# EXCEL CENTERS, LLC GOODWILL EDUCATION INITIATIVES, INC.

**DATE:** February 20, 2013

**TO:** Claire Fiddian-Green and the Indiana Charter School Board

**FROM:** Scott Bess, Senior VP of Education, Goodwill Education Initiatives, Inc.

**RE:** The Excel Center Richmond

In the fall of 2012, the Indiana Charter School Board awarded The Excel Centers, LLC with six charters to open Excel Centers in additional communities in the coming years. Goodwill Education Initiatives seeks to activate one of the charters it owns to open The Excel Center Richmond in Fall 2013. The Excel Centers, LLC would be the charter holder responsible for implementing the Excel Center in the Richmond community.

Individuals from Richmond have expressed interest in opening an Excel Center in Richmond since 2010, when Kevin Handley, Chief Academic Officer of Kenneth A. Christmon STEMM Academy (managed by Discovery School Inc.), inquired about how an Excel Center could open to serve individuals in the Richmond community. With GEI's assistance, Discovery School Inc. planned to operate an Excel Center in Richmond as a licensed partner of GEI to operate the Excel Center model. Discovery School submitted an application in the Fall of 2012 and later withdrew their application to refine their plans. During their application process, Discovery School Inc. generated substantial community interest in the Excel Center model.

The Richmond community has considerable need for an Excel Center. Over 20 percent of the city's population over 18 lacks a high school diploma, and there are few good options for these students to get re-connected in their education goals. Additionally, there are over 1,000 individuals aged 18-24 – 26 percent of that age group – who lack a diploma. As a consequence of this need, community leaders remained eager for an Excel Center open in Richmond at the earliest possible moment. In addition, Richmond Community Schools and its superintendent, Dr. Allen Bourff, continued to support plans to open an Excel Center after Discovery School withdrew their application.

GEI and Discovery School agreed that the best way to meet this demand would be to open an Excel Center by August 2013. Although they expressed interest in operating the school themselves, Discovery School remained open to the possibility that the most expedient way to open an Excel Center would be to use one of the six charters The Excel Centers, LLC received. Considering the short timeframe of opening by 2013, both parties agreed that the most expedient way to open a Richmond Excel Center was if the Excel Centers, LLC operated the Excel Center Richmond by activating one of the charters it was granted by the ICSB in the Fall of 2012.

After a series of conversations with Discovery School and RCS, GEI determined that the C.R. Richardson building will be a suitable facility to house an Excel Center school. The building is located at 1215 South J Street and was used as an elementary school by Richmond Community Schools until 2011. Goodwill Facilities Management staff have inspected the building and have determined that it needs a few months' work of minor renovations and painting, and the C.R. Richardson building could be prepared in time for an August 2013 school opening. The building has been placed on the list of vacant schools eligible for charter schools to use, and KC STEMM Academy has submitted a request to DOE to receive the building. However, KC STEMM's charter was not renewed by Ball State and the school has appealed Ball State's decision decision. If STEMM Academy will remain open, Discovery School Inc. would serve as the landlord for the Excel Center Richmond. If STEMM Academy is closed, GEI would submit a claim to own the building. In either case, Richmond Community Schools remains supportive of the plans to have an Excel Center occupy the C.R. Richardson building.

Goodwill and GEI has prepared for rapid growth of the Excel Center so that The Excel Centers, LLC can open multiple Excel Center locations in future years in order to meet existing demand. Many of the supports that equipped GEI to open three locations next year will be extended in order to open the fourth in Richmond. GEI's 2012 application outlines the processes and structures by which GEI will manage multiple Excel Centers. GEI's primary partners in Richmond – Discovery School and Richmond Community Schools – are able to assist in creating community partnerships to prepare the school to open. Meetings with business and civic leaders, connections with nonprofit providers, and student outreach will be made easier by the introductions and consultation of these partners.

The Excel Center, LLC's board has supported GEI's request to submit information to the ICSB to open the Excel Center Richmond. The board will have a final approval of these plans during the April Excel Centers, LLC Board Meeting.

# SCHOOL OVERVIEW AND ENROLLMENT PROJECTIONS

Please provide information for the charter school organizer's **designated representative**. This individual will serve as the contact for all communications from the ICSB regarding the submitted replication request. Note that <u>only</u> charter school operators that have already been authorized by the ICSB are permitted to use this form.

**IMPORTANT NOTE:** This form, plus any supplemental information requested by the ICSB as part of the replication request process, will be posted on the ICSB website.

Legal name of charter school organizer: Excel Centers, LLC The Excel Center Michigan St. **Currently operating Indiana school(s):** The Excel Center Meadows The Excel Center Decatur The Excel Center Franklin Rd. The Excel Center Anderson The Indianapolis Metropolitan High School Location(s) of currently operating schools(s): Indianapolis, IN (5 schools) Anderson, IN **Current Board Chair:** C. Perry Griffith Designated applicant representative: Scott Bess Senior VP of Education, Goodwill Education Title & organization of designated representative: Initiatives Office and cell phone numbers: (317)524-4501 Email address: sbess@goodwilleducation.org

Provide the requested information for the proposed school included in this replication request.

Proposed School Name	Opening Year	School Model Being Replicated	Geographic Community *	School District(s) in Proposed Location	Grade Levels at Full Enrollment
The Excel	2013	The Excel	Richmond,	Richmond	9-12
Center		Center	IN	Community	
Richmond				Schools	

NOTE: \* Please indicate the city/town and, if known, potential address or neighborhood of location.

**Proposed Grade Levels and Student Enrollment** 

Provide the following information for the proposed charter school included in this replication request. Specify the grade levels served, and the student enrollment projections by grade level for each year.

Academic Year	Grade Levels	Student Enrollment (Specify Per Grade Level)
Year 1	9-12	300 (total, the Excel Center has no grade level caps)
Year 2	9-12	300
Year 3	9-12	300
Year 4	9-12	300
Year 5	9-12	300
At Capacity	9-12	300

Does the proposed school expect to contract or partner with an Education Service Provider (ESP) or other organization for school management/operation? Yes ☐†No ☐ If yes, identify the ESP or other partner organization:

School Name: The Excel Center - Richmond

# SCHOOL ENROLLMENT PROJECTIONS

<b>Planned Number</b>	Planned Number of Students																
ACADEMIC YEAR	K	1	2	3	4	5	6	7	8	9	10	11	12	TOTAL	% ELL	% SPED	% FRL
Year 1: 2013-2014										75	75	75	75	300	20%	10%	40%
Year 2: 2014-2015										75	75	75	75	300	20%	10%	40%
Year 3: 2015-2016										75	75	75	75	300	20%	10%	40%
Year 4: 2016-2017										75	75	75	75	300	20%	10%	40%
Year 5: 2017-2018										75	75	75	75	300	20%	10%	40%

<b>Planned Number</b>	Planned Number of Classes													
ACADEMIC YEAR	K	1	2	3	4	5	6	7	8	9	10	11	12	TOTAL
Year 1: 2013-2014										4	4	4	4	16
Year 2: 2014-2015										4	4	4	4	16
Year 3: 2015-2016										4	4	4	4	16
Year 4: 2016-2017										4	4	4	4	16
Year 5: 2017-2018										4	4	4	4	16

School Name:The Excel Center - Richmond											
											., .
REVENUE	Year 0	+	Year 1		Year 2		Year 3		Year 4		Year 5
State Revenue		+									
Basic Grant		\$	945,009	\$	1,890,018	\$	1,890,018	\$	1,890,018	\$	1,890,018
Common School Loan		\$	-	\$	-	\$	-	\$	-	\$	-
Charter School Start-Up Grant State Metabling Funds for School Lynch Program		\$	945,009	\$	-	¢		¢	_	\$	
State Matching Funds for School Lunch Program Professional Development		\$	-	\$	-	\$	-	\$	-	\$	
Remediation Program		\$	-	\$	-	\$	-	\$	-	\$	-
Full-Day Kindergarten		\$	-	\$	-	\$	-	\$	-	\$	-
Gifted and Talented Program		-									
Textbook Reimbursement Summer School		+									
Other State Revenue (special education)		+									
Other State Revenue (WorkOne skills training)											
Federal Revenue		-									
Public Charter School Program (PCSP) Grant Facilities Assistance Program Grant		+									
Title I		+									
Title II											
Federal Lunch Program											
Federal Breakfast Reimbursement											
Other Revenue Federal sources (please describe)	¢	ds		ф		d)		d		ф	
Other Revenue Federal sources (please describe) Other Revenue Federal sources (please describe)	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
Other Revenues Other Revenues		Ф	-	φ	-	φ		φ		φ	
Committed Philanthropic Donations											
Before and After Care Fees											
Interest Income											
Other (Goodwill subsidy and in-kind) Other (please describe)											
Other (please describe) Other (please describe)	\$ -	\$		\$		\$		\$		\$	
Other (please describe)	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
Total Revenue	\$ -	\$	1,890,018	\$	1,890,018	\$	1,890,018	\$	1,890,018	\$	1,890,018
		4									
EXPENDITURES Personnel Expenses		-									
Wages, Benefits and Payroll Taxes	\$ 255,889	\$	1,291,392	\$	1,328,878	\$	1,366,448	\$	1,406,160	\$	1,444,733
Substitutes	Ψ 233,009	\$	-	\$	-	\$	-	\$	-	\$	-
Professional Development	\$ -	\$	20,000	\$	15,000	\$	12,000	\$	12,000	\$	10,000
Bonuses		\$	-	\$	-	\$	-	\$	-	\$	-
Other (please describe)	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
Other (please describe) Other (please describe)	\$ - \$ -	\$	-	\$	-	\$	-	\$	-	\$	-
Other (please describe)	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
Other (please describe)	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
Total Personnel Expenses	\$ 255,889	\$	1,311,392	\$	1,343,878	\$	1,378,448	\$	1,418,160	\$	1,454,733
Instructional Supplies and Resources		+									
Textbooks	\$ -	\$	20,000	\$	15,000	\$	15,000	\$	15,000	\$	15,000
Library, periodicals, etc	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
Technology	\$ 3,000	\$	40,000	\$	15,000	\$	5,000	\$	5,000	\$	5,000
Assessment materials	\$ -	\$	15,000	\$	20,000	\$	20,000	\$	20,000	\$	20,000
Computers	\$ 20,000 \$ 5,000		60,000	\$	10,000 10,000	\$	10,000	\$	10,000	\$	10,000
Software Other classroom supplies	\$ 5,000 \$ 9,000	_	50,000 15,000	\$	15,300		5,000 15,606	\$	5,000 15,918	-	5,000 16,236
Field trips, other unclassified items	\$ -	\$	13,000	\$	-	\$	13,000	\$	13,916	\$	10,230
Co-curricular & Athletics	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
Other (postsecondary skills training)	\$ -	\$	12,000	\$	40,000	\$	40,000	\$	40,000	\$	40,000
Other (please describe)	\$ -	\$	-	\$	-	\$	-	\$	-	\$	
Other (please describe) Other (please describe)	\$ - \$ -	\$	-	\$	-	\$	-	\$	-	\$	-
Other (please describe)	\$ -	\$	-	\$	-	\$		\$		\$	-
Total Instructional Supplies and Resources	\$ 37,000		212,000	\$	125,300	\$	110,606	\$	110,918	\$	111,236
Support Supplies and Resources	6 14.400	4	20.000	d	5 400	d	5.400	ď	5 400	¢	5.400
Administrative Computers Administrative Software	\$ 14,400 \$ 30,000		20,000 24,000	\$	5,400 10,000	\$	5,400 4,000	\$	5,400 4,000	\$	5,400 4,000
Administrative Software Administration Dues, fees, misc expenses	\$ 30,000	\$	24,000	\$	10,000	\$	4,000	\$	4,000	\$	4,000
Office supplies	\$ -	\$	12,000	\$	12,240	\$	12,485	\$	12,735	\$	12,990
Other (please describe)	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
Other (please describe)	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
Other (please describe) Other (please describe)	\$ - \$ -	\$	-	\$	-	\$	-	\$	-	\$	-
Other (please describe) Other (please describe)	\$ -	\$	-	\$	-	\$	-	\$	-	\$	<u> </u>
Total Support Supplies and Resources		_	56,000	\$	27,640	\$	21,885	\$	22,135	\$	22,390
Board Expenses		Г									
Charter David Comics 1 1 1 D. 1 M. 1	¢	ds		d		do		do		d	
Charter Board Services, including Board Training, retreats Charter Board Supplies & Equipment	\$ - \$ -	\$	-	\$	-	\$	-	\$	-	\$	-
Charter Board Dues, fees, etc	\$ -	\$	-	\$	-	\$	<u> </u>	\$	<u> </u>	\$	-
Other (please describe)	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
Other (please describe)	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
Other (please describe)	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-
Other (please describe)	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-

Other (please describe)	\$		\$	-	\$		\$		\$		\$	
Total Board Expenses			\$	-	\$		\$		\$		\$	
Total Board Expenses	J.		φ	-	φ	-	φ		Ф		φ	
Professional Purchased or Contracted Services												
Legal Services	S	7,500	\$	2,500	\$	2,500	¢	2,500	\$	2,500	\$	2,500
Audit Services	+	12,000	\$	7,500	\$	7,500	Φ	7,500	\$	7,500	\$	7,500
Payroll Services	\$	12,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000
Accounting Services	\$	5,000	\$	12,000	\$	12,000	Φ	12,000	\$	12,000	\$	12,000
Printing/Newsletter/Annual Report Services	\$	15,000	\$	5,000	\$	5,125	\$	5,253	\$	5,384	\$	5,519
	\$	13,000	\$	3,000	\$	3,123	Φ	3,233	\$	3,364	Φ	3,319
Consultants	\$		\$	12 000	Ψ	12,240	φ.	12 405	4	10.725	Φ	12.622
Internet Services	\$	-	\$	12,000	\$		4	12,485	\$	12,735	\$	12,623
Telephone/Telecommunication Services	\$	-	\$	5,800	\$	5,916	\$	6,034	\$	6,155	\$	6,278
Total Insurance Costs (per ICSB requirements detailed in	¢.		\$	20.000	\$	20.250	\$	20.707	d	21.072	\$	21.444
charter school application)	\$		Ψ	20,000	Ψ	20,350	\$	20,707	\$	21,072	-	21,444
Travel	\$	-	\$	9,000	\$	9,000	\$	9,000	\$	9,000	\$	9,000
Postage	\$	-	\$	2,400	\$	2,472	\$	2,546	\$	2,622	\$	2,701
Special Education Services	\$	-	\$	20,000	\$	20,500	\$	21,013	\$	21,538		22,076
Student Information Services	\$	-	\$	20,000	\$	20,500	\$	21,013	\$	21,538	\$	22,076
Food service	\$	-	\$	-	\$	-	\$	-	\$		\$	- 10.7-0
Transportation	\$	-	\$	38,000	\$	39,140	\$	40,314	\$	41,523	\$	42,769
Other - Goodwill Support (HR, IT, Marketing, Facilities)	\$	-										
Other (please describe)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Other (please describe)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Other (please describe)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Other (please describe)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Total Professional Purchased or Contracted Services	\$	39,500	\$	228,200	\$	231,603	\$	235,092	\$	238,669	\$	241,970
Facilities												
Rent, mortgage, or other facility cost	S		\$	150,000	\$	151,500	\$	153,015	\$	154,545	\$	156.091
Furniture	S	-	\$	120,000	\$	20,000	\$	20,000	\$	20,000	\$	20,000
Gas/electric	\$	-	\$	13,337	\$	14,149	\$	14,573	\$	15,011	\$	15,461
Water/Sewer	\$		\$	3,334	\$	3,537	\$	3,643	\$	3,753	\$	3,865
Grounds Keeping	\$	-	\$	-	\$	-	Φ	3,043	\$		\$	-
Maintenance Services	\$		\$	-	\$	-	\$		\$		\$	
Custodial	\$	-	\$		\$	-	\$	-	\$	-	\$	
Waste disposal	\$		\$	-	\$	-	\$		\$	-	\$	-
Other (please describe)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	
Other (please describe)	\$		\$	-	\$	-	\$		\$	-	\$	
	\$		\$		\$		Φ		\$		\$	
Other (please describe)	\$	-	\$	-	-	-	\$	-	\$	-	\$	-
Other (please describe)	\$	-	\$	-	\$	-	Φ.		\$		\$	
Other (please describe)	\$	-	\$	206.671	\$	100 106	\$	191,232	\$	102 200	\$	105 417
Total Facilities	\$	-	3	286,671	3	189,186	3	191,232	3	193,309	<b>3</b>	195,417
Othou												
Other	¢		¢.		d'		d'		ď		d d	
Contingency	\$	-	2	-	3	-	3		\$		\$	
Indiana Charter School Board Administrative Fee	\$	-	ф	10.000	ф	27.000	d	27.000	ф	27.000	d	27.000
CMO/EMO Fee	\$	-	\$	18,900	\$	37,800	\$	37,800	\$	37,800	\$	37,800
Other (please describe)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Other (please describe)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Other (please describe)	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Other (please describe)	\$	-	\$	-	\$	-	\$	-	\$		\$	-
Total Other	\$	-	\$	37,800	\$	37,800	\$	37,800	\$	37,800	\$	37,800
m												
Total Expenditures	\$ 3	76,789	\$	2,132,063	\$	1,955,408	\$	1,975,063	\$	2,020,990	\$	2,063,546
Carryover/Deficit	\$ (3	76,789)	\$	(242,045)	\$	(65,390)	\$	(85,045)	\$	(130,972)	\$	(173,528)
Carryover/Dencit	ψ (3	0, / 0 / )	Ψ	(242,043)	Ψ	(03,370)	Ψ	(65,045)	φ	(130,772)	φ	(173,328)
Cumulative Carryover/(Deficit)	\$ (3	76,789)	\$	(618,834)	\$	(684,224)	\$	(769,269)	\$	(900,242)	\$	(1,073,770)

			Expecte	ed New Schoo	l Annual Ope	rating Budget a	nd Cash Flow P	rojections YEA	AR 0 Pre-Openi	ng Period					
	Jun-12	Jul-12	Aug-12		Oct-12	Nov-12	Dec-12	TOTAL 2012	Jan-13	Feb-13	Mar-13	Apr-13	May-13	Jun-13	TOTAL 2013
REVENUE Federal Revenue															
Public Charter School Program (PCSP) Grant (NOTE: this is a															
competitive grant. Funding is not guaranteed.)	_	-	-	-	-	-	_	_	_	27,000.00	27,000.00	27,000.00	27,000.00	27,000.00	135,000.00
Other Revenue Federal sources (please describe)	-	-	-	-	-	-	_	-	-	-	-	_	-	-	_
Other Revenue Federal sources (please describe)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Revenues Committed Philanthropic Donations															
Other - Goodwill Industries	+			-	-	25,000.00	25,000,00	50,000,00	25,000,00	25,000.00	25,000,00	25,000,00	25,000,00	25,000,00	150,000,00
Other (please describe)	_	-	-	-	_	23,000.00	23,000.00	-	25,000.00	-	25,000.00	23,000.00	23,000.00	23,000.00	-
Other (please describe)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other (please describe)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	-	-	•		-	25,000.00	25,000.00	50,000.00	25,000.00	52,000.00	52,000.00	52,000.00	52,000.00	52,000.00	285,000.00
EXPENDITURES															
Personnel Expenses															
Wages, Benefits and Payroll Taxes (TOTAL must match															
"Staffing Year 0")	-	-	-	-	-	-	-	-	20,350.00	20,350.00	34,657.15	43,897.15	60,177.15	76,457.15	255,888.60
Professional Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other (please describe) Other (please describe)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other (please describe) Other (please describe)	+ -	-	<del>-</del>	-	-	-		-	-	-	-	-	-	-	-
Other (please describe)	_	-	-	-	_	_	_	_	-	-	-	_	_	_	_
Other (please describe)	-	-	-	-	-	-	-	_	-	-	_	_	-	i	-
Total Personnel Expenses	-	-	-	-	-	-	-	-	20,350.00	20,350.00	34,657.15	43,897.15	60,177.15	76,457.15	255,888.60
Instructional Cumplies and Dec															
Instructional Supplies and Resources Textbooks											_				
Library, periodicals, etc	<del>                                     </del>	-	_	_	-			-	-	-	-	-	-	-	-
Technology	-	-	-	-	-	-	-	-	-	-	-	1,000.00	1,000.00	1,000.00	3,000.00
Assessment materials	-	-	-	-	-	÷	-	-	-	-	-	-	÷	-	-
Computers	-	-	-	-	-	-	-	-	-	-	-	7,000.00	7,000.00	6,000.00	20,000.00
Software	-	-	-	-	-	-	-	-	-	-	-	-	2,500.00 4,500.00	2,500.00 4,500.00	5,000.00 9,000.00
Other classroom supplies Field trips, other unclassified items	+ :	-	-	-	-	-		-	-	-		-	4,300.00	4,300.00	9,000.00
Co-curricular & Athletics	_	-	-	-	_	_		_	_	_	_	_	_	_	_
Other (please describe)	-	-	-	-	1	-	-	-	-	-	-	-	-	1	-
Other (please describe)	-	-	-	-	-	-	-	-	-	-	-	-	-	1	-
Other (please describe)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other (please describe) Other (please describe)	+ -	-	-	-	-	-		-	-	-	-	-	-	-	-
Total Instructional Supplies and Resources	-	_	-	-	-	-	-	-	-	-	-	8,000.00	15,000.00	14,000.00	37,000.00
												0,000100		- 1,000.000	0.,000.00
Support Supplies and Resources															
Administrative Computers	-	-	-	-	-	-	-	-	7,000.00	2,800.00	2,800.00	1,800.00	-	-	14,400.00
Administrative Software Administration Dues, fees, misc expenses	-	-	-	-	-	-	-	-	10,000.00	10,000.00	10,000.00	-	-	-	30,000.00
Office supplies	+ -	<del></del>		-	-	-		-	-	-	-	-	-		-
Other (please describe)	<u> </u>	-	-	-	-	-		-	-	-	-	-	-	-	-
Other (please describe)	-	-	-	-	-	-	-	_	-	-	-	-	-	-	-
Other (please describe)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other (please describe)	-	-	-	-	-	-	-	-	-	-	-	_	-	-	-
Other (please describe)  Total Support Supplies and Resources	-	-	-	-	-			-	17,000,00	12,800.00	12.800.00	1.800.00	_	-	44,400,00
Total Support Supplies and Resources									17,000.00	12,000.00	12,000.00	1,000.00			44,400.00
Board Expenses															
Charter Board Services, including Board Training, retreats	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Charter Board Supplies & Equipment Charter Board Dues, fees, etc	-	-	-	-	-	-	-	-	-	-	-	_	-	-	-
Charter Board Dues, fees, etc Other (please describe)	-	<del>                                     </del>	-	-	-	-	-	-	-	-	-	-	-	-	-
Other (please describe)	-	-	-	-	-	-		-	-	-	-	-	-	-	-
Other (please describe)	-	-	-	-	-	-	-	-	-	-	-	_	-	1	
Other (please describe)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other (please describe)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Board Expenses	-	-	-	-	-	-		-	-	-	-	-	-	-	-
Professional Purchased or Contracted Services															
Legal Services	-	-	-	-	-	-	-		7,500.00	-	-	_	-	-	7,500.00
Audit Services	-	-	-	-	-	-		-	12,000.00	=	-	-	-	-	12,000.00
									,						/

	Jun-12	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	TOTAL 2012	Jan-13	Feb-13	Mar-13	Apr-13	May-13	Jun-13	TOTAL 2013
Payroll Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Accounting Services	_	-	-	-	-	_	_	-	5,000,00	_	-	_	_	-	5,000,00
Printing/Newsletter/Annual Report Services	_	-	-	-	-	_	_	-	5,000.00	5,000.00	2,000.00	1,000,00	1,000,00	1.000.00	15,000,00
Consultants	T -	-	_	_	-	-	_	-		-	-	-	-	-	-
Internet Services	-	-	-	-	-	-	-	-	-	_	-	_	-	-	_
Telephone/Telecommunication Services	-	-	-	-	-	_	-	-	-	_	-	_	-	-	_
Total Insurance Costs (per ICSB requirements detailed in			1												
charter school application)		_	_	_	_	_	_	_	_	_	_	_	_	_	_
Travel			1	-	_	_	_		_	_	_	_			
Postage	1 -		-	-	-	-	-	-	-	-	-	-	-	-	-
Special Education Services	-	<del></del>	-		-	-	-	-	-	-	-	-	-		-
Student Information Services	<del>                                     </del>		-	-		-	-	-	-	-	-				-
Food service	<del>                                     </del>	<del></del>	-	-	-		-		-				-		
Transportation	<u> </u>	<u> </u>	-	-	-	-	-	-	· -	-	-	-	-	-	-
	-	<u> </u>	-						-				-	-	
Other (please describe)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other (please describe)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other (please describe)		<del></del>	<del>-</del>	-	-	-	-	-	<u> </u>	-	-				-
Other (please describe)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other (please describe)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Professional Purchased or Contracted Services	-	-	-	-	-	-	-	-	29,500.00	5,000.00	2,000.00	1,000.00	1,000.00	1,000.00	39,500.00
Facilities															
Rent, mortgage, or other facility cost	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Furniture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gas/electric	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water/ Sewer	_	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grounds Keeping	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Maintenance Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Custodial	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste disposal	_	-	-	-	-	-	-	-	-	-	-	-	-	1	-
Other (please describe)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other (please describe)	_	-	-	-	-	1	-	-	-	-	-	-	-	1	•
Other (please describe)	_	_	-	-	-	1	_	-	-	-	_	-	_	i	-
Other (please describe)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other (please describe)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Facilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other															
Contingency	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Indiana Charter School Board Administrative Fee (0% in Year 0)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CMO/EMO Fee	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other (please describe)	-	-	-	-	-	_	-	-	-	_	-	_	_	-	_
Other (please describe)	_	-	_	-	-	_	_	_	-	-	_	_	_	_	-
Other (please describe)	_	-	-	-	-	-	_	-	-	-	-	-	-		-
Other (please describe)	_	-	-	_	-	_	_	_	-	-	_	_	_		-
Total Other	-		-		-	-	-	-	-		-		-		
Total Other															
Total Expenditures	s -	\$ -	\$ .	\$ -	\$ -	S	S	\$ -	\$ 66,850	\$ 38,150	\$ 49,457	\$ 54,697	\$ 76,177	\$ 91,457	\$ 376,789
Total Expeliditures	9 -	9 -	, , , , , , , , , , , , , , , , , , ,	Ψ -	Ψ -	Ψ -	<u> </u>	Ψ -	Ψ 00,030	Ψ 30,130	Ψ 42,437	Ψ 54,097	Ψ /0,1//	91,437	Ψ 310,109
Net Income (Pre-Cash Flow Adjustments)	\$ -	•	\$ -	•	¢	\$ 25,000	\$ 25,000	\$ 50,000	\$ (41,850)	\$ 13.850	\$ 2,543	\$ (2,697)	\$ (24,177)	\$ (39,457)	\$ (91,789)
Net Income (Fre-Cash Flow Adjustments)	- پ	٠ -	φ -	- ب	φ -	\$ 25,000	\$ 25,000	\$ 50,000	\$ (41,850)	\$ 15,850	φ 2,343	a (2,697)	\$ (24,177)	\$ (39,437)	a (91,789)
CACH ELOW AD HIGHMENTS															
CASH FLOW ADJUSTMENTS	+	1	<del>                                     </del>	<del>                                     </del>	<del> </del>				-						
OPERATING ACTIVITIES	+	1	<del>                                     </del>	1	1					-	-				
Example - Add Back Depreciation	-	-	-	-	-	-	-		-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-		-	-	-	-	-	-	-

Expected Charter School Staffing Needs -- Year 0 -- Pre-Opening Period
Please fill in the expected positions along with salary and benefit estimates. Insert rows as needed.

		Average Salary for		Benefits and	TOTAL Salary an
Position Description	Per Position	the Position	Total Salary	Payroll Taxes	Benefits
Site Director, Excel Center	0.5	99,000	49,500	15,840	65,34
ead Teachers (2)	0.667	65,000	43,355	13,874	57,22
Instructor (2)	1	42,000	21,000	6,720	27,72
Resource Specialist	0.25	35,000	8,750	2,800	11,55
Special Education	0.25	43,000	10,750	3,440	14.19
Coaches (2)	0.5	35,000	17,500	5,600	23,10
College Transition Coodinator	0.5	43,000	21,500	6,880	28,38
Career Pathways Specialist	0.5	43,000	21,500	6,880	28,38
Childcare Director	0	30,100	-		-
			-		
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			-		
			-		
TOTAL	_		193.855	62.034	255,88

Expected New School Annual Operati	ng Bud	get YEAR 1	Fiscal Year July 1-June 30
REVENUE	1	Amount	Notes
State Revenue			
			Be certain to reflect Indiana's ONGOING school
			funding formula payment lag. Note that funding
			for virtual charter schools differs from funding
Basic Grant	\$	945,009	for bricks-and-mortar schools.
	Ψ	y .e,ooy	One-half of first year's ADM funding. NOTE:
			Only virtual charter schools are eligible for
Common School Loan			Common Loan funds during Year 1.
Charter School Start-Up Grant (NOTE: this is Indiana's state-			Common Loan runus during Tear 1.
-			One half of floor and ADM for the NOTE.
funded start-up grant and is different than the federal PCSP			One-half of first year's ADM funding. NOTE:
grant. Please contact the IDOE Office of School Finance for			Virtual charter schools are <u>ineligible</u> for this
more information.)	\$	945,009	state-funded start-up grant.
State Matching Funds for School Lunch Program			
Professional Development			
Remediation Program			
			Each full-day Kindergarten student counts as
			one-half of a student (0.5) for purposes of ADM
			funding. In addition, schools are eligible for an
			annual grant of \$2,400 per full-day Kindergarten
Full-Day Kindergarten			student.
Gifted and Talented Program			stucht.
Textbook Reimbursement	\$	20,000	
Summer School	Þ	20,000	
	ф	50.000	0 171 1
Other State Revenue (please describe)	\$		Special Education
Other State Revenue (please describe)	\$	10,000	Region 5 Workone Job Skills Training
Federal Revenue			
			NOTE: This is a competitive grant for planning
Public Charter School Program (PCSP) Grant	\$	200,000	& implementation. Funding is not guaranteed.
Charter School Facilities Assistance Program Grant	\$	45,000	a implementation. I think is not guaranteed.
Title I	Ψ	45,000	Insufficient numbers to meet minimum Title I requir
	¢.	20,000	
Title II	\$	20,000	Used for staff professional development
Federal Lunch Program			
Federal Breakfast Reimbursement			
Other Revenue Federal sources (please describe)			
Other Revenue Federal sources (please describe)			
Other Revenue Federal sources (please describe)			
Other Revenues			
Committed Philanthropic Donations			
Before and After Care Fees			
Interest Income			
			Operational subsidy and in-kind services from
Other (Goodwill)	\$	75,000	Goodwill
Other (please describe)	<u> </u>	,	
Other (please describe)	1		
Other (please describe)	1		
Total Revenue	\$	2,310,018	
1 otal Revenue	Φ	2,510,018	
EXPENDITURES			
Personnel Expenses	¢	1 201 202	II
Wages, Benefits and Payroll Taxes	\$	1,291,392	Use staffing workbook
Substitutes	ļ.,		
Professional Development	\$	20,000	
Bonuses			
Other (please describe)			
Other (please describe)			
Other (please describe)			

Other (please describe)	T		
Other (please describe)			
Total Personnel Expenses	\$	1,311,392	
Total I el sonnel Expenses	φ	1,311,392	
Instructional Supplies and Resources			
Textbooks	\$	20,000	Initial purchase of textbooks (print + online)
Library, periodicals, etc	\$	20,000	initial parenase of textoooks (print + online)
Technology	\$	40,000	Smart boards, projectors, media equiment
Assessment materials	\$	15,000	TABE + COMPASS Exam Resources
Computers	\$	,	Desktop computers for classroom use
Computers	Ψ	00,000	Bosktop compaters for classiform asc
Software	\$	50,000	Includes instructional software + office software
Other classroom supplies	\$		Binders, other instructional materials in class
Field trips, other unclassified items	\$	-	Binders, other instructional materials in class
Co-curricular & Athletics	\$		
Co-currental & Auneucs	Ψ		
Other (College expenses for postsecondary courses)	\$	12 000	Supports students enrolling in dual-credit courses
Other (please describe)	Ψ	12,000	bupports students enrolling in dual credit courses
Other (please describe)	<del>                                     </del>		
Other (please describe)	<del>                                     </del>		
Other (please describe)	<del>                                     </del>		
Total Instructional Supplies and Resources	\$	212,000	
Total Instructional Supplies and Resources	Ψ	212,000	
Support Supplies and Resources			
			Computers for rest of Excel Center staff (other than
Administrative Computers	\$	20,000	
•		, , , , , , , , , , , , , , , , , , ,	Software for new computer purchases; expired
Administrative Software	\$	24,000	licenses
Administration Dues, fees, misc expenses	\$	-	None
Office supplies	\$	12,000	
Other (please describe)		, , , , , , , , , , , , , , , , , , ,	
Other (please describe)			
Total Support Supplies and Resources	\$	56,000	
11 11			
Board Expenses			
Charter Board Services, including Board Training, retreats			
Charter Board Supplies & Equipment			
Charter Board Dues, fees, etc			
Other (please describe)	<u> </u>		
Other (please describe)	<u> </u>		
Other (please describe)			
Other (please describe)			
Other (please describe)			
Total Board Expenses	\$	-	
Professional Purchased or Contracted Services	<u>c</u>	2.500	
Legal Services	\$	2,500	
Audit Services	\$	7,500	
Payroll Services	\$	5,000	Coursiana muovidad kar Dandalanania a Di
Accounting Services	\$		Services provided by Bookkeeping Plus
Printing/Newsletter/Annual Report Services	\$	5,000	NT
Consultants Internet Services	•	12 000	No consultants after year 1
	\$	12,000	
Telephone/Telecommunication Services	\$	5,800	
Total Insurance Costs (per ICSB requirements detailed in	¢	20.000	
charter school application)	\$	20,000	

	_		In-town visits and traveling to Indianapolis; travel
Travel	\$	18,000	for conferences
Postage	\$	2,400	
Special Education Services	\$		Special Education Testing; expenses for specialists
Student Information Services	\$	20,000	Utilization of GEI data system
Food service	\$	-	
Transportation (III) III)	\$		Bus passes for students in need of transportation
Other - Goodwill Support (HR, IT, Marketing, Facilities)	\$	60,000	
Other (please describe)			
Total Professional Purchased or Contracted Services	\$	228,200	
Facilities	Φ.	4=0.00	0.00
Rent, mortgage, or other facility cost	\$		\$10 per square foot for 15,000K sq ft
Furniture	\$		Costs for chairs, tables, furniture
Gas/electric	\$		Utlity costs responsibility of GEI
Water/ Sewer	\$	3,334	Utlity costs responsibility of GEI
Grounds Keeping			Cost in lease of facility
Maintenance Services			Cost in lease
Custodial			Cost in lease
Waste disposal			Cost in lease
Other (please describe)			
Total Facilities	\$	286,671	
Other			
Contingency	Φ.	27.000	14 20/ 4D 1 C 1/D 0
Indiana Charter School Board Administrative Fee	\$	37,800	
			Be certain to reflect the full amount of any fee,
			including the management fee and any pass-
			through fees. If pass-through fees are reflected
CMO/EMO E	Φ.		elsewhere in the budget, please clearly indicate
CMO/EMO Fee	\$	-	this in the Budget Narrative.
Other (please describe)			
Other (please describe)	<u> </u>		
Other (please describe)	<u> </u>		
Other (please describe)	Ф	27.000	
Total Other	\$	37,800	
m (17)	Ф	0.100.000	
Total Expenditures	<b>3</b>	2,132,063	
Community	¢	177.055	
Carryover/Deficit	Þ	177,955	

Please fill in the expected positions along with salary and benefit estimates. Insert rows as needed.

	Number of Staff			Benefits and	TOTAL Salary and
Position Description	Per Position	the Position	Total Salary	Payroll Taxes	Benefits
Managing Director, Excel Centers	0.1	110,000	11,000	3,520	14,520
Site Director	1	99,000	99,000	31,680	130,680
Lead Teacher	2	65,000	130,000	41,600	171,600
Instructor	6		252,000	80,640	332,640
Resource Specialist	3	35,000	105,000	33,600	138,600
Special Education	1	43,000	43,000	13,760	56,760
Coaches	4	35,000	140,000	44,800	184,800
College Transition Coodinator	1	43,000	43,000	13,760	56,760
Career Pathways Specialist	1	43,000	43,000	13,760	56,760
Receptionist	1	25,000	25,000	8,000	33,000
Childcare Director	1	30,100	30,100	9,632	39,732
Childcare Attendant	1.5	20,800	31,200	2,496	33,696
Chief Academic Officer	0.1	110,000	11,000	3,520	14,520
Special Education Director	0.1	80,000	8,000	2,560	10,560
Controller	0.1	87,000	8,700	2,784	11,484
Registrar	0.1	40,000	4,000	1,280	5,280
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			-		-
TOTAL			984,000	307,392	1,291,392

Expected New School Annual Operati	ng Bu		Fiscal Year July 1-June 30
REVENUE		Amount	Notes
State Revenue			
		4 000 040	ADM estimate held to Year 1 levels; school
Basic Grant	\$	1,890,018	enrollment stays level
Common School Loan			
State Matching Funds for School Lunch Program			
Professional Development			
Remediation Program			Each full-day Kindergarten student counts as
Full-Day Kindergarten			one-half of a student (0.5) for purposes of ADM funding. In addition, schools are eligible for an annual grant of \$2,400 per full-day Kindergarten student.
Gifted and Talented Program			
Textbook Reimbursement	\$	20,000	
Summer School			
Other State Revenue (please describe)	\$	50,000	Special Education
Other State Revenue (please describe)	\$		Incrase in Year 2 reflection of increased postsecondary enrollment as students progress
Federal Revenue			
Public Charter School Program (PCSP) Grant Charter School Facilities Assistance Program Grant Title I	<b>\$</b>	200,000	NOTE: This is a competitive grant for planning & implementation. Funding is not guaranteed.
Title II	\$	20,000	Used for staff professional development
Federal Lunch Program	Ψ	20,000	esection starr professional development
Federal Breakfast Reimbursement			
Other Revenue Federal sources (please describe)			
Other Revenue Federal sources (please describe)			
Other Revenue Federal sources (please describe)			
Other Revenues			
Committed Philanthropic Donations			
Before and After Care Fees			
Interest Income			
			Operational subsidy and in-kind services from
Other (Goodwill)	\$	75,000	Goodwill
Other (please describe)		,	
Other (please describe)			
Other (please describe)			
Total Revenue	\$	2,295,018	
EXPENDITURES			
Personnel Expenses			
Wages, Benefits and Payroll Taxes	\$	1,328,878	Use staffing workbook
Substitutes			
Professional Development	\$	15,000	
Bonuses			
Other (please describe)	Φ.		
Total Personnel Expenses	\$	1,343,878	
Instructional Supplies and Resources	ф	12.000	
Textbooks	\$	15,000	Expenses for textbooks halved from Year 1

Library, periodicals, etc	\$	-	
Technology	\$	15,000	Technology expenses reduced to cover maintenance
			TABE and COMPASS exams (increased over Year
Assessment materials	\$	20,000	1 for increased COMPASS fees)
Computers	\$		Comptuer maintenance
Software	\$		Software maintenance and ongoing licenses
Other classroom supplies	\$	15,300	Software maintenance and ongoing needses
		13,300	
Field trips, other unclassified items	\$	-	
Co-curricular & Athletics	\$	<u> </u>	-
Other - postsecondary education for college	\$	40,000	Increase in year 2
Other (please describe)			
Total Instructional Supplies and Resources	\$	125,300	
Support Supplies and Resources			
Administrative Computers	\$	5 400	Maintenance for computers
Administrative Computers  Administrative Software	\$		
		10,000	Software licenses for admin functions
Administration Dues, fees, misc expenses	\$	- 10010	
Office supplies	\$	12,240	
Other (please describe)			
Total Support Supplies and Resources	\$	27,640	
Total Support Supplies and Resources	Ψ	27,010	
Board Expenses			
Boar u Expenses			
Class David Control of the David Training			
Charter Board Services, including Board Training, retreats			
Charter Board Supplies & Equipment			
Charter Board Dues, fees, etc			
Other (please describe)			
VILLA CHEASE RESULTED			
	\$		
Total Board Expenses	\$	-	
Total Board Expenses	\$	-	
Total Board Expenses Professional Purchased or Contracted Services		-	
Total Board Expenses  Professional Purchased or Contracted Services  Legal Services	\$	2,500	
Total Board Expenses  Professional Purchased or Contracted Services  Legal Services  Audit Services	\$	7,500	
Total Board Expenses  Professional Purchased or Contracted Services Legal Services Audit Services Payroll Services	\$ \$ \$	7,500 5,000	
Professional Purchased or Contracted Services Legal Services Audit Services Payroll Services Accounting Services	\$	7,500 5,000 12,000	Bookkeeping Plus
Total Board Expenses  Professional Purchased or Contracted Services Legal Services Audit Services Payroll Services	\$ \$ \$	7,500 5,000	Bookkeeping Plus
Professional Purchased or Contracted Services Legal Services Audit Services Payroll Services Accounting Services	\$ \$ \$ \$	7,500 5,000 12,000	Bookkeeping Plus None
Professional Purchased or Contracted Services Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services	\$ \$ \$ \$ \$	7,500 5,000 12,000 5,125	
Professional Purchased or Contracted Services Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services	\$ \$ \$ \$ \$	7,500 5,000 12,000 5,125	
Professional Purchased or Contracted Services Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services	\$ \$ \$ \$ \$	7,500 5,000 12,000 5,125	
Professional Purchased or Contracted Services Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in	\$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,125 12,240 5,916	
Professional Purchased or Contracted Services Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services	\$ \$ \$ \$ \$	7,500 5,000 12,000 5,125	None
Professional Purchased or Contracted Services Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)	\$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,125 12,240 5,916	None In-town visits and traveling to Indianapolis,
Professional Purchased or Contracted Services Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application) Travel	\$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,125 12,240 5,916 20,350	None
Professional Purchased or Contracted Services Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)	\$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,125 12,240 5,916	None In-town visits and traveling to Indianapolis, Conferences for travel
Professional Purchased or Contracted Services Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application) Travel	\$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,125 12,240 5,916 20,350 18,360 2,472	None In-town visits and traveling to Indianapolis, Conferences for travel Special Education Testing (will not include SPED
Professional Purchased or Contracted Services Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application) Travel	\$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,125 12,240 5,916 20,350 18,360 2,472	None In-town visits and traveling to Indianapolis, Conferences for travel
Professional Purchased or Contracted Services Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application) Travel Postage	\$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,125 12,240 5,916 20,350 18,360 2,472 20,500	None In-town visits and traveling to Indianapolis, Conferences for travel Special Education Testing (will not include SPED
Professional Purchased or Contracted Services Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage  Special Education Services Student Information Services	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,125 12,240 5,916 20,350 18,360 2,472 20,500	None In-town visits and traveling to Indianapolis, Conferences for travel Special Education Testing (will not include SPED staff). Psychologist, specialist visits
Professional Purchased or Contracted Services Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application) Travel Postage Special Education Services	\$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,125 12,240 5,916 20,350 18,360 2,472 20,500 20,500	None In-town visits and traveling to Indianapolis, Conferences for travel Special Education Testing (will not include SPED staff). Psychologist, specialist visits

Other (please describe)			
Other (please describe)			
Other (please describe)			
Other (please describe)			
Total Professional Purchased or Contracted Services	\$	231,603	
Total Processional Parents of Contracted Services	Ψ	231,003	
Facilities			
Rent, mortgage, or other facility cost	\$	151,500	\$10 per square foot for 15,000K sq ft
Furniture	\$	20,000	, , ,
Gas/electric	\$	14,149	80% of utility costs from Mayor budget
Water/ Sewer	\$		20% of utility costs from Mayor budget
Grounds Keeping		ĺ	Cost in lease
Maintenance Services			Cost in lease
Custodial			Cost in lease
Waste disposal			Cost in lease
Other (please describe)			
Total Facilities	\$	189,186	
Other			
Contingency			
Indiana Charter School Board Administrative Fee	\$	37,800	Assume 2% of Basic Grant (Row 6)
			Be certain to reflect the full amount of any fee,
			including the management fee and any pass-
			through fees. If pass-through fees are reflected
			elsewhere in the budget, please clearly indicate
CMO/EMO Fee			this in the Budget Narrative.
Other (please describe)			
Total Other	\$	37,800	
Total Expenditures	\$	1,955,408	

Please fill in the expected positions along with salary and benefit estimates. Insert rows as needed.

		Average Salary for		Benefits and	TOTAL Salary and
Position Description	Per Position	the Position	Total Salary	Payroll Taxes	Benefits
Managing Director, Excel Centers	0.1	113,300	11,330	3,626	14,956
Site Director	1	101,970	101,970	32,630	134,600
Lead Teacher	2	66,950	133,900	42,848	176,748
Instructor	6		259,560	83,059	342,619
Resource Specialist	3	36,050	108,150	34,608	142,758
Special Education	1	44,290	44,290	14,173	58,463
Coaches	4	36,050	144,200	46,144	190,344
College Transition Coodinator	1	44,290	44,290	14,173	58,463
Career Pathways Specialist	1	44,290	44,290	14,173	58,463
Receptionist	1	25,750	25,750	8,240	33,990
Childcare Director	1	31,003	31,003	9,921	40,924
Childcare Attendant	1.5	21,424	32,136	2,571	34,707
Chief Academic Officer	0.1	110,000	11,000	3,520	14,520
Special Education Director	0.1	80,000	8,000	2,560	10,560
Controller	0.1	87,000	8,700	2,784	11,484
Registrar	0.1	40,000	4,000	1,280	5,280
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TOTAL	i		1,012,569	316,309	1,328,878

Expected New School Annual Operati	ng Bu	dget YEAR 3	Fiscal Year July 1-June 30
REVENUE	, - u	Amount	Notes
State Revenue			1,000
Basic Grant	\$	1,890,018	ADM estimate held to Year 1 levels
Common School Loan		, , .	
State Matching Funds for School Lunch Program			
Professional Development			
Remediation Program			
			Each full-day Kindergarten student counts as
			one-half of a student (0.5) for purposes of ADM
			funding. In addition, schools are eligible for an
			annual grant of \$2,400 per full-day Kindergarten
Full-Day Kindergarten			student.
Gifted and Talented Program			
Textbook Reimbursement	\$	20,000	
Summer School		,	
Other State Revenue (please describe)	\$	50,000	
Other State Revenue (please describe)	\$	40,000	
Federal Revenue			
Title I			
Title II	\$	20,000	Revenues used for professional development
Federal Lunch Program			
Federal Breakfast Reimbursement			
Other Revenue Federal sources (please describe)			
Other Revenue Federal sources (please describe)			
Other Revenue Federal sources (please describe)			
Other Revenues			
Committed Philanthropic Donations			
Before and After Care Fees			
Interest Income			
Goodwill	\$	75,000	
Other (please describe)			
Other (please describe)			
Other (please describe)			
Total Revenue	\$	2,095,018	
EXPENDITURES			
Personnel Expenses			
Wages, Benefits and Payroll Taxes	\$	1,366,448	Use staffing workbook
Substitutes			
Professional Development	\$	12,000	
Bonuses			
Other (please describe)	Φ.	1.070.110	
Total Personnel Expenses	\$	1,378,448	
L d d' 10 l' 10			
Instructional Supplies and Resources	Ф	15.000	
Textbooks	\$	15,000	
Library, periodicals, etc	\$		
Technology	\$	5,000	TARE Common English
Assessment materials	\$	20,000	TABE Compass Exams
Computers	\$	10,000	
Software	\$	5,000	
Other classroom supplies	\$	15,606	
Field trips, other unclassified items	\$	-	
Co-curricular & Athletics	\$	-	

Other - postsecondary education for college	\$	40,000	
Other (please describe)			
Total Instructional Supplies and Resources	\$	110,606	
Total Instructional Supplies and Resources	Ψ	110,000	
Support Supplies and Resources			
	¢.	5 400	
Administrative Computers	\$	5,400	
Administrative Software	\$	4,000	
Administration Dues, fees, misc expenses			
Office supplies	\$	12,485	
Other (please describe)			
Total Support Supplies and Resources	\$	21,885	
Town Support Supplies with Tesson tess	Ψ	21,000	
Board Expenses			
2 от с паропосо			
Charter Board Services, including Board Training, retreats			
Charter Board Supplies & Equipment			
Charter Board Dues, fees, etc			
Other (please describe)			
Total Board Expenses	\$	-	
Professional Purchased or Contracted Services			
	\$	2,500	
Legal Services			
Legal Services Audit Services	\$	7,500	
Legal Services Audit Services Payroll Services	\$	7,500 5,000	Rookkeening Plus
Legal Services Audit Services Payroll Services Accounting Services	\$ \$ \$	7,500 5,000 12,000	Bookkeeping Plus
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services	\$	7,500 5,000	
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants	\$ \$ \$ \$	7,500 5,000 12,000 5,253	Bookkeeping Plus None
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services	\$ \$ \$ \$	7,500 5,000 12,000 5,253	
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services	\$ \$ \$ \$	7,500 5,000 12,000 5,253	
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in	\$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034	
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services	\$ \$ \$ \$	7,500 5,000 12,000 5,253	None
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in	\$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707	None In-town visits and traveling to Indianapolis,
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application) Travel	\$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707	None
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)	\$ \$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707	None In-town visits and traveling to Indianapolis, Conferences for travel
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application) Travel	\$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707	None In-town visits and traveling to Indianapolis,
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application) Travel	\$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707	None In-town visits and traveling to Indianapolis, Conferences for travel
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application) Travel Postage	\$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707 18,727 2,546	None In-town visits and traveling to Indianapolis, Conferences for travel Special Education Testing (will not include SPED staff). Psychologist, specialist visits
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services	\$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707 18,727 2,546 21,013	In-town visits and traveling to Indianapolis, Conferences for travel  Special Education Testing (will not include SPED
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Food service	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707 18,727 2,546 21,013 21,013	None  In-town visits and traveling to Indianapolis, Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits Data System
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Food service Transportation	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707 18,727 2,546 21,013 21,013 - 40,314	None In-town visits and traveling to Indianapolis, Conferences for travel Special Education Testing (will not include SPED staff). Psychologist, specialist visits
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Food service Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707 18,727 2,546 21,013 21,013	None  In-town visits and traveling to Indianapolis, Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits Data System
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Food service Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities) Other (please describe)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707 18,727 2,546 21,013 21,013 - 40,314	None  In-town visits and traveling to Indianapolis, Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits Data System
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage  Special Education Services Student Information Services Food service Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities) Other (please describe) Other (please describe)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707 18,727 2,546 21,013 21,013 - 40,314	None  In-town visits and traveling to Indianapolis, Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits Data System
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage  Special Education Services Student Information Services Food service Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities) Other (please describe) Other (please describe) Other (please describe)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707 18,727 2,546 21,013 21,013 - 40,314	None  In-town visits and traveling to Indianapolis, Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits Data System
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage  Special Education Services Student Information Services Food service Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities) Other (please describe) Other (please describe) Other (please describe) Other (please describe)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707 18,727 2,546 21,013 21,013 - 40,314 60,000	None  In-town visits and traveling to Indianapolis, Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits Data System
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage  Special Education Services Student Information Services Food service Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities) Other (please describe) Other (please describe) Other (please describe)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707 18,727 2,546 21,013 21,013 - 40,314	None  In-town visits and traveling to Indianapolis, Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits Data System
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage  Special Education Services Student Information Services Food service Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities) Other (please describe) Other (please describe) Other (please describe) Other (please describe)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707 18,727 2,546 21,013 21,013 - 40,314 60,000	None  In-town visits and traveling to Indianapolis, Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits Data System
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage  Special Education Services Student Information Services Food service Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities) Other (please describe) Other (please describe) Other (please describe) Other (please describe)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707 18,727 2,546 21,013 21,013 - 40,314 60,000	None  In-town visits and traveling to Indianapolis, Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits Data System
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Student Information Services Food service Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities) Other (please describe) Other (please describe) Other (please describe) Other (please describe) Total Professional Purchased or Contracted Services	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707 18,727 2,546 21,013 21,013 - 40,314 60,000	None  In-town visits and traveling to Indianapolis, Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits Data System
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Student Information Services Food service Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities) Other (please describe) Other (please describe) Other (please describe) Other (please describe) Total Professional Purchased or Contracted Services Facilities	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707 18,727 2,546 21,013 21,013 - 40,314 60,000	None  In-town visits and traveling to Indianapolis, Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits Data System  Bus pass for students that need it
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Food service Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities) Other (please describe) Other (please describe) Other (please describe) Total Professional Purchased or Contracted Services Facilities Rent, mortgage, or other facility cost	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,253 12,485 6,034 20,707 18,727 2,546 21,013 21,013 - 40,314 60,000 235,092	None  In-town visits and traveling to Indianapolis, Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits Data System  Bus pass for students that need it

Water/ Sewer	\$ 3,643	20% of utility costs from Mayor budget
Grounds Keeping		Cost in lease
Maintenance Services		Cost in lease
Custodial		Cost in lease
Waste disposal		Cost in lease
Other (please describe)		
Total Facilities	\$ 191,232	
Other		
Contingency		
Indiana Charter School Board Administrative Fee	\$ 37.800	Assume 2% of Basic Grant (Row 6)
morana charter sensor Board Huministrative 1 ee	Ψ ετ,σσσ	
The state of the s	ψ 27,000	Be certain to reflect the full amount of any fee,
THE STATE OF THE S	\$ 27,000	Be certain to reflect the full amount of any fee, including the management fee and any pass-
THE STATE OF THE S	57,000	Be certain to reflect the full amount of any fee,
THE REPORT OF THE PARTY OF THE	21,000	Be certain to reflect the full amount of any fee, including the management fee and any pass-
CMO/EMO Fee	2,,000	Be certain to reflect the full amount of any fee, including the management fee and any pass- through fees. If pass-through fees are reflected
	21,000	Be certain to reflect the full amount of any fee, including the management fee and any pass-through fees. If pass-through fees are reflected elsewhere in the budget, please clearly indicate
СМО/ЕМО Fee	21,000	Be certain to reflect the full amount of any fee, including the management fee and any pass-through fees. If pass-through fees are reflected elsewhere in the budget, please clearly indicate
CMO/EMO Fee Other (please describe) Other (please describe) Other (please describe)		Be certain to reflect the full amount of any fee, including the management fee and any pass-through fees. If pass-through fees are reflected elsewhere in the budget, please clearly indicate
CMO/EMO Fee Other (please describe) Other (please describe)		Be certain to reflect the full amount of any fee, including the management fee and any pass-through fees. If pass-through fees are reflected elsewhere in the budget, please clearly indicate
CMO/EMO Fee Other (please describe) Other (please describe) Other (please describe)		Be certain to reflect the full amount of any fee, including the management fee and any pass-through fees. If pass-through fees are reflected elsewhere in the budget, please clearly indicate
CMO/EMO Fee Other (please describe) Total Other	\$ 37,800	Be certain to reflect the full amount of any fee, including the management fee and any pass-through fees. If pass-through fees are reflected elsewhere in the budget, please clearly indicate
CMO/EMO Fee Other (please describe)	\$ 37,800	Be certain to reflect the full amount of any fee, including the management fee and any pass-through fees. If pass-through fees are reflected elsewhere in the budget, please clearly indicate

119,955

Carryover/Deficit \$

Please fill in the expected positions along with salary and benefit estimates. Insert rows as needed.

Position Description	Number of Staff Per Position	Average Salary for the Position	Total Salary	Benefits and Payroll Taxes	TOTAL Salary and Benefits
Managing Director, Excel Centers	0.1	116,699	11,670	3,734	15,404
Site Director	1	105,029	105,029	33,609	138,638
Lead Teacher	2	68,959	137,917	44,133	182,050
Instructor	6		267,347	85,551	352,898
Resource Specialist	3		111,395	35,646	147,041
Special Education	1	·	45,619	14,598	60,217
Coaches	4		148,526	47,528	196,054
College Transition Coodinator	1	45,619	45,619	14,598	60,217
Career Pathways Specialist	1	45,619	45,619	14,598	60,217
Receptionist	1	26,523	26,523	8,487	35,010
Childcare Director	1	31,933	31,933	10,219	42,152
Childcare Attendant	1.5	21,424	32,136	2,571	34,707
Chief Academic Officer	0.1	110,000	11,000	3,520	14,520
Special Education Director	0.1	80,000	8,000	2,560	10,560
Controller	0.1	87,000	8,700	2,784	11,484
Registrar	0.1	40,000	4,000	1,280	5,280
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TOTAL			1,041,031	325,417	1,366,448

Expected New School Annual Operati	ng Ru	dget VFAR 4	Fiscal Vear July 1- June 30
REVENUE	ig Du	Amount	Notes
State Revenue		rimount	11000
			ADM amounts build off of RCS' 2012 ADM
Basic Grant	\$	1,890,018	support of \$6300.06
Common School Loan		· ·	
State Matching Funds for School Lunch Program			
Professional Development			
Remediation Program			
			Each full-day Kindergarten student counts as
	i		one-half of a student (0.5) for purposes of ADM
	ĺ		funding. In addition, schools are eligible for an
	i		annual grant of \$2,400 per full-day Kindergarten
Full-Day Kindergarten	<u> </u>		student.
Gifted and Talented Program	_		
Textbook Reimbursement	\$	20,000	
Summer School	Φ.	<b>5</b> 0.000	
Other State Revenue (please describe)	\$	50,000	
Other State Revenue (please describe)	\$	40,000	
Federal Revenue			
Title I Title II	\$	20,000	
Federal Lunch Program	Ф	20,000	
Federal Breakfast Reimbursement			
Other Revenue Federal sources (please describe)			
Other Revenue Federal sources (please describe)  Other Revenue Federal sources (please describe)			
Other Revenue Federal sources (please describe)			
Other Revenues  Other Revenues			
Committed Philanthropic Donations			
Before and After Care Fees			
Interest Income			
Other (please describe)	\$	75,000	
Other (please describe)	<u> </u>	75,000	
Other (please describe)			
Other (please describe)			
Total Revenue	\$	2,095,018	
EXPENDITURES			
Personnel Expenses			
Wages, Benefits and Payroll Taxes	\$	1,406,160	Use staffing workbook
Substitutes			
Professional Development	\$	12,000	
Bonuses			
Other (please describe)			
Total Personnel Expenses	\$	1,418,160	
L			
Instructional Supplies and Resources	d.	15.000	
Textbooks	\$	15,000	
Library, periodicals, etc	\$	5 000	
Technology	\$	5,000	
Assessment materials		20,000	
Computers Software	\$ \$	10,000 5,000	
Other classroom supplies	\$	15,918	
Field trips, other unclassified items	\$	15,916	
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	Φ.		T
Co-curricular & Athletics	\$	-	
Other - postsecondary education for college	\$	40,000	
Other (please describe)			
Total Instructional Supplies and Resources	\$	110,918	
Support Supplies and Resources			
Administrative Computers	\$	5,400	
Administrative Software	\$	4,000	
Administration Dues, fees, misc expenses			
Office supplies	\$	12,735	
Other (please describe)	_	,	
Other (please describe)			
Total Support Supplies and Resources	\$	22,135	
Total Support Supplies and Resources	Ψ	22,133	
Board Expenses			
Board Expenses			
Charter David Caminas including David Turining actuate			
Charter Board Services, including Board Training, retreats			
Charter Board Supplies & Equipment			
Charter Board Dues, fees, etc			
Other (please describe)			
Total Board Expenses	\$	-	
Professional Purchased or Contracted Services			
Legal Services	\$	2,500	
Audit Services	\$	7,500	
Payroll Services	\$	7,500 5,000	
Payroll Services Accounting Services	\$ \$	5,000 12,000	
Payroll Services	\$	5,000	
Payroll Services Accounting Services	\$ \$	5,000 12,000	
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services	\$ \$	5,000 12,000	
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants	\$ \$ \$	5,000 12,000 5,384	
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services	\$ \$ \$	5,000 12,000 5,384	
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in	\$ \$ \$ \$	5,000 12,000 5,384	
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services	\$ \$ \$	5,000 12,000 5,384 12,735 6,155	In-town visits and traveling to Indianapolis,
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)	\$ \$ \$ \$ \$	5,000 12,000 5,384 12,735 6,155 21,072	
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application) Travel	\$ \$ \$ \$	5,000 12,000 5,384 12,735 6,155	In-town visits and traveling to Indianapolis, Conferences for travel
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)	\$ \$ \$ \$ \$	5,000 12,000 5,384 12,735 6,155 21,072	Conferences for travel
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application) Travel Postage	\$ \$ \$ \$ \$ \$	5,000 12,000 5,384 12,735 6,155 21,072 19,102 2,622	Conferences for travel  Special Education Testing (will not include SPED
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services	\$ \$ \$ \$ \$ \$ \$	5,000 12,000 5,384 12,735 6,155 21,072 19,102 2,622 21,538	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services	\$ \$ \$ \$ \$ \$ \$ \$	5,000 12,000 5,384 12,735 6,155 21,072 19,102 2,622	Conferences for travel  Special Education Testing (will not include SPED
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Food service	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,000 12,000 5,384 12,735 6,155 21,072 19,102 2,622 21,538 21,538	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Food service Transportation	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,000 12,000 5,384 12,735 6,155 21,072 19,102 2,622 21,538 21,538 - 41,523	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Food service Transportation Other (please describe)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,000 12,000 5,384 12,735 6,155 21,072 19,102 2,622 21,538 21,538	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Food service Transportation Other (please describe) Other (please describe)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,000 12,000 5,384 12,735 6,155 21,072 19,102 2,622 21,538 21,538 - 41,523	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Food service Transportation Other (please describe) Other (please describe) Other (please describe)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,000 12,000 5,384 12,735 6,155 21,072 19,102 2,622 21,538 21,538 - 41,523	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage  Special Education Services Student Information Services Food service Transportation Other (please describe) Other (please describe) Other (please describe) Other (please describe)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,000 12,000 5,384 12,735 6,155 21,072 19,102 2,622 21,538 21,538 - 41,523	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage  Special Education Services Student Information Services Food service Transportation Other (please describe)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,000 12,000 5,384 12,735 6,155 21,072 19,102 2,622 21,538 21,538 41,523 60,000	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Food service Transportation Other (please describe) Other (please describe) Other (please describe) Other (please describe)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,000 12,000 5,384 12,735 6,155 21,072 19,102 2,622 21,538 21,538 - 41,523	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Student Information Services Food service Transportation Other (please describe) Total Professional Purchased or Contracted Services	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,000 12,000 5,384 12,735 6,155 21,072 19,102 2,622 21,538 21,538 41,523 60,000	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Food service Transportation Other (please describe) Other (please describe) Other (please describe) Other (please describe) Total Professional Purchased or Contracted Services Facilities	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,000 12,000 5,384 12,735 6,155 21,072 19,102 2,622 21,538 21,538 - 41,523 60,000	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System  Bus pass for students that need it
Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Student Information Services Food service Transportation Other (please describe) Total Professional Purchased or Contracted Services	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5,000 12,000 5,384 12,735 6,155 21,072 19,102 2,622 21,538 21,538 - 41,523 60,000	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System

Gas/electric	\$ 15,011	80% of utility costs from Mayor budget
Water/ Sewer	\$ 3,753	20% of utility costs from Mayor budget
Grounds Keeping		Cost in lease
Maintenance Services		Cost in lease
Custodial		Cost in lease
Waste disposal		Cost in lease
Other (please describe)		
Total Facilities	\$ 193,309	
Other		
Contingency		
Indiana Charter School Board Administrative Fee	\$ 37,800	Assume 2% of Basic Grant (Row 6)
		Be certain to reflect the full amount of any fee,
		including the management fee and any pass-
		through fees. If pass-through fees are reflected
		elsewhere in the budget, please clearly indicate
CMO/EMO Fee		this in the Budget Narrative.
Other (please describe)		
Other (please describe)		
Other (please describe)	 -	
Other (please describe)	 <u> </u>	
Total Other	\$ 37,800	
Total Expenditures	\$ 2,020,990	

74,028

Carryover/Deficit \$

Please fill in the expected positions along with salary and benefit estimates. Insert rows as needed.

		Average Salary for		Benefits and	TOTAL Salary and
Position Description	Per Position	the Position	Total Salary	Payroll Taxes	Benefits
Managing Director, Excel Centers	0.1	120,000	12,000	3,840	15,840
Site Director	1	108,180	108,180	34,618	142,798
Lead Teacher	2		142,055	45,457	187,512
Instructor	6		275,367	88,118	363,485
Resource Specialist	3		114,736	36,716	151,452
Special Education	1	46,987	46,987	15,036	62,023
Coaches	4		152,982	48,954	201,936
College Transition Coodinator	1	46,987	46,987	15,036	62,023
Career Pathways Specialist	1	46,987	46,987	15,036	62,023
Receptionist	1	27,318	27,318	8,742	36,060
Childcare Director	1	32,891	32,891	10,525	43,416
Childcare Attendant	1.5	22,067	33,100	2,648	35,748
Chief Academic Officer	0.1	110,000	11,000	3,520	14,520
Special Education Director	0.1	80,000	8,000	2,560	10,560
Controller	0.1	87,000	8,700	2,784	11,484
Registrar	0.1	40,000	4,000	1,280	5,280
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TOTAL			1,071,291	334,869	1,406,160

Expected New School Annual Operati	ng Ru	dget VFAR 5	Fiscal Vear July 1- June 30
REVENUE	ig Du	Amount	Notes
State Revenue		rimount	11000
			Be certain to reflect Indiana's ONGOING school
Basic Grant	\$	1,890,018	funding formula payment lag
Common School Loan		, ,	
State Matching Funds for School Lunch Program			
Professional Development			
Remediation Program			
			Each full-day Kindergarten student counts as
			one-half of a student (0.5) for purposes of ADM
			funding. In addition, schools are eligible for an
			annual grant of \$2,400 per full-day Kindergarten
Full-Day Kindergarten			student.
Gifted and Talented Program	Φ.	20.000	
Textbook Reimbursement	\$	20,000	
Summer School	ф	50,000	
Other State Revenue (please describe)	\$	50,000	
Other State Revenue (please describe)	\$	40,000	
Federal Revenue			
Title I Title II	\$	20,000	
Federal Lunch Program	Þ	20,000	
Federal Breakfast Reimbursement			
Other Revenue Federal sources (please describe)			
Other Revenue Federal sources (please describe)  Other Revenue Federal sources (please describe)			
Other Revenue Federal sources (please describe)			
Other Revenues  Other Revenues			
Committed Philanthropic Donations			
Before and After Care Fees			
Interest Income			
Other (please describe)	\$	75,000	
Other (please describe)	Ψ	75,000	
Other (please describe)			
Other (please describe)			
Total Revenue	\$	2,095,018	
	-	_,0,2,0,00	
EXPENDITURES			
Personnel Expenses			
Wages, Benefits and Payroll Taxes	\$	1,444,733	Use staffing workbook
Substitutes			
Professional Development	\$	10,000	
Bonuses			
Other (please describe)			
Total Personnel Expenses	\$	1,454,733	
Instructional Supplies and Resources	ф.	15.000	
Textbooks	\$	15,000	
Library, periodicals, etc	\$	- 5,000	
Technology	\$	5,000	
Assessment materials	\$	20,000	
Computers	\$	10,000	1
Software Other elegeroom supplies	\$	5,000	
Other classroom supplies	\$	16,236	
Field trips, other unclassified items	Ф	-	

	Φ.		T
Co-curricular & Athletics	\$	-	
Other - postsecondary education for college	\$	40,000	
Other (please describe)			
Total Instructional Supplies and Resources	\$	111,236	
Support Supplies and Resources			
Administrative Computers	\$	5,400	
Administrative Software	\$	4,000	
Administration Dues, fees, misc expenses			
Office supplies	\$	12,990	
Other (please describe)		,	
Other (please describe)			
Total Support Supplies and Resources	\$	22,390	
Total Support Supplies and Resources	Ψ	22,370	
Board Expenses			
Board Expenses			
Charter Doord Corriges including Doord Training retreats			
Charter Board Services, including Board Training, retreats			
Charter Board Supplies & Equipment			
Charter Board Dues, fees, etc			
Other (please describe)			
Total Board Expenses	\$	-	
Professional Purchased or Contracted Services			
Legal Services	\$	2,500	
Legal Services Audit Services	\$	7,500	
Legal Services Audit Services Payroll Services	\$	7,500 5,000	
Legal Services Audit Services Payroll Services Accounting Services	\$ \$	7,500 5,000 12,000	
Legal Services Audit Services Payroll Services	\$	7,500 5,000	
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants	\$ \$ \$ \$	7,500 5,000 12,000 5,519	
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services	\$ \$ \$ \$	7,500 5,000 12,000	
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants	\$ \$ \$ \$	7,500 5,000 12,000 5,519	
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services	\$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623	
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services	\$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623	
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in	\$ \$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623 6,278	In-town visits and traveling to Indianapolis,
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in	\$ \$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623 6,278	In-town visits and traveling to Indianapolis, Conferences for travel
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)	\$ \$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623 6,278 21,444	
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application) Travel	\$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623 6,278 21,444	
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application) Travel	\$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623 6,278 21,444 19,484 2,701	Conferences for travel  Special Education Testing (will not include SPED
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services	\$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623 6,278 21,444 19,484 2,701	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services	\$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623 6,278 21,444 19,484 2,701	Conferences for travel  Special Education Testing (will not include SPED
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Food service	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623 6,278 21,444 19,484 2,701 22,076 22,076	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Food service Transportation	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623 6,278 21,444 19,484 2,701 22,076 - 42,769	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Food service Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623 6,278 21,444 19,484 2,701 22,076 22,076	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage  Special Education Services Student Information Services Food service Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities) Other (please describe)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623 6,278 21,444 19,484 2,701 22,076 - 42,769	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage  Special Education Services Student Information Services Food service Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities) Other (please describe) Other (please describe)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623 6,278 21,444 19,484 2,701 22,076 - 42,769	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage  Special Education Services Student Information Services Food service Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities) Other (please describe) Other (please describe)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623 6,278 21,444 19,484 2,701 22,076 - 42,769	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage  Special Education Services Student Information Services Student Information Services Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities) Other (please describe) Other (please describe) Other (please describe) Other (please describe)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623 6,278 21,444 19,484 2,701 22,076 22,076 42,769 60,000	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage  Special Education Services Student Information Services Food service Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities) Other (please describe) Other (please describe)	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623 6,278 21,444 19,484 2,701 22,076 - 42,769	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage  Special Education Services Student Information Services Student Information Services Food service Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities) Other (please describe) Other (please describe) Other (please describe) Other (please describe) Total Professional Purchased or Contracted Services	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623 6,278 21,444 19,484 2,701 22,076 22,076 42,769 60,000	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage Special Education Services Student Information Services Student Information Services Food service Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities) Other (please describe) Other (please describe) Other (please describe) Other (please describe) Total Professional Purchased or Contracted Services Facilities	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623 6,278 21,444 19,484 2,701 22,076 22,076 - 42,769 60,000	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System  Bus pass for students that need it
Legal Services Audit Services Payroll Services Accounting Services Printing/Newsletter/Annual Report Services Consultants Internet Services Telephone/Telecommunication Services Total Insurance Costs (per ICSB requirements detailed in charter school application)  Travel Postage  Special Education Services Student Information Services Student Information Services Food service Transportation Other - Goodwill Support (HR, IT, Marketing, Facilities) Other (please describe) Other (please describe) Other (please describe) Other (please describe) Total Professional Purchased or Contracted Services	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	7,500 5,000 12,000 5,519 12,623 6,278 21,444 19,484 2,701 22,076 22,076 - 42,769 60,000	Conferences for travel  Special Education Testing (will not include SPED staff). Psychologist, specialist visits  Data System

Gas/electric	\$ 15,461	80% of utility costs from Mayor budget
Water/ Sewer	\$ 3,865	20% of utility costs from Mayor budget
Grounds Keeping		Cost in lease
Maintenance Services		Cost in lease
Custodial		Cost in lease
Waste disposal		Cost in lease
Other (please describe)		
Total Facilities	\$ 195,417	
Other		
Contingency		
Indiana Charter School Board Administrative Fee	\$ 37,800	Assume 2% of Basic Grant (Row 6)
		Be certain to reflect the full amount of any fee,
		including the management fee and any pass-
		through fees. If pass-through fees are reflected
		elsewhere in the budget, please clearly indicate
CMO/EMO Fee		this in the Budget Narrative.
Other (please describe)		
Other (please describe)		
Other (please describe)		
Other (please describe)	 	
Total Other	\$ 37,800	
Total Expenditures	\$ 2,063,546	

31,472

Carryover/Deficit \$

Please fill in the expected positions along with salary and benefit estimates. Insert rows as needed.

	Number of Staff	Average Salary for		Benefits and	TOTAL Salary and
<b>Position Description</b>	Per Position	the Position	Total Salary	Payroll Taxes	Benefits
Managing Director, Excel Centers	0.1	120,000	12,000	3,840	15,840
Site Director	1	110,000	110,000	35,200	145,200
Lead Teacher	2	73,158	146,316	46,821	193,137
Instructor	6	47,271	283,628	90,761	374,389
Resource Specialist	3	39,393	118,178	37,817	155,996
Special Education	1	48,397	48,397	15,487	63,884
Coaches	4	39,393	157,571	50,423	207,994
College Transition Coodinator	1	48,397	48,397	15,487	63,884
Career Pathways Specialist	1	48,397	48,397	15,487	63,884
Receptionist	1	28,138	28,138	9,004	37,142
Childcare Director	1	33,878	33,878	10,841	44,719
Childcare Attendant	1.5	22,729	34,093	2,727	36,821
Chief Academic Officer	0.1	110,000	11,000	3,520	14,520
Special Education Director	0.1	80,000	8,000	2,560	10,560
Controller	0.1	87,000	8,700	2,784	11,484
Registrar	0.1	40,000	4,000	1,280	5,280
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TOTAL			1,100,693	344,040	1,444,733