

Commission Meeting Agenda

AGENDA

Thursday, September 18, 2025



INDIANA COMMISSION for
HIGHER EDUCATION



INDIANA COMMISSION *for*
HIGHER EDUCATION

AGENDA

Indiana Commission for Higher Education Meeting

Thursday, September 18, 2025

Call to Order – 9:00 A.M. ET

Vincennes University

850 College Avenue

CTIM Building #226/227

Jasper, IN 47546

Join on your computer or mobile app:

[Join Microsoft Teams Meeting](#)

-or-

Join on your phone (audio only):

DIAL: +1 317-552-1674

PHONE ID: 900 402 994#

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**Requires Commission Action*

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The next meeting of the Commission will be on **November 13, 2025, in Gary, Indiana.**

**State of Indiana
Commission for Higher Education**

Minutes of Meeting

Thursday, July 24, 2025

I. CALL TO ORDER

The Commission for Higher Education met in regular session starting at 9:00 a.m. ET at Ivy Tech Community College, 590 Ivy Tech Drive, Madison, IN 47250.

ROLL CALL OF MEMBERS AND DETERMINATION OF A QUORUM

Members Present: Mike Alley, Dennis Bland, Kathy Cabello, Ted Castronova, Jud Fisher, Samantha Fleischaker, Larry Garatoni, Bill Hanna, Nancy Jordan, Molly Kitchell, Kent Kramer, Pepper Mulherin, and Dan Peterson

Members Absent:

CHAIR'S REPORT

As I mentioned, welcome, and a more official welcome here to Dr. Castronova. As you all recall, at all times we have a faculty member of the Commission, just like we have a student member of the Commission. Dr. Castronova will serve as the Commission's faculty representative for the next two years.

The first order of business is approving the schedule for the 2026 Commission meetings.

R-25-4.1 RESOLVED: The Commission for Higher Education hereby approves the 2026 Commission Meeting Calendar. (Motion – Garatoni, second – Cabello, unanimously approved)

Moving on with a little bit of change. The Commission will continue to host our meetings on campuses around the state as we have been doing, but out of respect for the budget which we all know is a challenge, we will no longer be doing evening dinners and tours on the campuses. We will attempt to move these meetings to one day sessions on Thursdays. All seven institutions are aware of this change, and this will begin in September.

Also, the Commission will pay for hotel rooms for those people that need them the night before. To reiterate, if you do need a room, we ask that all Commission members do respond in a timely fashion to Lucas and the team about whether or not you need a room. There will be a deadline given and if it's after that deadline, the room will be released.

For the next order of business, we do need to fully authorize a new slate of officers for the Commission. Later in the meeting, Michelle will be talking about some needed changes to our bylaws beyond this.

We will continue what we have done in the last number of years with a two-year process for slate of officers. Dr. Lochmiller's term was cut short as secretary since he was on the off-two-year schedule. Given his departure and given the slate that we had, the proposed slate that we need approval on will include, for the next year, myself as chair for one more year; Nancy Jordan as vice chair for one more year; and then we'd like to add Kent Kramer on as secretary to serve out the remaining year of Dr. Lochmiller's term.

R-25-4.2 RESOLVED: The Commission for Higher Education hereby approves the 2026 Commission Officer Slate. (Motion – Garatoni, second – Fisher, unanimously approved)

At the Commission, we have two standing committees as part of our work. We have the Academic Affairs and Quality Committee, and we have the Budget Productivity Committee.

The current membership and proposed membership for the next year is as follows: For the Academic Affairs and Quality Committee, Dennis Bland as chair, Dr. Ted Castronova, Jud Fisher, Larry Garatoni, Kent Kramer, Pepper Mulherin, and myself.

For the Budget Productivity Committee, we have Mike Alley as Chair, Kathy Cabello, Samantha Fleischaker, Bill Hanna, Nancy Jordan, and Molly Kitchell.

The topic of mission differentiation has long been part of our conversation and has carried various interpretations over time. Given current circumstances, it has become clear that a deeper, more focused review is needed to ensure that existing definitions align with present-day intentions and future goals.

To that end, we propose forming a working group to examine mission differentiation in depth over the coming months. I will appoint a chairperson for this group in collaboration with Commissioner Lowery. We hope several Commission members—any who are interested—will participate, along with relevant staff and external contributors, including representatives from the universities. The group will ultimately report back to the full Commission with its findings and potential recommendations for future action.

If you're a Commission member interested in joining the working group, please notify Chris or me by August 8. While logistical details (e.g., meeting frequency or format) are still being determined, this type of initiative has precedent and proven value.

We aim to move forward efficiently and gain clarity on this important issue.

As a final note regarding Commission committees, I'll now turn it over to Chris to introduce a proposed legal subcommittee and explain its intended purpose.

R-25-4.3 RESOLVED: The Commission for Higher Education hereby approves the formation of the Legal Subcommittee. (Motion – Alley, second – Fisher, unanimously approved)

It's now my great pleasure to invite Dr. Martin Pollio, new president of Ivy Tech Community College, to address the group.

Dr. Pollio, President of Ivy Tech Community College, addressed the group.
Thank you.

II. CONSIDERATION OF THE MEETING MINUTES

R-25-4.4 RESOLVED: The Commission for Higher Education hereby approves the minutes of the May 15, 2025, regular meeting. (Motion – Garatoni, second – Fisher, unanimously approved)

III. STUDENT SUCCESS & COMPLETION COMMITTEE

A. Ivy Tech Community College Presentation

Amanda Harsin presented this item.

IV. DISCUSSION ITEM

A. Commission Bylaws*

Dr. Michelle Ashcraft presented this item.

R-25-4.5 RESOLVED: That the Commission for Higher Education hereby approves the Commission Bylaws. (Motion – Alley, second – Fisher, unanimously approved)

V. ACADEMIC AFFAIRS

A. Overview of HEA1001 Voluntary Early Actions and Future Commitments

Dr. Matt Butler and Commissioner Chris Lowery presented this item.

B. Academic Affairs & Quality Committee Mission & Responsibilities Document*

Dr. Matt Butler presented this item.

R-25-4.6 RESOLVED: That the Commission for Higher Education hereby approves the Academic Affairs & Quality Committee Mission & Responsibilities Document. (Motion – Garatoni, second – Kramer, unanimously approved)

C. Academic Programs for Expedited Action*

R-25-4.7 RESOLVED: That the Commission for Higher Education hereby approves the Master of Science in Organizational Leadership and Supervision to be offered by Purdue University West Lafayette and Indianapolis (online). (Motion – Bland, second – Garatoni, unanimously approved)

R-25-4.8 RESOLVED: That the Commission for Higher Education hereby approves the

Bachelor of Arts in Sport Communication to be offered by Indiana State University. (Motion – Bland, second – Garatoni, unanimously approved)

R-25-4.9 RESOLVED: That the Commission for Higher Education hereby approves the Bachelor of Arts in Cognitive Science to be offered by Purdue University West Lafayette. (Motion – Bland, second – Garatoni, unanimously approved)

R-25-4.10 RESOLVED: That the Commission for Higher Education hereby approves the Bachelor of Science in Computer Engineering to be offered by Indiana University Bloomington. (Motion – Bland, second – Garatoni, unanimously approved)

R-25-4.11 RESOLVED: That the Commission for Higher Education hereby approves the Bachelor of Science in Business Intelligence and Data Science to be offered by Indiana University Bloomington. (Motion – Bland, second – Garatoni, unanimously approved)

VI. BUDGET ITEMS

A. Capital Project for Expedited Action*

Brooke Kile presented this item.

R-25-4.12 RESOLVED: That the Commission for Higher Education hereby approves the Ivy Tech Community College South Bend, Dental Lab Renovation. (Motion – Alley, second – Garatoni, unanimously approved)

VII. BUDGET & FINANCE

A. Commission for Higher Education Fiscal Year 2026 Spending Plan*

Brooke Kile presented this item.

R-25-4.13 RESOLVED: That the Commission for Higher Education hereby approves the Fiscal Year 2026 Spending Plan. (Motion – Garatoni, second – Kitchell, unanimously approved)

COMMISSIONER'S REPORT

Commissioner Lowery reported on the following topics:

CHE Staff

CHE Staff Updates

1. 2025 Summer Interns
 - i. Governor's Summer Intern, College Enrollment
 1. Elliott Linneweber
 - ii. Governor's Summer Intern, College Financial Aid

1. Sarah Hansen
- iii. Richard M. Fairbanks Foundation College Outreach Intern
 1. Joe Conde

Initiative Updates

21st Century Scholars Automatic Enrollment

1. 2023: The number of students enrolled moved from 19,000 to over 46,000 because of automatic enrollment (2027 cohort).
2. 2024: Over 50,000 were initially automatically enrolled (2028 cohort).
3. 2025: Over 44,000 students were automatically enrolled (2029 cohort).
4. 61 percent of 21st Century Scholars from the class of 2025 completed all 12 Scholar Success Program (SSP) activities
 - i. The largest percentage in recent history
5. 63 percent ScholarTrack account creation (2028 cohort) – Goal is 60 percent by end of 9th grade
 - i. 85 percent 2025 cohort
6. NEW Proactive email campaign using leading data to encourage SSP activities in addition to historical postcard campaign
 - i. Over 85 percent open rate

Indiana College Core

1. SEA 8-2024: More schools are now offering the Indiana College Core.
 - i. With strategic efforts from the Commission and recent legislation, the Indiana College Core will be more accessible to Hoosiers across the state.
 - ii. Starting the 2025-2026 academic year, 307 Indiana high schools will offer the Indiana College Core.
 1. This is nearly 4x the number of schools offering the College Core in 2022.

2025-2026 FAFSA

1. In 2023, Indiana passed legislation requiring high school seniors to file the FAFSA.
2. College Matters is a multi-year initiative of the Richard M. Fairbanks Foundation aimed at increasing Marion County's college-going rate, especially among students from low-income households
 - i. Awarded \$362,000 to the Commission, \$2.6 million in grants to schools, and \$1.35M to community organizations.
 - ii. Philanthropy is key in serving as thought leaders to support grassroots initiatives.
3. Indiana ranks 15th in the country, up from 39th in 2023.

CHE Staff and Commission Update

CHE Commission Update

1. Recent Appointment
 - i. Faculty Commission Member
 1. Edward Castronova

CHE Staff Update

1. Staff Transitions
 - i. Former CHE CFO, Office of Education CFO
 1. Seth Hinshaw
 - ii. Assistant Commissioner for Public Policy & Strategic Partnerships
 1. Greg Harrell

VIII. DISCUSSION ITEM

B. Collegiate Purple Star

Kate Marling presented this item.

C. Credentials of Value and CTE Student's Journey

Linsay Osos and Sam Rourke presented this item.

IX. INFORMATION ITEMS

- A. Academic Degree Programs Awaiting Action
- B. Academic Degree Program Actions Taken by Staff
- C. Media Coverage

X. OLD BUSINESS

NEW BUSINESS

There was none.

XI. ADJOURNMENT

The meeting was adjourned at 2:39 P.M. ET.

Dan Peterson, Chair

Kent Kramer, Secretary

**State of Indiana
Commission for Higher Education**

Minutes of Meeting

Friday, August 22, 2025

I. CALL TO ORDER

The Commission for Higher Education met for a special session starting at 1:00 p.m. ET at the Indiana Commission for Higher Education, 101 W. Ohio Street, 7th Floor Conference Room, Indianapolis, IN 46204.

ROLL CALL OF MEMBERS AND DETERMINATION OF A QUORUM

Members Present: Mike Alley, Dennis Bland, Kathy Cabello, Ted Castronova, Jud Fisher, Samantha Fleischaker, Larry Garatoni, Bill Hanna, Nancy Jordan, Molly Kitchell, Kent Kramer, Pepper Mulherin, and Dan Peterson

Members Absent:

CHAIR'S REPORT

Hello, everyone. Thank you all so much for coming today to this specially called meeting.

We called this meeting to vote on Dr. Katie Jenner serving as the next Commissioner for Higher Education, which would be effective on October 11.

After taking office, Governor Braun established the education vertical to create a unified, student-centered vision across the full spectrum of education, from kindergarten through college.

As Commissioner Lowery began his transition plans, this decision became the logical next step to ensure the best interest of Hoosier students and the agency remained top of mind.

Dr. Jenner's qualifications precede her. Her service with the State of Indiana began as Governor Holcomb's Senior Education Advisor before being selected as Indiana's first appointed Secretary of Education.

Dr. Jenner was reappointed by Governor Braun in an expanded role overseeing the full spectrum of education within the education vertical.

Prior to working for the state, Dr. Jenner served as VP of K-12 Initiatives and Statewide Partnerships at Ivy Tech as well as the many years spent serving as a teacher and in district leadership.

She has dedicated her career to blurring the lines between K-12, higher education, and the workforce. As Commissioner, she will provide continuity, clarity, and consistency to the agency to maximize outcomes for Indiana students, employers, and our state.

Dr. Jenner will continue to serve as the leader of the education vertical and head of the Indiana Department of Education. Commission staff will be retained, and any structural changes to the Commission will require legislative action and Commission input.

Until his departure on October 10, Commissioner Lowery will work closely with Dr. Jenner, myself, and other Commission members, as well as Commission staff to ensure a seamless transition for agency operations.

II. VOTE FOR THE NEXT COMMISSIONER FOR HIGHER EDUCATION

R-25-5.1 RESOLVED: The Commission for Higher Education hereby approves Dr. Katie Jenner as the next Commissioner of the Indiana Commission for Higher Education. (Motion – Garatoni, second – Bland, unanimously approved)

**III. OLD BUSINESS
NEW BUSINESS**
There was none.

IV. ADJOURNMENT
The meeting was adjourned at 1:25 P.M. ET.

Dan Peterson, Chair

Kent Kramer, Secretary

COMMISSION FOR HIGHER EDUCATION

Thursday, September 18, 2025

BUDGET ITEM B-1:

Capital Projects for Full Discussion

Staff Recommendation

That the Commission for Higher Education recommends approval to the State Budget Agency and the State Budget Committee the following project:

- Lease Agreement between the Trustees of Indiana University and Indiana University Foundation (A-0-25-5-01)

Background

By statute, the Commission for Higher Education must review all projects to construct buildings or facilities costing more than \$2,000,000, regardless of the source of funding. Each repair and rehabilitation project must be reviewed by the Commission for Higher Education and approved by the Governor, on recommendation of the Budget Agency, if the cost of the project exceeds seven hundred fifty thousand dollars (\$750,000) and if any part of the cost of the project is paid by state appropriated funds or by mandatory student fees assessed all students. Such review is required if no part of the project is paid by state appropriated funds or by mandatory student fees and the project cost exceeds one million five hundred thousand dollars (\$1,500,000). A project that has been approved or authorized by the General Assembly is subject to review by the Commission for Higher Education. The Commission for Higher Education shall review a project approved or authorized by the General Assembly for which a state appropriation will be used. All other non-state funded projects must be reviewed within ninety (90) days after the project is submitted to the Commission.

Supporting Document

Indiana University Lease Agreement Supporting Documentation (A-0-25-5-01)

**Lease Agreement between the Trustees of Indiana University
and the Indiana University Foundation**

Thursday, September 18, 2025

A-0-25-5-01: Indiana University Lease of building located at 1619 Massachusetts Avenue, NW, Washington, D.C.

The Trustees of Indiana University respectfully request authorization to lease the building located at 1619 Massachusetts Avenue NW, Washington, D.C. The building was constructed in 1961 and is eight stories. It is 59,423 gross square feet above grade and has an 11,038 square feet underground parking garage. The parcel also contains five (5) surface parking spaces contiguous to the building. This building was purchased by IU Foundation for use by IU on March 14, 2025. The building is currently undergoing renovations in anticipation of initial occupancy in January 2026. The base rent charges for the building will be paid semi-annually in the amount of one-million, three hundred and fifty thousand dollars (\$1,350,000) due each January and July, commencing on January 1, 2026

This facility will consolidate IU 's academic programs and business operations in Washington D.C. into one location. The building will also allow for expanded engagement opportunities with classrooms, offices, housing and event space.

Indiana University requests approval to enter into a lease for a term of twenty (20) years.

Funding: The estimated cost of this project is \$54,000,000 over the term of the lease (twenty (20) years)

Additional Staff Notes: Staff recommends approval of the project.

INDIANA UNIVERSITY



July 30, 2025

THE PRESIDENT

The Honorable Michael K. Braun
Governor, State of Indiana
206 State House
Indianapolis, Indiana 46204

RE: Lease Agreement between The Trustees of Indiana University and
The Indiana University Foundation
A-0-25-5-01

Dear Governor Braun:

Pursuant to Indiana Code 21-33-3-7, The Trustees of Indiana University and I respectfully request your authorization to lease the building located at 1619 Massachusetts Avenue NW, Washington, D.C. The building was constructed in 1961 and is eight stories. It is 59,423 gross square feet above grade and has an 11,038 square feet underground parking garage. The parcel also contains five (5) surface parking spaces contiguous to the building. This building was purchased by IU Foundation for use by IU on March 14, 2025. The building is currently undergoing renovations in anticipation of initial occupancy in January 2026. The base rent charges for the building will be paid semi-annually in the amount of one-million, three hundred and fifty thousand dollars (\$1,350,000) due each January and July, commencing on January 1, 2026.

Following under separate cover will be a certified copy of an excerpt from the minutes of The Trustees of Indiana University meeting of June 12, 2025, wherein the Trustees approved the lease agreement.

This facility will consolidate IU's academic programs and business operations in Washington D.C. into one location. The building will also allow for expanded engagement opportunities with classrooms, offices, housing and event space.

We request your approval to enter into a lease for a term of twenty (20) years.

Sincerely,

A handwritten signature in dark ink, appearing to read "Pamela Whitten".
Pamela Whitten
President

Submitted through the Indiana Commission for Higher Education and the State Budget Agency.

Enclosure: Certified copy, IU Board of Trustees meeting minutes, June 12, 2025 (excerpt)

Bryan Hall 200
107 S. Indiana Avenue
Bloomington, Indiana
47405-7000
812-855-4613
Fax: 812-855-9586

University Hall
301 University Blvd.,
Suite 5035
Indianapolis, Indiana
46202-5146
317-274-3571
Fax: 317-274-5098

iupres@iu.edu
president.iu.edu

The Honorable Michael K. Braun
July 30, 2025
Page 2

RE: Lease Agreement between The Trustees of Indiana University and
Indiana University Foundation
A-0-25-5-01

cc: Indiana Commission for Higher Education
State Budget Agency

Representative Jeff Thompson
Senator Ryan Mishler
Representative Greg Porter
Senator David Niezgodski
Representative Craig Snow
Senator Chris Garten
Representative Edward DeLaney
Senator Fady Qaddoura
Mr. Chris Lowery
Ms. Brooke Kile
Mr. Chad Ranney
Mr. Jonathan Eccles
Mr. Cody Robison

**CERTIFIED MINUTES
TRUSTEES OF INDIANA UNIVERSITY, BUSINESS MEETING**

FACILITIES AND AUXILIARIES COMMITTEE

June 12, 2025; 2:50 pm
Bloomington, IN

COMMITTEE ACTION ITEMS

I. PROJECT, DESIGN AND LEASE APPROVALS

D. IU IN WASHINGTON, D.C. – LEASE APPROVAL

Action Item: Approval of the Board is requested for Indiana University (IU) to enter into a twenty (20) year lease with the Indiana University Foundation (IUF) for the building located at 1619 Massachusetts Avenue NW, Washington D.C. This building was purchased by IUF for use by IU on March 14, 2025. The building is currently undergoing renovations in anticipation of initial occupancy in January 2026. The base rent charges for the building will be paid semi-annually in the amount of one-million, three hundred and fifty thousand dollars (\$1,350,000) due each January and July, commencing on January 1, 2026.

The building was constructed in 1961 and is eight stories. It is 59,423 gross square feet above grade and has an 11,038 square feet underground parking garage. The parcel also contains five (5) surface parking spaces contiguous to the building.

This facility will consolidate IU's academic programs and business operations in Washington, D.C. into one location. The building will also allow for expanded engagement opportunities with classrooms, offices, housing and event space.

Appropriate state approvals will be requested as well.

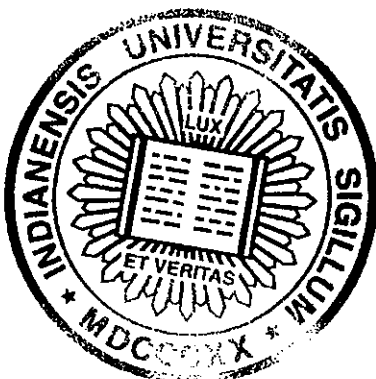
Unanimously approved on a motion duly made and seconded.

**CERTIFIED COPY OF EXCERPT OF MINUTES
OF THE TRUSTEES OF INDIANA UNIVERSITY**

I, Andrea Havill, do hereby certify that I am the duly elected, qualified and acting Secretary of The Trustees of Indiana University, and as such have the duty of recording the proceedings of The Trustees of Indiana University and have the custody of the minute book in which such proceedings are recorded.

I further certify that these are the original minutes of a regular meeting of said Trustees, duly called and held on the date indicated, at which a legally constituted quorum was present.

In Witness Whereof, I have hereunto set my hand as Secretary of The Trustees of Indiana University, this 16th day of July of 2025.



Andrea Havill, Secretary

COMMISSION FOR HIGHER EDUCATION

Thursday, September 18, 2025

BUDGET ITEM B-2:

Capital Projects for Expedited Action

Staff Recommendation

That the Commission for Higher Education approve the following capital project(s), in accordance with the background information provided in this agenda item:

- Young Hall Roof Replacement Project on the West Lafayette Campus (B-1-26-2-07)
- Wade Utility Plant Condensate Polisher Installation on the West Lafayette Campus (B-1-26-2-06)
- Stanley Coulter Hall Southwest Wing Mechanical Project (B-1-26-2-04)
- Regional Deferred Maintenance Projects at Purdue University Fort Wayne and Northwest Campuses (B-0-26-2-01)
- Purchase of 518-520 Indiana Avenue from Purdue Research Foundation Project (B-6-26-3-08)
- Hicks Undergraduate Library Masonry Renovation Project (B-1-26-2-03)
- Elliott Hall of Music Ceiling Tile Replacement Project (B-1-26-2-02)
- Chiller Cleaning System at Purdue West Lafayette (B-1-26-2-05)

Background

Staff recommends the following capital project be approved in accordance with the expedited action category originated by the Commission for Higher Education in May 2006. Institutional staff will be available to answer questions about these projects, but the staff does not envision formal presentations. If there are questions or issues requiring research or further discussion, the item could be deferred until a future Commission meeting.

Supporting Document

Capital Project(s) on Which Staff Propose Expedited Approve, September 14, 2025



Office of the Chief Financial Officer and Treasurer

August 22, 2025

The Honorable Mike Braun
Governor of the State of Indiana
Statehouse
Indianapolis, IN 46204

Dear Governor Braun:

At its meeting on August 8, 2025, the Purdue University Board of Trustees approved the planning, financing, construction and award of construction contracts for the Young Hall Roof Replacement on the West Lafayette campus.

This project will remove the majority of the aging roof, which is past its expected life, from Young Hall and replace it with the same type of roofing material that is currently in place.

The roof replacement will secure the building envelope and address leaks that have been occurring due to the deteriorating condition of most existing roof sections.

The estimated total project cost is \$3,100,000 and will be fully funded by R&R Appropriation. This project is included in the university's approved FY26 operating budget as part of Purdue's annual Repair and Rehabilitation plan.

Subject to review by the Commission for Higher Education and recommendation by the State Budget Committee and the Budget Agency, we request your approval to proceed with this project. Attached are the completed forms that the Commission has prescribed for its review of such projects. We will be happy to answer any questions you or your staff may have or to provide any additional information that is needed.

Sincerely,

A handwritten signature in black ink, appearing to read 'C. Ruhl', with a long, sweeping horizontal line extending to the right.

Christopher A. Ruhl
Chief Financial Officer and Treasurer

Attachments

c: Brooke Kile, Senior Associate Commissioner for Business Solutions, Indiana Commission for
Higher Education
Chad Ranney, State Budget Director, Indiana State Budget Agency
Jonathan Eccles, Division Director, Indiana State Budget Agency
Kay Parker, Comptroller, Purdue University
Anne Hazlett, Senior Director, Government Relations, Purdue University

PROJECT COST SUMMARY

Young Hall Roof Replacement

Institution:	<u>Purdue University</u>	Budget Agency Project No.:	<u>B-1-26-2-07</u>
Campus:	<u>West Lafayette</u>	Institutional Priority:	<u>N/A</u>
Previously approved by General Assembly:	<u>No</u>	Previously recommended by CHE:	<u>No</u>
Part of the Institution's Long-term Capital Plan:	<u>Yes</u>		

Project Size:	<u>N/A</u> GSF (1)	<u>N/A</u> ASF (2)	<u>#VALUE!</u> ASF/GSF
Net change in overall campus space:	<u>0</u> GSF	<u>0</u> ASF	

Total cost of the project (3):	<u>\$ 3,100,000</u>	Cost per ASF/GSF:	<u>#VALUE!</u> GSF
Total cost of the demolition:	<u>\$ -</u>		<u>#VALUE!</u> ASF

Funding Source(s) for project (4):	Amount	Type
	<u>\$ 3,100,000</u>	<u>R&R Appropriation</u>

Estimated annual debt payment (6):	<u>0</u>
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Are all funds for the project secured:	<u>Yes</u>
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Project Funding:

The project is being fully funded by R&R Appropriation, and all funds are secured.

Project Cost Justification

Since the project is exterior-based, there is not a ASF or GSF associated with the work. This project's scope and cost are described more in the Capital Project Details section.

Estimated annual change in cost of building operations based on the project:	<u>N/A</u>
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Estimated annual repair and rehabilitation investment (5):	<u>\$ 46,500</u>
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PROJECT DETAILED DESCRIPTION - ADDITIONAL INFORMATION

Young Hall Roof Replacement

Institution:	<u>Purdue University</u>	Budget Agency Project No.:	<u>B-1-26-2-07</u>
Campus:	<u>West Lafayette</u>	Institutional Priority:	<u>N/A</u>

Description of Project

This project will remove and replace the majority of the existing roof from Young Hall, with sections varying from 15-20 years old. Approximately 16,000 square feet of roof will be replaced with the same material that is currently used. Young Hall is a 10-story building and requires additional worker safety measures to be in place throughout the duration of work due to the high elevation.

Need and Purpose of the Program

Young Hall was built in 1962 and originally served as graduate student housing with supplemental classroom, office and meeting spaces. Several renovations to various floors occurred in the early 2000s to convert the living space into an office and support building. The building houses the Office of the Vice Provost for Graduate Students and Postdoctoral Scholars, the disability resource center, career services center, classrooms for the Polytechnic Institute, the offices of ethics and compliance, offices for the Daniels School of Business and other central university support services.

The sections of the roof being replaced are past their expected life, and this project will address concerns associated with an aging roof, including leaks in occupied spaces.

This project is part of Purdue's annual Repair and Rehabilitation planning efforts and is included in the university's approved FY26 operations budget.

Space Utilization

This project does not have a net impact on total assignable campus space.

Comparable Projects

Shealy Hall (SHLY) Roof Replacement (Aug. 2023 Purdue Board of Trustees approval)

\$2,050,000

This roof replacement was for a tile-type material on approximately 18,000 square feet. SHLY has a lower elevation than Young Hall.

Background Materials

CAPITAL PROJECT REQUEST FORM
INDIANA PUBLIC POSTSECONDARY EDUCATION
INSTITUTION CAMPUS SPACE DETAILS FOR Young Hall Roof Replacement

	Current Campus Totals				Capital Request		
(INSERT PROJECT TITLE AND SBA No.)	Current Space in Use	Space Under Construction (1)	Space Planned and Funded (1)	Subtotal Current and Future Space	Space to be Terminated (1)	New Space in Capital Request (2)	Net Future Space
<u>A. OVERALL SPACE IN ASF</u>							
Classroom (110 & 115)	324,254	51,092	-	375,346	-	-	375,346
Class Lab (210,215,220,225,230,235)	765,104	10,789	-	775,892	-	-	775,892
Non-class Lab (250 & 255)	1,761,714	29,332	-	1,791,046	-	-	1,791,046
Office Facilities (300)	2,288,249	9,457	(3,195)	2,294,511	-	-	2,294,511
Study Facilities (400)	457,018	41,979	(1,027)	497,970	-	-	497,970
Special Use Facilities (500)	1,245,282	(3,099)	-	1,242,182	-	-	1,242,182
General Use Facilities (600)	957,751	17,424	(60)	975,115	-	-	975,115
Support Facilities (700)	2,982,113	(53,301)	6,959	2,935,771	-	-	2,935,771
Health Care Facilities (800)	217,884	90	-	217,974	-	-	217,974
Resident Facilities (900)	2,424,637	111,146	-	2,535,783	-	-	2,535,783
Unclassified (000)	82,649	-	-	82,649	-	-	82,649
<u>B. OTHER FACILITIES</u> (Please list major categories)				-			-
TOTAL SPACE	13,506,654	214,909	2,677	13,724,240	-	-	13,724,240

CAPITAL PROJECT COST DETAILS

Young Hall Roof Replacement

<u>Institution:</u>	<u>Purdue University</u>	<u>Budget Agency Project No.:</u>	<u>B-1-26-2-07</u>
<u>Campus:</u>	<u>West Lafayette</u>	<u>Institutional Priority:</u>	<u>N/A</u>

ANTICIPATED CONSTRUCTION SCHEDULE

	<u>Month</u>	<u>Year</u>
Bid Date	December	2025
Start Construction	April	2026
Occupancy (End Date)	November	2026

ESTIMATED CONSTRUCTION COST FOR PROJECT

	Cost Basis (1)	Estimated Escalation Factors (2)	Project Cost
<u>Planning Costs</u>			
a. Engineering	\$ -		\$ -
b. Architectural	\$ 330,000		\$ 330,000
c. Consulting	\$ -		\$ -
<u>Construction</u>			
a. Structure	\$ 2,300,000		\$ 2,300,000
b. Mechanical (HVAC, plumbing, etc.)	\$ -		\$ -
c. Electrical	\$ -		\$ -
<u>Movable Equipment</u>	\$ -		\$ -
<u>Fixed Equipment</u>	\$ -		\$ -
<u>Site Development/Land Acquisition</u>	\$ -		\$ -
<u>Other (PM fee, contingencies, insurance, etc.)</u>	\$ 470,000		\$ 470,000
TOTAL ESTIMATED PROJECT COST	\$ 3,100,000	\$ -	\$ 3,100,000

CAPITAL PROJECT OPERATING COST DETAILS

Young Hall Roof Replacement

Institution:	<u>Purdue University</u>	Budget Agency Project No.:	<u>B-1-26-2-07</u>
Campus:	<u>West Lafayette</u>	Institutional Priority:	<u>N/A</u>

<u>ANNUAL OPERATING COST/SAVINGS (1)</u>					<u>GSF OF AREA AFFECTED BY PROJECT</u>	
	Cost per GSF	Total Operating Cost	Personal Services	Supplies and Expenses		
1. Operations	-	\$ -				
2. Maintenance	-	\$ -				
3. Fuel	-	\$ -				
4. Utilities	#DIV/0!	\$ -				
5. Other	-	\$ -				
TOTAL ESTIMATED OPERATIONAL COST/SAVINGS	#DIV/0!	\$ -	\$ -	\$ -		

Description of any unusual factors affecting operating and maintenance costs/savings.

The project will not have a significant effect on annual operations expenditures.



Office of the Chief Financial Officer and Treasurer

August 22, 2025

The Honorable Mike Braun
Governor of the State of Indiana
Statehouse
Indianapolis, IN 46204

Dear Governor Braun:

At its meeting on August 8, 2025, the Purdue University Board of Trustees approved the planning, financing, construction and award of construction contracts for the Wade Utility Plant Condensate Polisher Installation on the West Lafayette campus.

This project will install new equipment at the Wade Utility Plant to purify steam condensate that is used in campus electricity production. The condensate polisher includes multiple tanks, filtration media, pumps and other supporting equipment.

This project will reduce impurities in the steam condensate to minimize build up and corrosion that occurs over time. This will extend the life of the campus turbine generators, boilers and auxiliary equipment.

The estimated total project cost is \$3,400,000 and will be fully funded by Operating Funds.

Subject to review by the Commission for Higher Education and recommendation by the State Budget Committee and the Budget Agency, we request your approval to proceed with this project. Attached are the completed forms that the Commission has prescribed for its review of such projects. We will be happy to answer any questions you or your staff may have or to provide any additional information that is needed.

Sincerely,

A handwritten signature in black ink, appearing to read 'C. Ruhl', written over a horizontal line.

Christopher A. Ruhl
Chief Financial Officer and Treasurer

Attachments

c: Brooke Kile, Senior Associate Commissioner for Business Solutions, Indiana Commission for Higher Education
Chad Ranney, State Budget Director, Indiana State Budget Agency
Jonathan Eccles, Division Director, Indiana State Budget Agency
Kay Parker, Comptroller, Purdue University
Anne Hazlett, Senior Director, Government Relations, Purdue University

PROJECT COST SUMMARY
Wade Utility Plant Condensate Polisher Installation

Institution:	<u>Purdue University</u>	Budget Agency Project No.:	<u>B-1-26-2-06</u>
Campus:	<u>West Lafayette</u>	Institutional Priority:	<u>N/A</u>
Previously approved by General Assembly:	<u>No</u>	Previously recommended by CHE:	<u>No</u>
Part of the Institution's Long-term Capital Plan:	<u>Yes</u>		

Project Size:	<u>0</u> GSF (1)	<u>0</u> ASF (2)	<u>#DIV/0!</u> ASF/GSF
Net change in overall campus space:	<u>0</u> GSF	<u>0</u> ASF	

Total cost of the project (3):	<u>\$ 3,400,000</u>	Cost per ASF/GSF:	<u>#DIV/0!</u> GSF
Total cost of the demolition:	<u>\$ -</u>		<u>#DIV/0!</u> ASF

Funding Source(s) for project (4):	Amount	Type
	<u>\$ 3,400,000</u>	<u>Operating Funds</u>

Estimated annual debt payment (6):	<u>0</u>
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Are all funds for the project secured:	<u>Yes</u>
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Project Funding:

The project is being fully funded by Operating Funds, and all funds are secured.

Project Cost Justification

Since the project is equipment-based, there is not a ASF or GSF associated with the work. This project's scope and cost are described more in the Capital Project Details section.

Estimated annual change in cost of building operations based on the project:	<u>\$ (564,802)</u>
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Estimated annual repair and rehabilitation investment (5):	<u>\$ 51,000</u>
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PROJECT DETAILED DESCRIPTION - ADDITIONAL INFORMATION

Wade Utility Plant Condensate Polisher Installation

Institution:	Purdue University	Budget Agency Project No.:	B-1-26-2-06
Campus:	West Lafayette	Institutional Priority:	N/A

Description of Project

This project will install a new polisher at the Wade Utility Plant to purify steam condensate that is used in the production of electricity and distribution of steam for campus use. The polisher consists of multiple tanks, two condensate pumps, a brine tank, valves and other supporting equipment. Utility tie-ins will be scheduled during the summer months when steam/condensate loads are lower.

The anticipated payback period is less than 6 years due to reduced repairs and extending the life of existing equipment.

Need and Purpose of the Program

The new condensate polisher will reduce impurities in the steam condensate, which will decrease the amount of build up and corrosion that happens over time. Less build up and corrosion will result in a reduced frequency of ongoing, costly repairs and ultimately extend the life of the campus turbine generators, boilers and auxiliary equipment. This project will ultimately increase the reliability of essential utility equipment and heating and electrical services to campus.

This project aligns with the Energy and Utilities Master Plan.

Space Utilization

This project does not have a net impact on total assignable campus space.

Comparable Projects

While a similar recent project is not available, Purdue's Energy and Utilities department received a study from PRVN Engineering in 2023 to upgrade the demineralizer system at the Wade Utility Plant that was installed in 1989. The system purifies raw well water and combines it with returned condensate to supply ~20% of the boiler feedwater. The remaining 80% of feedwater (condensate) is not treated. Three demineralizer system options were suggested in the study, with conceptual cost estimates ranging from \$1.9-\$2.6M. As a frame of reference in that same study, the condensate polisher cost was estimated at \$714,000, compared to today's cost of \$1M (equipment only).

Background Materials

CAPITAL PROJECT REQUEST FORM
INDIANA PUBLIC POSTSECONDARY EDUCATION
INSTITUTION CAMPUS SPACE DETAILS FOR Wade Utility Plant Condensate Polisher Installation

	Current Campus Totals				Capital Request		
(INSERT PROJECT TITLE AND SBA No.)	Current Space in Use	Space Under Construction (1)	Space Planned and Funded (1)	Subtotal Current and Future Space	Space to be Terminated (1)	New Space in Capital Request (2)	Net Future Space
<u>A. OVERALL SPACE IN ASF</u>							
Classroom (110 & 115)	324,254	51,092	-	375,346	-	-	375,346
Class Lab (210,215,220,225,230,235)	765,104	10,789	-	775,892	-	-	775,892
Non-class Lab (250 & 255)	1,761,714	29,332	-	1,791,046	-	-	1,791,046
Office Facilities (300)	2,288,249	9,457	(3,195)	2,294,511	-	-	2,294,511
Study Facilities (400)	457,018	41,979	(1,027)	497,970	-	-	497,970
Special Use Facilities (500)	1,245,282	(3,099)	-	1,242,182	-	-	1,242,182
General Use Facilities (600)	957,751	17,424	(60)	975,115	-	-	975,115
Support Facilities (700)	2,982,113	(53,301)	6,959	2,935,771	-	-	2,935,771
Health Care Facilities (800)	217,884	90	-	217,974	-	-	217,974
Resident Facilities (900)	2,424,637	111,146	-	2,535,783	-	-	2,535,783
Unclassified (000)	82,649	-	-	82,649	-	-	82,649
<u>B. OTHER FACILITIES</u> (Please list major categories)				-			-
TOTAL SPACE	13,506,654	214,909	2,677	13,724,240	-	-	13,724,240

CAPITAL PROJECT COST DETAILS
Wade Utility Plant Condensate Polisher Installation

Institution:	<u>Purdue University</u>	Budget Agency Project No.:	<u>B-1-26-2-06</u>
Campus:	<u>West Lafayette</u>	Institutional Priority:	<u>N/A</u>

ANTICIPATED CONSTRUCTION SCHEDULE

	<u>Month</u>	<u>Year</u>
Bid Date	June	2026
Start Construction	September	2026
Occupancy (End Date)	July	2027

ESTIMATED CONSTRUCTION COST FOR PROJECT

	Cost Basis (1)	Estimated Escalation Factors (2)	Project Cost
<u>Planning Costs</u>			
a. Engineering	\$ 300,000		\$ 300,000
b. Architectural	\$ 100,000		\$ 100,000
c. Consulting	\$ -		\$ -
<u>Construction</u>			
a. Structure	\$ -		\$ -
b. Mechanical (HVAC, plumbing, etc.)	\$ 1,000,000		\$ 1,000,000
c. Electrical	\$ 400,000		\$ 400,000
<u>Movable Equipment</u>	\$ -		\$ -
<u>Fixed Equipment (condensate polisher)</u>	\$ 1,000,000		\$ 1,000,000
<u>Site Development/Land Acquisition</u>	\$ -		\$ -
<u>Other (PM fee, contingencies, insurance, etc.)</u>	\$ 600,000		\$ 600,000
TOTAL ESTIMATED PROJECT COST	\$ 3,400,000	\$ -	\$ 3,400,000

CAPITAL PROJECT OPERATING COST DETAILS

Wade Utility Plant Condensate Polisher Installation

<u>Institution:</u>	<u>Purdue University</u>	<u>Budget Agency Project No.:</u>	<u>B-1-26-2-06</u>
<u>Campus:</u>	<u>West Lafayette</u>	<u>Institutional Priority:</u>	<u>N/A</u>

<u>ANNUAL OPERATING COST/SAVINGS (1)</u>		<u>GSF OF AREA AFFECTED BY PROJECT</u>		
	Cost per GSF	Total Operating Cost	Personal Services	Supplies and Expenses
1. Operations	-	\$ 13,200		13,200
2. Maintenance	-	\$ 33,656	33,656	
3. Fuel	-	\$ -		
4. Utilities	#DIV/0!	\$ 48,342		48,342
5. Other	-	\$ (660,000)		-660,000
TOTAL ESTIMATED OPERATIONAL COST/SAVINGS	#DIV/0!	\$ (564,802)	\$ 33,656	\$ (598,458)

Description of any unusual factors affecting operating and maintenance costs/savings.

Once installed, the new polishers will have an estimated \$95,000 per year in annual operations expenditures. However, the polishers will save on maintenance and ongoing costly repairs and extend the life of turbine generators, boilers and auxiliary equipment. The condensate polishers provide and produce high purity steam to run campus turbines, and any particulates and impurities cause severe corrosion which adds significant maintenance costs over time to the ancillary equipment and functions. The reliability of these ancillary functions for heating and cooling campus and providing electrical service is essential. We estimate the cost avoidances for reduced repairs to existing equipment to be in the range of \$660,000 per year.



Office of the Chief Financial Officer and Treasurer

August 22, 2025

The Honorable Mike Braun
Governor of the State of Indiana
Statehouse
Indianapolis, IN 46204

Dear Governor Braun:

At its meeting on August 8, 2025, the Purdue University Board of Trustees approved the planning, financing, construction and award of construction contracts for the Stanley Coulter Hall Southwest Wing Mechanical Project on the West Lafayette campus.

This project will install new heating and cooling equipment to serve the southwest wing on the ground, first and second floors of the building. A new air handling unit, mechanical ductwork, supporting electrical work and some new finishes like ceilings and LED lighting will also be installed.

Upon completion, the building will operate more efficiently and result in annual savings on utility costs while also providing improved conditions and controls for occupants in the academic space.

The estimated total project cost is \$8,100,000 and will be fully funded by R&R Appropriation. This project is included in the university's approved FY26 operating budget as part of Purdue's annual Repair and Rehabilitation plan.

Subject to review by the Commission for Higher Education and recommendation by the State Budget Committee and the Budget Agency, we request your approval to proceed with this project. Attached are the completed forms that the Commission has prescribed for its review of such projects. We will be happy to answer any questions you or your staff may have or to provide any additional information that is needed.

Sincerely,

A handwritten signature in black ink, appearing to read 'C. Ruhl', with a stylized flourish extending from the end.

Christopher A. Ruhl
Chief Financial Officer and Treasurer

Attachments

c: Brooke Kile, Senior Associate Commissioner for Business Solutions, Indiana Commission for Higher Education
Chad Ranney, State Budget Director, Indiana State Budget Agency
Jonathan Eccles, Division Director, Indiana State Budget Agency
Kay Parker, Comptroller, Purdue University
Anne Hazlett, Senior Director, Government Relations, Purdue University

PROJECT COST SUMMARY
Stanley Coulter Hall Southwest Wing Mechanical Project

<u>Institution:</u>	<u>Purdue University</u>	<u>Budget Agency Project No.:</u>	<u>B-1-26-2-04</u>
<u>Campus:</u>	<u>West Lafayette</u>	<u>Institutional Priority:</u>	<u>N/A</u>
<u>Previously approved by General Assembly:</u>	<u>No</u>	<u>Previously recommended by CHE:</u>	<u>No</u>
<u>Part of the Institution's Long-term Capital Plan:</u>	<u>Yes</u>		

<u>Project Size:</u>	<u>18,500</u> GSF (1)	<u>13,390</u> ASF (2)	<u>0.723783784</u> ASF/GSF
<u>Net change in overall campus space:</u>	<u>0</u> GSF	<u>0</u> ASF	

<u>Total cost of the project (3):</u>	<u>\$ 8,100,000</u>	<u>Cost per ASF/GSF:</u>	<u>\$ 437.84</u> GSF
<u>Total cost of the demolition:</u>	<u>\$ -</u>		<u>\$ 604.93</u> ASF

<u>Funding Source(s) for project (4):</u>	<u>Amount</u>	<u>Type</u>
	<u>\$ 8,100,000</u>	<u>R&R Appropriation</u>

<u>Estimated annual debt payment (6):</u>	<u>0</u>
<u>Are all funds for the project secured:</u>	<u>Yes</u>

Project Funding:
The project is being fully funded by R&R Appropriation, and all funds are secured.

Project Cost Justification
Since the project is systems-based, there is not a ASF or GSF associated with the work. The ASF and GSF listed above reflect the space that the new system will support. This project's scope and cost are described more in the Capital Project Details section.

<u>Estimated annual change in cost of building operations based on the project:</u>	<u>\$ (35,000)</u>
<u>Estimated annual repair and rehabilitation investment (5):</u>	<u>\$ 121,500</u>

PROJECT DETAILED DESCRIPTION - ADDITIONAL INFORMATION

Stanley Coulter Hall Southwest Wing Mechanical Project

Institution:	<u>Purdue University</u>	Budget Agency Project No.:	<u>B-1-26-2-04</u>
Campus:	<u>West Lafayette</u>	Institutional Priority:	<u>N/A</u>

Description of Project

This project will install new mechanical equipment that provides heating and cooling to the southwest portion of Stanley Coulter Hall on the ground, first and second floors. A new air handling unit, ductwork, controls, piping and supporting electrical work will be included in the project scope. New ceilings, fire sprinklers, LED lighting and lighting controls with occupancy sensors will also be replaced or added as part of this project.

Need and Purpose of the Program

Stanley Coulter Hall was built in 1917 and primarily houses the College of Liberal Arts' School of Languages and Cultures, which is home to 15 different language programs and the Center for NeuroHumanities. The World Language Education program that offers teaching major concentrations in six languages is also located in this building.

The existing air handlers are approximately 65 years old, past their useful lives and are not meeting the needs of the areas they serve. They are unreliable and inefficient in operation, along with difficult to maintain due to their age. Temperature and humidity controls are a concern.

This project will provide more efficient heating and cooling to the parts of the building that are served by the new equipment and will result in annual savings on utility costs, described in more detail in the Annual Operating Cost/Savings section. They will provide improved conditions for teaching and research in this academic space.

This project is part of Purdue's annual Repair and Rehabilitation planning efforts and is included in the university's approved FY26 operations budget.

Space Utilization

This project may include minor rework of rooms to make the HVAC improvements more efficient, but wholesale changes to the building layout are not expected as part of this project. Ultimately, this project does not have a net impact on total assignable campus space.

Comparable Projects

Whistler Hall of Agricultural Research Mechanical Systems Renovation (2022)

\$12,500,000

This project replaced the steam heating system, installed three new air-handling units, and replaced 100 individual exhaust fans with a new central manifold system. Changes to associated plumbing and electrical systems were included in the project scope.

Background Materials

CAPITAL PROJECT REQUEST FORM
INDIANA PUBLIC POSTSECONDARY EDUCATION
INSTITUTION CAMPUS SPACE DETAILS FOR Stanley Coulter Hall Southwest Wing Mechanical Project

	Current Campus Totals				Capital Request		
(INSERT PROJECT TITLE AND SBA No.)	Current Space in Use	Space Under Construction (1)	Space Planned and Funded (1)	Subtotal Current and Future Space	Space to be Terminated (1)	New Space in Capital Request (2)	Net Future Space
<u>A. OVERALL SPACE IN ASF</u>							
Classroom (110 & 115)	324,254	51,092	-	375,346	-	-	375,346
Class Lab (210,215,220,225,230,235)	765,104	10,789	-	775,892	-	-	775,892
Non-class Lab (250 & 255)	1,761,714	29,332	-	1,791,046	-	-	1,791,046
Office Facilities (300)	2,288,249	9,457	(3,195)	2,294,511	-	-	2,294,511
Study Facilities (400)	457,018	41,979	(1,027)	497,970	-	-	497,970
Special Use Facilities (500)	1,245,282	(3,099)	-	1,242,182	-	-	1,242,182
General Use Facilities (600)	957,751	17,424	(60)	975,115	-	-	975,115
Support Facilities (700)	2,982,113	(53,301)	6,959	2,935,771	-	-	2,935,771
Health Care Facilities (800)	217,884	90	-	217,974	-	-	217,974
Resident Facilities (900)	2,424,637	111,146	-	2,535,783	-	-	2,535,783
Unclassified (000)	82,649	-	-	82,649	-	-	82,649
<u>B. OTHER FACILITIES</u> (Please list major categories)				-			-
TOTAL SPACE	13,506,654	214,909	2,677	13,724,240	-	-	13,724,240

CAPITAL PROJECT COST DETAILS
Stanley Coulter Hall Southwest Wing Mechanical Project

<u>Institution:</u>	<u>Purdue University</u>	<u>Budget Agency Project No.:</u>	<u>B-1-26-2-04</u>
<u>Campus:</u>	<u>West Lafayette</u>	<u>Institutional Priority:</u>	<u>N/A</u>

ANTICIPATED CONSTRUCTION SCHEDULE

	<u>Month</u>	<u>Year</u>
GMP Delivery	February	2026
Start Construction	May	2027
Occupancy (End Date)	January	2028

ESTIMATED CONSTRUCTION COST FOR PROJECT

	<u>Cost Basis (1)</u>	<u>Estimated Escalation Factors (2)</u>	<u>Project Cost</u>
<u>Planning Costs</u>			
a. Engineering	\$ 300,000		\$ 300,000
b. Architectural	\$ 100,000		\$ 100,000
c. Consulting	\$ 20,000		\$ 20,000
<u>Construction</u>			
a. Structure	\$ 700,000		\$ 700,000
b. Mechanical (HVAC, plumbing, etc.)	\$ 5,600,000		\$ 5,600,000
c. Electrical	\$ 700,000		\$ 700,000
<u>Movable Equipment</u>	\$ -		\$ -
<u>Fixed Equipment</u>	\$ 400,800		\$ 400,800
<u>Site Development/Land Acquisition</u>	\$ -		\$ -
<u>Other (PM fee, contingencies, insurance, etc.)</u>	\$ 279,200		\$ 279,200
TOTAL ESTIMATED PROJECT COST	\$ 8,100,000	\$ -	\$ 8,100,000

CAPITAL PROJECT OPERATING COST DETAILS

Stanley Coulter Hall Southwest Wing Mechanical Project

Institution:	Purdue University	Budget Agency Project No.:	B-1-26-2-04
Campus:	West Lafayette	Institutional Priority:	N/A

		GSF OF AREA AFFECTED BY PROJECT			18,500
ANNUAL OPERATING COST/SAVINGS (1)					
	Cost per GSF	Total Operating Cost	Personal Services	Supplies and Expenses	
1. Operations	-	\$ -			
2. Maintenance	-	\$ -			
3. Fuel	-	\$ -			
4. Utilities	\$ (1.89)	\$ (35,000)			-35,000
5. Other	-	\$ -			
TOTAL ESTIMATED OPERATIONAL COST/SAVINGS	\$ (1.89)	\$ (35,000)	\$ -	\$ (35,000)	

Description of any unusual factors affecting operating and maintenance costs/savings.

The building spends about \$200,000 per year on utilities for steam, electric and chilled water. This \$35,000 per year annual savings represents a 50% efficiency gain for the 1/3 of the building encompassed by this project.



Office of the Chief Financial Officer and Treasurer

August 22, 2025

The Honorable Mike Braun
Governor of the State of Indiana
Statehouse
Indianapolis, IN 46204

Dear Governor Braun:

Following the FY26 appropriation authorization in the 2025 budget bill HEA 1001, Purdue University identified six priority projects for completion at the Purdue Fort Wayne campus and two priority projects for completion at the Purdue Northwest campus.

The identified Purdue Fort Wayne campus projects are as follows: Doermer School of Business roof replacement, West Campus Maintenance Building addition, campus common areas rehabilitation, Kettler Hall student theater waterproofing, Music Center auditorium dimmer system replacement and Walb Student Union exterior and interior wall finishes replacement.

The identified Purdue Northwest campus projects include the following: Classroom Office Building ground floor renovation phase III and North Central Power House chiller replacement.

These projects will improve areas that have a direct impact on student success and address other critical needs that promote student retention and provide a safe campus for students, faculty, staff and visitors.

The estimated total project cost is \$4,547,998, with \$4,012,931 funded by Regional Deferred Maintenance and \$535,067 funded by R&R Appropriation.

Subject to review by the Commission for Higher Education and recommendation by the State Budget Committee and the Budget Agency, we request your approval to proceed with this project. Attached are the completed forms that the Commission has prescribed for its review of such projects. We will be happy to answer any questions you or your staff may have or to provide any additional information that is needed.

Sincerely,

Christopher A. Ruhl
Chief Financial Officer and Treasurer

Attachments

c: Brooke Kile, Senior Associate Commissioner for Business Solutions, Indiana Commission for Higher Education
Chad Ranney, State Budget Director, Indiana State Budget Agency
Jonathan Eccles, Division Director, Indiana State Budget Agency
Kay Parker, Comptroller, Purdue University
Anne Hazlett, Senior Director, Government Relations, Purdue University

Hovde Hall of Administration – 610 Purdue Mall – West Lafayette, IN 47907 – (765) 494-9705

PROJECT COST SUMMARY
FY26 Regional Campus Deferred Maintenance Projects

Institution:	<u>Purdue University</u>	Budget Agency Project No.:	<u>B-0-26-2-01</u>
Campus:	<u>System - All Regionals</u>	Institutional Priority:	<u>N/A</u>
Previously approved by General Assembly:	<u>Yes</u>	Previously recommended by CHE:	<u>No</u>
Part of the Institution's Long-term Capital Plan:	<u>Yes</u>		

Project Size:	<u>N/A</u> GSF (1)	<u>N/A</u> ASF (2)	<u>#VALUE!</u> ASF/GSF
Net change in overall campus space:	<u>0</u> GSF	<u>0</u> ASF	

Total cost of the project (3):	<u>\$ 4,547,998</u>	Cost per ASF/GSF:	<u>#VALUE!</u> GSF
Total cost of the demolition:	<u>\$ -</u>		<u>#VALUE!</u> ASF
Funding Source(s) for project (4):	Amount	Type	
	<u>\$ 4,012,931</u>	<u>Regional Deferred Maintenance</u>	
	<u>\$ 535,067</u>	<u>R&R Appropriation</u>	
Estimated annual debt payment (6):	<u>0</u>		
Are all funds for the project secured:	<u>Yes</u>		

Project Funding:

These projects will be funded by a FY26 appropriation authorized by the 2025 budget bill, HEA 1001, to specifically address deferred maintenance at Purdue Fort Wayne and Purdue Northwest regional campuses. Maintenance of existing facilities is an important part of our capital program, and these projects are consistent with our long-term capital plan.

In total, two of the projects will be partially funded by Regional Deferred Maintenance with the remainder coming from Repair and Rehabilitation (R&R) funds that have previously been approved. The "Total cost of the project" field above reflects the combined total of all funding sources, and the cost of each project is included in the Description of Project section that follows.

Project Cost Justification

Given the variety and scope of these projects, there is no good single comparison; however, these projects are comparable to smaller projects in our regular R&R program. Details are included in the comparable projects section.

Estimated annual change in cost of building operations based on the project:	<u>N/A</u>
Estimated annual repair and rehabilitation investment (5):	<u>N/A</u>

(1) Gross Square Feet (GSF)- Sum of all area within the exterior envelope of the structure.

(2) Assignable Square Feet (ASF)- Amount of space that can be used by people or programs within the interior walls of a structure. Assignable square feet is the sum of the 10 major assignable space use categories: classrooms, laboratories, offices, study facilities, special use facilities, general use facilities, support facilities, health care facilities, residential facilities and unclassified facilities. For information on assignable space use categories, see Space-Room Codes tab.

(3) Projects should include all costs associated with the project (structure, A&E, infrastructure, consulting, FF&E, etc.)

(4) Be consistent in the naming of funds to be used for projects. If bonding, note Bonding Authority Year (1965, 1929, 1927, etc.)

(5) Estimate the amount of funding the institution would need to set aside annually to address R&R needs for the project. CHE suggests 1.5% of total construction cost

(6) If issuing debt, determine annual payment based on 20 years at 4.75% interest rate

- If project is a lease-purchase or lease, adjust accordingly. Note the total cost of the lease in the project cost, and annual payments in project description

PROJECT DETAILED DESCRIPTION - ADDITIONAL INFORMATION
FY26 Regional Campus Deferred Maintenance Projects

<u>Institution:</u>	<u>Purdue University</u>	<u>Budget Agency Project No.:</u>	<u>B-0-26-2-01</u>
<u>Campus:</u>	<u>System - All Regionals</u>	<u>Institutional Priority:</u>	<u>N/A</u>

Description of Project

Across Purdue Fort Wayne (PFW) and Purdue Northwest (PNW) regional campuses, there are eight deferred maintenance projects that have been identified as priorities which total \$4,547,998.

The PFW campus will initiate six projects totaling \$2,036,998, with \$2,006,465.50 as Regional Deferred Maintenance and \$30,532.50 as R&R Appropriation:

1. Doermer School of Business roof replacement (\$995,000): The existing roof will be removed and replaced with an asphalt-based material, and select waterproofing on the roof will be repaired.
2. West Campus Maintenance Building addition (\$461,998): A new, approximately 40' x 60' addition will be built on the existing maintenance building for storage of grounds equipment.
3. Campus common areas rehabilitation (\$250,000): Wall finishes and furnishings will be replaced in student study/gathering spaces in four facilities: Music Center, Walb Student Union, Liberal Arts Building and Science Building.
4. Kettler Hall student theater waterproofing (\$150,000): Waterproofing will be added, a new sump pump will be installed and an associated stairway will be replaced.
5. Music Center auditorium dimmer system replacement (\$120,000): The outdated and failing lighting dimmer system will be replaced for the main auditorium.
6. Walb Student Union exterior and interior wall finishes replacement (\$29,467.50 requested; total project cost is \$60,000): Damaged wall plaster will be removed and replaced with new wear-resistant coatings outside and inside the ballroom.

The PNW campus will initiate two projects totaling \$2,511,000, with \$2,006,465.50 as Regional Deferred Maintenance and \$504,534.50 as R&R Appropriation:

1. Classroom Office Building ground floor renovation phase III (\$1,999,000): Approximately 5,200 SF on the first floor will be renovated to accommodate a Career Center, Student Success Hub and two student organization conference rooms.
2. North Central Power House chiller replacement (\$7,465.50 requested; total project cost is \$512,000): The existing 332-ton chiller at the Westville campus will be replaced.

Need and Purpose of the Program

Purdue University is dedicated to advancing the pursuit of knowledge and providing an environment that allows students the best opportunity to succeed. The funds provided for the PFW and PNW campus facilities will improve areas that have a direct impact on student success and address other critical needs that promote student retention and provide a safe campus for our students, faculty, staff and visitors.

Space Utilization

No net change of space utilization will occur as a result of the PFW and PNW projects. The PNW Classroom Office Building renovation will reallocate approximately 5,200 SF from classroom and storage space to student collaboration space and a new career center.

Comparable Projects

This project has a variety of construction types, and the projects are similar to other deferred maintenance projects, including B-0-23-2-13, B-0-25-2-10 and ones listed below.

Gates Center Roof Replacement, Phase 2 (\$700,000): Repair and replace the existing EPDM roof system with a new modified bitumen roof for protection of the Athletics office areas.
Student Housing A/C Split System Replacement (\$60,000): Replace failed and degraded air conditioning units with new units.

Background Materials

CAPITAL PROJECT REQUEST FORM
INDIANA PUBLIC POSTSECONDARY EDUCATION
INSTITUTION CAMPUS SPACE DETAILS FOR FY26 Regional Campus Deferred Maintenance Projects

	Current Campus Totals			Capital Request		
(INSERT PROJECT TITLE AND SBA No.)	Current Space in Use	Space Under Construction (1)	Space Planned and Funded (1)	Subtotal Current and Future Space	New Space in Capital Request (2)	Net Future Space
<u>A. OVERALL SPACE IN ASF</u>						
Classroom (110 & 115)						
Class Lab (210,215,220,225,230,235)						
Non-class Lab (250 & 255)						
Office Facilities (300)						
Study Facilities (400)						
Special Use Facilities (500)						
General Use Facilities (600)						
Support Facilities (700)						
Health Care Facilities (800)						
Resident Facilities (900)						
Unclassified (000)						
<u>B. OTHER FACILITIES</u>						
(Please list major categories)						
TOTAL SPACE	-	-		-		-

Notes:

(1) Identify in a footnote the specific facilities that are included in the data in these columns. Do not include pending approval, non-submitted projects or non-funded projects

- Space/Room codes based on Postsecondary Ed Facilities Inventory and Classification Manual (2006)

Space under construction includes:

Space planned and funded includes:

CAPITAL PROJECT COST DETAILS
FY26 Regional Campus Deferred Maintenance Projects

Institution:	<u>Purdue University</u>	Budget Agency Project No.:	<u>B-0-26-2-01</u>
Campus:	<u>System - All Regionals</u>	Institutional Priority:	<u>N/A</u>

ANTICIPATED CONSTRUCTION SCHEDULE*

	<u>Month</u>	<u>Year</u>
Bid Date	<u>July</u>	<u>2025</u>
Start Construction	<u>August</u>	<u>2025</u>
Occupancy (End Date)	<u>September</u>	<u>2026</u>

ESTIMATED CONSTRUCTION COST FOR PROJECT**

	<u>Cost Basis</u> (1)	<u>Estimated Escalation</u> Factors (2)	<u>Project Cost</u>
<u>Planning Costs</u>			
a. Engineering	\$ 69,000		\$ 69,000
b. Architectural	\$ 265,000		\$ 265,000
c. Consulting	\$ 19,900		\$ 19,900
<u>Construction</u>			
a. Structure	\$ 1,640,900		\$ 1,640,900
b. Mechanical (HVAC, plumbing, etc.)	\$ 865,000		\$ 865,000
c. Electrical	\$ 581,251		\$ 581,251
<u>Movable Equipment</u>	\$ 343,512		\$ 343,512
<u>Fixed Equipment</u>	\$ 85,000		\$ 85,000
<u>Site Development/Land Acquisition</u>	\$ 25,000		\$ 25,000
<u>Other (Contingency)</u>	\$ 653,435		\$ 653,435
TOTAL ESTIMATED PROJECT COST	\$ 4,547,998	\$ -	\$ 4,547,998

(1) Cost Basis is based on current cost prevailing as of: (INSERT MONTH AND YEAR)

(2) Explain in the Description of Project Section of the "Cap Proj Details" schedule the reasoning for estimated escalation factors

* The schedule shown includes the earliest bid and construction start dates and latest end date.

** The estimated cost information is a total of all projects.

CAPITAL PROJECT OPERATING COST DETAILS

FY26 Regional Campus Deferred Maintenance Projects

<u>Institution:</u>	Purdue University	<u>Budget Agency Project No.:</u>	B-0-26-2-01
<u>Campus:</u>	System - All Regionals	<u>Institutional Priority:</u>	N/A

<u>ANNUAL OPERATING COST/SAVINGS (1)</u>					<u>GSF OF AREA AFFECTED BY PROJECT</u>
	Cost per GSF	Total Operating Cost	Personal Services	Supplies and Expenses	
1. Operations	#VALUE!	\$ -			
2. Maintenance	#DIV/0!	\$ -			
3. Fuel	#DIV/0!	\$ -			
4. Utilities	#DIV/0!	\$ -			
5. Other	#DIV/0!	\$ -			
TOTAL ESTIMATED OPERATIONAL COST/SAVINGS	N/A	N/A	N/A	N/A	

Description of any unusual factors affecting operating and maintenance costs/savings.

(1) Based on figures from "Individual Cap Proj Desc" schedule



Office of the Chief Financial Officer and Treasurer

August 22, 2025

The Honorable Mike Braun
Governor of the State of Indiana
Statehouse
Indianapolis, IN 46204

Dear Governor Braun:

At its meeting on August 8, 2025, the Purdue University Board of Trustees approved the purchase of 518-520 Indiana Ave., Indianapolis from the Purdue Research Foundation.

This property includes 0.74 acres with a 25,000 square foot, two-story building that will serve as the Student Center for Purdue University in Indianapolis. Following recent renovations, this facility is equipped to provide students with libraries, student services, a testing center, writing lab, study space and similar support amenities, beginning with the fall 2025 semester.

Acquiring this building will allow the university to expand its current footprint for Purdue students in Indianapolis, reassign on-campus space to academic and research needs, relocate a variety of student services to a single location and provide additional study and collaboration spaces.

The total purchase cost is \$4,500,000 and will be fully funded by Operating Funds – Reserves.

Subject to review by the Commission for Higher Education and recommendation by the State Budget Committee and the Budget Agency, we request your approval to proceed with this project. Attached are the completed forms that the Commission has prescribed for its review of such projects. We will be happy to answer any questions you or your staff may have or to provide any additional information that is needed.

Sincerely,

A handwritten signature in black ink, appearing to read 'C. Ruhl', with a long, sweeping horizontal line extending to the right.

Christopher A. Ruhl
Chief Financial Officer and Treasurer

Attachments

c: Brooke Kile, Senior Associate Commissioner for Business Solutions, Indiana Commission for Higher Education
Chad Ranney, State Budget Director, Indiana State Budget Agency
Jonathan Eccles, Division Director, Indiana State Budget Agency
Kay Parker, Comptroller, Purdue University
Anne Hazlett, Senior Director, Government Relations, Purdue University

PROJECT COST SUMMARY

Purchase 518-520 Indiana Ave., Indianapolis from the Purdue Research Foundation

Institution:	<u>Purdue University</u>	Budget Agency Project No.:	<u>B-6-26-3-08</u>
Campus:	<u>Indianapolis</u>	Institutional Priority:	<u>N/A</u>
Previously approved by General Assembly:	<u>No</u>	Previously recommended by CHE:	<u>No</u>
Part of the Institution's Long-term Capital Plan:	<u>Yes</u>		

Project Size:	<u>25,000</u> GSF (1)	<u>16,900</u> ASF (2)	<u>0.68</u> ASF/GSF
Net change in overall campus space:	<u>25,000</u> GSF	<u>16,900</u> ASF	

Total cost of the project (3):	<u>\$ 4,500,000</u>	Cost per ASF/GSF:	<u>\$ 180.00</u> GSF
Total cost of the demolition:	<u>\$ -</u>		<u>\$ 266.27</u> ASF
Funding Source(s) for project (4):	Amount	Type	
	<u>\$ 4,500,000</u>	<u>Operating Funds - Reserves</u>	
Estimated annual debt payment (6):	<u>\$0</u>		
Are all funds for the project secured:	<u>Yes</u>		
Project Funding:			
The purchase is being fully funded by Operating Funds - Reserves, and all funds are secured.			
Project Cost Justification			
The acquisition value is equal to the purchase amount by the Purdue Research Foundation in January 2025, which was determined to be market price at that time.			
Estimated annual change in cost of building operations based on the project:	<u>\$ 123,000</u>		
Estimated annual repair and rehabilitation investment (5):	<u>\$ 67,500</u>		

(1) Gross Square Feet (GSF)- Sum of all area within the exterior envelope of the structure.

(2) Assignable Square Feet (ASF)- Amount of space that can be used by people or programs within the interior walls of a structure. Assignable square feet is the sum of the 10 major assignable space use categories: classrooms, laboratories, offices, study facilities, special use facilities, general use facilities, support facilities, health care facilities, residential facilities and unclassified facilities. For information on assignable space use categories, see Space-Room Codes tab.

(3) Projects should include all costs associated with the project (structure, A&E, infrastructure, consulting, FF&E, etc.)

(4) Be consistent in the naming of funds to be used for projects. If bonding, note Bonding Authority Year (1965, 1929, 1927, etc.)

(5) Estimate the amount of funding the institution would need to set aside annually to address R&R needs for the project. CHE suggests 1.5% of total construction cost

(6) If issuing debt, determine annual payment based on 20 years at 4.75% interest rate

- If project is a lease-purchase or lease, adjust accordingly. Note the total cost of the lease in the project cost, and annual payments in project description

PROJECT DETAILED DESCRIPTION - ADDITIONAL INFORMATION
Purchase 518-520 Indiana Ave., Indianapolis from the Purdue Research Foundation

Institution:	Purdue University	Budget Agency Project No.:	B-6-26-3-08
Campus:	Indianapolis	Institutional Priority:	N/A

Description of Project

The proposed acquisition of 0.74 acres at 518-520 Indiana Ave., Indianapolis, from the Purdue Research Foundation (PRF) includes a two-story, 25,000 square foot Student Center for the Purdue University in Indianapolis location. The facility will open for the fall 2025 semester with student success services, libraries, a testing center, disability resource center, writing lab, study and collaboration areas.

The Purdue Board of Trustees approved a resolution of support on December 13, 2024 for PRF to undertake a project to acquire 518-520 Indiana Ave., Indianapolis, 46202 from Go West, LLC. The university intends to purchase the property from PRF.

PRF is a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code and was founded in 1930 and is organized and operated to promote educational purposes for the University, including to help facilitate the University's land grant mission of discovery, learning, and engagement by, among other things; "acquiring, constructing, or otherwise providing buildings, grounds or other suitable facilities, improvements or equipment for the University or for the use or benefit of the University or its faculty, staff or students; by acquiring, holding, using or providing real and personal property, funds, credit or financial assistance for the accomplishment of any or all of said objects and purposes and all matters as necessarily or properly incident thereto or connected therewith; and, by supporting and assisting, in any other manner or by any other means whatsoever, the Trustees in the conduct of the affairs of the University and the accomplishment of the educational purposes of said institution."

Need and Purpose of the Program

Indiana University Purdue University Indianapolis (IUPUI) separated into two institutions, effective July 1, 2024. Purdue University in Indianapolis is a fully integrated expansion of West Lafayette, extending to central Indiana the academic rigor and accessible excellence for which Purdue is known, with a STEM-based collegiate experience. Purdue University will long-term ground lease 28 acres from Indiana University at the Indianapolis location for its campus operations.

The purchase of this facility provides additional student study and collaboration spaces for the Indianapolis location and will centrally co-locate student-facing services. Once student services relocate to the Student Center, existing on-campus space will be reallocated for academic and research growth.

Acquiring the Student Center provides space for campus growth beyond the long-term ground leased footprint and allows the university to obtain strategic property, given its proximity to the Indianapolis location and existing campus operations. It aligns with the Purdue University Indianapolis Campus Master Plan, which was introduced in June 2025 and provides a 50-year framework for development.

Space Utilization

The Student Center was previously used as office space before recent renovations were completed to convert it to student space. Now the building will be able to host 100+ students, faculty or staff at any one time and be the home of the campus' testing center with 10 testing stations and room for potential future expansion. Centrally-located student success services, library services, study space and collaboration spaces will also be located in this facility. The Student Center will be the first of its kind for Purdue in Indianapolis, emulating similar functions of Purdue's Krach Leadership Center located in West Lafayette.

Comparable Projects

Purchase Aspire at Discovery Park Property from Purdue Research Foundation (B-1-23-3-02)
\$155,000,000
4.8 acres of land, three-building, four-story housing complex, 387,000 GSF

This property was purchased by Purdue University from PRF in a similar transactional manner.

However, the Aspire purchase transaction was much larger and more expensive acquisition than the current proposed transaction. The Aspire transaction was to provide additional student housing at the West Lafayette campus and eliminated various university housing leases.

The proposed property will provide Indianapolis students with support services and collaboration areas that otherwise would have been provided via short-term leases or other means.

Background Materials

CAPITAL PROJECT REQUEST FORM
INDIANA PUBLIC POSTSECONDARY EDUCATION
INSTITUTION CAMPUS SPACE DETAILS FOR Purchase 518-520 Indiana Ave., Indianapolis from the Purdue Research Foundation

	Current Campus Totals				Capital Request		
(INSERT PROJECT TITLE AND SBA No.)	Current Space in Use	Space Under Construction (1)	Space Planned and Funded (1)	Subtotal Current and Future Space	Space to be Terminated (1)	New Space in Capital Request (2)	Net Future Space
<u>A. OVERALL SPACE IN ASF</u>							
Classroom (110 & 115)	2,647	19,685	-	22,332	-	-	22,332
Class Lab (210,215,220,225,230,235)	59,103	9,470	-	68,573	-	338	68,911
Non-class Lab (250 & 255)	25,363	-	-	25,363	-	-	25,363
Office Facilities (300)	71,261	7,981	-	79,241	-	9,361	88,603
Study Facilities (400)	3,106	22,315	-	25,422	-	2,172	27,594
Special Use Facilities (500)	295	-	-	295	-	-	295
General Use Facilities (600)	4,449	13,785	-	18,233	-	-	18,233
Support Facilities (700)	20,439	3,087	-	23,526	-	5,067	28,593
Health Care Facilities (800)	-	-	-	-	-	-	-
Resident Facilities (900)	370,008	73,944	-	443,952	-	-	443,952
Unclassified (000)	-	-	-	-	-	-	-
<u>B. OTHER FACILITIES</u> (Please list major categories)							
TOTAL SPACE	556,670	150,267	-	706,937		16,939	723,876

Notes:

- Space/Room codes based on Postsecondary Ed Facilities Inventory and Classification Manual (2006)

(1) Identify in a footnote the specific facilities that are included in the data in these columns. Do not include pending approval, non-submitted projects or non-funded projects

Space under construction includes:

- Academic Success Building

Space planned and funded includes:

Space to be terminated includes:

N/A

CAPITAL PROJECT COST DETAILS

Purchase 518-520 Indiana Ave., Indianapolis from the Purdue Research Foundation

<u>Institution:</u>	Purdue University	<u>Budget Agency Project No.:</u>	B-6-26-3-08
<u>Campus:</u>	Indianapolis	<u>Institutional Priority:</u>	N/A

ANTICIPATED CONSTRUCTION SCHEDULE

	<u>Month</u>	<u>Year</u>
Bid Date	N/A	N/A
Start Construction	N/A	N/A
Occupancy (End Date)	N/A	N/A

ESTIMATED CONSTRUCTION COST FOR PROJECT

	Cost Basis (1)	Estimated Escalation Factors (2)	Project Cost
<u>Planning Costs</u>			
a. Engineering			N/A
b. Architectural			N/A
c. Consulting			N/A
<u>Construction</u>			
a. Structure			N/A
b. Mechanical (HVAC, plumbing, etc.)			N/A
c. Electrical			N/A
<u>Movable Equipment</u>			N/A
<u>Fixed Equipment</u>			N/A
<u>Site Development/Land Acquisition</u>			N/A
<u>Other (Please list)</u>			N/A
TOTAL ESTIMATED PROJECT COST	\$ -	\$ -	N/A

(1) Cost Basis is based on current cost prevailing as of: (INSERT MONTH AND YEAR)

(2) Explain in the Description of Project Section of the "Cap Proj Details" schedule the reasoning for estimated escalation factors

CAPITAL PROJECT OPERATING COST DETAILS
Purchase 518-520 Indiana Ave., Indianapolis from the Purdue Research Foundation

<u>Institution:</u>	<u>Purdue University</u>	<u>Budget Agency Project No.:</u>	<u>B-6-26-3-08</u>
<u>Campus:</u>	<u>Indianapolis</u>	<u>Institutional Priority:</u>	<u>N/A</u>

					<u>GSF OF AREA AFFECTED BY PROJECT</u>	<u>25,000</u>
<u>ANNUAL OPERATING COST/SAVINGS (1)</u>						
		Cost per GSF	Total Operating Cost	Personal Services	Supplies and Expenses	
1. Operations	\$	1.12	\$ 28,000	\$ -	\$ 28,000	
2. Maintenance	\$	-	\$ -	\$ -	\$ -	
3. Fuel	\$	-	\$ -	\$ -	\$ -	
4. Utilities	\$	3.80	\$ 95,000	\$ -	\$ 95,000	
5. Other	\$	-	\$ -	\$ -	\$ -	
TOTAL ESTIMATED OPERATIONAL COST/SAVINGS	\$	4.92	\$ 123,000	\$ -	\$ 123,000	

<u>Description of any unusual factors affecting operating and maintenance costs/savings.</u>
The building operates as a classic office building with no unusual factors involving operation or utility costs.

(1) Based on figures from "Individual Cap Proj Desc" schedule



Office of the Chief Financial Officer and Treasurer

August 22, 2025

The Honorable Mike Braun
Governor of the State of Indiana
Statehouse
Indianapolis, IN 46204

Dear Governor Braun:

At its meeting on August 8, 2025, the Purdue University Board of Trustees approved the planning, financing, construction and award of construction contracts for the Hicks Undergraduate Library Masonry Renovation on the West Lafayette campus.

This project will repair deteriorating masonry, replace the mortar and sealant and install metal coverings over the sloped masonry walls on the Hicks Undergraduate Library.

The renovation work will address and restore the building envelope to prevent water infiltration and interior damage, while providing a reliable student space and safeguarding library materials.

The estimated total project cost is \$2,100,000 and will be fully funded by R&R Appropriation. This project is included in the university's approved FY26 operating budget as part of Purdue's annual Repair and Rehabilitation plan.

Subject to review by the Commission for Higher Education and recommendation by the State Budget Committee and the Budget Agency, we request your approval to proceed with this project. Attached are the completed forms that the Commission has prescribed for its review of such projects. We will be happy to answer any questions you or your staff may have or to provide any additional information that is needed.

Sincerely,

A handwritten signature in black ink, appearing to read 'C. Ruhl', with a long, sweeping horizontal line extending to the right.

Christopher A. Ruhl
Chief Financial Officer and Treasurer

Attachments

c: Brooke Kile, Senior Associate Commissioner for Business Solutions, Indiana Commission for Higher Education
Chad Ranney, State Budget Director, Indiana State Budget Agency
Jonathan Eccles, Division Director, Indiana State Budget Agency
Kay Parker, Comptroller, Purdue University
Anne Hazlett, Senior Director, Government Relations, Purdue University

PROJECT COST SUMMARY
Hicks Undergraduate Library Masonry Renovation

Institution:	<input type="text" value="Purdue University"/>	Budget Agency Project No.:	<input type="text" value="B-1-26-2-03"/>
Campus:	<input type="text" value="West Lafayette"/>	Institutional Priority:	<input type="text" value="N/A"/>
Previously approved by General Assembly:	<input type="text" value="No"/>	Previously recommended by CHE:	<input type="text" value="No"/>
Part of the Institution's Long-term Capital Plan:	<input type="text" value="Yes"/>		

Project Size:	<input type="text" value="N/A"/> GSF (1)	<input type="text" value="N/A"/> ASF (2)	<input type="text" value="#VALUE!"/> ASF/GSF
Net change in overall campus space:	<input type="text" value="0"/> GSF	<input type="text" value="0"/> ASF	

Total cost of the project (3):	<input type="text" value="\$ 2,100,000"/>	Cost per ASF/GSF:	<input type="text" value="#VALUE!"/> GSF
Total cost of the demolition:	<input type="text" value="\$ 100,000"/>		<input type="text" value="#VALUE!"/> ASF

Funding Source(s) for project (4):	Amount	Type
	<input type="text" value="\$ 2,100,000"/>	<input type="text" value="R&R Appropriation"/>
	<input type="text"/>	<input type="text"/>
	<input type="text"/>	<input type="text"/>
	<input type="text"/>	<input type="text"/>

Estimated annual debt payment (6):	<input type="text" value="0"/>
---	--------------------------------

Are all funds for the project secured:	<input type="text" value="Yes"/>
---	----------------------------------

Project Funding:

The project is being fully funded by R&R Appropriation, and all funds are secured.

Project Cost Justification

Since the project is exterior-based, there is not a ASF or GSF associated with the work. This project's scope and cost are described more in the Capital Project Details section.

Estimated annual change in cost of building operations based on the project:	<input type="text" value="N/A"/>
---	----------------------------------

Estimated annual repair and rehabilitation investment (5):	<input type="text" value="\$ 31,500"/>
---	--

PROJECT DETAILED DESCRIPTION - ADDITIONAL INFORMATION

Hicks Undergraduate Library Masonry Renovation

Institution:	Purdue University	Budget Agency Project No.:	B-1-26-2-03
Campus:	West Lafayette	Institutional Priority:	N/A

Description of Project

This project will repair deteriorating masonry on the Hicks Undergraduate Library on the West Lafayette campus. Repairs will include mortar and sealant replacement along with the installation of metal coverings over the four sloped masonry walls.

Need and Purpose of the Program

The Hicks Undergraduate Library is part of Purdue University Libraries and School of Information Studies, which was renamed from Purdue Libraries in December 2018 to better reflect the unit's many teaching duties and instructional initiatives. The Hicks Undergraduate Library opened in 1982 and is one of 10 libraries located on the West Lafayette campus. Much of Libraries' spaces have been re-purposed to support and enable study, teaching and learning to meet students' needs for team-, active- and collaborative-learning spaces in the digital age. The Hicks Undergraduate Library provides an active learning environment with an interactive classroom and computer lab. As a whole, Purdue University Libraries is a congressionally designated depository for U.S. Government information, and access to the government information collection is open to the public. Additionally, some university archives and special collections that are important to Purdue are housed in this building and need to be protected from the elements. This project will restore the exterior building envelope to prevent future water infiltration and interior damage.

This project is part of Purdue's annual Repair and Rehabilitation planning efforts and is included in the university's approved FY26 operations budget.

Space Utilization

This project does not have a net impact on total assignable campus space.

Comparable Projects

First Street Towers West Tower Masonry and Sealant Repair (2021)

\$879,000

Repaired exterior stone and limestone on the west building and replaced masonry sealant joints around windows and doors

The proposed project includes a larger building which requires more materials than the comparable project, and multiple years of high inflation recently contribute to the higher costs.

Background Materials

CAPITAL PROJECT REQUEST FORM
INDIANA PUBLIC POSTSECONDARY EDUCATION
INSTITUTION CAMPUS SPACE DETAILS FOR Hicks Undergraduate Library Masonry Renovation

	Current Campus Totals			Subtotal Current and Future Space	Capital Request		
(INSERT PROJECT TITLE AND SBA No.)	Current Space in Use	Space Under Construction (1)	Space Planned and Funded (1)		Space to be Terminated (1)	New Space in Capital Request (2)	Net Future Space
A. OVERALL SPACE IN ASF							
Classroom (110 & 115)	324,254	51,092	-		-	-	375,346
Class Lab (210,215,220,225,230,235)	765,104	10,789	-		-	-	775,892
Non-class Lab (250 & 255)	1,761,714	29,332	-		-	-	1,791,046
Office Facilities (300)	2,288,249	9,457	(3,195)		-	-	2,294,511
Study Facilities (400)	457,018	41,979	(1,027)		-	-	497,970
Special Use Facilities (500)	1,245,282	(3,099)	-		-	-	1,242,182
General Use Facilities (600)	957,751	17,424	(60)		-	-	975,115
Support Facilities (700)	2,982,113	(53,301)	6,959		-	-	2,935,771
Health Care Facilities (800)	217,884	90	-		-	-	217,974
Resident Facilities (900)	2,424,637	111,146	-		-	-	2,535,783
Unclassified (000)	82,649	-	-		-	-	82,649
B. OTHER FACILITIES							
(Please list major categories)							
TOTAL SPACE	13,506,654	214,909	2,677	13,724,240	-	-	13,724,240

CAPITAL PROJECT COST DETAILS
Hicks Undergraduate Library Masonry Renovation

Institution:	Purdue University	Budget Agency Project No.:	B-1-26-2-03
Campus:	West Lafayette	Institutional Priority:	N/A

ANTICIPATED CONSTRUCTION SCHEDULE

	<u>Month</u>	<u>Year</u>
Bid Date	January	2026
Start Construction	May	2026
Occupancy (End Date)	September	2026

ESTIMATED CONSTRUCTION COST FOR PROJECT

	<u>Cost Basis (1)</u>	<u>Estimated Escalation Factors (2)</u>	<u>Project Cost</u>
<u>Planning Costs</u>			
a. Engineering	\$ 200,000		\$ 200,000
b. Architectural	\$ -		\$ -
c. Consulting	\$ -		\$ -
<u>Construction</u>			
a. Structure	\$ 1,600,000		\$ 1,600,000
b. Mechanical (HVAC, plumbing, etc.)	\$ -		\$ -
c. Electrical	\$ -		\$ -
<u>Movable Equipment</u>	\$ -		\$ -
<u>Fixed Equipment</u>	\$ -		\$ -
<u>Site Development/Land Acquisition</u>	\$ -		\$ -
<u>Other (PM fee, contingencies, insurance, etc.)</u>	\$ 300,000		\$ 300,000
TOTAL ESTIMATED PROJECT COST	\$ 2,100,000	\$ -	\$ 2,100,000

CAPITAL PROJECT OPERATING COST DETAILS

Hicks Undergraduate Library Masonry Renovation

Institution:	<u>Purdue University</u>	Budget Agency Project No.:	<u>B-1-26-2-03</u>
Campus:	<u>West Lafayette</u>	Institutional Priority:	<u>N/A</u>

<u>ANNUAL OPERATING COST/SAVINGS (1)</u>					<u>GSF OF AREA AFFECTED BY PROJECT</u>	
	Cost per GSF	Total Operating Cost	Personal Services	Supplies and Expenses		
1. Operations	-	\$ -				
2. Maintenance	-	\$ -				
3. Fuel	-	\$ -				
4. Utilities	#DIV/0!	\$ -				
5. Other	-	\$ -				
TOTAL ESTIMATED OPERATIONAL COST/SAVINGS	#DIV/0!	\$ -	\$ -	\$ -		

Description of any unusual factors affecting operating and maintenance costs/savings.

The project will not have a significant effect on annual operations expenditures.



Office of the Chief Financial Officer and Treasurer

August 22, 2025

The Honorable Mike Braun
Governor of the State of Indiana
Statehouse
Indianapolis, IN 46204

Dear Governor Braun:

At its meeting on August 8, 2025, the Purdue University Board of Trustees approved the planning, financing, construction and award of construction contracts for the Elliott Hall of Music Ceiling Tile Replacement on the West Lafayette campus.

This project will remove and replace the original, 85-year-old existing ceiling tiles and adhesive in the facility with those that have equal to or better acoustic qualities than the current ones.

This project will address concerns associated with the aging materials and provide a safe and reliable environment for event attendees.

The estimated total project cost is \$2,520,000 and will be fully funded by Auxiliary Funds – Other.

Subject to review by the Commission for Higher Education and recommendation by the State Budget Committee and the Budget Agency, we request your approval to proceed with this project. Attached are the completed forms that the Commission has prescribed for its review of such projects. We will be happy to answer any questions you or your staff may have or to provide any additional information that is needed.

Sincerely,

A handwritten signature in black ink, appearing to read 'C. Ruhl', with a long, sweeping horizontal line extending to the right.

Christopher A. Ruhl
Chief Financial Officer and Treasurer

Attachments

c: Brooke Kile, Senior Associate Commissioner for Business Solutions, Indiana Commission for Higher Education
Chad Ranney, State Budget Director, Indiana State Budget Agency
Jonathan Eccles, Division Director, Indiana State Budget Agency
Kay Parker, Comptroller, Purdue University
Anne Hazlett, Senior Director, Government Relations, Purdue University

PROJECT COST SUMMARY
Elliot Hall of Music Ceiling Tile Replacement

Institution:	<u>Purdue University</u>	Budget Agency Project No.:	<u>B-1-26-2-02</u>
Campus:	<u>West Lafayette</u>	Institutional Priority:	<u>N/A</u>
Previously approved by General Assembly:	<u>No</u>	Previously recommended by CHE:	<u>No</u>
Part of the Institution's Long-term Capital Plan:	<u>Yes</u>		

Project Size:	<u>N/A</u> GSF (1)	<u>N/A</u> ASF (2)	<u>#VALUE!</u> ASF/GSF
Net change in overall campus space:	<u>0</u> GSF	<u>0</u> ASF	

Total cost of the project (3):	<u>\$ 2,520,000</u>	Cost per ASF/GSF:	<u>#VALUE!</u> GSF
Total cost of the demolition:	<u>\$ 200,000</u>		<u>#VALUE!</u> ASF
Funding Source(s) for project (4):	Amount	Type	
	<u>\$ 2,520,000</u>	<u>Auxiliary Funds - Other</u>	
Estimated annual debt payment (6):	<u>0</u>		
Are all funds for the project secured:	<u>Yes</u>		

Project Funding:

The project is being fully funded by Auxiliary Funds - Other, and all funds are secured.

Project Cost Justification

Since the project is roofing-based, there is not a ASF or GSF associated with the work. This project's scope and cost are described more in the Capital Project Details section.

Estimated annual change in cost of building operations based on the project:	<u>N/A</u>
Estimated annual repair and rehabilitation investment (5):	<u>\$ 37,800</u>

PROJECT DETAILED DESCRIPTION - ADDITIONAL INFORMATION

Elliot Hall of Music Ceiling Tile Replacement

Institution:	Purdue University	Budget Agency Project No.:	B-1-26-2-02
Campus:	West Lafayette	Institutional Priority:	N/A

Description of Project

This project will remove and replace the aging ceiling tiles and adhesive in the facility. The new tiles will have similar or better acoustic qualities than the current ones to optimize and support events in the large open space. The ceilings are 60 feet tall and will require extensive scaffolding to be used during construction.

Need and Purpose of the Program

Elliott Hall of Music opened in 1940 and seats 6,005 people on the main floor and two balconies. It is one of the largest proscenium (i.e. the stage space in front of the curtain) theatres in the U.S. This facility serves the Greater Lafayette community and members of Purdue by hosting Broadway musicals, operas, ballets, rock, country and pop groups, as well as comedians, lecturers and symphonies. Elliott Hall is home to the nationally recognized Purdue Musical Organizations' Christmas Show. The university's commencement exercises, honors programs and conference events also take place here.

This project will address concerns associated with the existing 85-year-old ceiling tiles and adhesive that are original to the building and provide a safe and reliable environment for event attendees.

Space Utilization

This project does not have a net impact on total assignable campus space.

Comparable Projects

The requested project does not have a direct comparable due to the type of space and scope of work. The most similar project is summarized below.

Hagle Hall (2019)

\$22,000,000

This project built a new approximately 37,000 GSF facility to support the Bands and Orchestras program with shared academic and rehearsal spaces, practice rooms and instruction rooms.

Hagle Hall and Elliott Hall of Music support similar programming and require specialized or additional materials for appropriate sound projection and control. The Elliott Hall of Music project has a much smaller scope and associated cost compared to Hagle Hall since it is only renovating the ceiling, as opposed to constructing a new building.

Background Materials

CAPITAL PROJECT REQUEST FORM
INDIANA PUBLIC POSTSECONDARY EDUCATION
INSTITUTION CAMPUS SPACE DETAILS FOR Elliott Hall of Music Ceiling Tile Replacement

	Current Campus Totals				Capital Request		
(INSERT PROJECT TITLE AND SBA No.)	Current Space in Use	Space Under Construction (1)	Space Planned and Funded (1)	Subtotal Current and Future Space	Space to be Terminated (1)	New Space in Capital Request (2)	Net Future Space
<u>A. OVERALL SPACE IN ASF</u>							
Classroom (110 & 115)	324,254	51,092	-	375,346	-	-	375,346
Class Lab (210,215,220,225,230,235)	765,104	10,789	-	775,892	-	-	775,892
Non-class Lab (250 & 255)	1,761,714	29,332	-	1,791,046	-	-	1,791,046
Office Facilities (300)	2,288,249	9,457	(3,195)	2,294,511	-	-	2,294,511
Study Facilities (400)	457,018	41,979	(1,027)	497,970	-	-	497,970
Special Use Facilities (500)	1,245,282	(3,099)	-	1,242,182	-	-	1,242,182
General Use Facilities (600)	957,751	17,424	(60)	975,115	-	-	975,115
Support Facilities (700)	2,982,113	(53,301)	6,959	2,935,771	-	-	2,935,771
Health Care Facilities (800)	217,884	90	-	217,974	-	-	217,974
Resident Facilities (900)	2,424,637	111,146	-	2,535,783	-	-	2,535,783
Unclassified (000)	82,649	-	-	82,649	-	-	82,649
<u>B. OTHER FACILITIES</u> (Please list major categories)				-			-
TOTAL SPACE	13,506,654	214,909	2,677	13,724,240	-	-	13,724,240

CAPITAL PROJECT COST DETAILS

Elliot Hall of Music Ceiling Tile Replacement

<u>Institution:</u>	<u>Purdue University</u>	<u>Budget Agency Project No.:</u>	<u>B-1-26-2-02</u>
<u>Campus:</u>	<u>West Lafayette</u>	<u>Institutional Priority:</u>	<u>N/A</u>

ANTICIPATED CONSTRUCTION SCHEDULE

	<u>Month</u>	<u>Year</u>
GMP Delivery	January	2026
Start Construction	June	2026
Occupancy (End Date)	February	2027

ESTIMATED CONSTRUCTION COST FOR PROJECT

	<u>Cost Basis (1)</u>	<u>Estimated Escalation Factors (2)</u>	<u>Project Cost</u>
<u>Planning Costs</u>			
a. Engineering	\$ -		\$ -
b. Architectural	\$ 179,000		\$ 179,000
c. Consulting	\$ -		\$ -
<u>Construction</u>			
a. Structure	\$ 1,925,000		\$ 1,925,000
b. Mechanical (HVAC, plumbing, etc.)	\$ -		\$ -
c. Electrical	\$ -		\$ -
<u>Movable Equipment</u>	\$ -		\$ -
<u>Fixed Equipment</u>	\$ -		\$ -
<u>Site Development/Land Acquisition</u>	\$ -		\$ -
<u>Other (PM fee, contingencies, insurance, etc.)</u>	\$ 416,000		\$ 416,000
TOTAL ESTIMATED PROJECT COST	\$ 2,520,000	\$ -	\$ 2,520,000

CAPITAL PROJECT OPERATING COST DETAILS

Elliot Hall of Music Ceiling Tile Replacement

Institution:	Purdue University	Budget Agency Project No.:	B-1-26-2-02
Campus:	West Lafayette	Institutional Priority:	N/A

<u>ANNUAL OPERATING COST/SAVINGS (1)</u>		<u>GSF OF AREA AFFECTED BY PROJECT</u>			
	Cost per GSF	Total Operating Cost	Personal Services	Supplies and Expenses	
1. Operations	-	\$ -			
2. Maintenance	-	\$ -			
3. Fuel	-	\$ -			
4. Utilities	#DIV/0!	\$ -			
5. Other	-	\$ -			
TOTAL ESTIMATED OPERATIONAL COST/SAVINGS	#DIV/0!	\$ -	\$ -	\$ -	\$ -

Description of any unusual factors affecting operating and maintenance costs/savings.

The project will not have a significant effect on annual operations expenditures.



Office of the Chief Financial Officer and Treasurer

August 22, 2025

The Honorable Mike Braun
Governor of the State of Indiana
Statehouse
Indianapolis, IN 46204

Dear Governor Braun:

At its meeting on August 8, 2025, the Purdue University Board of Trustees approved the planning, financing, construction and award of construction contracts for the Chiller Cleaning System on the West Lafayette campus.

New equipment will be installed at both utility plants that will automatically clean the chiller tubes, which are essential components involved in campus cooling.

This cleaning system will result in some labor savings for utilities staff and significant energy savings, while also allowing more regular cleanings of equipment to occur with uninterrupted operations.

The estimated total project cost is \$2,425,500 and will be fully funded by Operating Funds.

Subject to review by the Commission for Higher Education and recommendation by the State Budget Committee and the Budget Agency, we request your approval to proceed with this project. Attached are the completed forms that the Commission has prescribed for its review of such projects. We will be happy to answer any questions you or your staff may have or to provide any additional information that is needed.

Sincerely,

A handwritten signature in black ink, appearing to read 'C. Ruhl', with a long horizontal flourish extending to the right.

Christopher A. Ruhl
Chief Financial Officer and Treasurer

Attachments

c: Brooke Kile, Senior Associate Commissioner for Business Solutions, Indiana Commission for Higher Education
Chad Ranney, State Budget Director, Indiana State Budget Agency
Jonathan Eccles, Division Director, Indiana State Budget Agency
Kay Parker, Comptroller, Purdue University
Anne Hazlett, Senior Director, Government Relations, Purdue University

PROJECT COST SUMMARY

Chiller Cleaning System

Institution:	<u>Purdue University</u>	Budget Agency Project No.:	<u>B-1-26-2-05</u>
Campus:	<u>West Lafayette</u>	Institutional Priority:	<u>N/A</u>
Previously approved by General Assembly:	<u>No</u>	Previously recommended by CHE:	<u>No</u>
Part of the Institution's Long-term Capital Plan:	<u>Yes</u>		

Project Size:	<u>0</u> GSF (1)	<u>0</u> ASF (2)	<u>#DIV/0!</u> ASF/GSF
Net change in overall campus space:	<u>0</u> GSF	<u>0</u> ASF	

Total cost of the project (3):	<u>\$ 2,425,500</u>	Cost per ASF/GSF:	<u>#DIV/0!</u> GSF
Total cost of the demolition:	<u>\$ -</u>		<u>#DIV/0!</u> ASF

Funding Source(s) for project (4):	Amount	Type
	<u>\$ 2,425,500</u>	<u>Operating Funds</u>

Estimated annual debt payment (6):	<u>0</u>
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Are all funds for the project secured:	<u>Yes</u>
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Project Funding:

The project is being fully funded by Operating Funds, and all funds are secured.

Project Cost Justification

Since the project is equipment-based, there is not an ASF or GSF associated with the work. This project's scope and cost are described more in the Capital Project Details section.

Estimated annual change in cost of building operations based on the project:	<u>\$ (341,000)</u>
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Estimated annual repair and rehabilitation investment (5):	<u>\$ 36,382</u>
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PROJECT DETAILED DESCRIPTION - ADDITIONAL INFORMATION

Chiller Cleaning System

Institution:	<u>Purdue University</u>	Budget Agency Project No.:	<u>B-1-26-2-05</u>
Campus:	<u>West Lafayette</u>	Institutional Priority:	<u>N/A</u>

Description of Project

This project will install a new system that cleans internal parts of the chillers at the Wade Utility Plant and the Northwest Chiller Plant on the West Lafayette campus. Installation will occur during winter/spring when there is less demand for chilled water (cooling) on campus.

The cleaning system has an expected life span of 25+ years, and the anticipated return on investment is approximately 7 years based on energy and labor savings.

Need and Purpose of the Program

Today, chiller equipment is manually cleaned once per year, which requires chillers to shut down on a temporary basis while the work is completed. The new equipment will automate the cleaning process, allowing it to occur throughout the year, ensuring efficient and consistent operation, promoting reliable cooling for campus and providing both energy and labor savings - described in more detail in the Annual Operating Cost/Savings section. Unlike today with manual cleanings, the chiller cleaning system can operate while the chillers remain online and in use.

This project aligns with the Energy and Utilities Master Plan.

Space Utilization

This project does not have a net impact on total assignable campus space.

Comparable Projects

Northwest Chiller Plant Condenser System Improvements (2022)

\$2,250,000

Replaced three existing condenser water pumps with larger pumps, motors and piping. Replaced variable frequency drives, power feeders and controls. The project included complete system commissioning and operator training.

Although the specific type of equipment is different than what is included in the proposed project, both projects include the installation of mechanical and electrical equipment and controls. Additionally, both projects support the reliability and efficiency of chilled water system operations.

Background Materials

CAPITAL PROJECT REQUEST FORM
INDIANA PUBLIC POSTSECONDARY EDUCATION
INSTITUTION CAMPUS SPACE DETAILS FOR Chiller Cleaning System

	Current Campus Totals				Capital Request		
(INSERT PROJECT TITLE AND SBA No.)	Current Space in Use	Space Under Construction (1)	Space Planned and Funded (1)	Subtotal Current and Future Space	Space to be Terminated (1)	New Space in Capital Request (2)	Net Future Space
<u>A. OVERALL SPACE IN ASF</u>							
Classroom (110 & 115)	324,254	51,092	-	375,346	-	-	375,346
Class Lab (210,215,220,225,230,235)	765,104	10,789	-	775,892	-	-	775,892
Non-class Lab (250 & 255)	1,761,714	29,332	-	1,791,046	-	-	1,791,046
Office Facilities (300)	2,288,249	9,457	(3,195)	2,294,511	-	-	2,294,511
Study Facilities (400)	457,018	41,979	(1,027)	497,970	-	-	497,970
Special Use Facilities (500)	1,245,282	(3,099)	-	1,242,182	-	-	1,242,182
General Use Facilities (600)	957,751	17,424	(60)	975,115	-	-	975,115
Support Facilities (700)	2,982,113	(53,301)	6,959	2,935,771	-	-	2,935,771
Health Care Facilities (800)	217,884	90	-	217,974	-	-	217,974
Resident Facilities (900)	2,424,637	111,146	-	2,535,783	-	-	2,535,783
Unclassified (000)	82,649	-	-	82,649	-	-	82,649
<u>B. OTHER FACILITIES</u> (Please list major categories)				-			-
TOTAL SPACE	13,506,654	214,909	2,677	13,724,240	-	-	13,724,240

CAPITAL PROJECT COST DETAILS

Chiller Cleaning System

Institution:	<u>Purdue University</u>	Budget Agency Project No.:	<u>B-1-26-2-05</u>
Campus:	<u>West Lafayette</u>	Institutional Priority:	<u>N/A</u>

ANTICIPATED CONSTRUCTION SCHEDULE

	<u>Month</u>	<u>Year</u>
Bid Date	January	2026
Start Construction	October	2026
Occupancy (End Date)	June	2027

ESTIMATED CONSTRUCTION COST FOR PROJECT

	Cost Basis (1)	Estimated Escalation Factors (2)	Project Cost
<u>Planning Costs</u>			
a. Engineering	\$ 180,000		\$ 180,000
b. Architectural	\$ -		\$ -
c. Consulting	\$ -		\$ -
<u>Construction</u>			
a. Structure	\$ -		\$ -
b. Mechanical (HVAC, plumbing, etc.)	\$ 475,000		\$ 475,000
c. Electrical	\$ 375,000		\$ 375,000
<u>Movable Equipment</u>	\$ -		\$ -
<u>Fixed Equipment</u>	\$ 1,000,000		\$ 1,000,000
<u>Site Development/Land Acquisition</u>	\$ -		\$ -
<u>Other (PM fee, contingencies, insurance, etc.)</u>	\$ 395,500		\$ 395,500
TOTAL ESTIMATED PROJECT COST	\$ 2,425,500	\$ -	\$ 2,425,500

CAPITAL PROJECT OPERATING COST DETAILS

Chiller Cleaning System

Institution:	<u>Purdue University</u>	Budget Agency Project No.:	<u>B-1-26-2-05</u>
Campus:	<u>West Lafayette</u>	Institutional Priority:	<u>N/A</u>

<u>ANNUAL OPERATING COST/SAVINGS (1)</u>					<u>GSF OF AREA AFFECTED BY PROJECT</u>	
	Cost per GSF	Total Operating Cost	Personal Services	Supplies and Expenses		
1. Operations	-	\$ 10,000	10,000			
2. Maintenance	-	\$ (28,000)	-28,000			
3. Fuel	-	\$ -				
4. Utilities	#DIV/0!	\$ (323,000)	-323,000			
5. Other	-	\$ -				
TOTAL ESTIMATED OPERATIONAL COST/SAVINGS	#DIV/0!	\$ (341,000)	\$ (341,000)	\$ -		

Description of any unusual factors affecting operating and maintenance costs/savings.

Chiller tubes are currently manually cleaned once a year, and then performance drops slightly throughout the year as the tubes foul. This equipment will continually clean the tubes while they are online, maintaining chiller efficiency throughout the year and saving the labor of manually cleaning the tubes each winter. This will provide energy savings and labor savings.

COMMISSION FOR HIGHER EDUCATION

Thursday, September 18, 2025

BUDGET ITEM B-3:

Commission Procurement Policy

Staff Recommendation

That the Commission for Higher Education approve the following changes to its Procurement Policy, in accordance with the background information provided in this agenda item:

- Removal of Section 1 definition of “Utilities” as this cost is no longer applicable for the agency.
- Inclusion of agency preference to pay via invoice in Section 3.2.
- Specify all grants awarded by Commission will have contracts created in Section 3.3.
- Clarify Commission vote only required for purchases, not expenses, and only require vote for purchases over the state threshold (\$500,000) that were not previously included in the agency’s approved spend plan.

Background

The Commission’s Finance Team proposes these policy changes to achieve administrative cleanup and provide clarity on procurement processes for large purchases.

Supporting Document

Commission for Higher Education Procurement Policy

PROCUREMENT POLICY

Section 1

Definitions:

1.1 Commission - Commission for Higher Education and any administrative units or subdivisions therein.

1.2 Commodity - goods that are purchased, generally tangible in nature (includes printing services).

1.3 Contract - a contract is a legally binding agreement in which the parties make promises to deliver a product or service in exchange for consideration (typically money).

1.4 Grant - a competitively-awarded distribution to a non-profit organization or agency typically for a specified time period with both expenditure limitations and reporting requirements.

1.5 Letter of Agreement (LOA) - an agreement between the Commission and a vendor to provide reimbursement for a service provided that does not exceed \$5,000 or last longer than thirty (30) days. Typically used to retain speakers and reimburse non-employees for travel; may contain provisions regarding honoraria.

1.6 Memorandum of Understanding (MOU) - an agreement between two or more state instrumentalities that codifies an arrangement for the provision of services and/or financial support.

1.7 Request for Proposal/Quote (RFP/Q) - a formal solicitation for bidding on a project or service to allow competitive awarding to occur.

1.8 Professional Services - any contract that lasts for a period longer than thirty (30) days and procures a service from a vendor or individual.

~~**1.9 Utilities** - services required for the Commission to operate such as telephone and data services.~~

Commented [BK1]: Removed 8/26/2025

Section 2

Policy Statement:

The Commission exercises its exemption from the State of Indiana's public purchasing requirements as permitted by IC 21-18-5 (cf IC 5-22-1-2). This document is intended to be the Commission's comprehensive procurement policy by which all employees shall abide.

Section 3

3.1 Procurement Tiers:

Procurement is divided into tiers based on the type of purchasing taking place. The following categories are used: Professional Services and Commodities, Grants, Travel, and Utilities. Each Tier is determined by a dollar threshold that specifies what action is to take place. Purchases may not be artificially divided to avoid the requirements of each Tier.

3.2 Professional Services and Commodities

Professional services and commodities purchases are divided into three tiers. Where applicable, Tier 2 and 3 commodities bidding shall include Ability Indiana and the Prisoner Enterprise Network (PEN) products in the minimum bid count; however, more than three bids may be solicited. The Commission will utilize Indiana Department of Administration's negotiated Quantity Purchase Agreements (QPA) when the prices for those agreements are competitive; however, the Commission reserves the right to

purchase any item at a more competitive price outside of the QPA when it is determined that the QPA is not competitive or in the Commission's best interest.

Tier 1 - less than \$5,000 - may not be awarded competitively. For Tier 1 professional services, a Letter of Agreement or a contract is signed by both parties to memorialize the arrangement and a purchase order is issued to encumber the funds. Procurement of Tier 1 commodities requires only a purchase order. When permissible, purchases less than \$500 will be procured using the agency credit card. It is always the preference of the Commission to process payment via invoice when available.

Commented [BK2]: Added 8/26/2025

Tier 2 - \$5,000 to \$49,999 - awarded competitively through a minimum of three (3) e-mail solicitations. There is no minimum timeframe for letting bids. If there are fewer than three (3) vendors who offer a Tier 2 professional service or commodity, the requestor must certify the contract cannot be awarded competitively and justify the vendor selected. Sole-source contracts require a formal letter of justification from the requesting Associate Commissioner and approval in writing by the Chief Financial Officer (template letter provided by Finance). Once awarded, a contract will be created and a purchase order will be issued to encumber the funds.

Tier 3 - \$50,000 or more - awarded competitively through a formal RFP/Q (template provided by Finance). The RFP/Q must be posted to the Commission's website. A minimum of three (3) solicitations are required and must be in writing. If there are fewer than three (3) vendors who offer a Tier 3 professional service or commodity, the requestor must certify the contract cannot be awarded competitively and justify the vendor selected. The bid must be let for a minimum of five (5) business days (excludes weekends and state holidays); the letting period should take into account the scope and cost of the project so as to give vendors adequate time to appropriately respond. Sole-source contracts require a formal letter of justification from the requesting Associate Commissioner and approval in writing by the Commissioner (template letter provided by Finance). Once awarded, a contract will be created and a purchase order will be issued to encumber the funds.

3.3 Grants (Commission as Grantor)

Grant awards are divided into two tiers:

Tier 1 - less than \$25,000- awarded competitively through e-mail solicitations. A grant award agreement will be created, a contract will be created, and a purchase order will be issued to encumber and disburse the funds.

Commented [BK3]: Added 8/26/2025

Tier 2 - \$25,000 or more - awarded competitively through a formal RFP. The RFP must be posted to the commission's website. A minimum of three (3) solicitations are required and must be in writing. If there are fewer than three (3) vendors who offer a Tier 2 grant, the requestor must certify the grant cannot be awarded competitively and justify the grantee selected. The bid must be let for a minimum of fifteen (15) business days (excludes weekends and state holidays); the letting period should take into account the scope and cost of the grant so as to give applicants adequate time to appropriately create a proposal. Once competitively awarded, a grant award agreement will be created and a purchase order will be issued to encumber and disburse the funds.

3.4 Grants Cost-Sharing/Matching Funds (Commission as Grantee)

In today's competitive grant marketplace it is common for grantors to require matching funds for a grant proposal. This could be in the form of Commission match, in-kind contributions, or other non-federal sponsored resources. Each of these commitments, once agreed to in a grant agreement, require tracking to ensure accountability of the commitment. Unless there is verbiage from the grantor that indicates such cost-sharing/matching funds are required, it is the expectation that such commitments not be made. Inclusion of cost-sharing/match absent a grantor mandate requires the written (electronic) approval of the Chief Financial Officer.

3.5 Travel

Travel purchases are governed by the Indiana Department of Administration (IDOA) and the Office of Management and Budget. Applicable policies can be located on IDOA's website and in various Financial Management Circulars. The Commission shall abide by these policies. When permissible, travel pre-purchases for transportation, lodging, and registration will be procured through the use of the agency travel credit card. No travel advances shall be provided to any Commission member or staff.

Out-of-state travel requests submitted less than 30 days from date of travel require written (electronic) approval by the Commissioner.

3.6 Utilities

Utilities will be procured, when possible, through the use of the agency credit card or a purchase order with payment terms of Net 30 days.

Section 4

Procedures:

Commission staff are authorized to develop appropriate procedures to enforce and execute the provisions of this policy. These procedures may be updated from time to time as necessary due to technology and statutory changes.

Section 5

Contracts:

Contracts shall contain the agency's approved standard contractual language unless other language has been approved by the Office of the Attorney General or other counsel. Procurement contracts shall not be signed unless they are initiated by the Commission and its staff. Contracts may contain a vendor's contract language provided it does not violate statute or other obligations. Only the Commissioner or designee may execute contracts. One (1) original contract will be digitally executed and stored in the PeopleSoft SCM module and one (1) copy sent to the contractor. No contract or grant award agreement shall be issued without prior review and written (electronic) approval by the Chief Financial Officer or his/her designee. The Commission may use the SCM module or their own Boilerplate.

Grant award contracts where the Commission is a grantee shall use the appropriate language of the Grantor provided it does not violate statute. Only the Commissioner or an approved designee can approve grant award agreements where the Commission is a grantee.

Section 6

Memoranda of Understanding:

Interagency agreements shall be formalized through Memoranda of Understanding. Any obligation of funds shall be clearly enumerated in addition to specific requirements to receive those funds. Memoranda shall follow the Office of Management and Budget's guidelines as required by various financial management circulars. Memoranda of Understanding shall be signed by respective agency heads and/or the State Budget Director or their designee.

Section 7

Requisitions:

The procurement process of an amount in excess of \$500 begins with the initiation of a requisition that is ultimately approved by the Chief Financial Officer or approved designee. Upon final approval, the requisition is expedited to a purchase order and dispatched. Funds shall be encumbered to ensure an adequate budget exists. A purchase order must be issued *prior* to any obligation of funds. For purchases which result in the acquisition of a capital asset as established by standard accounting procedures for the State of Indiana, all relevant asset information will be included with the purchase order.

Section 8

Request for Proposals/Quotes:

Requests for Proposals/Quotes shall generally follow the prescribed formats (provided by Finance). RFP/Qs shall not be written to specify a specific model or procedure unless there is sufficient business justification; comparable substitutions should always be permitted to promote competitive bids and participation. Each bid will be scored accordingly and all documentation will be retained with agency accounting and procurement files.

Section 9

Preferences:

Pursuant to IC 5-22-1-2 and 21-18-5, only the following commodity purchase preferences are applicable to state educational institutions and, consequently, the Commission:

IC 5-22-15-21 - U.S. Manufactured Preference (*absolute*)

IC 5-22-15-16 -Recycled Products Preference (*price*)

IC 5-22-15-20.5 - Buy Indiana Preference (*price*)

Commission staff shall maintain policies and procedures that are consistent with these statutes and any subsequent revisions.

Section 10

Approval Authority:

Only the Commissioner or designee has final approval authority to obligate funds. A designee must have written authority on file.

10.1 ~~Expenditures-Purchases~~ in Excess of ~~\$50,000~~ \$500,000

~~Any expenditure that exceeds \$50,000 must be approved by the Commission unless that expenditure was approved as a line item of the regular budget submission to the Commission.~~

Any purchase (as defined in IC-5-22-2-24) exceeding \$500,000 (per reporting requirements specified in IC-5-35.7-2) must be approved by the Commission unless:

- ~~the purchase was approved as a line item of the regular budget submission to the Commission or State Budget Committee; or~~
- the purchase was included as a planned expense within the agency's fiscal year spend plan as approved by the Commission.

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Section 11

Conflicts of Interest:

No Commission member or staff shall take part in the awarding of a contract or the procurement of goods and services where there is a known conflict of interest as disclosed per Commission policies. In such instances, the person in question shall be excluded from the awarding process. No information on the status or competitive nature of other bids shall be shared with a person who is known to have a conflict of interest.

Section 12

Scope of Policy:

All sections, in their entirety, apply to all Commission members and employees.

Section 13

Policy Information and History:

Effective date: May 11, 2017

References
and Authority: IC 4-13-2
IC 5-22
IC 21-18-5-2
Commission Bylaws, Article VIII

Revisions: Fourth - supersedes policy dated May 8, 2014 and any other guidelines not contained herein.

Approvals:

Teresa Lubbers, *Commissioner*

'5,1 r1-0r1

Date approved by *Commission for Higher Education*

COMMISSION FOR HIGHER EDUCATION

Thursday, September 18, 2025

ACADEMIC AFFAIRS ITEM A:

Academic Degree Programs for Expedited Action

Staff Recommendation

That the Commission for Higher Education approve the following degree programs, in accordance with the background information provided in this agenda item:

Indiana University Bloomington

- Bachelor of Science in Public Relations to be offered by Indiana University Bloomington (On Campus Only)
- Bachelor of Science in Media Advertising to be offered by Indiana University Bloomington (On Campus Only)
- Bachelor of Science in Global Media to be offered by Indiana University Bloomington (On Campus Only)
- Master of Science in Media Leadership & Business to be offered by Indiana University Bloomington (On Campus Only)

Indiana University Indianapolis

- Bachelor of Science in Biomedical Sciences to be offered by Indiana University Indianapolis (On Campus Only)

Background

The Academic Affairs and Quality Committee discussed these programs at its August 25, 2025 meeting and concluded that the proposed program could be placed on the September 18, 2025 agenda for action by the Commission as an expedited action item.

Supporting Document

Academic Degree Programs on Which Staff Propose Expedited Action August 25, 2025

**CHE 25-17 Bachelor of Science in Public Relations to be offered by Indiana University
Bloomington**

Proposal received on August 15, 2025

CIP Code: 9.0900

Fifth Year Projected Enrollment: Headcount – 315, FTE – 303

Fifth Year Projected Degrees Conferred: 75

The proposed Bachelor of Arts in Public Relations will be offered on campus by the Media School in the College of Arts and Sciences at Indiana University Bloomington (IUB). It requires the customary 120 credit hours to complete.

The basis of the proposed program is the current Public Relations (P.R.) concentration option within the Bachelor of Arts in Journalism (B.A.J.), a degree program enrolling roughly 450 students. The concentration would be split off into a standalone degree with greater flexibility for more in-depth P.R. coursework. Since its launch in Fall 2017, the P.R. concentration has steadily grown to be the most popular among B.A.J. majors, with 220 students. Faculty plan to sunset the concentration. Most current first- and second-year P.R. concentrators are expected to migrate over. Given the signaling power and expanded curriculum enabled by a standalone program, faculty anticipate net new enrollment and more targeted employer interest. No new faculty or facilities are necessary. The current, in-state program provider market skews heavily toward smaller private colleges/universities. Three state institutions offer P.R., through a concentration, a shared emphasis alongside advertising, or as a true standalone degree, respectively. National peer institutions, e.g., Iowa and Michigan State, have standalone P.R. degrees.

The Indiana Department of Workforce Development (DWD) categorizes ‘Public Relations Managers’ and ‘Public Relations Specialists’ as 4-Star and 3-Star occupations, respectively. Both are categorized by the U.S. Department of Labor’s O*Net as national ‘Bright Outlook’ occupations based on faster than average national growth between 2023 and 2033. Other relevant and adjacent occupational areas are projected to grow, such as ‘Market Research Analysts & Marketing Specialists’ (4-Star) and ‘Advertising and Promotions Managers’ (3-Star). Based on job placement rates of recent IUB B.A.J. graduates, the institution projects 90% will have secured a career outcome within six months. Based on New York Federal Reserve data, 66% of recent graduates in ‘Advertising and Public Relations’ were at full employment. Extrapolating from federal data on IUB graduates in the 09. CIP Code, the institution estimates graduates will earn \$43,616, \$57,349, \$71,083, and \$98,000 at the following respective milestones, starting, three years, 5 years, and 10 years.

Faculty forecast a graduation rate of 83%. The institution projects in-state graduate retention at 30% and 25% after one year and 5 years, respectively. The degree program-level director and wider Media School will facilitate student connections with employment opportunities, particularly in Indiana, through career advising, industry guest speakers, networking events, and project-based coursework that serves external P.R. firms.

The proposed curriculum harnesses preexisting coursework for the current concentration. However, shifting P.R. from a concentration within a B.A. to a standalone B.S. enables a more extensive, in-depth curriculum for a professionally applied discipline. The major requires at least 55 credit hours, while the concentration was 36. Fifteen credit hours of electives provide customization. At least 3 credit hours must be in career coursework scaffolded across the first and fourth years of study, the latter module of which was developed specifically for careers in the P.R. industry. A three-course, 9-credit hour sequence in 'Public Relations Skills and Strategies' carries over from the concentration. It approximates an experiential learning capstone sequence, in planning, developing, and executing a major P.R. campaign. Additional experiential learning coursework include external, client-facing projects or national student public relations competitions.

There is no work-based learning requirement but students can pursue credit-bearing internships which are often paid. A Degree-in-3 format is not offered nor are embedded, stackable credentials. However, the faculty is very interested in developing embedded, credit-bearing micro-credentials. There are relevant accelerated master's (4+1) options. A program director is already working to incorporate Artificial Intelligence (AI) content and tools into the curriculum. Ivy Tech Community College and Vincennes University 2+2 transfer pathways were deemed nonviable; the faculty anticipate the bulk of those students will transfer with the 1+3 Indiana College Core.

**CHE 25-18 Bachelor of Science in Media Advertising to be offered by Indiana University
Bloomington**

Proposal received on August 17, 2025

CIP Code: 9.0903

Fifth Year Projected Enrollment: Headcount – 830, FTE – 804

Fifth Year Projected Degrees Conferred: 200

The proposed Bachelor of Science in Media Advertising will be offered on campus by the Media School in the College of Arts & Sciences at Indiana University Bloomington (IUB). It requires the customary 120 credit hours to complete.

The basis of the proposed program is the current Media Advertising (Ad) concentration option within the Bachelor of Arts in Media, a very large degree program enrolling over 1,600 IUB students with 9 concentrations. The Ad concentration, which enrolls over 700, would be split off into a standalone degree with greater flexibility for more in-depth coursework. After launch, the concentration will be sunset. Most current first- and second-year Ad concentrators are expected to migrate over. Given the signaling power and expanded curriculum enabled by a standalone program, faculty anticipate net new enrollment and more targeted employer interest. There are three similar programs in Indiana; two are on main public campuses, one with an advertising emphasis and the other with an advertising concentration. National peer institutions, e.g., Illinois (Urbana-Champaign), Michigan State, and Texas (Austin), have standalone, advertising-specific degrees. No new faculty or facilities will be necessary to deliver the proposed program.

The Indiana Department of Workforce Development (DWD) categorizes 'Market Research Analysts and Marketing Specialists' and 'Marketing Managers' as 4-Star occupations; relevant 3-Star occupations include 'Advertising and Promotions Managers,' 'Advertising Sales Agents,' 'Art Directors,' and 'Graphic Designers.' In national terms, the above 4-Star occupations are categorized by the U.S. Department of Labor's O*Net as 'Bright Outlook' occupations based on faster than average national growth between 2023 and 2033. Based on job placement rates of recent IUB B.A. in Media graduates, the institution projects at least 90% will have secured a career outcome within six months. Based on New York Federal Reserve data, 66% of recent graduates in 'Advertising and Public Relations' were at full employment. Extrapolating from federal data on IUB graduates in the 09. CIP Code, the institution estimates graduates will earn \$43,616, \$57,349, \$71,083, and \$98,000 at the following respective milestones, starting, three years, 5 years, and 10 years.

Faculty forecast a graduation rate of 74%. The institution projects in-state graduate retention to be at least 25% after 5 years. The degree program-level director and wider Media School will facilitate student connections with employment opportunities, particularly in Indiana, through career advising, industry guest speakers, networking events, and project-based coursework that serves regional Ad firms.

The proposed curriculum harnesses preexisting coursework for the current Ad concentration. However, shifting from a concentration within a B.A. to a standalone B.S. enables a more extensive,

in-depth curriculum for a professionally applied discipline. The major requires at least 60 credit hours split evenly between an Ad core and that of two concentration options: Creative Advertising and Advertising Planning & Management. Faculty expects the latter to be the largest by far. Restricted electives within the concentrations provide customization. At least 3 credit hours must be in career coursework scaffolded across the first and fourth years of study; the latter module was developed specifically for careers in the advertising industry. A three-course, 9-credit hour sequence in 'Advertising Skills and Strategies' carries over from the Ad concentration. It approximates an experiential learning capstone sequence, in gauging consumer behavior, developing content, and executing a major advertising/promotional campaign. Additional experiential learning coursework include external, client-facing projects or national student advertising competitions.

There is no work-based learning requirement but students can pursue credit-bearing internships which are often paid. A Degree-in-3 format is not offered nor are embedded, stackable credentials. However, the faculty is very interested in developing embedded, credit-bearing micro-credentials. There are relevant accelerated master's (4+1) options. A program director is already working to incorporate Artificial Intelligence (AI) content and tools into the curriculum. Ivy Tech Community College and Vincennes University 2+2 transfer pathways were deemed nonviable; the faculty anticipate the bulk of these students will transfer with the 1+3 Indiana College Core.

CHE 25-19 Bachelor of Science in Global Media to be offered by Indiana University Bloomington

Proposal received on August 18, 2025

CIP Code: 9.0907

Fifth Year Projected Enrollment: Headcount – 100, FTE – 94

Fifth Year Projected Degrees Conferred: 25

The proposed Bachelor of Science in Global Media will be offered on campus jointly by the Media School and Hamilton-Lugar Center of Global and International Studies at Indiana University Bloomington (IUB). It requires the customary 120 credit hours to complete.

Both IUB Schools posit there is an appreciable interest among a subset of their students to intentionally combine communications and international/global affairs into a single course of study. The proposed pathway would likely cannibalize a marginal share of students in the B.A. in Journalism (~450 students) and the B.A./B.S. in International Studies (~400). They posit the B.S. in Global Media's distinctiveness will also generate net new enrollment. There is nothing comparable currently offered in Indiana. Similar programs are available at out-of-state peer institutions, such as Minnesota, Rutgers, and Texas (Austin). Together, the IUB Schools intend to produce career-ready graduates for roles in global communications spanning various realms, including news journalism, media production, public relations, marketing, and other professional areas.

The Indiana Department of Workforce Development (DWD) categorizes 'Public Relations Specialists,' 'News Analysts, Reporters, and Journalists,' and 'Producers and Directors' as 3-Star occupations. The U.S. Bureau of Labor Statistics forecasts faster than average growth (8%) from 2023 to 2033. Two of the above occupations are categorized as 'Bright Outlook' occupations by the U.S. Department of Labor's O*Net. Based on job placement rates of recent IUB B.A. in Media graduates, the institution projects at least 90% will have secured a career outcome within six months. Based on New York Federal Reserve data, 53% of recent graduates in 'Mass Media' and 62% in 'International Affairs' were at full employment. Extrapolating from federal data on IUB graduates in the 09. CIP Code, the institution estimates graduates will earn \$43,616, \$57,349, \$71,083, and \$98,000 at the following respective milestones, starting, three years, 5 years, and 10 years.

Faculty forecast a graduation rate of 80%. The institution projects in-state graduate retention to be at least 25% after 5 years. Faculty believe Indiana-specific opportunities include communication and media roles in international trade/investment and multinational corporations.

The program of study's major requires 69 credit hours split roughly between communications and international studies: 18 in a Global Media core, 9 in Advanced Media Skills, 15 in Law, Research, and Ethics, and 18 in International Studies. A very customizable concentration, of sorts, is required through 6 credit hours in a geographic international studies area coupled with a robust foreign language requirement. Moreover, students can buttress their area and language studies with a mandatory Overseas Experience, such as study abroad or an international travel course. Students

must complete 3 credit hours in career coursework scaffolded across the first and fourth years of study, the latter of which is a degree-specific 'Global Media Career Development' module.

There is no work-based learning requirement but students can pursue credit-bearing internships. A Degree-in-3 format is not offered nor are embedded, stackable credentials. However, the faculty is very interested in developing embedded, credit-bearing micro-credentials. There are relevant accelerated master's (4+1) options. Ivy Tech Community College and Vincennes University 2+2 transfer pathways were deemed nonviable; the faculty anticipate the bulk of these students will transfer with the 1+3 Indiana College Core.

**CHE 25-20 Master of Science in Media Leadership & Business to be offered by Indiana University
Bloomington**

Proposal received on August 15, 2025

CIP Code: 9.0901

Fifth Year Projected Enrollment: Headcount – 40, FTE – 28

Fifth Year Projected Degrees Conferred: 26

The proposed Master of Science in Media Leadership & Business will be offered on campus jointly by the Media School at the College of Arts & Sciences and the Kelley School of Business at Indiana University Bloomington (IUB). It requires the customary 30 credit hours to complete.

The faculty of both IU Schools seek to provide communications and media professionals or recent graduates a comprehensive business curriculum directly relevant to media management and strategy. Depending upon enrollment and interest, the Media School would likely sunset the Media Management concentration within its preexisting M.S. in Media, which does not provide as robust or expansive a business and leadership curriculum. Indiana University, writ large, seeks to fill a gap in providing industry sector-relevant business, management, and leadership training to its sizable media/communications enrollment and alumni base. This proposal is somewhat analogous to Indiana University Indianapolis' M.S. in the Business of Biotechnology approved by the Commission earlier this year. There are no comparable in-state master's programs. Out-of-state peers would include Miami University (Ohio), Syracuse University, and the University of Southern California.

Given the competitive market in digital media, public relations, marketing, and strategic communications, an interdisciplinary business graduate credential should assist with individual career advancement. According to IUB, their recent graduates see one-year, specialized master's programs as an accelerant to their career trajectory. One-fifth of the mass media workforce holds a graduate degree and one-fourth in business management. The Indiana Department of Workforce Development (DWD) categorizes relevant media professions as high-wage, high-demand, such as 'Public Relations Managers' as 4-Star occupations and 'Public Relations Specialists,' 'News Analysts, Reporters, and Journalists,' and 'Producers and Directors' as 3-Star occupations. Two of the above occupations are categorized as 'Bright Outlook' occupations by the U.S. Department of Labor's O*Net. In broader business and leadership terms, 'Sales Manager, General & Operations Manager' is designated as 5-Star job by DWD. Extrapolating from federal data on IUB graduates in the 09. CIP Code (Communication) and 52. CIP Code (Business), the institution estimates graduates will earn between \$55,000 to \$115,000 one year after graduation and between \$80,000 and \$155,000 at 5 years out. Projections are difficult as many students may continue directly from their undergraduate studies into the program whereas others may be returning professionals or adult career changers. Faculty forecast an in-state graduation rate of 95%. The institution projects in-state graduate retention to be approximately 20-25% after 5 years.

The 30-credit hour curriculum draws from preexisting courses across both the Media School and Kelley School except for a new, purpose-built course: 'Foundations & Current Issues in Media Leadership' (3 credits). If students do not have a major or minor in business, they must complete a

6-credit hour 'Business Foundations' course offered in an accelerated format during the summer. A general 12-credit core is complemented by a restricted electives in 'Business Breadth' (6 credit hours through four 1.5-credit courses), Media Breadth (6), and a single elective (3). Students must also complete a 3-credit hour Capstone Experience through either a media internship or capstone project, such as a case study with presentation.

IUB is revising its approach to credit-bearing micro-credentials and both Schools are interested in the potential of incorporating relevant options. The program is an optimal accelerated (4+1) master's programs ("AMP") for relevant majors at IUB, particularly for the Media School. Credit for Prior Learning is on a case-by-case basis.

CHE 25-21 Bachelor of Science in Biomedical Sciences by Indiana University Indianapolis

Proposal received on August 15, 2025

CIP Code: 26.0102

Fifth Year Projected Enrollment: Headcount – 74, FTE – 68

Fifth Year Projected Degrees Conferred: 42

The proposed Bachelor of Science in Biomedical Sciences will be offered on campus by the School of Science at Indiana University Indianapolis (IUI). It requires the customary 120 credit hours to complete.

The newly developed program is part of IUI's strategic emphasis on life and health sciences to serve Central Indiana's burgeoning biomedical, pharmaceutical, and biotechnology sectors, spanning corporations, start-ups, healthcare providers, research, and professional schools. The proposed program should complement and draw from IUI's recent investments, including: the Convergent Bioscience and Technology Institute (CBATI), the Launch Accelerator for Biosciences (IU LAB), and new School of Medicine facilities. It complements adjacent IUI degree programs approved earlier this year by the Commission: Biomedical Engineering, Biochemistry, and the Business of Biotechnology. In Indiana, 'Life, Physical, and Social Science' occupations are estimated to grow 93% between 2021 and 2032. In addition to being a feeder to healthcare professional programs (dental and medical), multiple relevant occupations in the healthcare and biomedical fields, e.g., 'Medical and Clinical Laboratory Technologists' are 3-, 4-, and 5-Star occupations according to the Indiana Department of Workforce Development.

The program also follows the strategic reorganization of IUI curricular offerings, such as the recent suspension of the B.S. in Interdisciplinary Studies. That program served as the primary undergraduate vehicle for students enrolled in IUI's Bachelors-to-MD (B/MD) Pathway, a 3+4 program with the IU School of Medicine. Faculty anticipate that nearly 40 current B/MD students will migrate over with the vast majority of future enrollment choosing the proposed Biomedical Sciences degree. Faculty anticipate some cannibalization of other science degrees' enrollment but also net new enrollment thanks to the distinctiveness in design (see below); three state institution main campuses do have similar programs as do contiguous state flagships.

Faculty project a completion rate of 76%. While current IUI graduates in biological and biomedical science degrees have a 5-year in-state graduate retention rate of 77%, the institution projects 90% for the proposed program given the facilitated connections between students and Central Indiana employment or professional school opportunities.

The curriculum incorporates core areas to provide a firm foundation in biological sciences (45 credit hours, including labs), chemistry and physics (30, including labs), and mathematics (12). Restricted electives include 9 credit hours from certain upper-level biology and chemistry coursework, 3 credits in a science communication course, and 6 credits in health social sciences. The latter is bolstered by another 6 credits in mandatory introductory courses in psychology and sociology, respectively. As students in the College of Science, they must take a first-year seminar (1 credit

hour). Finally, the degree requires completion of a capstone experience (4 credits hours), such as 140-hour internship, through three different pathways, all of which must include independent research.

An accelerated delivery option includes students admitted to the B/MD 3+4 pathway. There are also career relevant accelerated master's pathways (4+1) in Biology, Bioinformatics, and Public Health. Faculty anticipate developing and then embedding industry-aligned micro-credentials in the program of study. Credit for Prior Learning is on a case-by-case basis. Both Ivy Tech Community College's A.S. in Biology and Vincennes University's A.S. Transfer in Biological, Biomedical Sciences – Biology Concentration provide an articulated 2+2 transfer pathway.

COMMISSION FOR HIGHER EDUCATION

Thursday, September 18, 2025

ACADEMIC AFFAIRS ITEM B:

Academic Program Reviews Process – Brief Overview & Preview

Background

During the 2025 Session of the Indiana General Assembly, the Commission for Higher Education was assigned three academic program review responsibilities for state educational institutions that complement one another but operate on different time cycles:

1. Annually conducting program reviews of all degree programs whose rolling three-year average falls below a statutory threshold (HEA1001).
2. Developing and implementing a 10-year academic program (degrees and certificates) review process; and
3. Receiving institutional 7-year degree program reviews.

Charged with outlining a process for academic program monitoring, improvement, suspension, and closure, a brief overview and preview will be provided, including the intent to synchronize the Commission's 10-year reviews with the institutions' 7-year reviews to avoid duplicative effort and ensure the usage of timely data and findings. The current tentative timeline for annual under-threshold degree programs will be explained.

Supporting Documents

To be distributed.

COMMISSION FOR HIGHER EDUCATION

Thursday, September 18, 2025

DISCUSSION ITEM A:

K-12 and Postsecondary Transitions Update

Commission staff will highlight key updates for K-12 and postsecondary transitions topics. Caitlin Mahoney will address automatic enrollment for the 21st Century Scholars program (HEA 1449-2023). Victoria Phair and Makayla Walke will provide details related to 2025 FAFSA (SEA 167-2023) and various completion campaigns. Victoria Phair will update on the Indiana Pre-Admissions: Your Path to College Initiative and Indiana Resident Admissions (SEA 448-2025). Doug Harter will conclude with an update on the Indiana College Core (IC 21-42-3-2, IC 20-30-5-25).

Supporting Document

To be distributed.

Indiana Pre-Admissions Description Page
Indiana Pre-Admissions Participation Grid

COMMISSION FOR HIGHER EDUCATION

Thursday, September 18, 2025

STUDENT SUCCESS AND COMPLETION ITEM A:

Vincennes University Presentation

Background

For the Student Success and Completion Committee meeting, Vincennes University – Jasper will present on the Vincennes University Retention Committee. The presentation will highlight the history of this Committee's formation, which was established to intentionally focus on student retention strategies. Presenters Gaye Walthall, Director of the Student Success Center, and Alli Tempel, Assistant Dean of Academic and Student Services, will outline the program goals, initiatives, and the data-driven assessment used to determine best practices. They will explore different program models, internal support for each, challenges associated with delivering these comprehensive services, and lessons learned about these interdisciplinary programs. By focusing on both academic and soft skill development, the Retention Committee has taken a thoughtful approach to delivering student-centered programming that supports our open admissions campuses and aligns with our University mission. The Retention Committee, composed of many professional staff members across multiple campuses, is dedicated to meeting VU students where they are and helping them achieve their goals.

Supporting Document

Vincennes University slide presentation.

COMMISSION FOR HIGHER EDUCATION

Thursday, September 18, 2025

BUDGET & FINANCE ITEM A:

2025-2027 Outcomes-Based Performance Funding Goals

Background

Indiana's Outcome Based Performance formula was unanimously adopted by the Commission on May 18, 2023. The formula requires the establishment of goals for all metrics at each institution. Goals were determined using recent academic year outcomes to establish a trend, then adjusted to reflect continued improvement and university feedback. The goals will be based upon academic year 2023-2024 performance and compared against academic year 2022-2023 performance. House Enrolled Act 1001-2025 did not include additional funding support of the Commission's outcomes-based performance funding formula; however, the results of the metrics are still calculated and provided to Commission members and institutions.

Supporting Document

To be distributed.

COMMISSION FOR HIGHER EDUCATION

Thursday, September 18, 2025

BUDGET & FINANCE ITEM B:

Agency FY26 Spend Plan and Budget Update

Background

This presentation will provide an overview of how the Commission's statutorily, restricted student financial aid and federal grant programs inform the agency's administrative spend plan for FY26. The goal of this presentation is for Commission members to better understand the strategies and priorities behind the agency's FY26 budget as well as the planned major administrative expenses for FY26, with particular attention to areas with increased/new spending.

Supporting Documents

To be distributed.

COMMISSION FOR HIGHER EDUCATION

Thursday, September 18, 2025

INFORMATION ITEM A: Academic Degree Programs Awaiting Action

	<u>Title of Program</u>	<u>Institution/Campus/Site</u>	<u>Date Received</u>	<u>Status</u>
1	Bachelor of Science in Public Relations	Indiana University Bloomington	8/15/2025	On CHE Agenda for Action
2	Bachelor of Science in Media Advertising	Indiana University Bloomington	8/17/2025	On CHE Agenda for Action
3	Bachelor of Science in Global Media	Indiana University Bloomington	8/18/2025	On CHE Agenda for Action
4	Master of Science in Media Leadership & Business	Indiana University Bloomington	8/15/2025	On CHE Agenda for Action
5	Bachelor of Science in Biomedical Sciences	Indiana University Indianapolis	8/15/2025	On CHE Agenda for Action

COMMISSION FOR HIGHER EDUCATION

Thursday, September 18, 2025

INFORMATION ITEM B-1:**Academic Degree Program Actions Taken by Staff**

	<u>Title of Program</u>	<u>Institution/Campus/Site</u>	<u>Date Received</u>	<u>Change</u>
01	M.S. in Finance	Purdue University Global	7/8/2025	Changing the credit hours
02	Ph.D. in Geography	Indiana University Bloomington	7/21/2025	Changing the CIP code
03	M.A./M.A.T./M.S. in Geography	Indiana University Bloomington	7/21/2025	Changing the CIP code
04	M.S.C.E. in Civil Engineering	Purdue University West Lafayette	7/21/2025	Adding a location
05	B.S. in Informatics	Indiana University Southeast	7/21/2025	Reinstate a suspended program
06	B.S. in Computer Science	Indiana University Southeast	7/21/2025	Reinstate a suspended program
07	Certificate in Machine Tool Technology	Ivy Tech Community College	7/21/2025	Suspending a location
08	T.C. in Machine Tool Technology	Ivy Tech Community College	7/21/2025	Suspending a location
09	T.C. in Smart Manufacturing and Digital Integration	Ivy Tech Community College	7/21/2025	Suspending a location

COMMISSION FOR HIGHER EDUCATION

Thursday, September 18, 2025

INFORMATION ITEM B-2: Academic Degree Program Actions Taken by Staff

	<u>Title of Program</u>	<u>Institution/Campus/Site</u>	<u>Date Received</u>	<u>Change</u>
01	A.A.S. in Public Safety and Security	Purdue University Global	7/31/2025	Eliminating a program
02	Legal Secretary Certificate	Purdue University Global	7/31/2025	Eliminating a program
03	General Education Certificate	Purdue University Global	7/31/2025	Suspending a program
04	A.S. in Information Technology and Informatics	Ivy Tech Community College	8/18/2025	Adding a location (Kokomo & Logansport)
05	B.A./B.S. in Biology	Indiana University Indianapolis	8/18/2025	Adding a location (Columbus)
06	Graduate Certificate in Leadership	Indiana University South Bend	8/18/2025	Adding a certificate
07	Graduate Certificate in Managerial Finance	Indiana University South Bend	8/18/2025	Adding a certificate
08	M.S.Ed. in the Science of Reading	Indiana University Indianapolis	8/18/2025	Adding a location (Columbus)
09	Graduate Certificate in Business Analytics	Indiana University South Bend	8/18/2025	Adding a certificate

COMMISSION FOR HIGHER EDUCATION

Thursday, September 18, 2025

INFORMATION ITEM C: **Media Coverage**

Staff has selected a compilation of recent media coverage related to the Commission from July and August. Please see the following pages for details.

Indiana Capital Chronicle

Indiana's Higher Education Commissioner Chris Lowery to step down in October

By [Casey Smith](#)

July 29, 2025

Indiana Commissioner for Higher Education Chris Lowery announced Tuesday that he will step down in October after three years in the role, citing a recent health scare and a desire to pursue personal and professional writing projects.

Lowery announced his resignation in a message sent Tuesday morning to university and government officials. His departure will take effect Oct. 10.

"After considerable thought, contemplation, and prayer, I have decided to step away from my role as Commissioner for Higher Education," Lowery wrote in the email obtained by the Indiana Capital Chronicle. "Serving students has been the highest honor of my professional career, and one that has been humbling and blessed."

Lowery issued a separate public comment Tuesday afternoon.

"Serving alongside Commission members and staff, Governor Braun, Secretary Jenner, leaders of our higher education institutions, and our fellow Hoosiers has been a privilege. And, most importantly, serving students has been the highest honor of my professional career, and one that has been humbling and blessed," he said.

Lowery, who previously held leadership roles at Ivy Tech Community College and in the private sector, [was appointed to the state's top higher education post in 2022](#).

He cited a "health scare" earlier this year that prompted his decision to step down.

"Everything is ok, but for a brief period I was left unsure and deeply reflective," Lowery wrote. "Again, considerable thought, contemplation, and prayer went into this decision."

During his tenure, Lowery spearheaded multiple policy overhauls, including a revamped higher education funding formula, a tuition freeze at public colleges, and efforts to simplify student aid access and boost completion rates.

He noted, too, that Indiana's college completion rates and ranking have improved, up from 14th in the nation to 9th.

Even so, Indiana's overall college-going rate has fallen in recent years. State data released earlier this month showed [just 51.7% of the state's 2023 high school graduates enrolled in college](#), a slight drop from the prior year and far below the state's peak of 65% a decade ago.

Still, Lowery pointed to improvements in several key areas. He emphasized that the number of students enrolling annually in the state's 21st Century Scholars program has grown from fewer than 20,000 to about 50,000 in three years. That is partially due to a move to automatic enrollment.

He also said that filing rates for Free Application for Federal Student Aid, or FAFSA, have jumped, as well — boosting Indiana’s rank from 39th in the nation to 15th. That ranking appeared to be outdated, however. The [latest nationwide report](#) published by the National College Attainment Network showed Indiana in 17th place for the current FAFSA completion cycle, which is still active. Indiana was 29th for the most recently completed FAFSA year.

Also under Lowery’s leadership, Indiana became the first state to [require a regular cycle of review](#) for all of its public institutions’ degree programs. So far, [more than 400 degree offerings](#) have been eliminated, suspended or merged.

Lowery additionally highlighted that, for the first time, all public institutions in the state have adopted the commission’s recommendation to freeze tuition and fees for two years. He said he plans to support his wife Jerilyn’s new writing and publishing venture while also “feed(ing) my own longtime desire to write and publish works of fiction and nonfiction.”

Lowery said he would continue to advocate for improved postsecondary attainment in Indiana, which he called “the decisive differentiator” for economic and social prosperity in the state. “Hope grows in Indiana,” he said. “Please continue to expect the same from me, just from a different place.”

The 14-person commission will conduct a search and select a replacement.

Chicago Tribune Post-Tribune

Katie Jenner named Indiana's Higher Education commissioner

By [Carole Carlson](#)

UPDATED: August 22, 2025 at 5:45 PM CDT

The Indiana Higher Education Commission unanimously appointed Secretary of Education Katie Jenner as the next higher education commissioner Friday.

Jenner will remain as K-12 education secretary as she assumes her new duties with the commission, also led by a 14-member board.

She replaces Chris Lowery, who retired. Her appointment becomes effective Oct. 11.

State officials said placing Jenner, who's been secretary of education since 2021, in both roles will lead to better coordination between the two state bodies to increase affordability and accessibility. Officials are emphasizing high school dual credit courses that provide students with college credits.

After the vote, Jenner issued a statement:

"The work happening daily in our Indiana classrooms connects back to a singular goal: helping all students to light their fire of purpose and blaze the path towards their unique future.

"There has never been greater synergy in Indiana than there is today when it comes to seamlessly connecting students to what's next, and I am truly grateful for the opportunity to continue building on this work in an expanded role as Indiana's next Commissioner for Higher Education."

Gov. Mike Braun said earlier that Jenner holding two key education positions will ensure consistency in the state's education policies and programs.

In both roles, Jenner can support the rollout of Indiana's new high school diploma requirements that begin with the Class of 2029. The diploma has three curriculum tracks: college enrollment, military enlistment, and direct workforce employment.

Jenner can also oversee college degree programs to align with academic tools used by K-12 educators and streamline higher education degree programs to meet student and industry demands.

Carole Carlson is a freelance reporter for the Post-Tribune.

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