll Taxes and Benefits:	\$ 117,707,70	\$ 187,188,00	5 227,848.03	5 272.658.16	5 335,954,97	5 294,000,07	
			\$ 1,042,188.00					
Instructi	ional Supplies and Resources - See Footnotes							
Textbook Library/R	ks Media Services (Other than Staff)	5 .	\$ 34,500.00			\$ 11,500.00 \$ 2,000.00	\$ 11,500.00	For books x \$40.00 each year to build library
Instructi Technolo	oral Supplies ogy Supporting Instruction (11)	5 .	\$ 10,000.00 \$ 15,000.00	\$ 2,000.00 \$ 12,000.00 \$ 5,000.00	\$ 2,000.00 \$ 14,000.00 \$ 5,000.00	\$ 16,000.00 \$ 5,000.00	\$ 2,000.00 \$ 18,000.00 \$ 5,000.00	\$2,000 per classroom including Art, Music, Physical Educati E-Learning resources for the home
Student of Compute	Assessment era used for instruction	\$.	\$ 11,250.00	\$ 15,000.00	\$ 18,750.00	\$ 22,500.00	\$ 26,250.00	75.00 per student for IREAD K-2, IREAD 3, ILEARN, NWEA, N
Instructi Enrichm	onal Software					\$ 30,000,00	\$ 15,000.00	
	ent Programs (12)	\$ -	\$ 15,000.00	\$ 20,000.00	\$ 12,000.00 \$ 25,000.00 \$ 12,000.00	\$ 14,000,00	\$ 16,000.00	\$100.00 per student x enrollment
	ent Programs (12) Total Instructional Supplies and Resources:	5 -		\$ 20,000.00 \$ 10,000.00			\$ 15,000.00	5100.00 per student x enrollment
Support	end Programs (12) Total Instructional Supplies and Resources: Consider and Supplies and Resources:	s -	\$ 15,000.00 \$ 8,000.00 \$ 130,750.00					\$100.00 per student a enrollment
	Supplies and Resources trative Computers	\$.	\$ 130,750.00	\$ 87,500.00	\$ 100,250.00			3100.00 per student a servicinant. 100.00 per student
	Supplies and Resources		\$ 130,750.00 \$ 1,000.00 \$ 300.00 \$ -	\$ 87,500.00 \$ - \$ 600.00 \$ -	\$ 100,250.00 \$ - \$ 600.00 \$ -	\$ 113,000.00 \$ - \$ 600.00 \$ -	\$ 125,750.00 \$ - \$ 600.00 \$ -	310.00 per student s credit men. See rest manufacture de la companya del companya de la companya de la companya del companya de la companya del companya de la companya de la companya del companya de la companya del
Administ Administ Administ	Supplies and Resources trative Computers		\$ 130,750.00 \$ 1,000.00 \$ 300.00 \$ - \$ 1,000.00 \$ 8,000.00	\$ 87,500.00 \$ \$ 600.00 \$ 2,000.00 \$ 10,000.00	\$ 100,250.00 \$ - \$ 600.00 \$ 1,000.00 \$ 12,000.00	\$ 113,000.00 \$ - \$ 600.00 \$ 4,000.00 \$ 14,000.00		1900 Of per student a constituent 100.00 per student a constituent 100.00 per student Coffinence Renewal Years 2-5 Coffine
Administ Administ Administ Operatio Professio	Supplies and Resources trative Computers trative Schauce trative Technology Services tration Dues & Fees	\$ 3,879.00 \$ 750.00 \$.	\$ 130,750.00 \$ 1,000.00 \$ 300.00 \$ - \$ 1,000.00	\$ 87,500.00 \$ \$ 600.00 \$	\$ 100,250.00 \$. \$ 600.00 \$.	\$ 113,000.00 \$ - \$ 600.00 \$ - \$ 4,000.00	\$ 125,750.00 \$. \$ 600.00 \$.	1900 Op per skuldent a versifiered 1900 Op per skuldent 1900 Op
Administ Administ Administ Operatio Professio	Supplies and Beneuros rative Computers rative Strates Proceedings of the Computers rative Strates of Tenning response of the Computers response of the	\$ 3,879.00 \$ 750.00 \$ \$ \$ 2,000.00 \$ 40,000.00	\$ 1,000.00 \$ 300.00 \$ 300.00 \$ - \$ 1,000.00 \$ 8,000.00	\$ 87,500.00 \$ \$ 600.00 \$ 2,000.00 \$ 10,000.00 \$ 41,400.00	\$ 100,250,00 \$ \$ 600,00 \$ 1,000,00 \$ 12,000,00 \$ 46,800,00	\$ 113,000.00 \$ \$ 600.00 \$ 4,000.00 \$ 14,000.00 \$ 52,200.00	\$ 125,750.00 \$ \$ 600.00 \$ 5,000.00 \$ 16,000.00 \$ 57,600.00	Software Resewal Year 2-5 Technology on a 1000/25100 organization and national Other subgless, mandationer supports provide techniques Technology of the Software of Software organization and the same of the
Administ Administ Administ Operatio Professio Other (pi	Supplies and Resources Training Corposalities	\$ 3,879.00 \$ 759.00 \$ - \$ 5 \$ 2,000.00 \$ 40,000.00 \$ -	\$ 1,00,00 \$ 1,00,00 \$ 30,00 \$ 5 \$ 1,00,00 \$ 36,000,00 \$ 36,000,00	\$ 87,500.00 \$ 500.00 \$ 500.00 \$ 10,000.00 \$ 41,400.00	\$ 100,250,00 \$ \$ \$ \$ 1,000,00 \$ 12,000,00 \$ 46,800,00 \$ 62,400,00	\$ 113,000.00 \$	\$ 125,750.00 \$	Zaflaura Rennaul Years 2-5 Westerlander до из заходу изменения предоставления по менения Менения до изменения изменения предел заходу до изменения до изменени
Administ Administ Administ Administ Operatio Professio Other (pl Governis General i Legal Ser	Supplies and Resources The Committee Committe	\$ 3,879.00 \$ 750.00 \$ 5 \$ 2,000.00 \$ 40,000.00	\$ 1,00,00 \$ 1,00,00 \$ 30,00 \$ 5 \$ 1,00,00 \$ 36,000,00 \$ 36,000,00	\$ 87,500.00 \$	\$ 100,250,00 \$ 5 600,00 \$ 1,000,00 \$ 12,000,00 \$ 40,000,00 \$ 62,400,00	\$ 113,000.00 \$ 5 600.00 \$ 4,000.00 \$ 14,000.00 \$ 70,000.00	\$ 125,750.00 \$	Coffmant Research Years 2-5 Coffmant Researc
Administ Administ Administ Administ Operatio Professio Other (pi Governis General i Legal Ser Board Su	Supplies and Resource The Control of Control The Control of Control The Control of Control The Control T	\$ 3,879.00 \$ 759.00 \$ - \$ 5 \$ 2,000.00 \$ 40,000.00 \$ -	\$ 120,750.00 \$ 1,000.00 \$ 300.00 \$ 300.00 \$ 1,000.00 \$ 35,000.00 \$ 46,300.00 \$ 15,000.00 \$ 15,000.00 \$ 15,000.00	\$ 87,500.00 \$ - \$ 500.00 \$ 10,000.00 \$ 41,400.00 \$ 15,000.00 \$ 15,000.00 \$ 15,000.00 \$ 15,000.00	\$ 100,250,00 \$ - \$ 600,00 \$ 1,000,00 \$ 12,000,00 \$ 46,000,00 \$ 62,400,00 \$ 15,000,00 \$ 15,000,00 \$ 500,00	\$ 113,000.00 \$ - \$ 600.00 \$ 4,000.00 \$ 14,000.00 \$ 52,200.00 \$ 70,800.00 \$ 15,000.00 \$ 500.00	\$ 125,750.00 \$ - \$ 600.00 \$ 5,000.00 \$ 16,000.00 \$ 79,200.00 \$ 79,200.00 \$ 20,000.00 \$ 20,000.00	Software Renneum Years 2-5 WARRISHMORT OF A TEMPORATION
Administ Administ Administ Administ Operatio Professio Other (pi Governis General i Legal Ser Board Su	Supplies and Resource The Control of Control The Control of Control The Control of Control The Control T	\$ 3,879.00 \$ 759.00 \$ - \$ 2,000.00 \$ 40,000.00 \$ - \$ 1,500.00 \$ - \$ - \$ - \$ -	\$ 130,750.00 \$ 1,000.00 \$ 300.00 \$ 300.00 \$ 1,000.00 \$ 44,300.00 \$ 15,000.00 \$ 10,000.00 \$ 10,000.00 \$ 10,000.00 \$ 10,000.00 \$ 10,000.00 \$ 10,000.00	\$ 87,500.00 \$ 500.00 \$ 1,500.00 \$ 41,400.00 \$ 10,000.00 \$ 10,000.00 \$ 10,000.00 \$ 10,000.00 \$ 10,000.00 \$ 10,000.00 \$ 10,000.00	\$ 100,350,00 \$ \$ 600,00 \$ 1,000,00 \$ 12,000,00 \$ 40,800,00 \$ 12,000,00 \$ 15,000,00 \$ 15,000,00 \$ 10,000,00 \$ 10,000,00 \$ 10,000,00	\$ 113,000.00 \$ 500.00 \$ 600.00 \$ 4,000.00 \$ 12,000.00 \$ 52,200.00 \$ 15,000.00 \$ 15,000.00 \$ 10,000.00 \$ 10,000.00	\$ 125,750.00 \$ 500.00 \$ 500.00 \$ 5,000.00 \$ 16,000.00 \$ 79,200.00 \$ 20,000.00 \$ 20,000.00 \$ 300.00 \$ 300.00 \$ 3,000.00	different finance (1992) & Section (1992
Administration of the control of the	Significate for discourse resolutions of the second companies resolutions of the se	\$ 3,879.00 \$ 759.00 \$ - \$ 2,000.00 \$ 40,000.00 \$ - \$ 1,500.00 \$ - \$ - \$ - \$ -	\$ 120,750.00 \$ 1,000.00 \$ 300.00 \$ 300.00 \$ 1,000.00 \$ 35,000.00 \$ 46,300.00 \$ 15,000.00 \$ 15,000.00 \$ 15,000.00	\$ 87,500.00 \$ 500.00 \$ 1,500.00 \$ 41,400.00 \$ 10,000.00 \$ 10,000.00 \$ 10,000.00 \$ 10,000.00 \$ 10,000.00 \$ 10,000.00 \$ 10,000.00	\$ 100,250,00 \$ - \$ 600,00 \$ 1,000,00 \$ 12,000,00 \$ 46,000,00 \$ 62,400,00 \$ 15,000,00 \$ 15,000,00 \$ 500,00	\$ 113,000.00 \$ 500.00 \$ 600.00 \$ 4,000.00 \$ 12,000.00 \$ 52,200.00 \$ 15,000.00 \$ 15,000.00 \$ 10,000.00 \$ 10,000.00	\$ 125,750.00 \$ - \$ 600.00 \$ 5,000.00 \$ 16,000.00 \$ 79,200.00 \$ 79,200.00 \$ 20,000.00 \$ 20,000.00	different femored Trans 2 S. Service
Administration Administration Administration Administration Operation Profession Other (pi Governin Seneral Lugal Seneral Subject Seneral Sene	Supplies of Ministeries Consideration Control Company Control Control Control Control Co	\$ 3,879.00 \$ 750.00 \$ 5 \$ 5 \$ 2,000.00 \$ 40,000.00 \$ 5 \$ 45,623.00 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5	\$ 130,750,00 \$ 1,000,00 \$ 20,000,00 \$ 30,000,00 \$ 1,000,00 \$ 10,000,00 \$ 10,0	\$ 87,500,00 \$.	\$ 100,150,000 \$	\$ 111,000.00 \$ 5 \$ 600.00 \$ 14,000.00 \$ 12,000.00 \$ 15,000.00 \$ 15,000.00 \$ 15,000.00 \$ 10,000.00 \$ 10,000.00 \$ 12,000.00	\$ 125,750.00 \$ 5 5.000.00 \$ 5 5.000.00 \$ 14,000.00 \$ 79,200.00 \$ 20,000.00 \$ 20,000.00 \$ 1,000.00 \$ 20,000.00 \$ 3,500.00 \$ 3,500.00 \$ 3,500.00 \$ 3,500.00 \$ 3,500.00 \$ 3,500.00	Colorer English (1991) 1. Colorer English (1
Administration Administration Administration Administration Profession Other (pi Governistration Administration (pi Governistration Administration (pi Administration Administration (pi Parchase Payroli 5 Payroli 5	Significa of Antonions reconstructions	\$ 3,879.00 \$ 759.00 \$ - \$ 2,000.00 \$ 40,000.00 \$ - \$ 1,500.00 \$ - \$ - \$ - \$ -	\$ 130,750,00 \$ 1,000,00 \$ 20,000,00 \$ 30,000,00 \$ 1,000,00 \$ 10,000,00 \$ 10,0	\$ 87,500,00 \$.	\$ 100,250.00 \$. \$ 605.00 \$ 1,000.00 \$ 1,000.00 \$ 46,000.00 \$ 62,400.00 \$ 15,000.00 \$ 100.00 \$ 10	\$ 111,000.00 \$ 5 600.00 \$ 5 600.00 \$ 1,000.00 \$ 5 1,000.00 \$ 5 15,000.00 \$ 15,000.00 \$ 15,000.00 \$ 15,000.00 \$ 10,000.00 \$ 10,	\$ 123,750.00 \$	Control Ferrors 1 (1971) Control Ferrors 1
Administration Administration Administration Administration Profession Other (pi Governistration Administration (pi Governistration Administration (pi Administration Administration (pi Parchase Payroli 5 Payroli 5	Supplies of Ministeries The Control Companies The Control Control The Control Control The Control Control The Control	\$ 3,879.00 \$ 750.00 \$ 5 \$ 5 \$ 2,000.00 \$ 40,000.00 \$ 5 \$ 45,623.00 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5 \$ 5	\$ 130,716,00 \$ 1,000,00 \$ 200,00 \$ 1,000,00 \$ 1,000,00 \$ 10,000,00 \$ 15,000,00 \$ 15,000,0	\$ 87,500,00 \$.	\$ 100,150,000 \$	\$ 111,000.00 \$ 5 \$ 600.00 \$ 14,000.00 \$ 12,000.00 \$ 15,000.00 \$ 15,000.00 \$ 15,000.00 \$ 10,000.00 \$ 10,000.00 \$ 12,000.00	\$ 125,750.00 \$ 5 5.000.00 \$ 5 5.000.00 \$ 14,000.00 \$ 79,200.00 \$ 20,000.00 \$ 20,000.00 \$ 1,000.00 \$ 20,000.00 \$ 3,500.00 \$ 3,500.00 \$ 3,500.00 \$ 3,500.00 \$ 3,500.00 \$ 3,500.00	Colorer English (1991) 1. Colorer English (1
Administration of the	Supplies of Ministeries The Control Companies The Control Control The Control Control The Control Control The Control	\$ 3,879.00 \$ 750.00 \$ 2,000.00 \$ 40,000.00 \$ 1,000.00 \$ 1,000.00 \$ 1,000.00	\$ 130,716,00 \$ 1,000,00 \$ 200,00 \$ 1,000,00 \$ 1,000,00 \$ 10,000,00 \$ 15,000,00 \$ 15,000,0	\$ 87,500.00 \$ 500.00 \$ 10,000.00 \$ 1,500.00 \$ 1,50	\$ 100,150,000 \$	\$ 111,000.00 \$ 5 \$ 600.00 \$ 14,000.00 \$ 12,000.00 \$ 15,000.00 \$ 15,000.00 \$ 15,000.00 \$ 10,000.00 \$ 10,000.00 \$ 12,000.00	\$ 125,710.00 5 - 0.00 5 - 0.00 5 1,000.00 5 15,000.00 5 75,200.00 5 15,000.00 5 15,000.00 5 15,000.00 5 15,000.00 5 15,000.00 5 15,000.00 5 15,000.00 5 15,000.00 5 15,000.00	Software Removal Trans 2.5 So
Administration of the control of the	Supplies of Ministeries The Control Companies The Control Control The Control Control The Control Control The Control	\$ 3,879.00 \$ 750.00 \$ 2,000.00 \$ 40,000.00 \$ 1,000.00 \$ 1,000.00 \$ 1,000.00	\$ 130,710,000 \$ 130,710,000 \$ 200,000 \$ 300,000 \$ 1,000,000 \$ 1,000,000 \$ 11,000,000 \$ 12,500,000 \$ 1,000,000 \$ 1,	\$ 87,500.00 \$ 1,000.00 \$ 1,000.00	\$ 100,050.00 \$ 1,000.0	\$ 111,000.00 \$ 5 \$ 600.00 \$ 14,000.00 \$ 12,000.00 \$ 15,000.00 \$ 15,000.00 \$ 15,000.00 \$ 10,000.00 \$ 10,000.00 \$ 12,000.00	\$ 125,750.00 \$ 125,750.00 \$ 5 500.00 \$ 5 500.00 \$ 5 1,500.00 \$ 75,000.00 \$ 1,500.00 \$ 1,	Control Ferrors 1 (1971) Control Ferrors 1
Administration of Administrati	Supplies of Ministeries Transit Companies Transit	\$ 3,879.00 \$ 750.00 \$ 2,000.00 \$ 40,000.00 \$ 1,000.00 \$ 1,000.00 \$ 1,000.00	\$ 130,710,00 \$ 1,000,00 \$ 200,00 \$ 200,00 \$ 200,00 \$ 3,000,00 \$ 3,000,00 \$ 1,000,00 \$ 1,000,00	\$ 87,500.00 \$ 500.00 \$ 10,000.00 \$ 1,500.00 \$ 1,50	\$ 100,050.00 \$ 1,000.0	\$ 111,000.00 \$ 5 \$ 600.00 \$ 14,000.00 \$ 12,000.00 \$ 15,000.00 \$ 15,000.00 \$ 15,000.00 \$ 10,000.00 \$ 10,000.00 \$ 12,000.00	\$ 125,710.00 5 - 0.00 5 - 0.00 5 1,000.00 5 15,000.00 5 75,200.00 5 15,000.00 5 15,000.00 5 15,000.00 5 15,000.00 5 15,000.00 5 15,000.00 5 15,000.00 5 15,000.00 5 15,000.00	Software Removal Trans 2.5 So
Administration Administration Administration Administration Administration Administration Administration Profession Cother (pt. Administration Administratio	Supplies of Ministeries The Control Companies The Control Companie	\$ 3,879.00 \$ 750.00 \$ 2,000.00 \$ 40,000.00 \$ 1,000.00 \$ 1,000.00 \$ 1,000.00	\$ 130,750,00 \$ 1,000,00 \$ 1,000,00 \$ 2,000,00 \$ 14,000,00 \$ 14,000,00 \$ 15,00	\$ 87,500.00 \$ 1,500.00 \$ 1,500.00 \$ 14,400.00 \$ 14,600.00 \$ 1,500.00 \$ 1	\$ 100,250,000 \$ 1,000,000 \$ 46,000,000 \$ 46,000,000 \$ 1,000,000 \$ 10,000 \$ 10,	\$ 111,000.00 \$	\$ 125,750.00 \$	Subsequence of the 2.5 section o
Administration of the control of the	Significate for Missouries resolution from the Company resolution from the Company resolution for the Company to the Compa	\$ 3,879.00 \$ 750.00 \$ 2,000.00 \$ 40,000.00 \$ 1,000.00 \$ 1,000.00 \$ 1,000.00	\$ 136,750.00 \$ 1,000.00 \$ 300.	\$ 25,000.00 \$ 1,000.00	\$ 100,250,000 \$ \$ 1,000,000 \$ 44,000,000 \$ 1,000,0	\$ 111,000.00 \$ 0.000.00 \$ 0.000.00 \$ 1,	\$ 125,750.00 \$	Software Removal Trans 2.5 So
Administration Administration Administration Administration Operation Operation Other (pt Governing Gover	Significate for Missionane resource Companies resource Companies resource Companies resource Companies resource State of the State	\$ 3,879.00 \$ 750.00 \$ 2,000.00 \$ 40,000.00 \$ 1,000.00 \$ 1,000.00 \$ 1,000.00	\$ 130,750.00 \$ 1,100.00 \$ 1,100.00 \$ 1,000.0	\$ 87,500.00 \$ 1,500.00 \$ 1,500.00 \$ 14,400.00 \$ 14,600.00 \$ 1,500.00 \$ 1	\$ 100,150,000 \$ 600,000 \$ 600,000 \$ 12,000,000 \$ 62,000,000 \$ 14,000,000 \$ 14,000,000 \$ 14,000,000 \$ 14,000,000 \$ 14,000,000 \$ 14,000,000 \$ 14,000,000 \$ 10,00	\$ 111,000.00 \$	\$ 123,746.60 \$ 600.00 \$ 600.00 \$ 1,500.00 \$ 78,200.00 \$ 1,500	Software Removal Trans 2.5 So
Administration Administration Administration Administration Operation Operation Other (pt Governing Gover	Supplies of Ministeries The Control of Ministeries The C	\$ 1,000.00 \$ 1,000.00 \$ 40,000.00 \$ 40,000.00 \$ 40,000.00 \$ 1,000.00 \$ 1,000.	\$ 130,750.00 \$ 1,100.00 \$ 1,100.00 \$ 1,000.0	\$ 27,500,000 \$ 41,400,000 \$ 15,000,000 \$ 41,400,000 \$ 15,000,000 \$	\$ 100,155,000 \$ 100,000 \$ 100,000 \$ 1,000	\$ 111,000.00 \$ 000.000 \$ 4000.000 \$ 1,000	\$ 125,750.00 \$	Subsequence of the 2.5 section o
Administration of the control of the	Significa of Microscolor Consocial	\$ 1,000.00 \$ 1,000.00 \$ 40,000.00 \$ 40,000.00 \$ 40,000.00 \$ 1,000.00 \$ 1,000.	\$ 1,00,000 \$ 1,00,000 \$ 1,00,000 \$ 1,0	\$ 25,000,000 \$ 20,000 \$ 20,000 \$ 20,000 \$ 20,000 \$ 20,000 \$ 20,000	\$ 100,155,000 \$ 100,000 \$ 1,00	\$ 11,000.00 \$ 0,000.00 \$ 1,000.00	\$ 121,150.00 \$ 00.00 \$ 100,000,000 \$ 10,000,	Software Removal Trans 2.5 So
Administration Admini	Significan de Minimisoria resolución de Carte d	\$ 1,000.00 \$ 1,000.00 \$ 40,000.00 \$ 40,000.00 \$ 40,000.00 \$ 1,000.00 \$ 1,000.	\$ 1,50,000 0 1 1 1 1,500,00 0 1 1 1 1,500,00 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	\$ 25,000,000 \$ 20,000 \$ 20,000 \$ 20,000 \$ 20,000 \$ 20,000 \$ 20,000	\$ 100,155,000 \$ 100,000 \$ 1,00	\$ 11,000.00 \$ 0,000.00 \$ 1,000.00	\$ 121,150.00 \$ 00.00 \$ 100,000,000 \$ 10,000,	Software Removal Trans 2.5 So
Administrative Admini	Significan de Minimisoria resolución de Carte d	\$ 1,070.00 \$ 770.00 \$ 1,000.00 \$	\$ 1,00,000 \$ 1,00,000 \$ 1,00,000 \$ 1,000,0	\$ 25,000,000 \$ 20,000 \$ 20,000 \$ 20,000 \$ 20,000 \$ 20,000 \$ 20,000	\$ 100,155,000 \$ 100,000 \$ 1,00	\$ 11,000.00 \$ 0,000.00 \$ 1,000.00	\$ 121,150.00 \$ 00.00 \$ 100,000,000 \$ 10,000,	Software Removal Trans 2.5 So
Administration Administration Administration Administration Administration Administration Administration Administration Control (p) Administration Control C	Significate of Microscolar Consideration of Consideratio	\$ 1,000000000000000000000000000000000000	\$ 1,000.00 \$ 1,000.00	\$ 1,000 00 00 00 00 00 00 00 00 00 00 00 00	\$ 1,000,000 \$	\$ 1,000.00	\$\frac{1}{2}\$ \text{LLYMAGE}\$ \$\frac{1}{2}\$ \text{LLYMAGE}\$ \$\frac{1}{2}\$ \text{LLYMAGE}\$ \$\frac{1}{2}\$ \qua	Software Removal Trans 2.5 So
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