

#### **CONSOLIDATED FINANCIAL STATEMENTS**

AND

**SUPPLEMENTARY INFORMATION** 

**DECEMBER 31, 2018 AND 2017** 



CPAS/ADVISORS

#### **HENRY COUNTY MEMORIAL HOSPITAL**

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#### REPORT OF INDEPENDENT AUDITORS

Board of Trustees Henry Community Health New Castle, Indiana

#### REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS

We have audited the accompanying consolidated financial statements of Henry County Memorial Hospital d/b/a Henry Community Health (the Hospital), a component unit of Henry County, which comprise the consolidated balance sheets as of December 31, 2018 and 2017, and the related consolidated statements of operations and changes in net position, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

#### MANAGEMENT'S RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### **AUDITOR'S RESPONSIBILITY**

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We did not audit the financial statements of Henry County Hospital Foundation (the Foundation), a blended component unit, which statements reflect total assets of approximately \$53.4 million and \$53.0 million as of December 31, 2018 and 2017, respectively, and total revenues of approximately \$5.1 million and \$4.3 million, respectively, for the years then ended. Also, we did not audit the financial statements of HCMH Diversified Management Corporation (DMC), a blended component unit, which statements reflect total assets of approximately \$5.3 million and \$5.2 million as of December 31, 2018 and 2017, respectively, and total revenues of approximately \$18.7 million and \$20.1 million, respectively, for the years then ended. Those financial statements were audited by other auditors whose reports have been furnished to us, and our opinion, in so far as it relates to the amounts included for the Foundation and DMC, is based solely on the reports of the other auditors. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the Uniform Compliance Guidelines for Audits of Hospitals and State and Local Governments by Authorized Independent Public Accountants, issued by the Indiana State Board of Accounts. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

Board of Trustees Henry Community Health New Castle, Indiana

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **OPINION**

In our opinion, based on our audits and the reports of other auditors, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Hospital as of December 31, 2018 and 2017, and the results of its operations, changes in its net position, and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### REPORT ON REQUIRED SUPPLEMENTARY INFORMATION

Accounting principles generally accepted in the United States of America require that Management's Discussion and Analysis be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audits of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

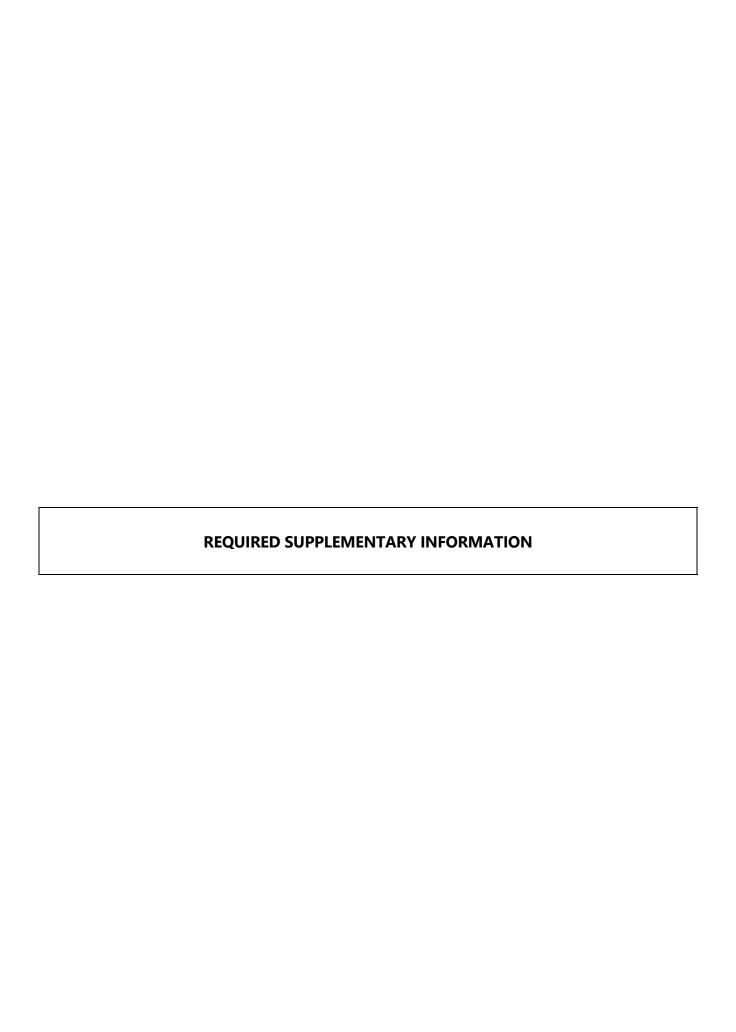
Board of Trustees Henry Community Health New Castle, Indiana

#### REPORT ON SUPPLEMENTARY INFORMATION

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplementary information listed in the table of contents is presented for the purpose of additional analysis of the consolidated financial statements rather than to present the financial position, results of operations, and cash flows of the individual companies, and it is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The supplementary information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, which insofar as it relates to the Foundation and DMC, is based on the reports of other auditors, the supplementary information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Blue & Co., LLC

Indianapolis, Indiana May 28, 2019



# MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) DECEMBER 31, 2018 (WITH COMPARATIVE TOTALS FOR 2017 AND 2016)

Management's discussion and analysis of Henry Community Health's (the Hospital) financial performance provides an overview of the Hospital's financial activities for the fiscal year ended December 31, 2018. Please read it in conjunction with the Hospital's financial statements, which begin on page 4. As mentioned in Note 1, the financial statements include the Hospital, as well as Henry County Hospital Foundation, Inc. and HCMH Diversified Management Corporation (DMC), collectively referred to as the Hospital.

#### **USING THIS ANNUAL REPORT**

The Hospital's financial statements consist of a Balance Sheet, a Statement of Operations and Changes in Net Position, and a Statement of Cash Flows. These financial statements and related notes provide information about the activities of the Hospital.

#### THE BALANCE SHEET AND STATEMENT OF OPERATIONS AND CHANGES IN NET POSITION

One of the most important questions asked about the Hospital's finances is, "Is the Hospital as a whole better or worse off as a result of the year's activities?" The Balance Sheet and the Statement of Operations and Changes in Net Position report information about the Hospital's resources and its activities in a way that helps answer this question. These statements include all restricted and unrestricted assets and all liabilities using the accrual basis of accounting. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Hospital's net position and changes in it. You can think of the Hospital's net position – the difference between assets and liabilities - as one way to measure the Hospital's financial health, or financial position. Over time, increases or decreases in the Hospital's net position are one indicator of whether the financial health is improving or deteriorating. You will need to consider other nonfinancial factors, however, such as changes in the Hospital's patient base and measures of the quality of service provided to the community, as well as local economic factors to assess the overall health of the Hospital.

#### THE STATEMENT OF CASH FLOWS

The final required statement is the Statement of Cash Flows. The statement reports cash receipts, cash payments, and net change in cash resulting from operations, investing, and financing activities. It provides answers to such questions as "Where did cash come from?" "What was cash used for?" and "What was the change in cash balance during the reporting period?"

# MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) DECEMBER 31, 2018 (WITH COMPARATIVE TOTALS FOR 2017 AND 2016)

#### THE HOSPITAL'S NET POSITION

The Hospital's net position is the difference between its assets compared to its liabilities reported in the Balance Sheet on pages 4-5. The Hospital's net position increased by approximately \$5.0 million or 4.1% from 2017 to 2018 and increased by approximately \$12.7 million or 11.4% from 2016 to 2017 as you can see from Table 1.

Table 1: Assets, Liabilities and Net Position:

	2018	2017		2017 2018-2017 Change		2016
Assets						
Current assets	\$ 97,727,132	\$	91,721,186	\$	6,005,946	\$ 79,394,577
Capital assets, net	63,763,035		64,761,698		(998,663)	46,691,872
Other investments and assets	32,928,025		33,779,980		(851,955)	41,767,556
Total assets	\$ 194,418,192	\$	190,262,864	\$	4,155,328	\$ 167,854,005
Liabilities						
Current liabilities	\$ 49,280,453	\$	50,181,695	\$	(901,242)	\$ 39,567,457
Long term debt, net of current portion	14,920,881		15,020,000		(99,119)	16,045,000
Other long term liabilities	935,382		818,459		116,923	701,536
Total liabilities	\$ 65,136,716	\$	66,020,154	\$	(883,438)	\$ 56,313,993
Net Position						
Net investment in capital assets	\$ 47,464,265	\$	48,716,698	\$	(1,252,433)	\$ 29,652,872
By donor - expendable - for capital acquisition	996,860		1,173,890		(177,030)	1,074,460
Unrestricted	 80,820,351		74,352,122		6,468,229	80,812,680
Total net position	\$ 129,281,476	\$	124,242,710	\$	5,038,766	\$ 111,540,012

The increase in current assets relates primarily to an increase in cash and money market deposit accounts during 2018 with continued expansion into long-term care. The increase in current liabilities primarily relates to an increase in accounts payable and accrued expenses attributed to the Hospital's continued expansion into long-term care.

It should also be noted that there was an increase in total net position from 2016 to 2018 of approximately \$17.7 million or 15.9%, showing the stability of the Hospital and its operations.

# MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) DECEMBER 31, 2018 (WITH COMPARATIVE TOTALS FOR 2017 AND 2016)

#### OPERATING RESULTS AND CHANGES IN THE HOSPITAL'S NET POSITION AND CASH FLOWS

In 2018, the Hospital's operating revenues increased by approximately \$4.2 million as shown in Table 2.

Table 2: Operating Results and Changes in Net Position

	2018	2017		2017		2017 2		2018	2018-2017 Change		2016								
Operating revenues	 																		
Net patient service revenues	\$ 270,149,378	\$	266,492,697	\$	3,656,681	\$	257,437,476												
Other operating revenues	6,875,251		5,799,645		1,075,606		4,642,179												
Total operating revenues	 277,024,629		272,292,342		4,732,287		262,079,655												
Operating expenses																			
Salaries and benefits	68,279,935		63,316,185		4,963,750		58,918,837												
Medical supplies and drugs	22,737,784		20,741,741		1,996,043		20,274,197												
Depreciation and amortization	7,338,048		6,273,994		1,064,054		5,620,494												
Other operating expenses	170,112,295		173,468,500		(3,356,205)		171,317,011												
Total operating expenses	268,468,062		263,800,420		4,667,642		256,130,539												
Operating income	8,556,567		8,491,922		64,645		5,949,116												
Non-operating revenues (expenses)																			
Investment income	(2,225,730)		4,616,694		(6,842,424)		1,814,039												
Other non-operating revenues and expenses, net	 (1,292,071)		(405,918)		(405,918)		(405,918)		(405,918)		(405,918)		(405,918)		(405,918)		(886,153)		(536,472)
Total non-operating revenues (expenses)	 (3,517,801)		4,210,776		(7,728,577)		1,277,567												
Change in net position	5,038,766		12,702,698		(7,663,932)		7,226,683												
Net position beginning of year	 124,242,710		111,540,012		12,702,698		104,313,329												
Net position end of year	\$ 129,281,476	\$	124,242,710	\$	5,038,766	\$	111,540,012												

#### **OPERATING INCOME**

During 2018, there were increases in volumes, which attributed to increases in net patient service revenue during the year. Additionally, expenses increased at a higher rate compared to revenues, which contributed to the decrease in operating income.

#### NONOPERATING INCOME

Nonoperating income was primarily driven by a decrease in investment income, with a loss of approximately \$2.2 million in 2018 and gain of approximately \$4.6 million in 2017. This can be attributed to decreased market conditions in 2018 compared to 2017.

# MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) DECEMBER 31, 2018 (WITH COMPARATIVE TOTALS FOR 2017 AND 2016)

Table 3: Hospital Cash Flows

						2018-2017	
	2018		2017		Change		2016
Cash flows from activities							
Operating	\$	14,455,942	\$	14,256,946	\$	198,996	\$ 6,474,186
Capital and related financing		(6,596,825)		(25,428,227)		18,831,402	(16,764,185)
Investing		(2,274,245)		12,364,468		(14,638,713)	 5,506,994
	\$	5,584,872	\$	1,193,187	\$	4,391,685	\$ (4,783,005)

In 2018, the Hospital continued to generate strong cash flows from operations with approximately \$14.5 million generated in 2018 and approximately \$14.3 million generated in 2017. Cash flows used in capital and related financing activities relate primarily to the purchase of property and equipment.

#### **CAPITAL ASSETS**

During 2018, the Hospital's net capital assets have decreased by approximately \$999,000. This compares to an increase of approximately \$18.1 million during 2017. The change in capital assets is outlined in the following table:

		2018-2017							
	2018	2017		2017 Chang		Change		nge 2016	
Land and improvements	\$ 5,303,732	\$	5,256,228	\$	47,504	\$	4,960,004		
Buildings and improvements	74,732,584		74,111,646		620,938		54,181,371		
Equipment	68,177,473		66,215,169		1,962,304		64,999,727		
Construction in progress	242,374		125,156		117,218		7,997,452		
Total capital assets	148,456,163		145,708,199		2,747,964		132,138,554		
Less accumulated depreciation	 84,693,128		80,946,501		3,746,627		85,446,682		
Capital assets, net	\$ 63,763,035	\$	64,761,698	\$	(998,663)	\$	46,691,872		

Net capital assets have decreased due to an increase in accumulated depreciation. The increase in accumulated depreciation was offset by capital additions. The Hospital continually evaluates facilities and equipment to ensure that everything is upgraded as necessary. See the notes to the consolidated financial statements for additional information about capital assets.

#### **DEBT**

The Hospital has the following debt outstanding, which approximates \$16.3 million as of December 31, 2018:

- 2015 tax-exempt revenue bonds
- Capital lease obligation

# MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) DECEMBER 31, 2018 (WITH COMPARATIVE TOTALS FOR 2017 AND 2016)

More detailed information about the Hospital's long-term debt is presented in the Notes to the Consolidated Financial Statements.

#### **BAD DEBT AND CHARITY CARE**

Bad debt and charity care increased in 2018 compared to 2017 experience due to increases in charge rates and volumes during the fiscal year. The increase in bad debt also relates to the post-implementation phase of the Hospital's conversion in information technology systems which led to some collection issues during 2018.

	<u>Bad Debt</u>	<u>Charity</u>	<u>Total</u>	% Chg
2015	\$5,448,009	\$1,991,900	\$7,439,909	
2016	\$5,971,428	\$1,137,690	\$7,109,118	-4%
2017	\$5,303,514	\$1,000,762	\$6,304,276	-11%
2018	\$7,092,633	\$1,741,856	\$8,834,489	40%

#### **ECONOMIC OUTLOOK**

Management believes that the health care industry's and the Hospital's operating margins will continue to be under pressure due to a variety of factors including, but not limited to, uncertainty regarding health care reform, changes in payor and services mix, and growth in operating expenses that are in excess of the increases in contractually arranged and legally established payments received for services rendered. In addition, the adoption of high-deductible health plans by employers continues to occur and patients are increasingly being held responsible for more of the cost of health care. Consequently, the health care market place has been increasingly more competitive. The ongoing challenge facing the Hospital is to continue to provide quality patient care in this competitive environment, and to attain reasonable rates for the services that are provided while managing costs. The most significant factor affecting the Hospital is finding the balance in maintaining and controlling labor costs in the face of pressures on volume and pricing for its services in this increasingly competitive, retail-like environment.

#### CONTACTING THE HOSPITAL'S FINANCIAL MANAGEMENT

This financial report is designed to provide fiscal reporting to patients, county residents, suppliers and creditors with a general overview of the Hospital's finances and to show the Hospital's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Controller at Henry Community Health, 1000 North 16<sup>th</sup> Street, New Castle, Indiana 47362.

# CONSOLIDATED BALANCE SHEETS DECEMBER 31, 2018 AND 2017

#### **ASSETS**

	2018			2017		
Current assets						
Cash and money market deposit accounts	\$	41,035,947	\$	35,451,075		
Patient accounts receivable, net of estimated						
allowance for uncollectible accounts of approximately						
\$9,900,000 in 2018 and \$8,600,000 in 2017		33,682,561		31,724,581		
Supplies and other current assets		21,318,526		23,565,359		
Estimated third-party settlements		392,389		33,071		
Current portion of assets whose use is limited		1,297,709		947,100		
Total current assets		97,727,132		91,721,186		
Investments		16,972,017		16,831,805		
Assets whose use is limited						
Internally designated		10,165,342		10,714,778		
By donor - expendable - for capital acquisition		996,860		1,173,890		
		11,162,202		11,888,668		
Less current portion		1,297,709		947,100		
Total assets whose use is limited		9,864,493		10,941,568		
Capital assets, net		63,763,035		64,761,698		
Other assets		6,091,515		6,006,607		
Total assets	\$	194,418,192	\$	190,262,864		

#### **LIABILITIES AND NET POSITION**

	2018			2017
Current liabilities				
Current portion of long-term debt	\$	1,377,889	\$	1,025,000
Accounts payable and accrued expenses		42,791,724		44,795,178
Accrued wages and related liabilities		5,110,840		4,361,517
Total current liabilities		49,280,453		50,181,695
Other long-term liabilities		935,382		818,459
Long-term debt, net of current portion	14,920,881			15,020,000
Total liabilities		65,136,716		66,020,154
Net position				
Unrestricted		80,820,351		74,352,122
Net investment in capital assets		47,464,265		48,716,698
Restricted				
By donor - expendable - for capital acquisition		996,860		1,173,890
Total net position		129,281,476		124,242,710
Total liabilities and net position	\$	194,418,192	\$	190,262,864

# CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET POSITION YEARS ENDED DECEMBER 31, 2018 AND 2017

	 2018	2017
Operating revenue	 	
Net patient service revenue	\$ 270,149,378	\$ 266,492,697
Other revenue	6,875,251	5,799,645
Total revenue	277,024,629	272,292,342
Operating expenses		
Salaries and benefits	68,279,935	63,316,185
Medical professional fees	1,065,581	1,019,950
Purchased services	105,939,286	110,055,003
Medical supplies and drugs	22,737,784	20,741,741
Other supplies	11,638,624	12,700,948
Depreciation and amortization	7,338,048	6,273,994
Utilities	5,380,435	5,028,917
Rent	16,189,603	16,555,312
Hospital assessment fee	2,867,370	2,427,763
Other	27,031,396	25,680,607
Total expenses	 268,468,062	263,800,420
Operating income	8,556,567	8,491,922
Nonoperating revenues (expenses)		
Investment income (loss)	(2,225,730)	4,616,694
Interest expense	(742,210)	(458,464)
Other nonoperating	(549,861)	52,546
Total nonoperating revenues (expenses)	(3,517,801)	4,210,776
Change in net position	5,038,766	12,702,698
Net position		
Beginning of year	124,242,710	111,540,012
End of year	\$ 129,281,476	\$ 124,242,710

# CONSOLIDATED STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2018 AND 2017

		2018	2017
Cash flows from operating activities			
Cash received from patients and third party payors	\$	264,964,710	\$ 260,318,947
Cash paid to employees for wages and benefits		(67,530,612)	(62,795,270)
Cash paid to vendors for goods and services		(189,662,041)	(189,042,166)
Other operating receipts, net		6,683,885	5,775,435
Net cash flows from operating activities		14,455,942	14,256,946
Cash flows from capital and related financing			
activities			
Acquisition and construction of capital assets		(5,428,722)	(24,211,135)
Loss on disposal of property and equipment		910,768	235,372
Proceeds from sale of property and equipment		8,031	-0-
Interest on long-term debt		(742,210)	(458,464)
Principal payments on long-term debt		(1,344,692)	(994,000)
Net cash flows from capital and related financing			
activities		(6,596,825)	(25,428,227)
Cash flows from investing activities			
Investment income and other non-operating		(2,775,591)	4,669,240
Change in other assets, net		(84,908)	(1,955,125)
Purchases of investments in assets whose use is limited - internally			
designated and investments		(5,690,961)	(4,231,090)
Proceeds from sale of investments in assets whose use is limited -			
internally designated and investments		6,100,185	13,980,873
Change in assets whose use is limited - restricted by donor, net		177,030	(99,430)
Net cash flows from investing activities	_	(2,274,245)	 12,364,468
Net change in cash and cash equivalents		5,584,872	1,193,187
Cash and cash equivalents			
Beginning of year		35,451,075	 34,257,888
End of year	\$	41,035,947	\$ 35,451,075

# CONSOLIDATED STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2018 AND 2017

Reconciliation of operating income	2018		2017
to net cash flows from operating activities			
Operating income	\$	8,556,567	\$ 8,491,922
Adjustment to reconcile operating income			
to net cash flows from operating activities			
Depreciation and amortization		7,338,048	6,273,994
Bad debts		7,092,633	5,303,514
Changes in assets and liabilities			
Patient accounts receivable		(9,050,613)	(8,478,060)
Supplies and other current assets		2,246,833	(7,811,913)
Accounts payable and accrued expenses		(2,234,454)	10,232,636
Accrued salaries and related liabilities		749,323	520,915
Other long-term liabilities		116,923	116,923
Due from related parties		-0-	178,456
Estimated third-party settlements		(359,318)	(571,441)
Net cash flows from operating activities	\$	14,455,942	\$ 14,256,946
Supplemental cash flows information			
Property acquired through capital lease obligation	\$	1,598,462	\$ -0-
Property included in accounts payable	\$	231,000	\$ 368,057

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

#### 1. SIGNIFICANT ACCOUNTING POLICIES

#### Organization and Reporting Entity

Henry County Memorial Hospital (HCMH) d/b/a Henry Community Health (the Hospital) is a county owned facility and operates under the Indiana County Hospital Law, Indiana Code 16-22. The Hospital provides short-term inpatient and outpatient healthcare.

The Board of County Commissioners of Henry County appoints the Governing Board of the Hospital (Board) and a financial benefit/burden relationship exists between Henry County and the Hospital. For these reasons, the Hospital is considered a component unit of Henry County.

On June 7, 1976, the Board of County Commissioners of Henry County, upon written request of the Henry County Hospital Board of Trustees created the Henry County Hospital Association (the Association). The Association was created pursuant to the provisions of Indiana Code 16-22-6 for the exclusive purpose of financing and constructing facilities for the Hospital. The Association has no assets, no liabilities and conducts no operations.

Pursuant to the provision of long-term care, the Hospital owns the operations of certain long-term care facilities by way of an arrangement with the managers of the facilities. These facilities provide inpatient and therapy services. Generally, gross revenues from the operation of the facilities are the property of the Hospital and the Hospital is responsible for the associated operating expenses and working capital requirements. While the management and related lease agreements are in effect, the performance of all activities of the managers shall be on behalf of the Hospital and the Hospital retains the authority and legal responsibility for the operation of the facilities.

The Hospital has entered into lease agreements with the long-term care facilities, collectively referred to as the Lessors, to lease the facilities managed by the Managers. Concurrently, the Hospital entered into agreements with the Managers to manage the above leased facilities. As part of the agreements, the Hospital will pay the Managers a management fee to continue managing the facilities on behalf of the Hospital in accordance with the terms of the agreements. These management fees consist of base management fees, subordinated management fees, and quarterly incentive payments. The terms of these agreements may be renewed at the end of each term for an additional period of two years. All parties involved can terminate the agreement without cause with 90 days written notice.

#### **Blended Component Units**

The component units discussed below are included in the Hospital's reporting entity because of the significance of their operational or financial relationships with the Hospital.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

Henry County Hospital Foundation, Inc. (the Foundation) is a significant component unit of the Hospital. The Hospital appoints a voting majority of the Foundation's Board of Directors and a financial benefit/burden relationship exists between the Hospital and the Foundation. Although it is legally separate from the Hospital, the Foundation is reported as if it were a part of the Hospital because it provides services entirely or almost entirely to the Hospital.

The activities of the Foundation may include capital improvements, educational programs, medical related research and initial capital for experimental health services related to the principal purpose of the Hospital. The Foundation also manages investments and rental property, provides equipment, grants scholarships for health careers, conducts physician recruitment and other medical programs as directed under the terms of a contract with the Hospital. The Foundation's separate audited financial statements can be obtained by contacting the Foundation.

HCMH Diversified Management Corporation (DMC) is a significant component unit of the Hospital. The Hospital is the sole shareholder and appoints DMC's Board of Directors and is able to impose its will. Although it is legally separate from the Hospital, DMC is reported as if it were a part of the Hospital because the two Boards of Directors/Trustees are substantially the same.

DMC provides pharmacy services to the surrounding communities. DMC's separate audited financial statements can be obtained by directly contacting DMC.

DMC owns New Castle Clinic, Inc. (the Clinic), which operates a physician group practice. DMC's results within these financials include those of the Clinic for the years ended December 31, 2018 and 2017.

Separate financial statements related to the individual component units may be obtained by contacting Hospital management.

All intercompany accounts and transactions have been eliminated.

#### Measurement Focus and Basis of Accounting

The consolidated financial statements are reported using the economic resources measurement focus and on the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

#### **Use of Estimates**

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### Cash and Money Market Deposit Accounts

Cash and money market deposit accounts include all cash held in checking, savings and money market deposit accounts available for operating purposes with original maturity dates of 90 days or less. The Hospital maintains its cash in accounts, which at times may exceed federally insured limits. The Hospital has not experienced any losses in such accounts. The Hospital believes that it is not exposed to any significant credit risk on cash and cash equivalents.

#### Patient Accounts Receivable, Net and Net Patient Service Revenue

Patient service revenue and patient accounts receivable are recorded at the net realizable amounts based on established charges when the patient service is rendered. The Hospital has agreements with third-party payers that provide for payments to the Hospital at amounts different from its established rates. Payment arrangements include prospectively determined rates per discharge, discounted charges and per diem payments. Charges for services to patients are primarily based on the patients' ability to pay.

Patient accounts receivable are reduced by an allowance for uncollectible accounts based on the Hospital's evaluation of its major payor sources of revenue, the aging of the accounts, historical losses, current economic conditions, and other factors unique to its service area and the healthcare industry. Management regularly reviews data about the major payor sources of revenue in evaluating the sufficiency of the allowance for uncollectible accounts. For receivables associated with services provided to patients who have third-party coverage, the Hospital analyzes contractually due amounts and provides an allowance for uncollectible accounts and a provision for bad debts, if necessary. For receivables associated with self-pay payments, the Hospital records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible. The difference between the standard rates (or the discounted rates if negotiated) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for uncollectible accounts.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

During 2018, the Hospital's allowance for uncollectible accounts changed from \$8,600,000 to \$9,900,000. As of December 31, 2018, the allowance for uncollectible accounts of \$9,900,000 was comprised of approximately \$9,300,000 reserved for self-pay balances and \$600,000 reserved for third-party payor balances. As of December 31, 2017, the allowance for uncollectible accounts of \$8,600,000 was comprised of \$8,100,000 reserved for self-pay balances and \$500,000 reserved for third-party payor balances.

Any changes in net position in 2018 and 2017 due to the differences between original estimates and subsequent revisions for the final settlement of cost reports are immaterial to the financial statements.

Net revenues from Medicare and Medicaid programs accounted for approximately 31 percent and 40 percent, respectively, for the year ended 2018 and 33 percent and 37 percent, respectively, for the year ended 2017. Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount.

#### **Supplies and Other Current Assets**

Supplies and other current assets consist primarily of drug and medical supply inventories, prepaid expenses, other reimbursement receivables related to long-term care services and various other current items. These assets are classified as current as they are expected to be utilized within the next fiscal year. Supplies and other current assets consist of the following at December 31, 2018 and 2017:

	2018		2017
Drug and medical supply inventories	\$	1,338,888	\$ 1,510,796
Prepaid expenses		968,531	1,088,865
Receivables related to long-term care		17,471,789	19,012,303
Other		1,539,318	1,953,395
	\$	21,318,526	\$ 23,565,359
Receivables related to long-term care	\$	17,471,789 1,539,318	\$ 19,012,303 1,953,395

2010

2047

#### Inventories

Pharmaceutical inventories are valued at the lower of cost or market with cost being determined on the first-in, first-out (FIFO) method while medical and all other supplies are priced using the last-in, first-out (LIFO) method.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

#### Assets Whose Use Is Limited and Investments

Assets whose use is limited and investments are stated at fair value in the consolidated financial statements. These assets include investments internally designated by the Hospital Board for acquisition of property and equipment and debt service and donor restricted funds. These investments consist primarily of cash, money market mutual funds, mutual funds, and common stocks. Investment income (loss) is reported as nonoperating income in the consolidated statements of operations and changes in net position.

#### **Capital Assets**

Capital assets such as property and equipment are stated at cost and include expenditures for new additions and other costs added to existing facilities, which exceed \$1,000 and meet certain useful life thresholds. Contributed capital assets are reported at their estimated fair market value at the time of their donation. Maintenance, repairs and minor renewals are expensed as incurred.

All capital assets, other than land, are depreciated using the straight-line method of depreciation using these asset lives:

	Range of Useful
Description	Lives
Land improvements	5 - 30 years
Buildings and fixed equipment	3 - 50 years
Major movable equipment	3 - 20 years

#### Other Assets

Other assets consist primarily of the value of the split dollar life insurance policy on a key employee and investments in affiliates. See footnotes 10 and 14 for further information.

#### Investments in Affiliates

The Hospital has equity interests in joint ventures. These investments are recorded on the equity and cost methods of accounting in the Hospital's consolidated financial statements. These balances are included within other assets on the consolidated balance sheets. See footnote 14 for further information.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

#### **Compensated Absences**

Regular employees of the Hospital earn paid days off (PDO) at rates of twenty-three days to thirty-nine days per year, based on the length of continuous employment and regular hours worked. PDO is adjusted proportionately to hours worked for employees working less than full time. No limit exists on the amount of PDO that may be accumulated. Accrued PDO is paid to employees who resign, giving a two-week notice or in the event of death. All employees may elect to be paid for PDO accumulated in excess of ten days. This option is available twice during the calendar year. The Hospital tracks the PDO accrual computed on the hourly rate and PDO balance per employee, and the consolidated financial statements recognize this liability. Accumulated PDO is reported as a current liability in the approximate amount of \$2,794,000 and \$2,561,000 for 2018 and 2017, respectively, and is included within accrued wages and related liabilities in the consolidated balance sheets.

#### Other Long-Term Liabilities

Other long-term liabilities consist of the deferred liability for the salary continuation plan for a key employee that is due in over one year.

#### **Net Position**

Net position of the Hospital is classified in various components. Net position - net investment in capital assets consists of capital assets net of accumulated depreciation and reduced by the current balances of any outstanding borrowings used to finance the purchase or construction of those assets. Restricted net position consists of noncapital assets that must be used for a particular purpose, as specified by creditors, grantors, or donors external to the Hospital, including amounts deposited with trustees as required by revenue bond indentures. Unrestricted net position is the remaining net position that does not meet the definition of net investment in capital assets, or restricted net position.

#### **Restricted Resources**

When the Hospital has both restricted and unrestricted resources available to finance a particular program, it is the Hospital's policy to use restricted resources before unrestricted resources.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

#### **Grants and Contributions**

From time to time, the Hospital receives grants as well as contributions from individuals and private organizations. Revenues from grants and contributions (including contributions of capital assets) are recognized when all eligibility requirements, including time requirements, are met. Grants and contributions may be restricted for either specific operating purposes or for capital purposes. Amounts that are unrestricted or that are restricted to a specific operating purpose are reported as nonoperating revenues.

#### Hospital Assessment Fee (HAF) Program

The purpose of the HAF Program is to fund the state share of enhanced Medicaid payments and Medicaid Disproportionate Share (DSH) payments for Indiana inpatient providers. Previously, the state share was funded by governmental entities through intergovernmental transfers. The Medicaid enhanced payments relate to both fee for service and managed care claims. The Medicaid enhanced payments are designed to follow the patients and result in increased Medicaid rates.

During 2018 and 2017, the Hospital recognized HAF Program expense of approximately \$2,870,000 and \$2,430,000, respectively, which resulted in increased Medicaid reimbursement.

#### **Operating Revenues and Expenses**

The Hospital's consolidated statement of operations and changes in net position distinguishes between operating and nonoperating revenues and expenses. Operating revenues result from exchange transactions associated with providing health care services—the Hospital's principal activity. Nonoperating revenues include contributions received and other nonoperating activities. Operating expenses are all expenses incurred to provide health care services, other than financing costs.

#### Risk Management

The Hospital is exposed to various risks of loss from torts; theft of, damage to, and destruction of assets; business interruption; errors and omissions; employee injuries and illnesses; natural disasters; medical malpractice; and employee health, dental, and accident benefits.

Commercial insurance coverage is purchased for claims arising from such matters. Settled claims have not exceeded this commercial coverage in any of the three preceding years.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

#### Costs of Borrowing

Interest cost incurred on borrowed funds during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets. There was no interest capitalized during either 2018 or 2017.

#### Federal or State Income Taxes

The Hospital is a governmental instrumentality organized under Title 16, Article 12, of the Indiana statutes. The Hospital is generally exempt from federal income tax under Section 115 of the Internal Revenue Code of 1986 as a not-for-profit organization under Section 501(c)(3). As a governmental entity, the Hospital is not required to file Federal Form 990 – Return of Organization Exempt from Income Tax, which is an informational return only.

The Foundation is organized as a not-for-profit corporation under Section 501(c)(3) of the United States Internal Revenue Code. As such, the Foundation is generally exempt from income taxes. However, the Foundation is required to file Federal Form 990 – Return of Organization Exempt from Income Tax, which is an informational return only. The Foundation has filed its federal and state income tax returns for periods through December 31, 2017. These income tax returns are generally open to examination by the relevant taxing authorities for a period of three years from the later of the date the return was filed or its due date (including approved extensions).

DMC is a for-profit organization incorporated in 1985 and the sole shareholder is the Hospital. DMC has filed its federal and state income tax returns for periods through December 31, 2017. These income tax returns are generally open to examination by relevant taxing authorities for a period of three years from the later of the date the return was filed or its due date (including approved extensions).

DMC has federal net operating loss carry forwards to reduce future taxable income of approximately \$52,652,000, and a similar amount for state income taxes as of December 31, 2018. Including valuation allowances, DMC has a net deferred tax asset of \$-0- for 2018 and 2017. These federal and state carry forwards begin to expire in 2023. The valuation allowance is established to reduce the deferred tax asset to the amount expected to be realized when it is more likely than not that all or some portion of the deferred tax asset will not be realized.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

Accounting principles generally accepted in the United States of America require management to evaluate tax positions taken by the Hospital, Foundation, and DMC and recognize a tax liability if these organizations have taken an uncertain position that more likely than not would not be sustained upon examination by various federal and state taxing authorities. Management has analyzed the tax positions taken by these organizations, and has concluded that as of December 31, 2018 and 2017, there are no uncertain positions taken or expected to be taken that would require recognition of a liability or disclosure in the accompanying consolidated financial statements. The Foundation and DMC are subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress.

#### **Charity Care**

The Hospital provides care without charge or at amounts less than its established rates to patients who meet certain criteria under its charity care policy. Because the Hospital does not collect amounts deemed to be charity care, they are not reported as revenue. The Hospital maintains records to identify and monitor the level of charity care it provides. These records include the amount of services and supplies furnished under its charity care policy. The charity care charges provided during 2018 and 2017 were approximately \$1,742,000 and \$1,001,000, respectively.

Of the Hospital's total expenses reported, an estimated \$1,033,000 and \$634,000 arose from providing services to charity patients during the years ended December 31, 2018 and December 31, 2017, respectively.

The estimated costs of providing charity services are based on a calculation, which applies a ratio of costs to charges to the gross uncompensated charges associated with providing care to charity patients. The ratio of costs to charges is calculated based on the Hospital's total expenses (including interest expense) divided by gross patient service revenue.

#### **Litigation**

The Hospital is involved in litigation arising in the course of business. After consultation with legal counsel, management estimates that these matters will be resolved without material adverse effect on the Hospital's future financial position, results of operations and cash flows.

#### **Reclassifications**

Certain amounts from 2017 have been reclassified in order to conform to the 2018 presentation. There were no changes to net position as a result of these reclassifications, as previously reported.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

#### **Subsequent Events**

The Hospital evaluates events or transactions occurring subsequent to the consolidated balance sheet date for recognition and disclosure in the accompanying financial statements through the date the financial statements are available to be issued, which is May 28, 2019.

#### **Recently Issued Accounting Standards**

In June 2017, the Governmental Accounting Standards Board (GASB) issued GASB Statement No. 87, Leases, which will be effective for periods beginning after December 15, 2019. This statement requires recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. The Hospital is presently evaluating the impact of this standard.

#### 2. ACCOUNTS RECEIVABLE AND PAYABLE

Patient accounts receivable and accounts payable (including accrued expenses) reported as current assets and liabilities by the Hospital at December 31 are as follows:

	2018	2017
Patient accounts receivable	_	_
Receivable from patients and their insurance	\$ 34,085,214	\$ 31,344,035
carriers		
Receivable from Medicare	24,520,126	22,852,887
Receivable from Medicaid	10,307,738	14,145,225
Total patient accounts receivable	68,913,078	68,342,147
Less contractual allowances	(25,328,178)	(28,041,183)
Less allowances for uncollectible accounts	(9,902,339)	(8,576,383)
Patient accounts receivable, net	\$ 33,682,561	\$ 31,724,581
Accounts payable and accrued expenses		
Payable to employees (including payroll taxes)	\$ 4,156,808	\$ 3,724,735
Payable to suppliers	42,791,724	44,795,178
Accrued employee health benefit claims	954,032	636,782
Total accounts payable and accrued expenses	\$ 47,902,564	\$ 49,156,695

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

#### 3. ASSETS WHOSE USE IS LIMITED

Assets that are required for obligations classified as current liabilities are reported in current assets. The composition of assets whose use is limited at December 31 is as follows:

	2018	2017
Internally designated		
Funded depreciation		
Investments	\$ 9,923,216	\$ 10,483,784
Money market mutual funds	242,126	230,994
Donor restricted assets		
Investments	 996,860	1,173,890
	_	
Total assets limited to use	\$ 11,162,202	\$ 11,888,668

#### 4. **DEPOSITS AND INVESTMENTS**

Deposits with financial institutions in the State of Indiana at year-end were entirely insured by the Federal Depository Insurance Corporation or by the Indiana Deposit Insurance Fund. This includes any deposit accounts issued or offered by a qualifying financial institution.

Net realized gains and losses on security transactions are determined on the specific identification cost basis. Funded depreciation investments consist of cash equivalents, mutual funds and common stocks.

The Hospital's investments generally are reported at fair value, as discussed in Note 1. As of December 31, 2018 and 2017, the Hospital had the following investments and maturities, all of which were held in the Hospital's name by custodial banks that are agents of the Hospital.

		Dec	ember 31, 2018	3					
				ı	nvestment Ma	turitie	es (in years)		
	Carrying		Less						More
	Amount		than 1		1-5	6-10			than 10
Mutual funds	\$ 23,550,225	\$	23,550,225	\$	-0-	\$	-0-	\$	-0-
Common stocks	4,341,868		4,341,868		-0-		-0-		-0-
Money market mutual funds	242,126		242,126		-0-		-0-		-0-
	\$ 28,134,219	\$	28,134,219	\$	-0-	\$	-0-	\$	-0-

	Investment Maturities (in years)											
	Carrying Amount		Carrying Less							More		
				than 1		1-5		6-10	than 10			
Mutual funds	\$	23,541,051	\$	23,541,051	\$	-0-	\$	-0-	\$	-0-		
Common stocks		4,948,428		4,948,428		-0-		-0-		-0-		
Money market mutual funds		230,994		230,994		-0-		-0-		-0-		
•	\$	28,720,473	\$	28,720,473	\$	-0-	\$	-0-	\$	-0-		

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

Interest rate risk - The Hospital does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from changing interest rates.

Credit risk – The Hospital's investment policy authorizes it to invest in interest bearing deposit accounts, passbook savings accounts, certificates of deposit, money market deposit accounts, mutual funds, pooled fund investments, securities backed by the full faith and credit of the United States Treasury and repurchase agreements. The policy also requires that repurchase agreements be fully collateralized by U.S. Government or U.S. Government Agency obligations.

Concentration of credit risk - The Hospital places no limit on the amount it may invest in any one issuer. The Hospital maintains its investments, which at times may exceed federally insured limits. The Hospital has not experienced any losses in such accounts. The Hospital believes that it is not exposed to any significant credit risk on investments.

Deposits and investments consist of the following as of December 31, 2018 and 2017:

	2018	2017
Carrying amount	 	
Deposits	\$ 41,035,947	\$ 35,451,075
Investments	28,134,219	28,720,473
	\$ 69,170,166	\$ 64,171,548
Included in the balance sheet captions		
Cash and money market deposit accounts	\$ 41,035,947	\$ 35,451,075
Investments	16,972,017	16,831,805
Internally designated	10,165,342	10,714,778
By donor - expendable - for capital acquisition	996,860	1,173,890
	\$ 69,170,166	\$ 64,171,548

Investment income (loss) for 2018 and 2017 is summarized as follows:

	 2018		2017			
Unrealized gains (losses)	\$ (3,492,892)	\$	3,317,859			
Realized gains	646,905 56					
Interest and dividends	620,257		731,771			
Total investment income (loss)	\$ (2,225,730)	\$	4,616,694			

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

#### 5. FAIR VALUE MEASUREMENTS

The framework for measuring fair value provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1) and the lowest priority to unobservable inputs (level 3). The three levels of the fair value hierarchy are described as follows:

- Level 1: Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Hospital has the ability to access.
- Level 2: Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in inactive markets; inputs other than quoted prices that are observable for the asset or liability; inputs that are derived principally from or corroborated by observable market data by correlation or other means. If the asset or liability has a specified (contractual) term, the level 2 input must be observable for substantially the full term of the asset or liability.
- Level 3: Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques maximize the use of relevant observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used as of December 31, 2018 and 2017:

- Common stocks: Valued at the closing price reported on the active market on which the individual securities are traded.
- Mutual funds: Valued at the daily closing price as reported by the fund. Mutual funds
  held by the Hospital are open-end funds that are registered with the Securities and
  Exchange Commission. These funds are required to publish their daily net asset value
  (NAV) and to transact at that price. The mutual funds held by the Hospital are deemed
  to be actively traded.
- Money market mutual funds: Generally transact subscription and redemption activity at a \$1 stable net asset value (NAV) however, on a daily basis the funds are valued at their daily NAV calculated using the amortized cost of the securities held in the fund.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

Assets and liabilities measured at fair value on a recurring basis as of December 31, 2018 are as follows:

			December 31,	, 2018		
	Total		Level 1	Level 2		Level 3
Assets						
Investments & assets whose use is limited						
Mutual funds:						
Diversified emerging markets	\$ 2,241,692	2 \$	2,241,692	\$ -0	- \$	-0-
Foreign large blend	596,278	3	596,278	-0	-	-0-
High yield bond	607,360	)	607,360	-0	-	-0-
Intermediate-term bond	5,333,949	9	5,333,949	-0	-	-0-
Large blend	2,803,241	1	2,803,241	-0	-	-0-
Large growth	4,168,754	4	4,168,754	-0	-	-0-
Mid growth	1,105,729	9	1,105,729	-0	-	-0-
Multisector bond	4,589,792	2	4,589,792	-0	-	-0-
Small value	575,487	7	575,487	-0	-	-0-
World bond	308,896	õ	308,896	-0	-	-0-
Other	1,219,047	7	1,219,047	-0	-	-0-
Money market mutual funds	242,126	5	-0-	242,126	i	-0-
Common stocks:						
Capital goods	52,979	9	52,979	-0	-	-0-
Finance	78,574	1	78,574	-0	-	-0-
Health care	98,550	)	98,550	-0	-	-0-
Services	101,285	5	101,285	-0	-	-0-
Technology	160,620	)	160,620	-0	-	-0-
World stock	3,741,985	5	3,741,985	-0	-	-0-
Other	107,875	5	107,875	-0		-0-
Total investments & assets whose use is limited	\$ 28,134,219	\$	27,892,093	\$ 242,126	5 \$	-0-

Assets and liabilities measured at fair value on a recurring basis as of December 31, 2017 are as follows:

	Total	Level 1		Level 2		Level 3
Assets	_	 				<u></u>
Investments & assets whose use is limited						
Mutual funds:						
Diversified emerging markets	\$ 2,099,349	\$ 2,099,349	\$	-0-	\$	-0-
Foreign large blend	756,076	756,076		-0-		-0-
High yield bond	621,209	621,209		-0-		-0-
Intermediate-term bond	5,594,669	5,594,669		-0-		-0-
Large blend	2,685,241	2,685,241		-0-		-0-
Large growth	4,102,972	4,102,972		-0-		-0-
Mid growth	1,213,511	1,213,511		-0-		-0-
Multisector bond	4,105,386	4,105,386		-0-		-0-
Small value	655,663	655,663		-0-		-0-
World bond	306,916	306,916		-0-		-0-
Other	1,400,059	1,400,059		-0-		-0-
Money market mutual funds	230,994	-0-		230,994		-0-
Common stocks:						
Capital goods	91,750	91,750		-0-		-0-
Finance	94,245	94,245		-0-		-0-
Health care	107,120	107,120		-0-		-0-
Services	116,249	116,249		-0-		-0-
Technology	140,939	140,939		-0-		-0-
World stock	4,262,886	4,262,886		-0-		-0-
Other	 135,239	 135,239		-0-		-0-
Total investments & assets whose use is limited	\$ 28,720,473	\$ 28,489,479	\$	230,994	\$	-0-

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

The Hospital's policy is to recognize transfers between levels as of the actual date of the event or change in circumstances. There were no significant transfers between levels during 2018 and 2017.

The following methods and assumptions were used by the Hospital in estimating the fair value of its financial instruments:

<u>Long-term debt</u>: The fair value of the Hospital's variable rate debt is based on current traded value. The carrying value of loans payable and capital lease obligations approximates fair value based on the variable nature of its primary debt and current fixed rates available to similar entities with similar credit ratings.

#### 6. CAPITAL ASSETS

A summary of capital assets, including assets under capital leases, as of December 31, 2018 and 2017, follows:

		Balance							Balance
	De	ecember 31,						D	ecember 31,
		2017	Additions			Retirements	Transfers		2018
Land	\$	2,453,234	\$	-0-	\$	-0-	\$ -0-	\$	2,453,234
Land improvements		2,802,994		47,504		-0-	-0-		2,850,498
Buildings and improvements		74,111,646		657,509		(876,287)	839,716		74,732,584
Fixed equipment		18,784,000		598,189		(2,350,715)	337,279		17,368,753
Major equipment		47,431,169		4,599,105		(1,283,218)	61,664		50,808,720
Construction in progress		125,156		1,355,877		-0-	(1,238,659)		242,374
Total capital assets		145,708,199		7,258,184		(4,510,220)	-0-		148,456,163
Less accumulated depreciation:									
Land improvements		(1,981,311)		(71,567)		-0-	-0-		(2,052,878)
Buildings and improvements		(37,070,442)		(3,464,794)		634,691	-0-		(39,900,545)
Fixed equipment		(13,908,154)		(632,293)		2,315,581	-0-		(12,224,866)
Major equipment		(27,986,594)		(3,169,394)		641,149	-0-		(30,514,839)
Total accumulated depreciation		(80,946,501)		(7,338,048)		3,591,421	-0-		(84,693,128)
Capital assets, net	\$	64,761,698	\$	(79,864)	\$	(918,799)	\$ -0-	\$	63,763,035

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

	De	Balance ecember 31,	A d distance		D. Community		T (	D	Balance December 31,
	_	2016	 Additions		Retirements	Transfers			2017
Land	\$	2,453,234	\$ -0-	\$	-0-	\$	-0-	\$	2,453,234
Land improvements		2,506,770	39,592		(264,795)		521,427		2,802,994
Buildings and improvements		54,181,371	13,819,072		(4,434,545)		10,545,748		74,111,646
Fixed equipment		15,793,587	264,041		(1,246,057)		3,972,429		18,784,000
Major equipment		49,206,140	2,353,892		(5,064,150)		935,287		47,431,169
Construction in progress		7,997,452	8,102,595		-0-		(15,974,891)		125,156
Total capital assets		132,138,554	 24,579,192		(11,009,547)		-0-		145,708,199
Less accumulated depreciation:									
Land improvements		(2,198,517)	(43,187)		260,393		-0-		(1,981,311)
Buildings and improvements		(38,780,223)	(2,657,997)		4,367,778		-0-		(37,070,442)
Fixed equipment		(14,657,142)	(491,507)		1,240,495		-0-		(13,908,154)
Major equipment		(29,810,800)	(3,081,303)		4,905,509		-0-		(27,986,594)
Total accumulated depreciation		(85,446,682)	(6,273,994)		10,774,175		-0-		(80,946,501)
Capital assets, net	\$	46,691,872	\$ 18,305,198	\$	(235,372)	\$	-0-	\$	64,761,698

The Hospital did not have any significant outstanding commitments related to construction in progress as of December 31, 2018.

#### 7. LONG-TERM DEBT

During March 2015, the Hospital borrowed \$18,000,000 from the Indiana Financing Authority (the Authority) and issued Health Facility Revenue Bonds Series 2015 (Series 2015 Bonds) to refund the Series 2009 and Series 2012 bonds. The Series 2015 Bonds bear interest at rates as determined by daily, weekly, flexible, semiannual, or fixed modes, which was 2.74% as of December 31, 2018.

The Hospital and Authority then entered into an agreement with a Regions bank (Regions) whereby Regions purchased from the Authority all of the Series 2015 Bonds in a private placement. The agreement provided that Regions would hold the Series 2015 Bonds during the Bank Purchase Mode Period, which runs through March 2030. During the Bank Purchase Mode Period, the Series 2015 Bonds would bear interest at the Bank Purchase Rate (1.17% plus 67% of 1M BBA LIBOR), reset monthly, with principal and interest payments determined using a 15-year amortization schedule. The Series 2015 bonds are collateralized by Hospital revenues. Annual bond payments for the 2015 bonds commenced during March 2016 and continue through March 2030 ranging from approximately \$961,000 to \$1,469,000.

During 2018, the Hospital borrowed \$1,598,462 related to a capital lease obligation. The capital lease obligation, at imputed interest of 5%, is collateralized by leased equipment with a cost of approximately \$1,600,000 as of December 31, 2018.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

Accumulated depreciation on the capital lease was approximately \$330,000 at December 31, 2018.

A summary of long-term debt borrowings, payments and balances at and for the years ended December 31 follows:

		Balance						Balance					
	D	ecember 31,	A	Additional			D	ecember 31,		Current		Long-term	
		2017	b	borrowings		Payments		2018		portion		portion	
Demand Revenue Bonds,													
Series 2015	\$	16,045,000	\$	-0-	\$	1,025,000	\$	15,020,000	\$	1,055,000	\$	13,965,000	
Capital lease		-0-		1,598,462		319,692		1,278,770		322,889		955,881	
	\$	16,045,000	\$	1,598,462	\$	1,344,692	\$	16,298,770	\$	1,377,889	\$	14,920,881	
		Balance						Balance					
	D	ecember 31,	A	Additional			D	ecember 31,		Current		Long-term	
		2016	b	orrowings		Payments		2017		portion		portion	
Demand Revenue Bonds,													
Series 2015	\$	17,039,000	\$	-0-	\$	994,000	\$	16,045,000	\$	1,025,000	\$	15,020,000	
	\$	17,039,000	\$	-0-	\$	994,000	\$	16,045,000	\$	1,025,000	\$	15,020,000	

The Hospital is also required to meet certain financial and affirmative covenants. One of these covenants requires that the Hospital maintain a minimum of \$9.2 million in cash and investments with Regions. The Hospital believes it is in compliance with all covenants as of December 31, 2018 and 2017.

Scheduled principal repayments on long-term debt are as follows:

	Long-term debt			Capital lease				
Years Ending December 31,	Principal		Interest		Principal		Interest	
2019	\$	1,055,000	\$	225,300	\$	322,889	\$	12,788
2020		1,087,000		209,475		326,118		9,559
2021		1,121,000		193,170		329,379		6,298
2022		1,155,000		176,355		300,384		3,004
2023		1,191,000		159,030		-0-		-0-
2024-2028		6,517,000		452,070		-0-		-0-
2029-2033		2,894,000		129,600		-0-		-0-
	\$	15,020,000	\$	1,545,000	\$	1,278,770	\$	31,649

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

#### 8. NET PATIENT SERVICE REVENUE

Patient service revenue for 2018 and 2017 consists of the following:

2018		2017
\$ 65,744,611	\$	59,080,635
207,519,825		168,726,994
179,418,779		189,120,534
452,683,215		416,928,163
173,699,348		144,131,190
7,092,633		5,303,514
1,741,856		1,000,762
182,533,837		150,435,466
\$ 270,149,378	\$	266,492,697
	\$ 65,744,611 207,519,825 179,418,779 452,683,215 173,699,348 7,092,633 1,741,856 182,533,837	\$ 65,744,611 \$ 207,519,825

The Board of Directors approves the fee schedule, which is administered with the expectation that clients are to pay for services at a rate commensurate with their ability to pay. No clients will be refused services because of their inability to pay. Essentially, the Hospital's policies define charity services as those services for which a discounted obligation for payment is anticipated. In assessing a client's inability to pay, the Hospital uses an ability-to-pay schedule based on income and dependents. The Hospital also adjusts charges based on contractual agreements with third-party payors. The Hospital maintains records to identify and monitor the level of charges foregone for services furnished under charity care policy and contractual adjustments. The Hospital has agreements with third-party payors including Medicare, Medicaid and the State of Indiana and other commercial insurance carriers that provide for payments to the Hospital at amounts different from its established rates. A summary of the payment arrangements with major third-party payors follows:

#### Medicare

Payments for inpatient acute care services are made based upon the patient's diagnosis, irrespective of cost. The diagnosis upon which payment is based is subject to review by Medicare representatives. Outpatient claims are reimbursed under Ambulatory Payment Classifications, which are based on the procedures performed and are subject to review by the program. Medicare reimbursements are subject to audit by Medicare. Provisions have been made for the estimated effect of review and audits by the program.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

#### **Medicaid**

Reimbursement for Medicaid services are paid at prospectively determined rates per discharge or per occasion of service.

#### **Other**

Payment agreements with certain commercial insurance carriers and other payors provide for payment using prospectively determined daily rates and discounts from established charges.

Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. The Hospital believes that it is in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigation involving allegations of potential wrongdoing. While no such regulatory inquiries have been made, compliance with such laws and regulations can be subject to future government review and interpretations, as well as significant regulatory action including fines, penalties, and exclusions from the Medicare and Medicaid programs. As a result, there is at least a possibility that recorded estimates will change by a material amount in the near term.

#### 9. PENSION PLANS

#### Plan Description

The Henry County Memorial Hospital Employees' Pension Plan is a defined contribution pension plan as authorized by Indiana Code 16-22-3-11. The plan is administered by the Hospital and covers all employees who meet eligibility requirements as to age and length of service. The plan provides retirement, disability and death benefits to plan members and beneficiaries. The plan's provisions and contribution requirements were established by written agreement between the Hospital Board of Trustees and Meridian Investment Advisors, Inc. (Plan Administrators). The Plan Administrators issue a publicly available financial report that includes the financial statements and required supplementary information of the plan. The report is available by contacting the Hospital's accounting department.

#### **Funding Policy**

The contribution requirements of plan members are established by the written agreement between the Hospital Board of Trustees and the Plan Administrator. The Hospital is required to contribute at the Board approved rate.

The Hospital contributes 4% of an eligible employee's wages and matches 50% of an employee's contribution to the plan up to 2% of their wages. Hospital contributions to the plan for 2018 and 2017 were approximately \$1,323,000 and \$1,608,000, respectively.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

#### 10. SPLIT-DOLLAR LIFE INSURANCE POLICY

The Hospital has a Split-Dollar Life Insurance Agreement (the Agreement) for a key employee that is recorded at contract value in other assets at approximately \$2,709,000 and \$2,597,000 as of December 31, 2018 and 2017, respectively. The Hospital is the sole and absolute owner of the related life insurance policy. The Agreement was used to fund a supplemental retirement benefit plan. In the event the employee remains employed by the Hospital at least until reaching sixty five years of age, or as is otherwise provided in the Agreement, beginning with the retirement date, the Hospital will pay an annual benefit, as is stipulated in the Agreement until the death of the employee. An annual expense is recorded for the death benefit and the salary continuation components of the agreement.

#### 11. EMPLOYEE HEALTH PLAN

The Hospital participates in a self-funded health plan covering substantially all employees. Covered services include medical benefits. The plan has annual reinsurance coverage starting at a specific level of \$300,000 per individual with an unlimited specific lifetime maximum reimbursement per covered person and no aggregate limit. The financial statements include an estimated provision for claims that have been incurred but not reported. Total health claims expense was approximately \$8,327,000 and \$6,298,000 for the years ended December 31, 2018 and 2017, respectively.

#### 12. NET POSITION RESTRICTED BY DONOR

Net position restricted by donor of approximately \$997,000 and \$1,174,000 at December 31, 2018 and 2017, respectively, consist of donor-restricted funds held by the Foundation primarily for Hospital construction projects.

#### 13. MALPRACTICE INSURANCE

The Hospital has a self-insurance plan for professional liability insurance. A third-party claims administrator has been retained to process all benefit claims. Claims are processed and presented for payment upon occurrence. The Hospital makes periodic deposits into a trust fund for the proper administration and protection of the fund.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

The Indiana Medical Malpractice Act, IC 34-18 (the Act) provides a maximum recovery of \$1,650,000 for an occurrence of malpractice until June 30, 2019, and \$1,800,000 thereafter. The Act requires the Hospital to maintain medical malpractice liability insurance in the amount of at least \$400,000 per occurrence and \$12,000,000 in the annual aggregate until June 30, 2019. Starting July 1, 2019, the Act will require the Hospital to maintain medical malpractice liability insurance in the amount of at least \$500,000 per occurrence and \$15,000,000 in the annual aggregate. The Act also requires the Hospital to pay a surcharge to the State Patient's Compensation Fund (the Fund). The Fund is used to pay medical malpractice claims in excess of per occurrence and the annual aggregate amounts as noted above, under certain terms and conditions. No accrual for possible losses attributable to incidents that may have occurred but that have not been identified has been made because the amount, if any, is not reasonably estimable. The Fund is on a claims-made basis and as long as this coverage is continuous or replaced with equivalent insurance, claims based on occurrences during its term but reported subsequently will be insured.

Accounting principles generally accepted in the United States of America require a health care provider to accrue the expense of its share of malpractice claim costs, if any, for any reported and unreported incidents of potential improper professional service occurring during the year by estimating the probable ultimate costs of the incidents. Based upon the Hospital's claim experience, no such accrual has been made. It is reasonably possible that this estimate could change materially in the near term.

The Hospital is a member in a captive insurance company, Suburban Health Organization Segregated Portfolio Company, LLC, to fund the Hospital's required portion of the professional and physician insurance coverage pursuant to the Act as well as its general liability insurance and excess coverage.

#### 14. INVESTMENTS IN AFFILIATES

The Hospital had an operating agreement with St. Vincent Health, Inc. to form Henry County Hospital St. Vincent Health Catheterization Lab Services, LLC (Cath Lab). The Hospital contributed \$1,800,000 to obtain a 50% equity interest in the new company whose purpose was to operate a cardiac catheterization laboratory within the Hospital. During 2016, both owners of the Cath Lab decided to cease operations and the net assets were distributed equally to both parties during 2017. The agreement terminated in 2017 and the Cath Lab was dissolved.

As a result of this joint venture, the Hospital recognized a loss of approximately \$3,000 in 2017, related to changes in equity of the Cath Lab. The loss is included within other operating revenue in the consolidated statements of operations and changes in net position.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

The Hospital purchased a 1% ownership in St. Vincent Heart Center of Indiana, LLC (Heart Center) during 2017 for approximately \$2,557,000 and has a 1% ownership in the Heart Center at December 31, 2017 and 2018, respectively. The Hospital has accounted for this investment under the cost method of accounting and assesses the investment for impairment on an annual basis. As of December 31, 2017 and 2018, the investment was not deemed to be impaired. The investment is included in other assets on the consolidated balance sheets.

The Hospital has investments in other joint ventures included within other assets in the consolidated balance sheets, which are immaterial to the financial statements as a whole.

Separate financial statements related to these joint ventures may be obtained by contacting Hospital management

#### 15. CONCENTRATIONS OF CREDIT RISK

The Hospital grants credit without collateral to its patients, who are primarily local residents and are insured under third-party payor agreements. The mix of receivables and gross patient service revenues from patients and third-party payors for 2018 and 2017 was as follows:

	Receiva	ables	Reve	nues
	2018	2017	2018	2017
Self pay	10%	10%	11%	11%
Medicare and Medicaid	51%	54%	71%	70%
Other commercial	39%	36%	18%	19%
	100%	100%	100%	100%

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

#### 16. BLENDED COMPONENT UNITS

The Hospital's consolidated financial statements include the accounts of its blended component units, DMC and the Foundation. Separate financial statements related to the individual component units may be obtained by contacting Hospital management. The following is a summary of the financial position of DMC and the Foundation as of December 31, 2018, and a summary of the related statements of operations, changes in net position, and cash flows for the year then ended:

	DMC	F	oundation	Total
Assets:	_		_	 
Cash and cash equivalents	\$ 218,768	\$	5,582,454	\$ 5,801,222
Patient accounts receivable, net	3,876,343		-0-	3,876,343
Supplies and other current assets	633,758		552,857	1,186,615
Due from Hospital	180,886		4,650,242	 4,831,128
Total current assets	4,909,755		10,785,553	15,695,308
Investments	-0-		16,972,017	16,972,017
Assets whose use is limited - by donor	-0-		996,860	996,860
Capital assets, net	339,848		24,627,589	24,967,437
Other assets	 38,837		-0-	 38,837
Total assets	\$ 5,288,440	\$	53,382,019	\$ 58,670,459
Liabilities:				
Current portion of long-term debt	\$ -0-	\$	80,180	\$ 80,180
Accounts payable and accrued expenses	551,572		139,337	690,909
Due to Hospital	59,731,734		1,617,139	 61,348,873
Total current liabilities	60,283,306		1,836,656	62,119,962
Long-term debt, net of current portion	 -0-		1,061,340	 1,061,340
Total liabilities	60,283,306		2,897,996	63,181,302
Net position				
Unrestricted net position (deficit)	(55,334,714)		26,001,094	(29,333,620)
Net investment in capital assets	339,848		23,486,069	23,825,917
Restricted by donor for capital acquisition	-0-		996,860	996,860
Total net position	(54,994,866)		50,484,023	(4,510,843)
Total liabilities and net position	\$ 5,288,440	\$	53,382,019	\$ 58,670,459

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

		DMC	F	oundation		Total
Operating revenues		_				
Net patient service revenue	\$	18,651,712	\$	1,217,720	\$	19,869,432
Other revenue		-0-		3,915,384		3,915,384
Total operating revenues		18,651,712		5,133,104		23,784,816
Operating expenses						
Salaries and benefits		13,113,588		426,369		13,539,957
Medical professional fees		-0-		-0-		-0-
Purchased services		4,017,182		346,620		4,363,802
Medical supplies and drugs		8,167,156		-0-		8,167,156
Other supplies		-0-		21,062		21,062
Depreciation and amortization		43,686		854,487		898,173
Utilities		109,641		358,765		468,406
Rent		861,550		-0-		861,550
Other		716,486		1,277,424		1,993,910
Total operating expenses		27,029,289		3,284,727		30,314,016
Gain (loss) from operations		(8,377,577)		1,848,377		(6,529,200)
Non-operating revenues (expenses)						
Investment income (loss)		58		(1,743,974)		(1,743,916)
Interest expense		(46,872)		(29,289)		(76,161)
Other nonoperating		27,473		174,450		201,923
Total nonoperating revenues (expenses)		(19,341)		(1,598,813)		(1,618,154)
Change in net position (deficit)		(8,396,918)		249,564		(8,147,354)
Net position - beginning of year		(46,597,948)		50,234,459		3,636,511
Net position - end of year	\$	(54,994,866)	\$	50,484,023	\$	(4,510,843)
Cash flows from activities						
Operating	\$	(15,183)	\$	6,861,813	\$	6,846,630
Capital and related financing	Ψ	(103,756)	Ψ	(299,057)	Ψ	(402,813)
Investing		27,531		(1,532,706)		(1,505,175)
Net change in cash and cash equivalents		(91,408)		5,030,050		4,938,642
rect change in cash and cash equivalents		(51,400)		3,030,030		4,550,042
Cash - beginning of year	_	310,176	_	552,404		862,580
Cash - end of year	\$	218,768	\$	5,582,454	\$	5,801,222

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

The following is a summary of the financial position of DMC and the Foundation as of December 31, 2017, and a summary of the related statements of operations, changes in net position, and cash flows for the year then ended:

	DMC	F	oundation	Total
Assets:				
Cash and cash equivalents	\$ 310,176	\$	552,404	\$ 862,580
Patient accounts receivable, net	3,441,522		-0-	3,441,522
Supplies and other current assets	822,794		4,665,333	5,488,127
Due from Hospital	260,666		4,478,605	4,739,271
Total current assets	4,835,158		9,696,342	 14,531,500
Investments	-0-		16,831,805	16,831,805
Assets whose use is limited - by donor	-0-		1,173,890	1,173,890
Capital assets, net	326,650		25,290,208	25,616,858
Other assets	 38,837		-0-	 38,837
Total assets	\$ 5,200,645	\$	52,992,245	\$ 58,192,890
Liabilities:				
Current portion of long-term debt	\$ -0-	\$	77,900	\$ 77,900
Accounts payable and accrued expenses	577,591		558,422	1,136,013
Due to Hospital	51,221,002		979,944	52,200,946
Total current liabilities	51,798,593		1,616,266	53,414,859
Long-term debt, net of current portion	-0-		1,141,520	1,141,520
Total liabilities	51,798,593		2,757,786	54,556,379
Net position				
Unrestricted net position (deficit)	(46,924,598)		24,989,781	(21,934,817)
Net investment in capital assets	326,650		24,070,788	24,397,438
Restricted by donor for capital acquisition	-0-		1,173,890	1,173,890
Total net position	(46,597,948)		50,234,459	3,636,511
Total liabilities and net position	\$ 5,200,645	\$	52,992,245	\$ 58,192,890

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2018 AND 2017

Other revenue         -0-         3,189,959         3,189,951           Total operating revenues         20,076,380         4,334,239         24,410,619           Operating expenses         320,076,380         4,334,239         24,410,619           Salaries and benefits         13,241,688         320,301         13,561,981           Medical professional fees         -0-         -0-         -0-           Purchased services         3,297,996         284,499         3,582,491           Medical supplies and drugs         8,018,455         -0-         8,018,455           Other supplies         -0-         11,324         11,322           Depreciation and amortization         34,273         663,326         697,599           Utilities         127,453         276,725         404,171           Rent         592,495         -0-         592,499           Other         672,997         1,457,346         2,130,341           Total operating expenses         (5908,977)         1,320,718         (4,588,251           Non-operating revenues (expenses)         1         3,416,130         3,416,144           Investment income         14         3,416,130         3,416,144           Interest expense         (46,872)		DMC	Foundation	Total
Other revenue         -0-         3,189,959         3,189,951           Total operating revenues         20,076,380         4,334,239         24,410,619           Operating expenses         320,076,380         4,334,239         24,410,619           Salaries and benefits         13,241,688         320,301         13,561,981           Medical professional fees         -0-         -0-         -0-           Purchased services         3,297,996         284,499         3,582,491           Medical supplies and drugs         8,018,455         -0-         8,018,455           Other supplies         -0-         11,324         11,322           Depreciation and amortization         34,273         663,326         697,599           Utilities         127,453         276,725         404,171           Rent         592,495         -0-         592,499           Other         672,997         1,457,346         2,130,341           Total operating expenses         (5908,977)         1,320,718         (4,588,251           Non-operating revenues (expenses)         1         3,416,130         3,416,144           Investment income         14         3,416,130         3,416,144           Interest expense         (46,872)	Operating revenues	 _	_	_
Total operating revenues         20,076,380         4,334,239         24,410,619           Operating expenses         Salaries and benefits         13,241,688         320,301         13,561,988           Medical professional fees         -0-         -0-         -0-           Purchased services         3,297,996         284,499         3,582,499           Medical supplies and drugs         8,018,455         -0-         8,018,455           Other supplies         -0-         11,324         11,322           Depreciation and amortization         34,273         663,326         697,599           Utilities         127,453         276,725         404,176           Rent         592,495         -0-         592,495           Other         672,997         1,457,346         2,130,34           Total operating expenses         (5,908,977)         1,320,718         (4,588,25)           Non-operating revenues (expenses)         1         1,445,346         2,130,34           Investment income         14         3,416,130         3,416,14           Interest expense         (46,872)         (23,705)         (70,57           Other nonoperating         (5,892,415)         9,088,950         3,196,53           Total nonopera	Net patient service revenue	\$ 20,076,380	\$ 1,144,280	\$ 21,220,660
Operating expenses         Salaries and benefits         13,241,688         320,301         13,561,981           Medical professional fees         -0-         -0-         -0-         -0-         -0-           Purchased services         3,297,996         284,499         3,582,491         Medical supplies and drugs         8,018,455         -0-         8,018,455           Other supplies         -0-         11,324         11,322         667,591           Other supplies         -0-         11,324         11,322           Depreciation and amortization         34,273         663,326         697,591           Utilities         127,453         276,725         404,171           Rent         592,495         -0-         592,495           Other         672,997         1,457,346         2,130,341           Total operating expenses         25,985,357         3,013,521         28,998,874           Gain (loss) from operations         (5,908,977)         1,320,718         (4,588,259)           Non-operating revenues (expenses)         1         4         3,416,130         3,416,144           Investment income         1         4         3,416,130         3,416,144           Investment income         1         4	Other revenue	 -0-	 3,189,959	3,189,959
Salaries and benefits         13,241,688         320,301         13,561,983           Medical professional fees         -0-         -0-         -0-           Purchased services         3,297,996         284,499         3,582,499           Medical supplies and drugs         8,018,455         -0-         8,018,455           Other supplies         -0-         11,324         11,324           Depreciation and amortization         34,273         663,326         697,599           Utilities         127,453         276,725         404,176           Rent         592,495         -0-         592,499           Other         672,997         1,457,346         2,130,34           Total operating expenses         (5,908,977)         1,320,718         (4,588,259           Non-operating revenues (expenses)         (46,872)         (23,705)         (70,577           Investment income         14         3,416,130         3,416,144           Interest expense         (46,872)         (23,705)         (70,557           Other nonoperating         63,420         4,375,807         4,439,22           Total nonoperating revenues (expenses)         16,562         7,768,232         7,784,799           Change in net position - beginning of y	Total operating revenues	20,076,380	4,334,239	24,410,619
Medical professional fees         -0-         -0-         -0-           Purchased services         3,297,996         284,499         3,582,499           Medical supplies and drugs         8,018,455         -0-         8,018,455           Other supplies         -0-         11,324         11,322           Depreciation and amortization         34,273         663,326         697,595           Utilities         127,453         276,725         404,171           Rent         592,495         -0-         592,495           Other         672,997         1,457,346         2,130,341           Total operating expenses         25,985,357         3,013,521         28,998,876           Gain (loss) from operations         (5,908,977)         1,320,718         (4,588,259)           Non-operating revenues (expenses)         1         1,320,718         (4,588,259)           Investment income         14         3,416,130         3,416,144           Interest expense         (46,872)         (23,705)         (70,577           Other nonoperating         63,420         4,375,807         4,439,227           Total nonoperating revenues (expenses)         16,562         7,768,232         7,784,799           Net position - beginning of ye				
Purchased services         3,297,996         284,499         3,582,499           Medical supplies and drugs         8,018,455         -0-         8,018,455           Other supplies         -0-         11,324         11,322           Depreciation and amortization         34,273         663,326         697,599           Utilities         127,453         276,725         404,175           Rent         592,495         -0-         592,495           Other         672,997         1,457,346         2,130,34*           Total operating expenses         25,985,357         3,013,521         28,998,874           Non-operating revenues (expenses)         1         1,320,718         (4,588,259)           Non-operating revenues (expenses)         446,872)         (23,705)         (70,577)           Other nonoperating         63,420         4,375,807         4,439,222           Total nonoperating revenues (expenses)         16,562         7,768,232         7,784,799           Change in net position         (5,892,415)         9,088,950         3,196,531           Net position - beginning of year         (40,705,533)         41,145,509         439,970           Net position - end of year         \$ (46,597,948)         50,234,459         3,636,511	Salaries and benefits	13,241,688	320,301	13,561,989
Medical supplies and drugs         8,018,455         -0-         8,018,455           Other supplies         -0-         11,324         11,324           Depreciation and amortization         34,273         663,326         697,599           Utilities         127,453         276,725         404,174           Rent         592,495         -0-         592,495           Other         672,997         1,457,346         2,130,341           Total operating expenses         25,985,357         3,013,521         28,998,871           Gain (loss) from operations         (5,908,977)         1,320,718         (4,588,25)           Non-operating revenues (expenses)         14         3,416,130         3,416,144           Interest expense         (46,872)         (23,705)         (70,577           Other nonoperating         63,420         4,375,807         4,439,222           Total nonoperating revenues (expenses)         16,562         7,768,232         7,784,79           Change in net position         (5,892,415)         9,088,950         3,196,53           Net position - beginning of year         (40,705,533)         41,145,509         439,974           Net position - end of year         \$ (46,597,948)         \$ 50,234,459         \$ 3,636,51     <	Medical professional fees	-0-	-0-	-0-
Other supplies         -0-         11,324         11,322           Depreciation and amortization         34,273         663,326         697,595           Utilities         127,453         276,725         404,175           Rent         592,495         -0-         592,495           Other         672,997         1,457,346         2,130,345           Total operating expenses         25,985,357         3,013,521         28,998,876           Gain (loss) from operations         (5,908,977)         1,320,718         (4,588,259)           Non-operating revenues (expenses)         14         3,416,130         3,416,144           Interest expense         (46,872)         (23,705)         (70,577           Other nonoperating         63,420         4,375,807         4,439,227           Total nonoperating revenues (expenses)         16,562         7,768,232         7,784,796           Change in net position         (5,892,415)         9,088,950         3,196,533           Net position - beginning of year         (40,705,533)         41,145,509         439,976           Net position - end of year         \$ (46,597,948)         \$ 50,234,459         \$ 3,636,517           Cash flows from activities         9,7687         \$ (5,753,015)         \$ (5,655,	Purchased services	3,297,996	284,499	3,582,495
Depreciation and amortization         34,273         663,326         697,595           Utilities         127,453         276,725         404,175           Rent         592,495         -0-         592,495           Other         672,997         1,457,346         2,130,347           Total operating expenses         25,985,357         3,013,521         28,998,876           Gain (loss) from operations         (5,908,977)         1,320,718         (4,588,259)           Non-operating revenues (expenses)         14         3,416,130         3,416,144           Investment income         14         3,416,130         3,416,144           Interest expense         (46,872)         (23,705)         (70,577           Other nonoperating         63,420         4,375,807         4,439,222           Total nonoperating revenues (expenses)         16,562         7,768,232         7,784,792           Change in net position         (5,892,415)         9,088,950         3,196,533           Net position - beginning of year         (40,705,533)         41,145,509         439,976           Net position - end of year         (40,705,533)         41,145,509         3,636,511           Cash flows from activities         (9,7687)         (5,753,015)         (5,655,	Medical supplies and drugs	8,018,455	-0-	8,018,455
Utilities         127,453         276,725         404,174           Rent         592,495         -0-         592,495           Other         672,997         1,457,346         2,130,343           Total operating expenses         25,985,357         3,013,521         28,998,876           Gain (loss) from operations         (5,908,977)         1,320,718         (4,588,259)           Non-operating revenues (expenses)         14         3,416,130         3,416,144           Interest expense         (46,872)         (23,705)         (70,577           Other nonoperating         63,420         4,375,807         4,439,227           Total nonoperating revenues (expenses)         16,562         7,768,232         7,784,794           Change in net position         (5,892,415)         9,088,950         3,196,535           Net position - beginning of year         (40,705,533)         41,145,509         439,974           Net position - end of year         \$ (46,597,948)         \$ 50,234,459         \$ 3,636,51           Cash flows from activities         97,687         \$ (5,753,015)         \$ (5,655,325)           Capital and related financing         (281,588)         (12,277,520)         (12,559,100)           Investing         63,434         17,640,831	Other supplies	-0-	11,324	11,324
Rent         592,495         -0-         592,495           Other         672,997         1,457,346         2,130,34           Total operating expenses         25,985,357         3,013,521         28,998,876           Gain (loss) from operations         (5,908,977)         1,320,718         (4,588,25)           Non-operating revenues (expenses)         14         3,416,130         3,416,144           Interest expense         (46,872)         (23,705)         (70,577           Other nonoperating         63,420         4,375,807         4,439,227           Total nonoperating revenues (expenses)         16,562         7,768,232         7,784,794           Change in net position         (5,892,415)         9,088,950         3,196,533           Net position - beginning of year         (40,705,533)         41,145,509         439,974           Net position - end of year         \$ (46,597,948)         \$ 50,234,459         \$ 3,636,51           Cash flows from activities         97,687         \$ (5,753,015)         \$ (5,655,324)           Capital and related financing         (281,588)         (12,277,520)         (12,559,104)           Investing         63,434         17,640,831         17,704,264           Net change in cash and cash equivalents         (120,46	Depreciation and amortization	34,273	663,326	697,599
Other         672,997         1,457,346         2,130,345           Total operating expenses         25,985,357         3,013,521         28,998,876           Gain (loss) from operations         (5,908,977)         1,320,718         (4,588,255)           Non-operating revenues (expenses)         14         3,416,130         3,416,144           Investment income         14         3,416,130         3,416,144           Interest expense         (46,872)         (23,705)         (70,577           Other nonoperating         63,420         4,375,807         4,439,222           Total nonoperating revenues (expenses)         16,562         7,768,232         7,784,794           Change in net position         (5,892,415)         9,088,950         3,196,531           Net position - beginning of year         (40,705,533)         41,145,509         439,976           Net position - end of year         \$ (46,597,948)         \$ 50,234,459         \$ 3,636,511           Cash flows from activities         97,687         \$ (5,753,015)         \$ (5,655,326)           Capital and related financing         (281,588)         (12,277,520)         (12,559,106)           Investing         63,434         17,640,831         17,704,266           Net change in cash and cash equivalents	Utilities	127,453	276,725	404,178
Total operating expenses         25,985,357         3,013,521         28,998,874           Gain (loss) from operations         (5,908,977)         1,320,718         (4,588,259)           Non-operating revenues (expenses)         14         3,416,130         3,416,144           Interest expense         (46,872)         (23,705)         (70,577)           Other nonoperating         63,420         4,375,807         4,439,227           Total nonoperating revenues (expenses)         16,562         7,768,232         7,784,794           Change in net position         (5,892,415)         9,088,950         3,196,531           Net position - beginning of year         (40,705,533)         41,145,509         439,976           Net position - end of year         \$ (46,597,948)         \$ 50,234,459         \$ 3,636,517           Cash flows from activities         97,687         \$ (5,753,015)         \$ (5,655,326)           Capital and related financing         (281,588)         (12,277,520)         (12,559,106)           Investing         63,434         17,640,831         17,704,266           Net change in cash and cash equivalents         (120,467)         (389,704)         (510,17)	Rent	592,495	-0-	592,495
Gain (loss) from operations       (5,908,977)       1,320,718       (4,588,259)         Non-operating revenues (expenses)       14       3,416,130       3,416,144         Investment income       14       3,416,130       3,416,144         Interest expense       (46,872)       (23,705)       (70,57°         Other nonoperating       63,420       4,375,807       4,439,22°         Total nonoperating revenues (expenses)       16,562       7,768,232       7,784,79°         Change in net position       (5,892,415)       9,088,950       3,196,53°         Net position - beginning of year       (40,705,533)       41,145,509       439,97°         Net position - end of year       \$ (46,597,948)       \$ 50,234,459       \$ 3,636,51°         Cash flows from activities       97,687       \$ (5,753,015)       \$ (5,655,326°         Capital and related financing       (281,588)       (12,277,520)       (12,559,100°         Investing       63,434       17,640,831       17,704,260°         Net change in cash and cash equivalents       (120,467)       (389,704)       (510,17°	Other	672,997	1,457,346	2,130,343
Non-operating revenues (expenses)  Investment income	Total operating expenses	 25,985,357	3,013,521	28,998,878
Investment income	Gain (loss) from operations	(5,908,977)	1,320,718	(4,588,259)
Interest expense         (46,872)         (23,705)         (70,57)           Other nonoperating         63,420         4,375,807         4,439,22           Total nonoperating revenues (expenses)         16,562         7,768,232         7,784,79           Change in net position         (5,892,415)         9,088,950         3,196,53           Net position - beginning of year         (40,705,533)         41,145,509         439,97           Net position - end of year         \$ (46,597,948)         \$ 50,234,459         \$ 3,636,51           Cash flows from activities         Operating         \$ 97,687         \$ (5,753,015)         \$ (5,655,324)           Capital and related financing         (281,588)         (12,277,520)         (12,559,104)           Investing         63,434         17,640,831         17,704,261           Net change in cash and cash equivalents         (120,467)         (389,704)         (510,17)	Non-operating revenues (expenses)			
Other nonoperating         63,420         4,375,807         4,439,22           Total nonoperating revenues (expenses)         16,562         7,768,232         7,784,794           Change in net position         (5,892,415)         9,088,950         3,196,535           Net position - beginning of year         (40,705,533)         41,145,509         439,976           Net position - end of year         \$ (46,597,948)         \$ 50,234,459         \$ 3,636,517           Cash flows from activities         Operating         \$ 97,687         \$ (5,753,015)         \$ (5,655,326)           Capital and related financing         (281,588)         (12,277,520)         (12,559,106)           Investing         63,434         17,640,831         17,704,265           Net change in cash and cash equivalents         (120,467)         (389,704)         (510,177)	Investment income	14	3,416,130	3,416,144
Total nonoperating revenues (expenses)  16,562  7,768,232  7,784,794  Change in net position  (5,892,415)  9,088,950  3,196,533  Net position - beginning of year  (40,705,533)  41,145,509  439,976  Net position - end of year  \$ (46,597,948) \$ 50,234,459  \$ 3,636,517  Cash flows from activities  Operating  Capital and related financing  (281,588)  (12,277,520)  Investing  Net change in cash and cash equivalents  (120,467)  (389,704)  (510,177)	Interest expense	(46,872)	(23,705)	(70,577)
Change in net position       (5,892,415)       9,088,950       3,196,533         Net position - beginning of year       (40,705,533)       41,145,509       439,976         Net position - end of year       \$ (46,597,948)       \$ 50,234,459       \$ 3,636,517         Cash flows from activities       97,687       \$ (5,753,015)       \$ (5,655,326)         Capital and related financing       (281,588)       (12,277,520)       (12,559,106)         Investing       63,434       17,640,831       17,704,265         Net change in cash and cash equivalents       (120,467)       (389,704)       (510,177)	Other nonoperating	63,420	4,375,807	4,439,227
Net position - beginning of year       (40,705,533)       41,145,509       439,970         Net position - end of year       \$ (46,597,948)       \$ 50,234,459       \$ 3,636,517         Cash flows from activities       \$ 97,687       \$ (5,753,015)       \$ (5,655,326)         Capital and related financing       (281,588)       (12,277,520)       (12,559,106)         Investing       63,434       17,640,831       17,704,265         Net change in cash and cash equivalents       (120,467)       (389,704)       (510,177)	Total nonoperating revenues (expenses)	16,562	7,768,232	7,784,794
Net position - end of year       \$ (46,597,948)       \$ 50,234,459       \$ 3,636,51         Cash flows from activities       \$ 97,687       \$ (5,753,015)       \$ (5,655,326)         Capital and related financing       (281,588)       (12,277,520)       (12,559,106)         Investing       63,434       17,640,831       17,704,265         Net change in cash and cash equivalents       (120,467)       (389,704)       (510,177)	Change in net position	(5,892,415)	9,088,950	3,196,535
Cash flows from activities Operating \$ 97,687 \$ (5,753,015) \$ (5,655,326) Capital and related financing (281,588) (12,277,520) (12,559,106) Investing 63,434 17,640,831 17,704,266 Net change in cash and cash equivalents (120,467) (389,704) (510,177)	Net position - beginning of year	(40,705,533)	41,145,509	439,976
Operating       \$ 97,687       \$ (5,753,015)       \$ (5,655,326)         Capital and related financing       (281,588)       (12,277,520)       (12,559,108)         Investing       63,434       17,640,831       17,704,269         Net change in cash and cash equivalents       (120,467)       (389,704)       (510,177)	Net position - end of year	\$ (46,597,948)	\$ 50,234,459	\$ 3,636,511
Capital and related financing       (281,588)       (12,277,520)       (12,559,106)         Investing       63,434       17,640,831       17,704,261         Net change in cash and cash equivalents       (120,467)       (389,704)       (510,17)	Cash flows from activities			
Investing         63,434         17,640,831         17,704,265           Net change in cash and cash equivalents         (120,467)         (389,704)         (510,177)	Operating	\$ 97,687	\$ (5,753,015)	\$ (5,655,328)
Net change in cash and cash equivalents (120,467) (389,704) (510,177)	Capital and related financing	(281,588)	(12,277,520)	(12,559,108)
	Investing	63,434	17,640,831	17,704,265
Cash - heginning of year 420.642 942.109 1.272.75	Net change in cash and cash equivalents	(120,467)	(389,704)	(510,171)
Cash Degining Or year 450,045 342,100 1,572,75	Cash - beginning of year	 430,643	942,108	1,372,751
Cash - end of year \$ 310,176 \$ 552,404 \$ 862,580	Cash - end of year	\$ 310,176	\$ 552,404	\$ 862,580



# CONSOLIDATING BALANCE SHEETS DECEMBER 31, 2018

ASSETS		Hospital	Foundation	М	Diversified anagement orporation	Eliminations	Total		
Current assets									
Cash and cash equivalents	\$	35,234,725	\$ 5,582,454	\$	218,768	\$ -0-	\$	41,035,947	
Patient accounts receivable, net	·	29,806,218	-0-	·	3,876,343	-0-		33,682,561	
Supplies and other current assets		20,518,923	552,857		633,758	(387,012)		21,318,526	
Due from related parties		55,047,016	4,650,242		180,886	(59,878,144)		-0-	
Estimated third-party settlements		392,389	-0-		-0-	-0-		392,389	
Current portion of assets whose use is limited		1,297,709	-0-		-0-	-0-		1,297,709	
Total current assets		142,296,980	10,785,553		4,909,755	(60,265,156)		97,727,132	
Investments		-0-	16,972,017		-0-	-0-		16,972,017	
Assets whose use is limited									
Internally designated		10,165,342	-0-		-0-	-0-		10,165,342	
By donor - expendable - for capital acquisition		-0-	996,860		-0-	-0-		996,860	
		10,165,342	996,860		-0-	-0-		11,162,202	
Less current portion		1,297,709	 -0-		-0-	 -0-		1,297,709	
Total assets whose use is limited		8,867,633	996,860		-0-	-0-		9,864,493	
Capital assets, net		38,795,598	24,627,589		339,848	-0-		63,763,035	
Other assets		7,484,091	-0-		38,837	(1,431,413)		6,091,515	
Total assets	\$	197,444,302	\$ 53,382,019	\$	5,288,440	\$ (61,696,569)	\$	194,418,192	

## CONSOLIDATING BALANCE SHEETS DECEMBER 31, 2018

Diversified Management Corporation LIABILITIES AND NET POSITION Hospital Foundation Eliminations Total **Current liabilities** Current portion of long-term debt \$ 1,297,709 \$ 80,180 \$ -0-\$ -0-\$ 1,377,889 Accounts payable and accrued expenses 42,448,511 139,337 551,572 (347,696)42,791,724 5,110,840 Accrued wages and related liabilities -0--0--0-5,110,840 Due to related parties 1,617,139 59,731,734 (61,348,873)-0-Total current liabilities 48,857,060 1,836,656 60,283,306 (61,696,569) 49,280,453 Other long-term liabilities 935,382 -0--0--0-935,382 Long-term debt, net of current portion 13,859,541 1,061,340 -0--0-14,920,881 60,283,306 65,136,716 **Total liabilities** 63,651,983 2,897,996 (61,696,569) **Net position** 26,001,094 (55,334,714) 80,820,351 Unrestricted 110,153,971 -0-23,638,348 23,486,069 339,848 Net investment in capital assets -0-47,464,265 Restricted By donor - expendable - for capital acquisition 996,860 -0--0--0-996,860 -0-Total net position 133,792,319 50,484,023 (54,994,866) 129,281,476 197,444,302 Total liabilities and net position 53,382,019 5,288,440 (61,696,569) 194,418,192

# CONSOLIDATING STATEMENTS OF OPERATIONS AND CHANGES IN NET POSITION YEAR ENDED DECEMBER 31, 2018

Other revenue         7,614,002         3,915,384         -0-         (4,654,135)           Total revenue         259,059,992         5,133,104         18,651,712         (5,820,179)           Operating expenses           Salaries and benefits         55,702,691         426,369         13,113,588         (962,713)           Medical professional fees         1,065,581         -0-         -0-         -0-	Total
Other revenue         7,614,002         3,915,384         -0-         (4,654,135)           Total revenue         259,059,992         5,133,104         18,651,712         (5,820,179)           Operating expenses           Salaries and benefits         55,702,691         426,369         13,113,588         (962,713)           Medical professional fees         1,065,581         -0-         -0-         -0-           Purchased services         101,580,157         346,620         4,017,182         (4,673)           Medical supplies and drugs         14,900,911         -0-         8,167,156         (330,283)           Other supplies         11,617,562         21,062         -0-         -0-           Depreciation and amortization         6,439,875         854,487         43,686         -0-           Utilities         4,912,029         358,765         109,641         -0-	
Total revenue         259,059,992         5,133,104         18,651,712         (5,820,179)           Operating expenses         Salaries and benefits         55,702,691         426,369         13,113,588         (962,713)           Medical professional fees         1,065,581         -0-         -0-         -0-           Purchased services         101,580,157         346,620         4,017,182         (4,673)           Medical supplies and drugs         14,900,911         -0-         8,167,156         (330,283)           Other supplies         11,617,562         21,062         -0-         -0-           Depreciation and amortization         6,439,875         854,487         43,686         -0-           Utilities         4,912,029         358,765         109,641         -0-	270,149,378
Operating expenses         Salaries and benefits       55,702,691       426,369       13,113,588       (962,713)         Medical professional fees       1,065,581       -0-       -0-       -0-         Purchased services       101,580,157       346,620       4,017,182       (4,673)         Medical supplies and drugs       14,900,911       -0-       8,167,156       (330,283)         Other supplies       11,617,562       21,062       -0-       -0-         Depreciation and amortization       6,439,875       854,487       43,686       -0-         Utilities       4,912,029       358,765       109,641       -0-	6,875,251
Salaries and benefits         55,702,691         426,369         13,113,588         (962,713)           Medical professional fees         1,065,581         -0-         -0-         -0-           Purchased services         101,580,157         346,620         4,017,182         (4,673)           Medical supplies and drugs         14,900,911         -0-         8,167,156         (330,283)           Other supplies         11,617,562         21,062         -0-         -0-           Depreciation and amortization         6,439,875         854,487         43,686         -0-           Utilities         4,912,029         358,765         109,641         -0-	277,024,629
Medical professional fees       1,065,581       -0-       -0-       -0-       -0-         Purchased services       101,580,157       346,620       4,017,182       (4,673)         Medical supplies and drugs       14,900,911       -0-       8,167,156       (330,283)         Other supplies       11,617,562       21,062       -0-       -0-         Depreciation and amortization       6,439,875       854,487       43,686       -0-         Utilities       4,912,029       358,765       109,641       -0-	
Purchased services         101,580,157         346,620         4,017,182         (4,673)           Medical supplies and drugs         14,900,911         -0-         8,167,156         (330,283)           Other supplies         11,617,562         21,062         -0-         -0-           Depreciation and amortization         6,439,875         854,487         43,686         -0-           Utilities         4,912,029         358,765         109,641         -0-	68,279,935
Medical supplies and drugs       14,900,911       -0-       8,167,156       (330,283)         Other supplies       11,617,562       21,062       -0-       -0-         Depreciation and amortization       6,439,875       854,487       43,686       -0-         Utilities       4,912,029       358,765       109,641       -0-	1,065,581
Other supplies       11,617,562       21,062       -0-       -0-         Depreciation and amortization       6,439,875       854,487       43,686       -0-         Utilities       4,912,029       358,765       109,641       -0-	105,939,286
Depreciation and amortization       6,439,875       854,487       43,686       -0-         Utilities       4,912,029       358,765       109,641       -0-	22,737,784
Utilities 4,912,029 358,765 109,641 -0-	11,638,624
	7,338,048
Rent 18,571,066 -0- 861,550 (3,243,013)	5,380,435
	16,189,603
Hospital assessment fee 2,867,370 -000-	2,867,370
Other 26,316,983 1,277,424 716,486 (1,279,497)	27,031,396
Total expenses 243,974,225 3,284,727 27,029,289 (5,820,179)	268,468,062
Operating income (loss) 15,085,767 1,848,377 (8,377,577) -0-	8,556,567
Nonoperating revenues (expenses)	
Investment income (loss) (434,942) (1,743,974) 58 (46,872)	(2,225,730)
Interest expense (712,921) (29,289) (46,872) 46,872	(742,210)
Other nonoperating (751,784) 174,450 27,473 -0-	(549,861)
Total nonoperating revenues (expenses) (1,899,647) (1,598,813) (19,341) -0-	(3,517,801)
Change in net position (deficit) 13,186,120 249,564 (8,396,918) -0-	5,038,766
<b>Net position beginning of year</b> 120,606,199 50,234,459 (46,597,948) -0-	124,242,710
Net position end of year \$ 133,792,319 \$ 50,484,023 \$ (54,994,866) \$ -0- \$	129,281,476

					Diversified			
				N	Management			
		Hospital	Foundation	(	Corporation	Е	liminations	Total
Cash flows from operating activities								
Cash received from patients and third party payors	\$	246,696,143	\$ 1,217,720	\$	18,216,891	\$	(1,166,044)	\$ 264,964,710
Cash paid to employees for wages and benefits		(54,953,368)	(426,369)		(13,113,588)		962,713	(67,530,612)
Cash paid to vendors for goods and services	(	(191,747,465)	2,155,078		(5,118,486)		5,048,832	(189,662,041)
Other operating receipts, net		7,614,002	3,915,384		-0-		(4,845,501)	6,683,885
Net cash flows from operating activities		7,609,312	6,861,813		(15,183)		-0-	14,455,942
Cash flows from capital and related financing activities								
Acquisition and construction of capital assets		(5,179,970)	(191,868)		(56,884)		-0-	(5,428,722)
Loss on disposal of property and equipment		910,768	-0-		-0-		-0-	910,768
Proceeds from sale of equipment		8,031	-0-		-0-		-0-	8,031
Interest on long-term debt		(712,921)	(29,289)		(46,872)		46,872	(742,210)
Principal payments on long-term debt, net		(1,266,792)	(77,900)		-0-		-0-	(1,344,692)
Net cash flows from capital and related financing activities		(6,240,884)	(299,057)		(103,756)		46,872	(6,596,825)
Cash flows from investing activities								
Investment income and other non-operating		(1,186,726)	(1,569,524)		27,531		(46,872)	(2,775,591)
Change in other assets, net		(84,908)	-0-		-0-		-0-	(84,908)
Purchases of investments in assets whose use is limited - internally								
designated and investments		(3,753,676)	(1,937,285)		-0-		-0-	(5,690,961)
Proceeds from sale of investments in assets whose use is limited -								
internally designated and investments		4,303,112	1,797,073		-0-		-0-	6,100,185
Change in assets whose use is limited - restricted by donor, net		-0-	177,030		-0-		-0-	177,030
Net cash flows from investing activities		(722,198)	(1,532,706)		27,531		(46,872)	(2,274,245)
Net change in cash and cash equivalents		646,230	5,030,050		(91,408)		-0-	5,584,872
Cash and cash equivalents								
Beginning of year		34,588,495	552,404		310,176		-0-	35,451,075
End of year	\$	35,234,725	\$ 5,582,454	\$	218,768	\$	-0-	\$ 41,035,947

				Diversified lanagement		
	Hospital	Foundation	C	Corporation	Eliminations	Total
Reconciliation of operating income (loss)					 	
to net cash flows from operating activities						
Operating income (loss)	\$ 15,085,767	\$ 1,848,377	\$	(8,377,577)	\$ -0-	\$ 8,556,567
Adjustment to reconcile operating income (loss) to						
net cash flows from operating activities:						
Depreciation and amortization	6,439,875	854,487		43,686	-0-	7,338,048
Bad debts	5,490,275	-0-		1,602,358	-0-	7,092,633
Changes in assets and liabilities:						
Patient accounts receivable	(7,013,434)	-0-		(2,037,179)	-0-	(9,050,613)
Supplies and other current assets	1,898,896	4,112,476		189,036	(3,953,575)	2,246,833
Accounts payable and accrued expenses	(5,934,291)	(419,085)		(26,019)	4,144,941	(2,234,454)
Accrued salaries and related liabilities	749,323	-0-		-0-	-0-	749,323
Other long-term liabilities	116,923	-0-		-0-	-0-	116,923
Due from (to) related parties	(8,864,704)	465,558		8,590,512	(191,366)	-0-
Estimated third-party settlements	(359,318)	-0-		-0-	-0-	(359,318)
Net cash flows from operating activities	\$ 7,609,312	\$ 6,861,813	\$	(15,183)	\$ -0-	\$ 14,455,942
Supplemental cash flows information						
Property acquired through capital lease obligation	\$ 1,598,462	\$ -0-	\$	-0-	\$ -0-	\$ 1,598,462
Property included in accounts payable	\$ 231,000	\$ -0-	\$	-0-	\$ -0-	\$ 231,000

# CONSOLIDATING BALANCE SHEETS DECEMBER 31, 2017

ASSETS	 Hospital	F	oundation	М	Diversified anagement orporation	E	Eliminations	Total
Current assets								
Cash and cash equivalents	\$ 34,588,495	\$	552,404	\$	310,176	\$	-0-	\$ 35,451,075
Patient accounts receivable, net	28,283,059		-0-		3,441,522		-0-	31,724,581
Supplies and other current assets	22,417,819		4,665,333		822,794		(4,340,587)	23,565,359
Due from related parties	46,182,312		4,478,605		260,666		(50,921,583)	-0-
Estimated third-party settlements	33,071		-0-		-0-		-0-	33,071
Current portion of assets whose use is limited	947,100		-0-		-0-		-0-	947,100
Total current assets	132,451,856		9,696,342		4,835,158		(55,262,170)	91,721,186
Investments	-0-		16,831,805		-0-		-0-	16,831,805
Assets whose use is limited								
Internally designated	10,714,778		-0-		-0-		-0-	10,714,778
By donor - expendable - for capital acquisition	-0-		1,173,890		-0-		-0-	1,173,890
	 10,714,778		1,173,890		-0-		-0-	11,888,668
Less current portion	 947,100		-0-		-0-		-0-	 947,100
Total assets whose use is limited	9,767,678		1,173,890		-0-		-0-	10,941,568
Capital assets, net	39,144,840		25,290,208		326,650		-0-	64,761,698
Other assets	7,399,183		-0-		38,837		(1,431,413)	6,006,607
Total assets	\$ 188,763,557	\$	52,992,245	\$	5,200,645	\$	(56,693,583)	\$ 190,262,864

# CONSOLIDATING BALANCE SHEETS DECEMBER 31, 2017

				Diversified lanagement		
LIABILITIES AND NET POSITION	 Hospital	F	oundation	Corporation	 Eliminations	 Total
Current liabilities						
Current portion of long-term debt	\$ 947,100	\$	77,900	\$ -0-	\$ -0-	\$ 1,025,000
Accounts payable and accrued expenses	48,151,802		558,422	577,591	(4,492,637)	44,795,178
Accrued wages and related liabilities	4,361,517		-0-	-0-	-0-	4,361,517
Due to related parties	-0-		979,944	51,221,002	(52,200,946)	-0-
Total current liabilities	 53,460,419		1,616,266	51,798,593	(56,693,583)	50,181,695
Other long-term liabilities	818,459		-0-	-0-	-0-	818,459
Long-term debt, net of current portion	13,878,480		1,141,520	-0-	-0-	15,020,000
Total liabilities	 68,157,358		2,757,786	51,798,593	(56,693,583)	66,020,154
Net position						
Unrestricted	96,286,939		24,989,781	(46,924,598)	-0-	74,352,122
Net investment in capital assets	24,319,260		24,070,788	326,650	-0-	48,716,698
Restricted						
By donor - expendable - for capital acquisition	-0-		1,173,890	-0-	-0-	1,173,890
Total net position	 120,606,199		50,234,459	(46,597,948)	-0-	124,242,710
Total liabilities and net position	\$ 188,763,557	\$	52,992,245	\$ 5,200,645	\$ (56,693,583)	\$ 190,262,864

# CONSOLIDATING STATEMENTS OF OPERATIONS AND CHANGES IN NET POSITION YEAR ENDED DECEMBER 31, 2017

		Hospital	F	oundation		Diversified Management Corporation	E	liminations		Total
Operating revenue	¢	246 245 454	¢	1 1 4 4 2 0 0	4	20.076.200	4	(1.072.417)	÷	266 402 607
Net patient service revenue Other revenue	<b>&gt;</b>	246,345,454 6,541,137	\$	1,144,280 3,189,959	\$	20,076,380 -0-	\$	(1,073,417) (3,931,451)	<b>&gt;</b>	266,492,697 5,799,645
Total revenue		252,886,591		4,334,239		20,076,380		(5,004,868)		272,292,342
Operating expenses										
Salaries and benefits		50,474,013		320,301		13,241,688		(719,817)		63,316,185
Medical professional fees		1,019,950		-0-		-0-		-0-		1,019,950
Purchased services		106,633,285		284,499		3,297,996		(160,777)		110,055,003
Medical supplies and drugs		13,047,734		-0-		8,018,455		(324,448)		20,741,741
Other supplies		12,689,624		11,324		-0-		-0-		12,700,948
Depreciation and amortization		5,576,395		663,326		34,273		-0-		6,273,994
Utilities		4,624,739		276,725		127,453		-0-		5,028,917
Rent		18,542,505		-0-		592,495		(2,579,688)		16,555,312
Hospital assessment fee		2,427,763		-0-		-0-		-0-		2,427,763
Other		24,770,402		1,457,346		672,997		(1,220,138)		25,680,607
Total expenses		239,806,410		3,013,521		25,985,357		(5,004,868)		263,800,420
Operating income (loss)		13,080,181		1,320,718		(5,908,977)		-0-		8,491,922
Nonoperating revenues (expenses)										
Investment income		1,247,422		3,416,130		14		(46,872)		4,616,694
Interest expense		(434,759)		(23,705)		(46,872)		46,872		(458,464)
Other nonoperating		(4,386,681)		4,375,807		63,420		-0-		52,546
Total nonoperating revenues (expenses)		(3,574,018)		7,768,232		16,562		-0-		4,210,776
Change in net position		9,506,163		9,088,950		(5,892,415)		-0-		12,702,698
Net position beginning of year		111,100,036		41,145,509		(40,705,533)		-0-		111,540,012
Net position end of year	\$	120,606,199	\$	50,234,459	\$	(46,597,948)	\$	-0-	\$	124,242,710

		Diversified								
	Hospital		Foundation		Management Corporation		Eliminations		Total	
Cash flows from operating activities			-							
Cash received from patients and third party payors	\$	240,139,173	\$	1,144,280	\$	20,108,911	\$	(1,073,417)	\$	260,318,947
Cash paid to employees for wages and benefits		(49,953,098)		(320,301)		(13,241,688)		719,817		(62,795,270)
Cash paid to vendors for goods and services		(176,814,938)		(9,766,953)		(6,769,536)		4,309,261		(189,042,166)
Other operating receipts, net		6,541,137		3,189,959		-0-		(3,955,661)		5,775,435
Net cash flows from operating activities	_	19,912,274		(5,753,015)		97,687		-0-		14,256,946
Cash flows from capital and related financing activities										
Acquisition and construction of capital assets		(11,798,148)		(12,178,271)		(234,716)		-0-		(24,211,135)
Loss (gain) on disposal of property and equipment		235,372		-0-		-0-		-0-		235,372
Interest on long-term debt		(434,759)		(23,705)		(46,872)		46,872		(458,464)
Principal payments on long-term debt, net		(918,456)		(75,544)		-0-		-0-		(994,000)
Net cash flows from capital and related financing activities	_	(12,915,991)		(12,277,520)		(281,588)		46,872		(25,428,227)
Cash flows from investing activities										
Investment income and other non-operating		(3,139,259)		7,791,937		63,434		(46,872)		4,669,240
Change in other assets, net		(1,955,125)		-0-		-0-		-0-		(1,955,125)
Purchases of investments in assets whose use is limited - internally										
designated and investments		(1,670,326)		(2,560,764)		-0-		-0-		(4,231,090)
Proceeds from sale of investments in assets whose use is limited -										
internally designated and investments		1,471,785		12,509,088		-0-		-0-		13,980,873
Change in assets whose use is limited - restricted by donor, net		-0-		(99,430)		-0-		-0-		(99,430)
Net cash flows from investing activities		(5,292,925)		17,640,831		63,434		(46,872)		12,364,468
Net change in cash and cash equivalents		1,703,358		(389,704)		(120,467)		-0-		1,193,187
Cash and cash equivalents										
Beginning of year		32,885,137		942,108		430,643		-0-		34,257,888
End of year	\$	34,588,495	\$	552,404	\$	310,176	\$	-0-	\$	35,451,075

		Hospital		Foundation		Diversified Management Corporation		Eliminations		Total	
Reconciliation of operating income (loss)											
to net cash flows from operating activities											
Operating income (loss)	\$	13,080,181	\$	1,320,718	\$	(5,908,977)	\$	-0-	\$	8,491,922	
Adjustment to reconcile operating income (loss) to											
net cash flows from operating activities:											
Depreciation and amortization		5,576,395		663,326		34,273		-0-		6,273,994	
Bad debts		4,004,588		-0-		1,298,926		-0-		5,303,514	
Changes in assets and liabilities:											
Patient accounts receivable		(7,211,665)		-0-		(1,266,395)		-0-		(8,478,060)	
Supplies and other current assets		(7,598,252)		(4,567,523)		20,006		4,333,856		(7,811,913)	
Accounts payable and accrued expenses		14,117,327		405,873		19,082		(4,309,646)		10,232,636	
Accrued salaries and related liabilities		520,915		-0-		-0-		-0-		520,915	
Other long-term liabilities		116,923		-0-		-0-		-0-		116,923	
Due from (to) related parties		(2,122,697)		(3,575,409)		5,900,772		(24,210)		178,456	
Estimated third-party settlements		(571,441)		-0-		-0-		-0-		(571,441)	
Net cash flows from operating activities	\$	19,912,274	\$	(5,753,015)	\$	97,687	\$	-0-	\$	14,256,946	
Supplemental cash flows information											
Property included in accounts payable	\$	368,057	\$	-0-	\$	-0-	\$	-0-	\$	368,057	