

STATE OF INDIANA
EXECUTIVE DEPARTMENT
INDIANAPOLIS

EXECUTIVE ORDER 25-25

FOR: USING DATA AND INNOVATION TO IMPROVE HOOSIER HEALTH OUTCOMES, CONSTITUENT SERVICES, AND DRIVE GOVERNMENT EFFICIENCY

TO ALL WHOM THESE PRESENTS MAY COME, GREETINGS.

WHEREAS, on January 14, 2025, Executive Order 25-13 directed Indiana's state executive agencies to improve constituent services and drive government efficiency through data and innovation;

WHEREAS, interactive data dashboards can facilitate comprehensive and effective budgeting practices, improve coordination of functions related to budgeting, control the spending of state government resources, ensure effective financial management policies are implemented throughout government, and ascertain whether state-funded programs are justified under a rigorous cost-benefit analysis; and

WHEREAS, an interactive Health and Family Services ("HFS") data dashboard will support evidence-based policy decisions intended to reduce state-funded programmatic redundancies, streamline programs with shared goals, eliminate wasteful spending, and scale programs that are improving the quality, value, and affordability of care for Hoosiers;

NOW, THEREFORE, I, MICHAEL K. BRAUN, by virtue of the authority vested in me as the Governor of the State of Indiana, do hereby order that:

1. The Secretary of HFS shall develop an interactive data dashboard to support:
 - a. Developing evidence-based policy, regulatory, rulemaking, and statutory decisions regarding programs intended to improve health outcomes for Hoosiers;
 - b. Utilization of state-of-the-art data analytics solutions like machine learning and predictive modeling to identify anomalies and assess structural weaknesses in the State of Indiana's systems, processes, and other state-funded programs and partnerships related to healthcare;
 - c. Informed decision making to fund, scale up, streamline, or eliminate state-funded programs or projects;
 - d. Identifying opportunities to reduce redundancies of, and within, projects and programs to fund, streamline, or eliminate contracts between the state and vendors; and
 - e. Scaling up or eliminating programs and projects that are not improving the health outcomes of Hoosiers, as measured by the key performance metrics.
2. The dashboard shall be updated regularly and include at a minimum information covering the following areas:
 - a. Programs or services within HFS organized by agency and division, associated measures of health-related key performance indicators, total budget, budget sources, and percentage of each budget;
 - b. Key performance metrics for each agency and division within HFS aligned to outcomes that impact Hoosiers; and
 - c. Any other programmatic information necessary to carry out the objectives of this Executive Order.
3. All state agencies, instrumentalities, authorities, boards, commissions, and officers of the executive branch, as well as all instrumentalities of the State that are under the authority

of my Office, shall cooperate with and assist the Secretary of HFS in implementing this Executive Order to the fullest extent permitted by law.

4. To provide for the objectives of this Executive Order, the Secretary of HFS is authorized and directed to enter into any necessary and proper inter-agency agreements or memoranda of understanding. Additionally, the Secretary of HFS is authorized to take such necessary and proper actions to implement this Executive Order to the fullest extent permitted by law.



IN TESTIMONY WHEREOF, I, Michael K. Braun, have hereunto set my hand and caused to be affixed the Great Seal of the State of Indiana on this 21st day of January, 2025.

Michael K. Braun
Michael K. Braun Governor of Indiana

DIEGO MORALES

ATTEST: Diego Morales
Secretary of State