

**State of Indiana  
Commission for Higher Education**

**Minutes of Meeting**

**August 13, 2009  
Friday**

**I. CALL TO ORDER**

The Commission for Higher Education met in regular session starting at 9:08 a.m. at Vincennes University, Indiana Center for Applied Technology, Room 126, 1500 N. Chestnut St., Vincennes, Indiana, with Vice Chair Ken Sendelweck presiding.

**II. ROLL CALL OF MEMBERS AND DETERMINATION OF A QUORUM**

*Members Present:* Cynthia Baker, Gerald Bepko, Dennis Bland, Carol D'Amico, Jud Fisher, Gary Lehman, Marilyn Moran-Townsend, Chris Murphy, George Rehnquist, Ken Sendelweck, Clayton Slaughter

*Members Attending via Conference Call:* Jon Costas, Mike Smith

The following institutional presidents attended the meeting: Mr. Richard Helton, Vincennes University, Dr. Linda Bennett, University of Southern Indiana, and Mr. Thomas Snyder, Ivy Tech Community College of Indiana.

**III. CHAIR'S REPORT**

Mr. Sendelweck thanked President Richard Helton and his staff for their hospitality. President Helton gave welcoming remarks. He extended a special welcome for Commissioner Teresa Lubbers in her first meeting as a Commissioner. President Helton briefly spoke of changes and improvements on the Vincennes University campus since the Commission's last visit. President Helton recognized the attendance of Mr. Christian Blome, a former Student Representative on the Commission. Mr. Blome currently serves as Director of Admissions at Vincennes University.

Mr. Sendelweck introduced and welcomed Professor Cynthia Baker, who was recently appointed by the Governor as the Faculty Representative on the Commission. Dr. Baker is a Professor of Law and a Director of Program of Law and State Government at IUPUI.

Mr. Sendelweck announced that Mayor Jon Costas was unable to attend the Commission Meeting because the City of Valparaiso received a special award as the Community of the Year from the Indiana Chamber of Commerce.

Mr. Sendelweck called on Mr. Clayton Slaughter to read a resolution honoring the previous Faculty Representative, Dr. Kathleen Tobin.

**R-09-06.1**      **WHEREAS** Kathleen Tobin provided faculty representation to the Commission for Higher Education since 2007;

**WHEREAS** during this time she discharged her duties with extraordinary distinction;

**WHEREAS** Kathleen Tobin impartially advocated for the students and faculty at Indiana's public institutions of higher education;

**WHEREAS** she provided opportunities for faculty engagement on Commission for Higher Education initiatives;

**WHEREAS** she has accepted the responsibility of Chair of the Statewide Transfer and Articulation Committee;

**WHEREAS** she earned the respect of Commission members, staff, institutional representatives, and her fellow faculty members;

**NOW THEREFORE** be it resolved that, the Commission for Higher Education expresses its deep appreciation to Kathleen Tobin for her years of dedicated service as the Faculty Representative to the Commission for Higher Education and to the State of Indiana (Motion 6 Slaughter, Second 6 Murphy, unanimously approved).

Mr. Sendelweck called on Dr. Gerald Bepko to read the resolution honoring Mr. Richard Johnson.

**R-09-06.2**      **WHEREAS** Richard Johnson served with extraordinary distinction on the Indiana Commission for Higher Education (ICHE) as an At Large Member since 2005;

**WHEREAS** during this time he approached the issues before the ICHE with wisdom, circumspection and a balanced recognition, related to his at large appointment, of the many regional, disciplinary, and economic interests that must be blended in shaping the best system of higher education for Indiana;

**WHEREAS** he provided leadership and vision in a wide variety of important sectors, apart from state government, including business, education, community grounded movements, and the world of philanthropy;

**WHEREAS** in addition to his ICHE service he was a tireless advocate for education in Indiana including in his role as Chair of the path breaking Columbus Education Coalition, his service on the Indiana University Foundation Board, his memberships on the Deans Advisory Councils for the Kelley School of Business and the Jacobs School of Music, and as a volunteer in the Book Buddies program;

**WHEREAS** his life and his philanthropy were honored in 2002 by the Creation of the Johnson Center for Entrepreneurship which has helped the Kelley School of Business maintain extremely high standing in this important field of study;

**WHEREAS** he displayed his generous hospitality to the ICHE by twice hosting its retreat at his Brown County residence, which was instrumental to the discussions, drafting, and completion of the Reaching Higher challenge to Indiana's higher education community;

**WHEREAS** his dedication to the work of the ICHE was unparalleled;

**WHEREAS** he earned the deep respect of ICHE members, staff, institutional representatives, members of the executive and legislative branches of Indiana government, and business and community leaders across the state with whom he worked;

**NOW THEREFORE** be it resolved that, the ICHE at its duly constituted meeting on August 14, 2009, in Vincennes, Indiana, expresses its heartfelt condolences and appreciation to the family of Richard Loomis Johnson for his years of dedicated leadership and service to the State of Indiana and advanced learning for its people (Motion 6 Bepko, Second 6 Murphy).

#### **IV. COMMISSIONER'S REPORT**

Ms. Lubbers thanked President Helton and VU for hosting the Commission in such a generous and gracious way. Ms. Lubbers said that she officially began as a Commissioner at the beginning of July, and before that she tried to volunteer some time at the Commission, at the same time finishing her job as a Senator. Ms. Lubbers thanked the leadership of the members of the Commission, especially Mayor Costas and Mike Smith, who had shepherded her through the early days, when she was still considered for the position, and later, during the first thirty days as the Commissioner. During this first month Ms. Lubbers had meetings with government, community and institutional leaders, and members of the media. They all are focused on the mission of creating success in higher education in Indiana.

Ms. Lubbers spoke of personnel changes that took place within the past couple of months. First, she mentioned that Mr. Stan Jones, the previous Commissioner, left to lead the newly created organization, National Consortium for College Completion, funded and created by the Bill Gates Foundation. Ms. Lubbers mentioned that Cheryl Orr also left the Commission to work with Mr. Jones. Also, Aja May left the Commission to work at Purdue. These changes, as Ms. Lubbers put it, have created a little bit of angst on her part, but she was pleased to hire Mr. Jason Bearce. He served at the Commission as an intern, then worked at the Commission for some time before going to work at the Department of Education, providing leadership in exactly those areas that are very important for the Commission, particularly in communications, Indiana's Education Roundtable Meetings, and Learn More Indiana.

Ms. Lubbers spoke briefly about the budget. She mentioned that the Commission core appropriation was slightly lower this year, and that Mr. Hannon presented the budget to the members of the Commission later this morning. Ms. Lubbers also talked briefly about setting the non-binding tuition targets for the institutions around the state. The General Assembly has mandated that public colleges and universities set their tuition for two years at a time and hold

public hearings. This is the first year that the non-binding tuition targets are actually being set. She stated that the Commission tried to do this in as thoughtful a way as possible. Mr. Hannon and other members of the staff have been meeting with individual institutions, talking with government leaders, legislative leaders about the process and how to do it. The Commission came out with targets for resident undergraduate tuition that range from zero to 5 percent. Most institutions came in at the higher end or slightly above the target that has been set by the Commission. Subsequent to that, the Commission recommended that the State Budget Committee request that the institutional Presidents, and Chairmen Boards of Trustees meet to explain how they determined tuition levels. Ms. Lubbers said that this is an ongoing process. The Commission is looking for ways to improve the process in the future. Ms. Lubbers noted that this process has not been without pain, but it was a wonderful opportunity for the Commission to assert its value to Hoosiers throughout the state; to look not just at the immediate concern of the tuition during tough economic times, but also look in the bigger way at what the Commission can do, and how the Commission can be more productive in keeping to what has been put forth in the "Reaching Higher" document. Ms. Lubbers said that as Commissioner she sees the Commission's role as an important one to work between the universities, the legislature and government leaders to represent the taxpayers in Indiana.

Ms. Lubbers mentioned the Education Roundtable meeting that took place recently. One of the issues addressed at the meeting was dual credit in Indiana. By statute, there was a concurrent enrollment partnership created that operated for the last year. Most institutions in the state were involved in that, looking at the issues of the dual credit and dual enrollment, and whether this should be practiced in Indiana. The recommendation to the Education Roundtable, which was approved, was that the Commission be the facilitator for the dual enrollment in the State of Indiana. The Commission will be reaching out to those who were involved in the partnership.

Ms. Lubbers invited Dr. Hans Giesecke, former President of the Independent College of Indiana, to speak.

Dr. Giesecke spoke briefly about his future plans. He has accepted a position of a president of the Anatolia American College, which was founded in 1886 by American Congregation of Missionaries out of Boston.

Dr. Giesecke offered a few personal recommendations for going forward with the state system of financial aid. The independent sector enrolls 24 percent of the students, but they produce 35 percent of the graduates. One of the chief means for improving the college graduation rate is to continue the policy of having a very strong, need-based, state-funded student financial aid program. Up until the current year Indiana has been a strong national leader with respect to student financial aid. But the budget problem of last year has left the state student financial aid program in a very deep trench for the coming year. The award level for both independent and state universities has been cut 31 percent, and now is at the level it was twelve years ago.

At a meeting a year ago, the Commission started a process for recommending an 18 percent increase in the appropriation for SSACI programs, so that the award levels could be held, even while there was a huge influx of new eligible students into the program. During the special session, ICI continued to push for the 18 percent increase necessary to keep the caps even. Dr. Giesecke said he appeared before the joint Legislative Budget Committee in June, but when the special session ended, the State Student Assistance Commission of Indiana received a 6.5 percent increase. While ICI was enormously grateful for this increase, this amount was inadequate to keep the awards level even for 2009-10.

Dr. Giesecke recommended that, by the end of September, when the enrollments are known, and each campus knows the number of their SSACI grant recipients, there ought to be a formal audit of the grant utilization rate and the predicted amount of grant funds to be unspent at the end of the 2009-10 academic year. If this projected amount of unutilized or underutilized funds exceeds \$10,000,000, there should be an immediate effort to restore grant levels, at least partially, even before the second semester begins.

Second, in 2010-11 SSACI grant appropriations for two- and four-year institutions should be split into two separate funds, so that the growing demand of the two-year level doesn't siphon funds from needy students at the four-year institutions.

Third, each fall, as part of appropriation recommendation process, there ought to be a stipulation of the total number of grants to be offered to needy students in four-year institutions for the coming year. Given that the current policy equates to an "entitlement program" for all students, who apply by March 10, Dr. Giesecke opined that the "awards to all comers" approach will continue to dilute the maximum grant approach for students at four-year institutions in future years. Dr. Giesecke said he believes there is still an opportunity to remedy the negative SSACI grant situation for 2009-10 and beyond.

In conclusion, Dr. Giesecke expressed his great pleasure of working with the Commission, and welcomed any answer and comments.

Ms. Lubbers thanked Dr. Giesecke for his work.

Ms. Lubbers informed the Commission that Mr. Hannon's title has changed to Senior Associate Commissioner and Chief Financial Officer, which will reflect his current responsibilities and correspond with the job he had already been doing.

Ms. Lubbers asked for the motion on hiring Mr. Jason Bearce as an Associate Commissioner for Strategic Communications and Initiatives.

**R-09-06.3 RESOLVED:** That the Commission for Higher Education hereby approves hiring Mr. Jason Bearce as an Associate Commissioner for Strategic Communications and Initiatives. (Motion of Murphy, second of Fisher, unanimously approved)

## V. CONSIDERATION OF THE MINUTES OF THE JUNE COMMISSION MEETING

**R-09-06.4 RESOLVED:** That the Commission for Higher Education hereby approves the Minutes of the June 2009 regular meeting. (Motion of Bland, second - Lehman, unanimously approved)

## VI. DISCUSSION ITEMS

### A. Final Report on the 2009-11 Higher Education Budget As Passed by the 2009 Indiana General Assembly

Mr. Bernie Hannon, Senior Associate Commissioner and Chief Financial Officer, gave a brief description of the item. The General Assembly enacted a budget on June 30<sup>th</sup>, 2009. He briefly went over the legislative process and the timeline. Bernie said that the budget had changed several times in the process of being approved. He reminded the Commission of its

recommendations for the budget, and summarized the 2009-11 budget and appropriations for higher education.

Brief discussion followed. Ms. Marilyn Moran-Townsend asked, following Dr. Giesecke's recommendation of having a formal audit of SSACI in May, whether anything might be done with leftover dollars after the school year. Mr. Hannon responded that if there is any money left after SSACI has distributed awards, those funds are considered available funds, and the awards are available next fiscal year. Ms. Moran-Townsend asked whether this money is being used to raise the SSACI award caps. Mr. Hannon responded that typically SSACI would not change the awards if the school year has already started, but that caps may be raised in fiscal year 2011.

Mr. Chris Murphy asked whether SSACI can ask for more money after the budget has already been set. Mr. Hannon answered that if SSACI is appropriated more money than they spend, the leftover funds go into a reserve account for SSACI. If SSACI promised more funding than they have, then the only way to get more money is a special appropriation from the General Assembly. SSACI projects a 3 percent in reserve at the end of FY 2010.

**B. Report on Tuition and Fees Adopted by Indiana's Public Postsecondary Institutions for 2009-11**

Mr. Bernie Hannon informed the Commission that Indiana's public postsecondary institutions have adopted tuition and fees for the 2009-10 and 2010-11 academic years. Mr. Hannon reported the tuition and mandatory fees adopted by the institutions and compared those rates to the non-binding recommendations made by the Commission on July 2, 2009.

Mr. Hannon mentioned that public hearings were held to discuss the tuition and fees, but those meetings were sparsely attended by the students. Mr. Hannon suggested that these meetings were not very widely advertised by the institutions; this has to be changed in the future. In the past the Commission had encouraged the institutions to charge higher fees for high demand, higher-cost-to-deliver, high wage programs. Mr. Hannon expressed concern that the exception was swallowing the rule. This policy had worked, but now it is difficult to communicate to the public what it costs to go to college, and why tuition for one program can be higher than for another.

When the public institutions came before the State Budget Committee, they explained reasons for raising tuition and fees. Mr. Hannon noted that lessons learned from this year include the importance of holding more public hearings to provide a better understanding about tuition and fees. The Commission needs to do a better job in connecting the dots between the state appropriations, financial aid and student fees. The Commission and public institutions need to be more transparent in explaining why tuition and fees are increasing.

Brief discussion followed.

**C. Report on Twenty-First Century Scholar Success**

Ms. Haley Glover, Associate Commissioner for Policy and Planning Studies, presented this item.

In 1990, Indiana legislators created a program to help raise the educational aspirations and attainment of low and moderate income Indiana families. Administered through the State Student Assistance Commission of Indiana, the 21<sup>st</sup> Century Scholars Program aims to ensure that all Indiana families can afford a college education for their children. A similar report was presented in 2007; a program update will be provided annually from now on.

Ms. Glover provided demographic data about Scholars, and indicated that the program is targeting the low-income students. The proportion of students eligible for a reduced or free lunch has gone up quite dramatically just within last two years. Only about 40 percent of eligible population has signed up for the Scholars program, but the progress is being made.

Mr. Clayton Slaughter asked what the biggest impediment was for getting the scholars to sign for the program. Ms. Glover said there were many reasons that are not known to researchers. However, in the past Scholars needed to sign up. Many parents may have been reluctant to identify as low-income, or to get involved in a state program.

Mr. Jud Fisher asked whether there are other programs that would help with keeping kids on track to go to a college, and then, when in college, help them to stay in college. Ms. Glover said that some colleges provide Scholars with additional support, like Purdue Promise Program and the IU Covenant Program.

Mr. Chris Murphy mentioned that at the Trustees meeting last year there were a lot of presentations about these retention programs at various places. Mr. Murphy asked Ms. Glover whether these funds were SSACI's funds. Ms. Glover confirmed that they were. Mr. Murphy asked then whether the number of people taking advantage of this program will affect the caps. Ms. Glover responded in negative. Because the Scholar program is a supplemental program, students first receive the Frank O'Bannon or Freedom of Choice grant, and the Scholars funding fills in the remaining cost of attendance. In years when grants are not fully funded, however, and the Scholars program must be fully funded to meet the cost of attendance, there may be downward pressure on the caps.

#### **D. Report on Workforce Acceleration Grant Program**

Ms. Haley Glover presented this item.

Under the American Recovery and Reinvestment Act, \$20-\$28M in Workforce Investment Act (WIA) Adult and Dislocated Worker funds have been released to the Indiana Department of Workforce Development. While these funds have been used in other states to support staff additions at workforce centers, Indiana is directing that funding to those, who are most in need. The program will cover the unfunded cost of education after Federal and State financial assistance, and Expected Family Contribution, at a maximum award of \$3,000 per year for each program year. Students are eligible for two years of funding.

These targeted students have to be eligible, and there are some steep guidelines: the student has to be 18 years of age or older; unemployed or dislocated worker; low-income (family receives cash payments from public assistance programming, or family income at poverty level).

In order to access the program, the students need to register through their Work One Center, which will track students through a case management system.

## VII. DECISION ITEMS

### A. Academic Degree Programs

#### 1. Master of Science in Industrial Technology, Master of Science in Computer and Information Technology, and Master of Science in Computer Graphics Technology To Be Offered by Purdue University West Lafayette at West Lafayette

Professor Gary Bertoline, Associate Dean for Graduate Programs in College Technology, Purdue University, talked about this program. They have gone through a very deliberate process at the College Technology to move from the primarily an undergraduate program to the undergraduate and graduate. The College Technology at Purdue has a very large program, the third largest program in West Lafayette, out of the ten colleges. It has about 3600 undergraduate students; over 400 graduate students this fall in the program. In mid-90s they started a College-wide Master of Science degree.

In 2002, Purdue added a Ph.D. program, which is also college-wide. They did it deliberately, to allow the program to mature over the years to the graduate level. Now Purdue is at the point when it needs to have three stand-alone graduate programs. These programs are the most advanced in the graduate studies; all of them have close to 50 students at the ready, who specialize in their respective programs, but they are not at the degree programs. This allows each of those programs to develop further and move forward with the research and teaching, as is allowed with Master of Science programs. These programs were very well received. In the Industrial Technology program students have the opportunity to specialize in areas like bio-informatics, system stimulation, stem education, etc. In Computer Information Technology, there are emerging tech areas and high job demand in those areas, including wireless and global computing, high performance computing, stem education, and bio-medical informatics.

Mr. Slaughter and Ms. Moran-Townsend asked whether the umbrella degree programs will be phased down as these new programs come in. Dr. Bertoline said that this won't happen immediately; there are five other departments to deal with, but this will happen at some point.

Dr. Ken Sauer gave staff recommendations. The three Master's programs that represent three of the specializations currently under the umbrella program, are the most robust in terms of prospective enrollments. The umbrella program as a whole is very robust in terms of its enrollments. As the additional specializations appear as the separate programs, the questions about the viability of the remaining specializations in the overall umbrella program will have to be dealt with, but at this point the Commission is comfortable in going forward with these three new programs.

**R-09-06.5 RESOLVED:** That the Commission for Higher Education hereby approves the Master of Science in Industrial Technology, Master of Science in Computer and Information Technology, and Master of Science in Computer Graphics Technology to be offered by Purdue University at its West Lafayette Campus, in accordance



with the background discussion in this agenda item and the *Abstract*, July 31, 2009; and

That the Commission recommends no new state funds, in accordance with the supporting document, *New Academic Degree Program Proposal Summary*, July 31, 2009 (Motion of Moran-Townsend, second of D'Amico, unanimously approved).

## **2. Doctor of Philosophy in Epidemiology To Be Offered by Indiana University Through Its IUPUI Campus**

Dr. Uday Sukhatme, Executive Vice Chancellor and Dean of the Faculties introduced this item. IUPUI is moving towards building a School of Public Health, and one of the requirements is to have three Ph.D. areas.

To present this item Dr. Sukhatme introduced Professor Marie Swanson, Chair of the Department of Public Health in the School of Medicine. She was a founding Dean of the Zuckerman School of Public Health at the University of Arizona. She is a past President of the American College of Epidemiology, and the former member of the National Public Health Accrediting Council.

Dr. Swanson said that the degree in Epidemiology is in high demand in Indiana and in the whole country. There is currently a 30 percent shortage of doctoral trained epidemiologists in the United States. They predict that with the age and retiring of the current faculty, this number will increase to 50.

Mr. Slaughter asked whether more Ph.D. programs will be required for accreditation. Dr. Swanson answered that one additional PhD will be needed.

Dr. Sauer gave staff recommendations. He said that the University has the strength in this area. The research faculty at the IUPUI campus generated significant research dollars. This degree is closely related to important economic developments areas in Health and Life Sciences, and this will constitute sufficient basis for approving this degree.

Dr. Sauer made two points on public health issue. To have an accredited School of Public Health an institution must have three Ph.D. programs in core areas related to public health. The Epidemiology Ph.D. would represent the second of those Ph.Ds. The first was a Biostatistics program, which the Commission approved in May, 2008.

Second, having an accredited School of Public Health is an important strategic decision for the state. In the 12-state region there are only five states that have Schools of Public Health. If Indiana creates another, this will be the sixth in that region. In the future, the Commission would like to engage Indiana University in the coming

months to explore its plans relating to creating one or even two Schools of Public Health in the state.

**R-09-6.6 RESOLVED:** That the Commission for Higher Education hereby approves the Doctor of Philosophy in Epidemiology to be offered by Indiana University through its IUPUI Campus, in accordance with the background discussion in this agenda item and *Abstract*, July 31, 2009, and

That the Commission recommends no new state funds, in accordance with the supporting document, *New Academic Degree Program Proposal Summary*, July 31, 2009 (Motion ó Bepko, second ó Slaughter, unanimously approved).

### **3. Academic Degree Programs on Which Staff Propose Expedited Action**

Staff presented a list of degree program proposal(s) for expedited action.

**R-09-06.7 RESOLVED:** That the Commission for Higher Education hereby approves by consent the following degree program(s), in accordance with the background information provided in this agenda item and the *Abstract*, July 31, 2009:

- B.S. in Sales to be offered by Ball State University at Muncie
- M.S. in Applied Statistics to be offered by Indiana University Bloomington in Bloomington (Motion ó Bepko, second ó Rehnquist, unanimously approved).

## **B. Capital Projects**

### **1. Ivy Tech Community College of Indiana Sellersburg, New Construction Project, Workforce Education and Technology Center, Revised Request**

Before introducing the project, President Thomas Snyder talked about other items that would be presented at the Commission meeting in Fort Wayne in September. Mr. Snyder said that Ivy Tech will be presenting to the Commission's approval the first online degree in Advanced Manufacturing. It is proprietary, and can be offered nationally.

Mr. Snyder mentioned three announcements that were made this week. Randy Woodson from Purdue University and President Snyder announced their first dual enrollment program in Ivy Tech's history, which is a co-enrollment program in Agriculture, where a student can be enrolled in both schools simultaneously and live in a dormitory on the West Lafayette campus.

Mr. Snyder also announced that Ivy Tech received the largest gift in the school's history. The gift is from the Ball Corporation Headquarters in Muncie from the Fisher family. This is a 100,000 square foot building with a value of \$20 million , which will become Ivy Tech Fisher Campus in downtown Muncie. The students are expected to start studying there this fall.

Third, Mr. Snyder spoke briefly about "Achieving the Dream". The Commission has membership on the State Policy Committee for this program. "Achieving the Dream" is a national initiative. The goals of this initiative are: successfully complete remediation, enroll and successfully complete the courses, finish all courses that have been started, persist from one turn to another, and earn at least a certificate or a degree.

Mr. Snyder spoke about the new Sellersburg construction project, the Workforce Education and Technology Center. Sellersburg was originally 57,000 square feet with 20,000 square feet build up. Today campus has 90,000 square feet that Ivy Tech owns, and 50,000 that campus leases. The new facility will include a medical wing, and also a Workforce Training Center.

Mr. Hannon said that Ivy Tech brought this project forward last August. The 2007 General Assembly granted Ivy Tech \$20 million in fee-replaced bonding authorization to undertake this project. The Commission reviewed this project on August, 2008. At that time Ivy Tech was hoping that the project could be completed for \$16 million. However, since that time Ivy Tech has decided to spend the entire \$20 million of authorization on this project.

Ms. Moran-Townsend was wondering whether the number had grown from \$16 million to \$20 million because of the bid.

Mr. Hannon said there is going to be 77,000 square feet at the campus after the project is completed. The cost of the project increased from \$16 million to \$20 million, because the bids came in higher than expected.

Mr. Hannon gave staff recommendation.

**R-09-06.8 RESOLVED:** That the Commission for Higher Education hereby recommends approval to the State Budget Agency and the State Budget Committee of the new construction project, Workforce Education and Technology Center at Ivy Tech Community College of Indiana Sellersburg, as described in the project description and staff analysis dated August 14, 2009. (Motion - Murphy, second ó Fisher, unanimously approved).

## **2. Ivy Tech Community College of Indiana Elkhart, New Construction Project, Revised Request**

President Snyder briefly spoke about this project. Mr. Snyder said that the fall enrollment at the Elkhart campus far exceeds expectations. The 2007 General Assembly granted Ivy Tech \$16 million to develop and purchase a new 70,000 square

foot facility in Elkhart. At that time, Ivy Tech estimated the project could be completed at a cost of \$14 million. However, Ivy Tech believed the city of Elkhart would contribute substantial infrastructure improvements toward the project. The city of Elkhart has announced that it does not have the funds to contribute to the additional \$4 million toward the project. Ivy Tech is requesting a revised review of this project at the total cost of \$20 million.

Ms. Moran-Townsend said that the Commission last year was very excited about the opportunity to complete these projects under budget. She asked if there was anything to be learned, since this did not happen. Mr. Snyder responded that the project requires a lot more engineering effort upfront. The money is designed to offset the lack of infrastructure funding expected from the city of Elkhart.

Mr. Hannon gave staff recommendation. The 2009 General Assembly authorized an additional \$4 million toward the project to cover the infrastructure costs and to add additional space onto the project.

Mr. Sendelweck asked what the breakdown was between the infrastructure and the additional space. Mr. Hannon said that it was 50/50.

**R-09-06.9 RESOLVED:** That the Commission for Higher Education hereby recommends approval to the State Budget Agency and the State Budget Committee of the new construction project at Ivy Tech Community College of Indiana Elkhart, as described in the project description and staff analysis dated August 14, 2009 (Motion - Bepko, second - Bland, unanimously approved)

### **3. Construction of a Parking Garage at Indiana University-Purdue University Indianapolis**

Mr. John Grew, Director of State Relations and Economic Initiatives, presented this item. He said that the parking garage was needed to alleviate the parking problem in Indianapolis campus. This particular structure is primarily designed to meet students' demand for parking. The total cost of the project is \$18.5 million; it will provide an additional 1,300 parking spaces. Financing will be available through revenue bonds repaid by IUPUI parking operations.

Mr. Slaughter asked whether students will have to pay more for parking because of this project. Mr. Grew responded that there will be no additional charges for parking, since this is a new construction.

Mr. Hannon gave staff recommendations.

**R-09-06.10 RESOLVED:** That the Commission for Higher Education hereby recommends approval to the State Budget Agency and the State Budget Committee of the new construction project, Parking Garage, at Indiana University-Purdue University Indianapolis, as described in the project description and staff analysis dated August

14, 2009 (Motion - Baker, second of DeAmico, unanimously approved).

**4. Herrick Laboratory Replacement Phase I on the Purdue University West Lafayette Campus**

Mr. Kevin Green, Director of State Relations, presented this item. He said that Herrick Laboratory is one of the oldest research-only facilities on the campus, over a century old. The first phase of the project is to construct a new facility that will be adjacent to the existing Herrick Lab, space that is currently occupied by another obsolete facility. This space will include a Living Lab that will help better understand the relationships between the indoor environment and human health. There will also be a lab to research and develop new fuels and power sources.

Mr. Hannon gave staff recommendations.

**R-09-06.11 RESOLVED:** That the Commission for Higher Education hereby recommends approval to the State Budget Agency and the State Budget Committee of the project, Herrick Laboratory Replacement Phase I, at the Purdue University West Lafayette, as described in the project description and staff analysis dated August 14, 2009 (Motion - Bepko, second - Fisher, unanimously approved).

**5. Capital Projects on Which Staff Proposes Expedited Action**

Staff presented a list of capital project(s) for expedited action.

- Purdue University, West Lafayette, Boiler No.7 of Infrastructure Preparation and Warehouse Modifications: \$3.2 million
- Indiana University, Bloomington, McNutt (Bryan) and Teter (Thompson) Quad Restrooms Renovation: \$3.862 million
- Indiana University, Bloomington, Athletics Academic Center Renovation: \$3 million
- Ball State University, Construction of Marilyn K. Glick Center for Glass; Project cost: \$2 million

**R-09-06.12 RESOLVED:** That the Commission for Higher Education hereby approves by consent the following capital projects, in accordance with the background information provided in this agenda item. (Motion - Murphy, second - Bepko, unanimously approved).

**C. Administrative Items on Which Staff Propose Expedited Action**

- 2009-10 ICHE Core Operations Budget
- 2009-10 Indiana Education Roundtable Memorandum of Understanding and Budget
- 2009-10 Learn More Indiana Work Plan and Budget

**R-09-06.10 RESOLVED:** That the Commission for Higher Education hereby recommends approval to the FY2009 Improving Teacher Quality Partnership Request for Proposals (RFP) in accordance with the background information dated June 3, 2009. (Motion - Murphy, second - Rehnquist, unanimously approved).

**VIII. INFORMATION ITEMS**

- A. Status of Active Requests for New Academic Degree Programs
- B. Capital Improvement Projects on Which Staff Have Acted
- C. Capital Improvement Projects Awaiting Action
- D. Minutes of the June Commission Working Sessions

There was no discussion of these items.

**IX. NEW BUSINESS**

Ms. Moran-Townsend gave an update on the Reaching Higher Strategic Implementation Committee. She expressed her gratitude to Chairman Mike Smith for appointing a Committee, comprised of Carol DeAmico, Gary Lehman, Jerry Bepko, Chris Murphy and Clayton Slaughter. With direction and input from both Mike Smith and Commissioner Teresa Lubbers and Committee members, the Committee has identified a work plan that will begin in September. The Committee will start with introspection about how they can improve the value of the Commission. Then the Committee will look into the constituents, how it can approve its working relationships with the universities, the Governor's office and the legislators, among others. Topics the Committee will be focusing on include the college completion agenda, affordability, the role of regional campuses, accountability in the performance incentives and teacher quality.

**X. OLD BUSINESS**

There was none.

**XI. ADJOURNMENT**

The meeting was adjourned at 11:30 a.m.

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Mike Smith, Chair

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Jud Fisher, Secretary