

Board of Commissioners

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SHELBY COUNTY

TITLE VI NON-DISCRIMINATION PLAN

Adopted: January 23, 2023

Revised: September 28, 2026

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INTRODUCTIONINTRODUCTION

This Title VI Non-Discrimination Plan is a part of Shelby County's continual and ongoing effort to proactively meet and exceed the minimum compliance requirements established under Title VI of the Civil Rights Act of 1964 (Title VI), 49 CFR § 26, and the related anti-discrimination statutes and regulations. With this Non-Discrimination Plan, Shelby County seeks to provide continued transparency, clarity, and technical guidance for internal and external constituents regarding its Title VI program.

SHELBY COUNTY TITLE VI NON-DISCRIMINATION NOTICE & POLICY

Shelby County values each individual's civil rights and wishes to provide equal opportunity and equitable service for the citizens of Indiana. As a recipient of federal funds, Shelby County conforms to Title VI and all related statutes, regulations, and directives, which provide that no person shall be excluded from participation in, denied benefits of, or subjected to discrimination under any program or activity receiving federal financial assistance from Shelby County on the grounds of race, color, age, sex, sexual orientation, gender identity, disability, national origin, religion, income status or limited English proficiency. Shelby County further assures every effort will be made to ensure non-discrimination in all of its programs and activities, regardless of whether those programs and activities are federally funded.

It is the policy of Shelby County to comply with Title VI of the Civil Rights Act of 1964; Title VII of the Civil Rights Act of 1964, 42 U.S.C. § 2000e; Age Discrimination Act of 1975, 42 U.S.C. §§ 6101-6107; Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, 42 U.S.C. §§ 4601-4655; 1973 Federal Aid Highway Act, 23 U.S.C. § 324; Title IX of the Education Amendments of 1972, Pub. L. No. 92-318, 86 Stat. 235; Section 504 of the Rehabilitation Act of 1973, 29 U.S.C. §§ 701 *et seq*; Civil Rights Restoration Act of 1987, Pub. L. No. 100-259, 102 Stat. 28; Americans with Disabilities Act of 1990, 42 U.S.C. §§ 12101 *et seq.*; Title VIII of the Civil Rights Act 1968, 42 U.S.C. §§ 3601-3631; Exec. Order No. 12898, 59 Fed. Reg. 7629 (1994) (Federal Actions to Address Environmental Justice in Minority Populations and Low-Income Populations); and Exec. Order No. 13166, 65 Fed. Reg. 50121 (2000) (Improving Access to Services for Persons with Limited English Proficiency).

The Civil Rights Restoration Act of 1987, Pub. L. No. 100-259, 102 Stat. 28, broadened the scope of Title VI coverage by expanding the definition of the terms "programs or activities" to include all programs or activities of federal-aid recipients, subrecipients and contractors/consultants, regardless of whether such programs and activities are federally assisted.

Pursuant to the requirements of Section 504 of the Rehabilitation Act of 1973, Pub. L. No. 93-112, 87 Stat. 355, Shelby County hereby gives assurance that no qualified disabled person shall, solely by reason of disability, be excluded from participation in, be denied the benefits of, or otherwise be subjected to discrimination, including discrimination in employment, under any program or activity that receives or benefits from this federal financial assistance.

Shelby County also assures that every effort will be made to prevent discrimination through the impacts of its programs, policies, and activities on minority and low-income populations. Shelby County will take reasonable steps to provide meaningful access to services for persons with limited English proficiency (LEP). Shelby County will, where necessary and appropriate, revise, update and incorporate nondiscrimination requirements into appropriate manuals, directives, and regulations.

Whenever Shelby County distributes federal-aid funds to a second tier subrecipient, Shelby County will include Title VI language in all written agreements.

The following individual has been identified as Shelby County's Title VI and ADA Coordinator and is responsible for initiating and monitoring Title VI activities, preparing reports and performing other responsibilities, as required by 23 C.F.R. § 200 and 49 C.F.R. § 21.

Donna Cook
Title VI Coordinator
25 W. Polk St., Room 224
Shelbyville, IN 46176
dcook@co.shelby.in.us
Phone No.: 317-398-5537

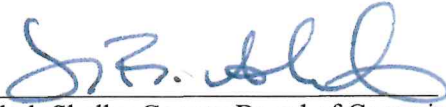
Desiree Calderella
ADA Coordinator
25 W. Polk St., Room 201
Shelbyville, IN 46176
dcalderella@co.shelby.in.us
Phone No.: 317-392-6338

Shelby County affirms its commitment to nondiscrimination annually by publishing its annual Title VI Non-Discrimination Plan and reaffirming its Assurances of Nondiscrimination, incorporated herein.

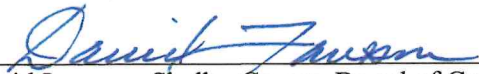
TITLE VI ASSURANCES & IMPLEMENTATION

Fully executed Assurances are included in an Appendix and integrated into this document. This Title VI Non-Discrimination Plan has been adopted, implemented, and is being adhered to by Shelby County. Shelby County shall renew this plan in or before January for each calendar year in which it shall have a Title VI Non-Discrimination Plan.

Signed by: _____



Jason Abel, Shelby County Board of Commissioners,
North District



David Lawson, Shelby County Board of Commissioners,
Center District



Nathan Runnebohm, Shelby County Board of Commissioners,
South District

Date: September 28, 2026

The individuals above are the duly authorized representatives of Shelby County, Indiana.

SHELBY COUNTY'S OVERVIEW OF TITLE VI PROGRAM: DATA COLLECTION, ANALYSIS & REPORTING

The type of data collected is dependent on the program area's objective. Shelby County collects various types of data to ensure compliance with Title VI. Some information is collected for a period of time with the objective of determining what data needs to be collected.

The following types of data are currently being collected by Shelby County:

- Complaints received, logged, processed, and investigated by Shelby County
- Environmental Justice analysis and reports
- Limited English Proficiency reports
- Title VI Training
- Public Involvement Survey
- Records of meeting minutes and discussions related to Title VI in all program areas.
- Shelby County collects data related to specific program areas being reviewed this year for disparate/disproportionate impacts or other evidence of potential discrimination or discriminatory outcomes.

COMPLAINTS OF DISCRIMINATION

HOW TO FILE A COMPLAINT?

While a Complainant may preliminarily submit his or her complaint by online form submission, mail, facsimile, or email to the Title VI Coordinator, a signed, original copy of the complaint must be mailed to the Title VI Coordinator to officially begin the complaint process. Any person with a disability may request to file his or her complaint using an alternative format. Shelby County does not require a Complainant to use the Shelby County complaint form when submitting his or her complaint.

Direct all complaints of discrimination pursuant to Title VI to:

Donna Cook
Title VI Coordinator
25 W. Polk St., Room 224
Shelbyville, IN 46176

dcook@co.shelby.in.us

Phone No.: 317-398-5537

Facsimile: 317-421-8032

ELEMENTS OF A COMPLETE COMPLAINT

A complaint must be both written and signed to be complete. Verbal complaints must be reduced to writing and provided to the Complainant for confirmation, review, and signature before processing. The complaint form is available for download from the Shelby County website at: <https://www.co.shelby.in.us/>.

Additionally, a complaint must include the following information:

- The full name and address of the Complainant;
- The full name and address of the Respondent, the individual, agency, department, or program that allegedly discriminated against Complainant; and
- A description of the alleged discriminatory act(s) that violated Title VI (i.e., an act of intentional discrimination or one that has the effect of discriminating on the basis of race, color, national origin, sex, age, or disability) and the date of occurrence.

PROCESSING COMPLAINTS

The Title VI Coordinator will process all complaints as follows:

- The Title VI Coordinator will review the complaint upon receipt to ensure that all required information is provided, the complaint meets the filing deadline date which is 180 days from the date the alleged discriminatory act occurred and falls within the jurisdiction of the County.
- The Title VI Coordinator will then investigate the complaint. If the complaint is against the County then the Board of Commissioners or their designee will investigate the complaint. Additionally, a copy of the complaint will be forwarded to the County Attorney.
- If the complaint warrants a full investigation, the Complainant will be notified in writing by certified mail. This notice will name the investigator and/or investigating agency.
- The party alleged to have acted in a discriminatory manner will also be notified by certified mail as of the complaint. This letter will also include the investigator's name and will request that this party be available for an interview.
- Any comments or recommendations from legal counsel will be reviewed by the Title VI Coordinator and Board of Commissioners.
- Once the County has investigated the report findings, the County will adopt a final resolution.
- All parties associated with the complaint will be properly notified of the outcome of the County's investigative report.

- If the Complainant is not satisfied with the results of the investigation of the alleged discriminatory practice(s), she/he shall be advised of her/his right to appeal the County's decision. Appeals must be filed within 180 days after the County's final resolution. Unless new facts not previously considered come to light, reconsideration of the County's determination will not be available.
- The foregoing complaint resolution procedure will be implemented in accordance with the Department of Justice guidance manual entitled "Investigation Procedures Manual for the Investigation and Resolution of Complaints Alleging Violations of Title VI and Other Nondiscrimination Statutes," available online at: <http://www.justice.gov/crt/about/cor/Pubs/manuals/complain.pdf>

ENVIRONMENTAL JUSTICE ANALYSIS & REPORTS

In accordance with Title VI of the Civil Rights Act of 1964, each Federal agency shall ensure that all programs or activities receiving Federal financial assistance that affect human health or the environment do not directly, or through other arrangements, use criteria, methods, or practices that discriminate based on race, color, or national origin. Part of Title VI reads, "No person in the United States shall, on the ground of race, color, or national origin be excluded from participation in, be denied the benefits of, or be subject to discrimination under any program or activity receiving Federal financial assistance."

The three fundamental environmental justice (EJ) principles are:

- To avoid, minimize, or mitigate disproportionately high and adverse human health and environmental effects, including social and economic effects, on minority populations and low-income populations;
- To ensure the full and fair participation by all potentially affected communities in the transportation decision-making process; and
- To prevent the denial of, reduction in, or significant delay in the receipt of benefits by minority populations and low-income populations.

Shelby County is committed to these three environmental justice principles in all work that the County performs.

LIMITED ENGLISH PROFICIENCY (LEP) POLICY

On August 11, 2000, the President signed an executive order, Executive Order 13166: Improving Access to Service for Persons with Limited English Proficiency (LEP), to clarify Title VI of the Civil Rights Act of 1964. It has, as its purpose, to ensure meaningful access to programs and services to otherwise eligible persons who are not proficient in the English language. In addition, the US Department of Transportation published Policy Guidance Concerning Recipients'

responsibilities to Limited English Proficient Person in the December 14, 2005 Federal Register. This guidance outlines the following four factors that the County uses to access the LEP populations in Shelby County.

1. The number and proportion of LEP persons eligible to be served or likely to be encountered by the County.
2. The frequency with which LEP individuals come into contact with the program, activity, or service.
3. The nature and importance of the program, activity, or service provided by the program.
4. The resources available to the County and costs.

In addition, Shelby County has implemented the safe harbor provision whereby it identifies and translates all vital documents into any language where the 5% threshold is met whereby 5% or more of the population in the County both:

- Does not speak English very well; AND
- Primarily speaks another specific language as identified in current census data or other publicly available records.

SUMMARY OF THE FOUR FACTOR ANALYSIS

Factor 1:

The number and proportion of LEP persons eligible to be served or likely to be encountered by the County can only be estimated until the actual number of persons who can speak English less than “very well” are documented as needing assistance by County Staff. With this Title VI Plan being in early development stages and considered a document that may need regular updates, US Census Bureau information is being used at this time. The total population is provided below to shown general distribution of race and ethnicity in the community.

The U.S. Census Bureau provides statistics from 2020 for Shelby County as follows:

Total population = **45,055**

Population by Ethnicity:

Hispanic or Latino = **4.4%** Non-Hispanic or Latino = **92.1%**

Population by Race:

White = **96%**, African American = **1.4%**, Asian = **.8%**, American Indian or Alaska Native = **.3%**, Native Hawaiian and Pacific Islander = **.1%**, Other = **1.3%**, Identified by two or more = **(enter #)**.

The US Census Bureau 2006-2010 American Community Survey 5-Year Estimates under SELECTED SOCIAL CHARACTERISTICS estimates the number of people in Shelby County who speak a language other than English to be 4.5% with those speaking English less than “very well” estimated at 1.2% or approximately 505 individuals who may be considered limited in English proficiency. The margin of error is +/-.3%.

According to the census numbers above there may be up to 1,873 individuals who live in Shelby County that may be considered as LEP. Based on actual contact between County Staff and the community there have been very few requests from anyone in the service area asking the County to provide language translation services. Therefore, the LEP population is probably even less than the estimate shown above.

Factor 2: The frequency with which LEP individuals come into contact with the program, activity or service:

Due to the infrequent requests for translation services, there appears to be a minimal need for translation services from the County. This may be attributed to the percentage of younger people (29.8%% for ages up to 17) who are available as family members for translation services.

Factor 3: The nature and importance of the program, activity, or service provided by the program:

If at any time a LEP individual requests translation services that are considered important such that denial or delay of access or services or information could have serious or even life-threatening implications, the County will provide, upon request, services to assist the LEP population including translation of vital County documents and interpretation services.

Factor 4: The resources available to the County and costs:

The resources available to Shelby County, Indiana should be considered in determining the appropriate language assistance measures. Language assistance measures may include, but are not limited to, oral translation services, including the use of a telephone interpreter, and written translation services.

Shelby County strives to serve its population to the best of its ability and will provide, upon request, services to assist the LEP population including translation of vital documents and interpretation services deemed necessary to provide meaningful access to County services.

A U.S. Census Bureau Language Identification Flashcard is available as part of this document in the Appendix and on the County’s webpage. This card allows LEP individuals to communicate their preferred language to County Staff whereas County Staff may then access a language translation service to accommodate the needs of the person with LEP. A translation service called Languageco.com at www.languageco.com is available to County Staff or other translation services may be used as determined by the County.

- Shelby County strives to serve its population to the best of its ability and will provide upon request, services to assist the LEP population including translation of vital documents and interpretation services deemed necessary to provide meaningful access to County services.
- A U.S. Census Bureau I Speak card is available as part of this document. This card allows LEP individuals to communicate their preferred language to County Staff whereas County Staff may then access a translation service as determined by the County.
- Shelby County may utilize a voluntary public involvement survey to collect additional information regarding persons affected by proposed projects. The survey permits respondents to remain anonymous, while voluntarily answering questions regarding their gender, ethnicity, race, age, sex, disability status, and household income. Once the survey data has been collected, it will be reviewed and then the survey will be placed in a file for future reference. In the case enough surveys are collected over time to show a significant increase in LEP populations, the County may consider changes to their LEP policy. Completed surveys shall be retained for a period of three years from the date of the meeting and/or completion of the related project, if applicable.
- The County reviews written Title VI complaints and ensures every effort is made to resolve complaints informally at the local or regional level and reviews and updates the County's Title VI plan and procedures as required.
- Staff for the County will be provided training on the requirements for providing meaningful access to services for LEP persons and new employees will receive the same training.

TITLE VI TRAINING

EMPLOYER/EMPLOYEE DISSEMINATION & TRAINING

At the time of Hire (and annually to all employees if applicable): Title VI policy education and literature will be provided to all Shelby County employees. Shelby County employees will be required to sign an acknowledgement of receipt indicating they have received and reviewed Title VI policy guidelines. New employees will be provided with education and literature at new employee orientation. Employees will be provided with updated education and literature as Shelby County deems necessary.

Ongoing Training provided to current employees: Current employees will receive training biennially.

Employees will be expected to follow the Title VI policy and the guidelines set forth. In addition, Shelby County employees should make every effort to alleviate any barriers to service or public use that would restrict public access or usage, take prompt and reasonable action to avoid or minimize discrimination incidences and immediately notify the Title VI Coordinator, in writing, of any questions, complaints or allegations of discrimination.

PUBLIC INVOLVEMENT

DATA COLLECTION

Pursuant to 23 CFR 200.9(b) (4), Shelby County shall collect and analyze statistical information regarding demographics to assist in monitoring and ensuring nondiscrimination in all of its programs and activities.

Shelby County may utilize a voluntary Title VI public involvement survey and, if so, that survey will be available at all public hearings and meetings. The survey will allow respondents to remain anonymous. The survey will ask questions regarding the respondent's gender, ethnicity, race, age, income and if they are disabled. The facilitator of the public hearings and meetings will make an announcement at the beginning of the meeting informing attendees of the survey and its purpose, and a request will be made for the attendees to complete the voluntary survey. Completed surveys will be retained by the Title VI Coordinator for three (3) years.

The Title VI Coordinator will also collect and report statistical data for the past three (3) years as it relates to the number of federally funded projects, complaints filed and the results of those complaints, any requests for language services, demographic statistics, and department compliance reviews.

COMMUNITY INVOLVEMENT & OUTREACH

Shelby County is committed to ensuring that community involvement and outreach is done in a respectful and appropriate manner that will allow for diverse involvement. Public meetings, programs and activities will provide equitable opportunities for participation.

The Board of Commissioners of Shelby County hosts meetings weekly, and the Shelby County Council hosts meetings monthly. The Commissioners and Council's meetings are open to the public. Any meetings that are open to the public are posted in a public location and/or published on Shelby County website's main page. All Shelby County public meetings are held in locations accessible to individuals with disabilities. Upon request, translators can be provided free of charge to those individuals with limited English proficiency. Auxiliary aids are also available upon request. Requests must be made within forty-eight (48) hours in advance.

Also published on the Shelby County website are various meeting agenda's, meeting minutes, notices, events and news. Some departments within Shelby County utilize signage, media, and social media websites as another avenue to communicate with the community.

REVIEW OF PROGRAM AREA

This section outlines annual goals set forth by Shelby County to comply with Title VI requirements and statutes. This list will be monitored for updates and additions.

ANNUAL WORK PLAN

Goals	Target Completion Date
Develop training materials and train employees on Title VI policy and procedures	Biennially, with next training in Spring of 2027
Develop and implement procedures for data collection	Summer of 2027
Develop and implement pre/post-award to sub-recipients to ensure sub-recipients remain compliant with Title VI	Annually, as needed
Work with liaisons, representatives, and Title VI team members on ways to improve communication and community involvement	Annually, as needed
Monitor complaints for needed plan updates	Annually
Update the work plan	Annually, as needed
Identify accomplishments	Fall of 2027

APPENDIX

- A. Assurances
- B. Complaint Policy
- C. Complaint Log
- D. External Complaint Procedure/Form
- E. Public Involvement Survey
- F. I Speak Cards
- G. Organizational Chart

APPENDIX A: ASSURANCES

**SHELBY COUNTY, INDIANA
TITLE VI ASSURANCES**

SHELBY COUNTY (hereinafter referred to as the “Recipient”) HEREBY AGREES THAT as a condition to receiving any Federal financial assistance from the Department of Transportation and the Federal Highway Administration, it will comply with Title VI of the Civil Rights Act of 1964, 78 Stat. 252, 42 U.S.C. 2000d-42 U.S.C. 2000d-4 (hereinafter referred to as the “Act”), and all requirements imposed by or pursuant to Title 49, Code of Federal Regulations (CFR), Department of Transportation, Subtitle A, Office of the Secretary, Part 21, Nondiscrimination in Federally-Assisted Programs of the Department of Transportation-Effectuation of Title VI of the Civil Rights Act of 1964, Title 23 Code of Federal Regulations, Part 200, Title VI Program and Related Statutes – Implementation and Review Procedures (hereinafter referred to as the “Regulations”) and other pertinent nondiscrimination authorities and directives, to the end that in accordance with the Act, Regulations, and other pertinent nondiscrimination authorities and directives, no person in the United States shall, on the grounds of religion, race color, or national origin, sex (23 USC 324), sexual orientation, gender identity (Executive Order 13672), age (42 USC 6101), disability/handicap (29 USC 790) and low income (Executive Order 12898) be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under any program or activity for which the Recipient receives Federal financial assistance from the Department of Transportation, including the Federal Highway Administration, and HEREBY GIVES ASSURANCE THAT it will promptly take any measures necessary to effectuate this agreement. This assurance is required by Title 49 Code of Federal Regulations, subsection 21.7(a)(1) and Title 23 Code of Federal Regulations, section 200.9(a) (1) of the Regulations.

More specifically and without limiting the above general assurance, the Recipient hereby gives the following specific assurances with respect to the “appropriate Grantor(s):”

1. That the Recipient agrees that each “program” and each “facility” as defined in 49 CFR subsections 21.23(e) and (b) and 23 CFR 200.5(k) and (g) of the Regulations, will be (with regard to a “program”) conducted, or will be (with regard to a “facility”) operated in compliance with all requirements imposed by, or pursuant to, the Regulations.
2. That the Recipient shall insert the following notification in all solicitations for bids for work or material subject to the Regulations and made in connection with the “appropriate Grantor(s)” and, in adapted form in all proposals for negotiated agreements:

Recipient, in accordance with Title VI of the Civil Rights Act of 1964, 78 Stat. 252, 42 U.S.C 2000d to 2000d-4 and Title 49, Code of Federal Regulations, Department of Transportation, Subtitle A, Office the Secretary, Part 21, Nondiscrimination in Federally assisted programs of the Department of Transportation and Title 23 Code of Federal Regulations, Part 200, Title VI Program and Related Statutes, issued pursuant to such

Acts, hereby notifies all bidders that it will affirmatively ensure that in any contract entered into pursuant to this advertisement, disadvantaged business enterprises will be afforded full opportunity to submit bids in response to this invitation and will not be discriminated against on the grounds of religion, race, color, national origin, sex, sexual orientation, gender identity, age, disability/handicap and low income in consideration for an award.

3. That the Recipient shall insert the clauses of Appendix A of this assurance in every contract subject to the Acts and the Regulations.
4. That the Recipient shall insert the clauses of Appendix B of this assurance, 'as a covenant running with the land, in any deed from the United States effecting a transfer of real property, structures, or improvements thereon, or interest therein.
5. That where the Recipient receives Federal financial assistance to construct a facility, or part of a facility, the Assurance shall extend to the entire facility and facilities operated in connection therewith.
6. That where the Recipient receives Federal financial assistance in the form, or for the acquisition of real property or an interest in real property, the Assurance shall extend to rights to space on, over or under such property.
7. That the Recipient shall include the appropriate clauses set forth in Appendix C of this assurance, as a covenant running with the land, in any future deeds, leases, permits, licenses, and similar agreements entered into by the Recipient with other parties: (a) for the subsequent transfer of real property acquired or improved under the "appropriate Grantor(s)"; and (b) for the construction or use of or access to space on, over or under real property acquired, or improved under the "appropriate Grantor(s)."
8. That this assurance obligates the Recipient for the period during which Federal financial assistance is extended to the program, except where the Federal financial assistance is to provide, or is in the form of, personal property, or real property or interest therein or structures or improvements thereon, in which case the assurance obligates the Recipient or any transferee for the longer of the following periods: (a) the period during which the property is used for a purpose for which the Federal financial assistance is extended, or for another purpose involving the provision of similar services or benefits; or (b) the period during which the Recipient retains ownership or possession of the property.
9. The Recipient shall provide for such methods of administration for the program as are found by the Secretary of Transportation or the official to whom he delegates specific authority to give reasonable guarantee that it, other recipients, subgrantees, contractors, subcontractors,

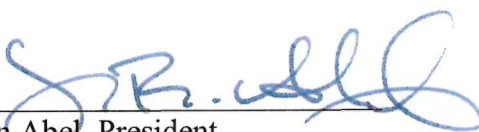
transferees, successors in interest, and other participants of Federal financial assistance under such program will comply with all requirements imposed or pursuant to the Act, the Regulations and this Assurance.

10. The Recipient agrees that the United States has a right to seek judicial enforcement with regard to any matter arising under the Act, the Regulations, and this Assurance.

THIS ASSURANCE is given in consideration of and for the purpose of obtaining any and all Federal grants, loans, contracts, property, discounts or other Federal financial assistance extended after the date hereof to the Recipient Department of Transportation under the "appropriate Grantor(s)" and is binding on it, other recipients, subgrantees, contractors, subcontractors, transferees, successors in interest and other participants in the "appropriate Grantor(s)." The person or persons whose signatures appear below are authorized to sign this Assurance on behalf of the Recipient.

DATED this 28th day of SEPTEMBER, 2026

**SHELBY COUNTY, INDIANA
BOARD OF COMMISSIONERS**



Jason Abel, President

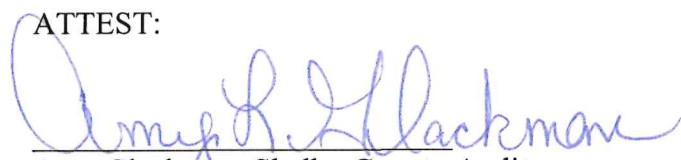


Nathan Runnebohm, Member



David Lawson, Member

ATTEST:



Amy Glackman, Shelby County Auditor

APPENDIX A

During the performance of this contract, the contractor, for itself, its assignees, and successors in interest (hereinafter referred to as the "contractor") agrees as follows:

- (1) **Compliance with Regulations:** The contractor shall comply with the Regulation relative to nondiscrimination in Federally-assisted programs of the Department of Transportation (hereinafter, "DOT") Title 49, Code of Federal Regulations, Part 21, and the Federal Highway Administration (hereinafter "FHWA") Title 23, Code of Federal Regulations, Part 200 as they may be amended from time to time, (hereinafter referred to as the Regulations), which are herein incorporated by reference and made a part of this contract.
- (2) **Nondiscrimination:** The Contractor, regarding the work performed by it during the contract, shall not discriminate on the grounds of religion, race, color, national origin, sex, sexual orientation, gender identity, age, disability/handicap and low income in the selection and retention of subcontractors, including procurements of materials and leases of equipment. The contractor shall not participate either directly or indirectly in the discrimination prohibited by 49 CFR, section 21.5 of the Regulations, including employment practices when the contract covers a program set forth in Appendix B of the Regulations.
- (3) **Solicitations for Subcontractors, Including Procurements of Materials and Equipment:** In all solicitations either by competitive bidding or negotiation made by the contractor for work to be performed under a subcontract, including procurements of materials or leases of equipment, each potential subcontractor or supplier shall be notified by the contractor of the contractor's obligations under this contract and the Regulations relative to nondiscrimination on the grounds of religion, race, color, national origin, sex, sexual orientation, gender identity, age, disability/handicap and low income.
- (4) **Information and Reports:** The contractor shall provide all information and reports required by the Regulations or directives issued pursuant thereto, and shall permit access to its books, records, accounts, other sources of information, and its facilities as may be determined by Shelby County to be pertinent to ascertain compliance with such Regulations, orders, and instructions. Where any information required of a contractor is in the exclusive possession of another who fails or refuses to furnish this information the contractor shall so certify to Shelby County as appropriate and shall set forth what efforts it has made to obtain the information.
- (5) **Sanctions for Noncompliance:** In the event of the contractor's noncompliance with the nondiscrimination provisions of this contract, Shelby County shall impose such contract sanctions as it may determine to be appropriate, including, but not limited to:

- (a.) withholding of payments to the contractor under the contract until the contractor complies, and/or
- (b.) cancellation, termination or suspension of the contract, in whole or in part.

(6) **Incorporation of Provisions:** The contractor shall include the provisions of paragraphs (1) through (6) in every subcontract, including procurements of materials and leases of equipment, unless exempt by the Regulations, or directives issued pursuant thereto.

The contractor shall take such action with respect to any subcontract or procurement as Shelby County may direct as a means of enforcing such provisions including sanctions for non-compliance: Provided, however, that, in the event a contractor becomes involved in, or is threatened with, litigation with a subcontractor or supplier as a result of such direction, the contractor may Shelby County to enter into such litigation to protect the interests of Shelby County and, in addition, the contractor may request the United States to enter into such litigation to protect the interests of the United States.

APPENDIX B

The following clauses shall be included in any and all deeds effecting or recording the transfer of real property, structures or improvements thereon, or interest therein from the United States:

(GRANTING CLAUSE)

NOW, THEREFORE, the Department of Transportation, as authorized by law, and upon the condition that Shelby County will accept title to the lands and maintain the project constructed thereon, in accordance with Title 23, United States Code of Federal Regulations, the Regulations for the Administration of _____ and the policies and procedures prescribed by _____ and, also in accordance with and in compliance with all requirements imposed by or pursuant to Title 49, Code of Federal Regulations, Department of Transportation, Subtitle A, Office of the Secretary, Part 21, Nondiscrimination in Federally-assisted programs of the Department of Transportation and Title 23 Code of Federal Regulations, Part 200, Title VI Program and Related Statutes (hereinafter referred to as the Regulations) pertaining to and effectuating the provisions of Title VI of the Civil Rights Act of 1964 (78 Stat. 252; 42 U.S.C. 2000d to 2000d-4), does hereby remise, release, quitclaim and convey unto the Shelby County all the right, title and interest of the Department of Transportation in and to said lands described in Exhibit "A" attached hereto and made a part hereof.

HABENDUM CLAUSE

TO HAVE AND TO HOLD said lands and interests therein unto Shelby County and its successors forever, subject, however, to the covenants, conditions, restrictions and reservations herein

contained as follows, which will remain in effect for the period during which the real property or structures are used for a purpose for which Federal financial assistance is extended or for another purpose involving the provision of similar services or benefits and shall be binding on Shelby County its successors and assigns.

Shelby County, in consideration of the conveyance of said lands and interests in lands, does hereby covenant and agree as a covenant running with the land for itself, its successors and assigns, that (1) no person shall on the grounds of religion, race, color, national origin, sex, sexual orientation, gender identity, age, disability/handicap and low income be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination with regard to any facility located wholly or in part on over or under such lands hereby conveyed [,] [and)* (2) that Shelby County shall use the lands and interests in lands and interests in lands so conveyed, in compliance with all requirements imposed by or pursuant to Title 49, Code of Federal Regulations, Department of Transportation, Subtitle A, Office of -the Secretary, Part 21, Nondiscrimination in Federally-assisted programs of the Department of Transportation-Effectuation of Title VI of the Civil Rights Act of 1964, Title 23 Code of Federal Regulations, Part 200, Title VI Program and Related Statutes – Implementation and Review Procedures, and as said Regulations may be amended [,] and (3) that in the event of breach of any of the above-mentioned nondiscrimination conditions, the Department shall have a right to re-enter said lands and facilities on said land, and the above described land and facilities shall thereon revert to and vest in and become the absolute property of the Department of Transportation and its assigns as such interest existed prior to this instruction.*

APPENDIX C

The following clauses shall be included in all deeds, licenses, leases, permits, or similar instruments entered into by Shelby County pursuant to the provisions of Title VI Assurances, item 7(a).

The _____ (grantee, licensee, lessee, permittee, etc., as appropriate) for himself, his heirs, personal representatives, successors in interest, and assigns, as a part of the consideration hereof, does hereby covenant and agree [in the case of deeds and leases add "as a covenant running with the land"] that in the event facilities are constructed, maintained, or otherwise operated on the said property described in this _____ (deed, license, lease, permit, etc.) for a purpose for which a Department of Transportation program or activity is extended or for another purpose involving the provision of similar services or benefits,

* Reverter clause and related language to be used only when it is determined that such a clause is necessary in order to effectuate the purposes of Title VI of the Civil Rights Act of 1964.

the _____ (grantee, licensee, lessee, permittee, etc.) shall maintain and operate such facilities and services in compliance with all other requirements imposed pursuant to Title 49, Code of Federal Regulations, Department of Transportation, Subtitle A, office of the Secretary, Part 21, Nondiscrimination in Federally-assisted programs of the Department of Transportation-Effectuation of Title VI of the Civil Rights Act of 1964, Title 23 Code of Federal Regulations, Part 200, Title VI Program and Related Statutes – Implementation and Review Procedures, and as said Regulations may be amended.

The following shall be included in all licenses, leases, permits, etc.:

That in the event of breach of any of the above nondiscrimination covenants, INDOT shall have the right to terminate the _____ [license, lease, permit, etc.] and to re-enter and repossess said land and the facilities thereon, and hold the same as if said _____ [licenses, lease, permit, etc.] had never been made or issued.

The following shall be included in all deeds”

That in the event of breach of any of the above nondiscrimination covenants, Shelby County shall have the right to re-enter said lands and facilities thereon, and the above described lands and facilities shall thereupon revert to and vest in and become the absolute property of Shelby County and its assigns.

The following shall be included in all deeds, licenses, leases, permits, or similar agreements entered into by Shelby County pursuant to the provisions of Title VI Assurance 7(b).

The _____ (grantee, licensee, lessee, permittee, etc., as appropriate) for himself, his personal representatives, successors in interest, and assigns, as a part of the consideration hereof, does hereby covenant and agree (in the case of deeds, and leases add "as a covenant running with the land") that (1) no person on the ground of religion, race, color, national origin, sex, sexual orientation, gender identity, age, disability/handicap and low income shall be excluded from participation in, denied the benefits of, or he otherwise subjected to discrimination in the use of said facilities, (2) that in the construction of any improvements on, over or under such land and the furnishing of services thereon, no person on the ground of religion, race, color, national origin, sex, sexual orientation, gender identity, age, disability/handicap and low income, shall be excluded from participation in, denied the benefits of, or otherwise be subjected to discrimination, (3) that the _____ (grantee, licensee, lessee, permittee, etc.) shall use the premises in compliance with all other requirements imposed by or pursuant to Title 49, Code of Federal Regulations. Department of Transportation, Subtitle A, Office of the Secretary. Part 21, Nondiscrimination in Federally-assisted programs of the Department of Transportation-Effectuation of Title VI of the Civil Rights Act of 1964), Title 23 Code of Federal Regulations, Part 200, Title VI Program and Related Statutes – Implementation and Review Procedures, and as said Regulations may be amended.

The following shall be included in licenses, leases, permits, etc.:*

That in the event of breach of any of the above nondiscrimination covenants, Shelby County shall have the right to terminate the _____ [license, lease, permit, etc.] and to re-enter and repossess said land and the facilities thereon, and hold the same as if said _____ [license, lease, permit, etc.] had never been made or issued.

The following shall be included in deeds:*

That in the event of breach of any of the above nondiscrimination covenants, Shelby County shall have the right to re-enter said land and facilities thereon, and the above-described lands and facilities shall thereupon revert to and vest in and become the absolute property of Shelby County and its assigns.

* Reverter clause and related language to be used only when it is determined that such a clause is necessary in order to effectuate the purposes of Title VI of the Civil Rights Act of 1964.

APPENDIX B: COMPLAINT POLICY

Complaint Policy

Any person who believes that he or she as a member of a protected class, has been discriminated against based on race, color, national origin, gender, age, disability, religion, low income status, or Limited English Proficiency in violation of Title VI of the Civil Rights Act of 1964, as amended and its related statutes, regulations and directives, Section 504 of the Vocational Rehabilitation Act of 1973, Americans with Disabilities Act of 1990, as amended, the Civil Rights Restoration Act of 1987, as amended, and any other Federal nondiscrimination statute may submit a complaint. A complaint may also be submitted by a representative on behalf of such a person.

It is the policy of Shelby County to conduct a prompt and impartial investigation of all allegations of discrimination and to take prompt effective corrective action when a claim of discrimination is substantiated.

No one may intimidate, threaten, coerce or engage in other discriminatory conduct against anyone because they have taken action or participated in an action to secure rights protected by the civil rights laws. Any individual alleging such harassment or intimidation may submit a complaint by following the procedure printed below.

Any individual who feels that he or she has been discriminated against may submit a written or verbal complaint. The complaint may be communicated to any County supervisor or to the County EEO Officer. The complaint should be submitted within 180 days of the alleged discrimination. Complaint forms may be found on the County's website or by contacting the Title VI Coordinator or ADA Program Manager. Individuals are not required to use the County's complaint form. If necessary, the County will help an individual reduce his or her complaint to writing for his or her signature.

Generally, a complaint should include the name, address and telephone number of the individual complaining (complainant) and a brief description of the alleged discriminatory conduct including the date of harm. An individual submitting a complaint alleging discrimination may include any relevant evidence, including the names of witnesses and supporting documentation.

Donna Cook
Title VI Coordinator
25 W. Polk St., Room 224
Shelbyville, IN 46176
dcCook@co.shelby.in.us
317-398-5537

Desiree Calderella
ADA Coordinator
25 W. Polk St., Room 201
Shelbyville, IN 46176
dcalderella@co.shelby.in.us
317-392-6338

Within 60 days of receipt of the complaint the County will conduct an investigation of the allegation based on the information provided and issue a written report of its findings to the complainant. The County will try to obtain an informal voluntary resolution to all complaints at the lowest level possible.

A complainant's identity shall be kept confidential except to the extent necessary to conduct an investigation. All complaints shall be kept confidential.

These procedures do not deny the right of any individual to file a formal complaint with any government agency or affect an individual's right to seek private counsel for any complaint alleging discrimination.

Complaints may also be filed with the following government agencies:

Indiana Department of Transportation
Economic Opportunity Division
100 N. Senate, Room N750
Indianapolis, IN 46204
Phone: (317) 233-6511
Fax: (317) 233-0891

Indianapolis District EEOC Office
101 West Ohio Street, Ste 1900
Indianapolis, IN 46204
Phone: (800) 669-4000
Fax: (317) 226-7953
TTY: 1 (800) 669-6820

Indiana Civil Rights Commission
100 N. Senate Ave., Room N103
Indianapolis, IN 46204
Toll Free: 1 (800) 628-2909
Phone: (317) 232-2600
Fax: (317) 232-6560
Hearing Impaired: 1 (800) 743-3336

APPENDIX C: COMPLAINT LOG

TITLE VI COMPLAINT LOG[illegible]

APPENDIX D: EXTERNAL COMPLAINT PROCEDURE

EXTERNAL COMPLAINT OF DISCRIMINATION

INSTRUCTIONS:

The purpose of this form is to help any person interested in filing a discrimination complaint with Shelby County. You are not required to use this form. You may write a letter with the same information, sign it, and return it to the address below. All bold items must be completed for your complaint to be investigated. Failure to provide complete information may impair the investigation of your complaint.

Title VI of the Civil Rights Act of 1964, as amended and its related statutes and regulations (Title VI) prohibit discrimination on the basis of race, color, national origin, sex, age, disability/handicap, or income status in connection with programs or activities receiving federal financial assistance for the United States Department of Transportation, Federal Highway Administration, and/or Federal Transit Administration. These prohibitions extend to Shelby County as a sub-recipient of federal financial assistance.

Upon request, assistance will be provided if you are an individual with a disability or have limited English proficiency. Complaints may also be filed using alternative formats such as computer disk, audiotape, or Braille.

You also have the right to file a complaint with other state or federal agencies that provide federal financial assistance to Shelby County. Additionally, you have the right to seek private counsel.

Shelby County is prohibited from retaliating against any individual because he or she opposed an unlawful policy or practice, filed charges, testified, or participated in any complaint action under Title VI or other nondiscrimination authorities.

Please make a copy of your complaint form for your personal records. Do not send your original documents as they will not be returned. Mail the original complaint form along with any copies of documents or records relevant to your complaint to the address below.

Complaints of discrimination must be filed within 180 days of the date of the alleged discriminatory act. If the alleged act of discrimination occurred more than 180 days ago, please explain your delay in filing this complaint.

****Your complaint cannot be processed without your signature.**

Name of complainant	Date (month, day, year)
---------------------	-------------------------

COMPLAINANT INFORMATION		
Name (first, middle, and last)		
Address (number and street, city, state and ZIP code)		
Home telephone number () -	Work telephone number () -	Cellular telephone number () -

Name of complainant	Date (month, day, year)
---------------------	-------------------------

Provide the names of any individuals with additional information regarding your complaint:		
Name of witness 1 (first, middle, and last)		Title
Name of company		
Address (number and street, city, state and ZIP code)		
Home telephone number () -	Work telephone number () -	Cellular telephone number () -
Include a brief description of the relevant information the witness may provide to support your complaint of discrimination.		

Name of witness 2 (first, middle, and last)		Title
Name of company		
Address (number and street, city, state and ZIP code)		
Home telephone number () -	Work telephone number () -	Cellular telephone number () -
Include a brief description of the relevant information the witness may provide to support your complaint of discrimination.		

Name of witness 3 (first, middle, and last)		Title
Name of company		
Address (number and street, city, state and ZIP code)		
Home telephone number () -	Work telephone number () -	Cellular telephone number () -
Include a brief description of the relevant information the witness may provide to support your complaint of discrimination.		

How would you like your complaint to be resolved?		

Name of complainant	Date (month, day, year)
---------------------	-------------------------

Have you filed a complaint alleging the same discrimination with another state or federal agency? ☐ Yes ☐ No	
<i>If yes, please provide the following information for each agency:</i>	
Name of the agency	Date complaint filed (month, day, year)
Case number assigned to your complaint	Current status of your complaint
How did you learn about your right to file a discrimination complaint with INDOT?	
Signature	Date signed (month, day, year)

APPENDIX E: VOLUNTARY PUBLIC INVOLVEMENT SURVEY

VOLUNTARY TITLE VI PUBLIC INVOLVEMENT SURVEY

As a recipient of federal funds, the Indiana Department of Transportation (INDOT) is requiring local agencies to develop a procedure for gathering statistical data regarding participants and beneficiaries of its federal-aid highway programs and activities (23 CRF §200.9(b)(4)). Shelby County is distributing this voluntary survey to fulfill that requirement to gather information about the populations affected by proposed projects.

You are not required to complete this survey. Submission of this information is voluntary. This form is a public document that Shelby County will use to monitor its programs and activities for compliance with Title VI and the Civil Rights Act of 1964, as amended and its related statutes and regulations.

If you have any questions regarding Shelby County's responsibilities under Title VI of the Civil Rights Act of 1964 or the Americans with Disabilities Act, please contact: Donna Cook, Title VI Coordinator, 25 W. Polk St., Room 224, Shelbyville, IN 46176, dcook@co.shelby.in.us, Phone No.: 317-398-5537, Facsimile: 317-421-8032.

You may return the survey by folding it and placing it on the registration table or by mailing or e-mailing it to the address below.

Date:								
Project Name:								
Proposed Project Location:								
Gender: ☐ Female ☐ Male Ethnicity: ☐ Hispanic or Latino ☐ Not Hispanic or Latino								
Race: (Check one or more) <table border="0" style="width: 100%;"><tr><td>☐ American Indian or Alaska Native</td><td>☐ Asian</td></tr><tr><td>☐ Native Hawaiian or Other Pacific Islander</td><td>☐ White</td></tr><tr><td>☐ Black or African-American</td><td>☐ Multiracial</td></tr></table>			☐ American Indian or Alaska Native	☐ Asian	☐ Native Hawaiian or Other Pacific Islander	☐ White	☐ Black or African-American	☐ Multiracial
☐ American Indian or Alaska Native	☐ Asian							
☐ Native Hawaiian or Other Pacific Islander	☐ White							
☐ Black or African-American	☐ Multiracial							
Age: <table border="0" style="width: 100%;"><tr><td>☐ 1-21</td><td>☐ 22-40</td></tr><tr><td>☐ 41-65</td><td>☐ 65+</td></tr></table>		☐ 1-21	☐ 22-40	☐ 41-65	☐ 65+	Disability: <table border="0" style="width: 100%;"><tr><td>☐ Yes</td></tr><tr><td>☐ No</td></tr></table>	☐ Yes	☐ No
☐ 1-21	☐ 22-40							
☐ 41-65	☐ 65+							
☐ Yes								
☐ No								
Household Income: <table border="0" style="width: 100%;"><tr><td>☐ \$0-\$12,000</td><td>☐ \$12,001-\$24,000</td><td>☐ \$24,001-\$36,000</td></tr><tr><td>☐ \$36,001-\$48,000</td><td>☐ \$48,001-\$60,000</td><td>☐ \$60,001+</td></tr></table>			☐ \$0-\$12,000	☐ \$12,001-\$24,000	☐ \$24,001-\$36,000	☐ \$36,001-\$48,000	☐ \$48,001-\$60,000	☐ \$60,001+
☐ \$0-\$12,000	☐ \$12,001-\$24,000	☐ \$24,001-\$36,000						
☐ \$36,001-\$48,000	☐ \$48,001-\$60,000	☐ \$60,001+						
<table border="0" style="width: 100%;"><tr><td style="width: 50%; vertical-align: top;">Donna Cook Title VI Coordinator 25 W. Polk St., Room 224 Shelbyville, IN 46176 dcook@co.shelby.in.us</td><td style="width: 50%; vertical-align: top;">Desiree Calderella ADA Coordinator 25 W. Polk St., Room 201 Shelbyville, IN 46176 dcalderella@co.shelby.in.us</td></tr></table>			Donna Cook Title VI Coordinator 25 W. Polk St., Room 224 Shelbyville, IN 46176 dcook@co.shelby.in.us	Desiree Calderella ADA Coordinator 25 W. Polk St., Room 201 Shelbyville, IN 46176 dcalderella@co.shelby.in.us				
Donna Cook Title VI Coordinator 25 W. Polk St., Room 224 Shelbyville, IN 46176 dcook@co.shelby.in.us	Desiree Calderella ADA Coordinator 25 W. Polk St., Room 201 Shelbyville, IN 46176 dcalderella@co.shelby.in.us							

APPENDIX F: I Speak Card

☐

ضع علامة في هذا المربع إذا كنت تقرأ أو تتحدث العربية.

1. Arabic

☐

Եթե խոսում ես կամ գրում ես հայերեն, ապա նշի՛ր այս դաշտը:

2. Armenian

☐

যদি আপনি বাংলা পড়েন বা বলেন তা হলে এই বক্সে দাগ দিন।

3. Bengali

☐

ឈ្មោះអ្នកប្រកាស: ប្រើអក្សរ ឬស៊ីម៉ង់តិក ខ្មែរ ។

4. Cambodian

☐

Motka i kahhon ya yangin ŋntŋngnu' manaitai pat ŋntŋngnu' kumentos Chamorro.

5. Chamorro

☐

如果你能读中文或讲中文，请选择此框。

6. Simplified Chinese

☐

如果你能讀中文或講中文，請選擇此框。

7. Traditional Chinese

☐

Označite ovaj kvadratić ako čitate ili govorite hrvatski jezik.

8. Croatian

☐

Zaškrtněte tuto kolonku, pokud čtete a hovoříte česky.

9. Czech

☐

Kruis dit vakje aan als u Nederlands kunt lezen of spreken.

10. Dutch

☐

Mark this box if you read or speak English.

11. English

☐

اگر خواندن و نوشتن فارسی بلد هستید این مربع را علامت بزنید.

12. Farsi

☐	Cocher ici si vous lisez ou parlez le français.	13. French
☐	Kreuzen Sie dieses Kästchen an, wenn Sie Deutsch lesen oder sprechen.	14. German
☐	Σημειώστε αυτό το πλαίσιο αν διαβάζετε ή μιλάτε Ελληνικά.	15. Greek
☐	Make kazyé sa a si ou li oswa ou pale kreyòl ayisyen.	16. Haitian Creole
☐	जगर भाष हिन्दी बोल्ते या पढ़ सकते हैं तो इस बक्स पर चिह्न लगाईं।	17. Hindi
☐	Kos lub voj no yog koj paub twm thiab hais lus Hmoob.	18. Hmong
☐	Jelölje meg ezt a kockát, ha megérti vagy beszéli a magyar nyelvet.	19. Hungarian
☐	Markaan daytoy nga kahon no makabasa wenno makasaoka iti Ilocano.	20. Ilocano
☐	Marchi questa casella se legge o parla italiano.	21. Italian
☐	日本語を讀んだり、話せる場合はここに印を付けてください。	22. Japanese
☐	한국어를 읽거나 말할 수 있으면 이 칸에 표시하십시오.	23. Korean
☐	ໂຕ້ນຸນເຮົາຈຶ່ງ ຖືກນຳມາໃຊ້ເປັນພາສາ.	24. Laotian
☐	Prosimy o zaznaczenie tego kwadratu, jeżeli posługuje się Pan/Pani językiem polskim.	25. Polish

08-3306

U.S. DEPARTMENT OF COMMERCE
Economics and Statistics Administration
U.S. CENSUS BUREAU

☐	Assinale este quadrado se você lê ou fala português.	26. Portuguese
☐	Însemnați această căsuță dacă citiți sau vorbiți românește.	27. Romanian
☐	Пометьте этот квадратик, если вы читаете или говорите по-русски.	28. Russian
☐	Обележите ovaj kvadratić ukoliko читаете или говорите српски језик.	29. Serbian
☐	Označte tento štvorček, ak viete čítať alebo hovoriť po slovensky.	30. Slovak
☐	Marque esta casilla si lee o habla español.	31. Spanish
☐	Markahan itong kuwadrado kung kayo ay marunong magbasa o magsalita ng Tagalog.	32. Tagalog
☐	ใส่เครื่องหมายกากบาทลงในช่องถ้าท่านอ่านหรือพูดภาษาไทย.	33. Thai
☐	Maaka 'i he puha ni kapau 'oku ke lau pe lea fakatonga.	34. Tongan
☐	Відмітьте цю клітинку, якщо ви читаете або говорите українською мовою.	35. Ukranian
☐	اگر آپ اردو پڑھتے یا بولتے ہیں تو اس خانے میں نشان لگائیں۔	36. Urdu
☐	Xin đánh dấu vào ô này nếu quý vị biết đọc và nói được Việt Ngữ.	37. Vietnamese
☐	באצייכנט דעם קעסטל אויב איר לייענט אדער רעדט יידיש.	38. Yiddish

APPENDIX G: SHELBY COUNTY ORGANIZATIONAL CHART

Department	Employee
ASSESSOR	Denica Hill Joshua Hall Kim Wickizer Cindy Clapp Maggie Vanduyn
AUDITOR	Amy Glackman Mandi Walterman Becca Perkins Celeste Hamner Mary Linville
CIRCUIT COURT	Judge Meltzer Nela Hoover Penny Graham Nela Perez
CLERK	Jill Lacy Vicki Franklin Jack Reel Michelle Laughlin Tequilla Havens Logan Jones Sarah Smith Amy Parker Jennifer Hensley Karen Coffey
COMMUNITY CORRECTIONS	Josh Martin Jamie Jennings Nataly Thompson Joshua Wenger Ashleigh Pickering Brennan Bailey

Caitlyn Prather
Haley Sutton
April Vician
Holly Hickman
Austin Dwenger

COMMISSIONERS OFFICE

Jason Abel
Nathan Runnebohm
David Lawson
Diane Haehl
Sarah Haehl
Jennifer Morris

CORONER

Brad Rund
Kara Bogemann

DRUG FREE COALITION

Lori Springer

E-911 DIRECTOR

Vacant

EMERGENCY MANAGEMENT

Denis Ratekin
Brad Speer

EXTENSION OFFICE

Diana Stone
Evelyn Stover
Natalie Werner

GIS

Vacant

HEALTH

Robert Lewis
Susie Horning
Amy Reel
Andrea Maldonado
Karen Haugh
Prudence Shelton
William Pursley
Sandra Hall
Michelle Lovitt

Sara Latham

HIGHWAY

Ben Taylor
Todd Johns
Chad Curry
Lisa Banister

HUMAN RESOURCES

Donna Cook

MAINTENANCE/CUSTODIAL

Jose Gonzales
Mark Kennedy

MAGISTRATE

Jenny Kinsley
Valerie Moore
Susan Runnebohm

PLAN COMMISSION

Desiree Calderella
Jessie Elsrod
David Adams
Tom Debaun

PROBATION

Alison Everhart
Chris Hurst
Tammy Richart
Teresa Higdon
Mike McKenney
Megan Kennedy
Vacant
Lindsay Devine
Brianna Ginnever
Katie Weaver
Deanna Holder
Angie Cooper
Nicole Alvis
Mark Tackett
Melissa Gharst
Jodi Ingle
Abby McFarland

PROSECUTOR

Brad Landwerlen
Scott Spears
Connie Dwenger
Jeremy Pasel
Chrissy Thorne
Adam James
Vicki Atkins
Brandon Robinson
Samantha East
Edisa Keller
Jennifer Kight
Brooke Noel
Ed Zych
Kayla Stanley
Tori Pruitt
Cassie Thomas
Crystal Stickford
Megan Dewitt
Tabby Rogers

PUBLIC DEFENDER/PRO BONO

Jean Foltz
Julie Peck

RECORDER

Jessica Pile
Haley Davis
Debbie Crafton

RECYCLING DISTRICT

Lisa Carpenter
Ben Moore

SHERIFF

Chris Holder
Darren Chandler

SOIL & WATER

Cindy Scales
Jackson Cathey

SUPERIOR I

Judge Apsley
Rebecca Smith
Heather Tucker
Autumn Tucker

SUPERIOR II

Judge Riggins
Angel McClure
Patricia Stevens
Sylvia Favors
Catalina Alvarez

SURVEYOR

Jeff Powell
Harley Ayers

TREASURER

Janet Stucker
Kathy Plunkett
Eric Knecht

VETERAN SERVICE OFFICER

Michael Perkins

WEIGHTS & MEASURES

Michael Miller

YOUTH ASSISTANCE PROGRAM

Melissa O'Connor
Scarlett Price
Mackenzie Olinger
Elizabeth Eddy