

Ivy Tech Community College

Commission for Higher Education

October 19, 2012



**CHANGING LIVES
MAKING INDIANA GREAT**

Reaching Higher, Achieving More

Ivy Tech is your Partner

When successful, we will increase knowledge, skills, and degree attainment needed for lifetime employment and in sharing Indiana's economic competitiveness.



 **Completion**

 **Productivity**

 **Quality**

A SUCCESS AGENDA FOR HIGHER EDUCATION IN INDIANA



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College Attainment - Median Income

State	Attainment	Rank	Median	Rank
West Virginia	26.1%	50 th	\$42,974	42 nd
Arkansas	27.9%	49 th	\$40,553	49 th
Louisiana	28.1%	48 th	\$40,599	48 th
Nevada	29.5%	47 th	\$49,929	25 th
Mississippi	29.9%	46 rd	\$40,227	50 th
Kentucky	30.0%	45 th	\$41,129	46 th
Alabama	31.5%	44 th	\$42,407	43 rd
Oklahoma	31.7%	43 rd	\$46,459	35 th
Tennessee	31.9%	42 nd	\$41,044	47 th
New Mexico	33.1%	41 st	\$44,270	41 st
Indiana	33.2%	40th	\$46,020	36th

Lumina Foundation & 2010 US Census Bureau



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College
Attainment

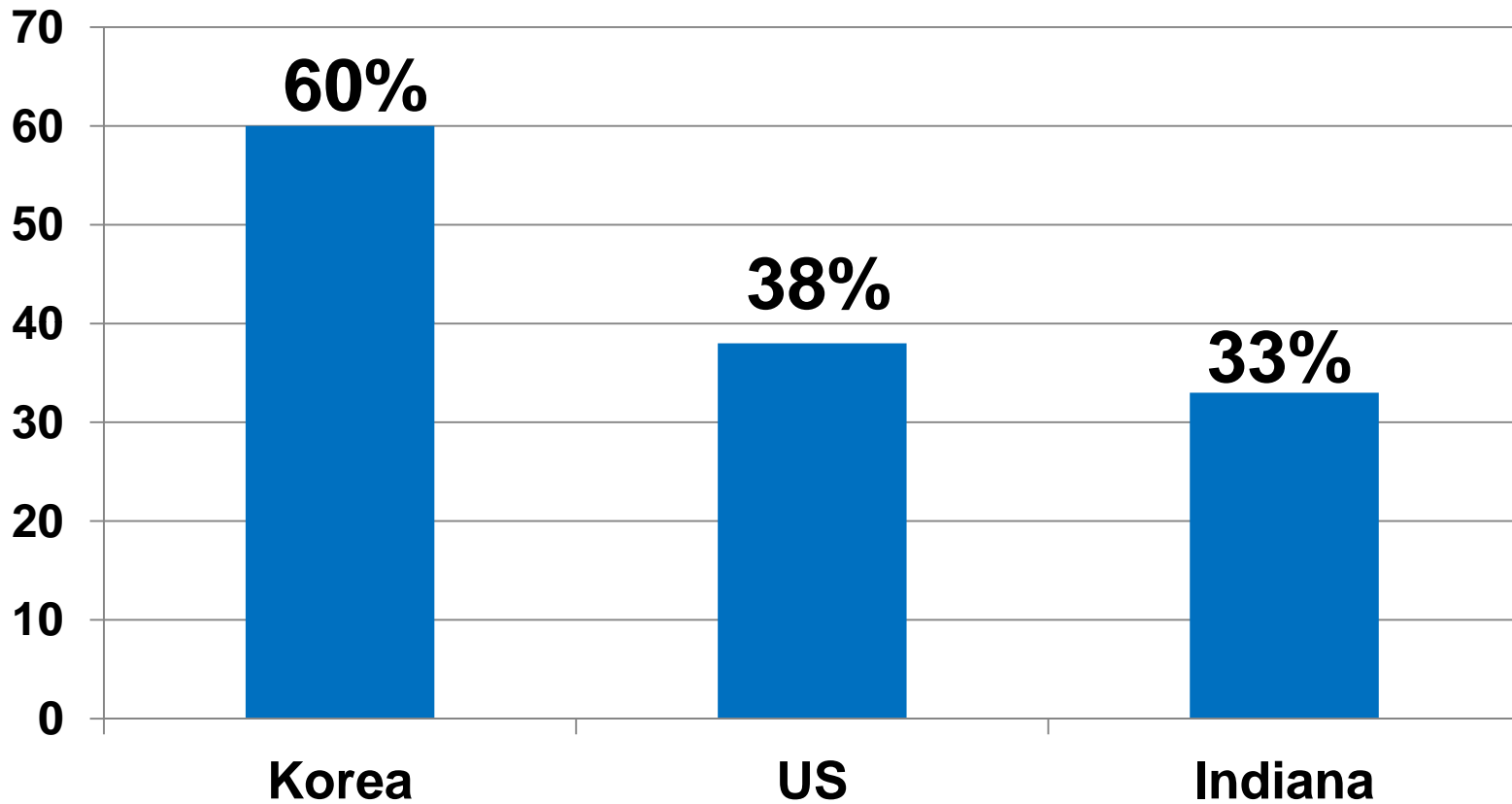
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Increased
Median
Income



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Indiana Numbers



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“The only way to ensure our future is to improve the ways we prepare our citizens for the 21st century workforce.”

- Jamie Merisotis, President/CEO, Lumina Foundation



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“... nothing more than a high school diploma...difficult road to middle class status.”

- Anthony Carnevale, Georgetown University Center on Education and the Workforce



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Reaching Higher, Achieving More

Double the number of college degrees and certificates produced by 2025 from 60,000 to 120,000.



 **Completion**

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Reaching Higher, Achieving More

The bulk of the attainment gap will be closed by Ivy Tech. But it will only happen if we partner together and we receive the support we need.



 **Completion**

 **Productivity**

 **Quality**

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The Traditional College Experience out of Reach for About Half of Hoosier Families



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The Residential Experience

	<u>4 Years</u>
Indiana University – Bloomington	\$ 75,552
Purdue University – West Lafayette	\$ 81,112
Ball State University	<u>\$ 71,880</u>
Average 4-Year Cost	\$ 76,181



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The Hoosier Family Median Income - \$46,020

Borrow/Save = \$ 76,181

4 Years Pell (\$5,550/year) - \$ 22,200

Borrow/Save **\$ 53,981**

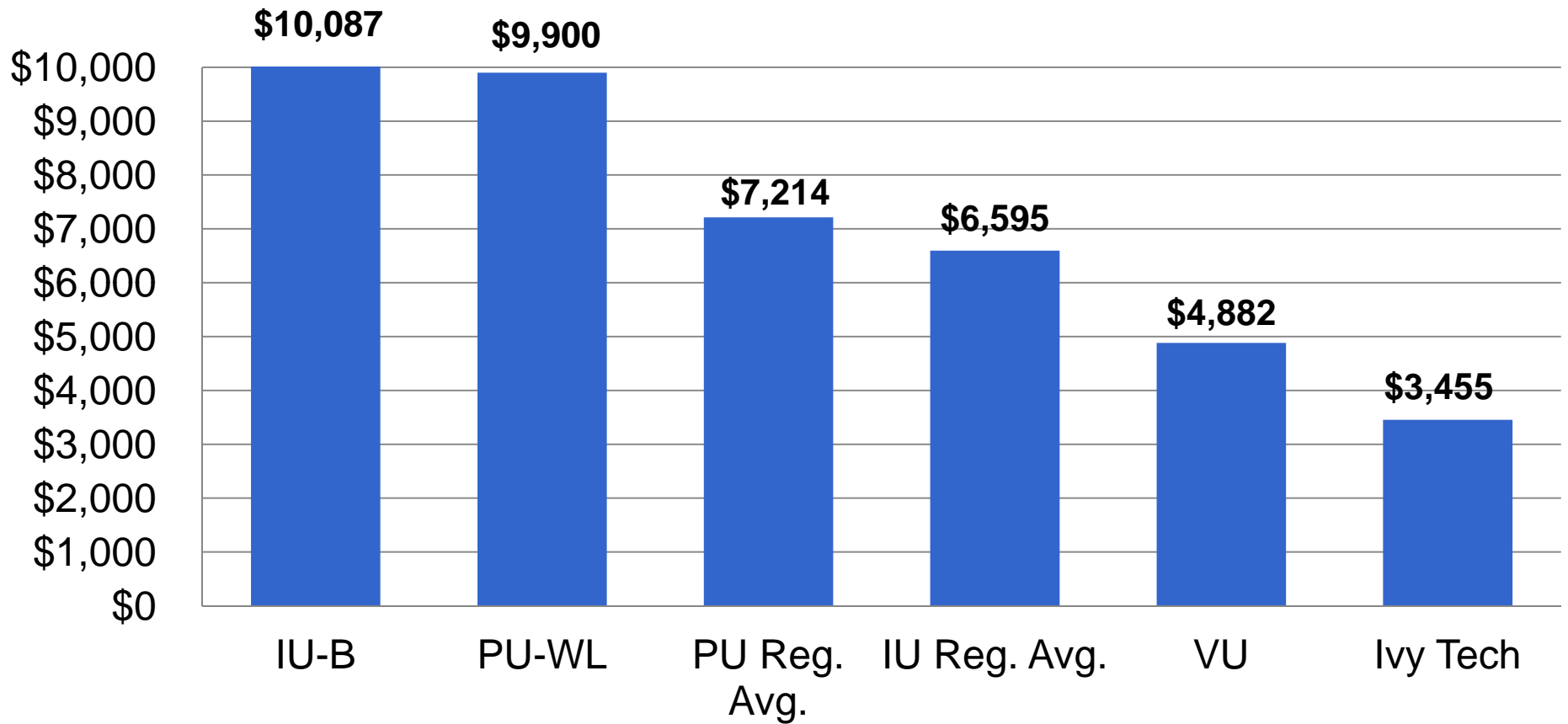
Based on a full-time enrollment and 0 EFC



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Why Ivy Tech is the Right Solution

Estimated Student Fees

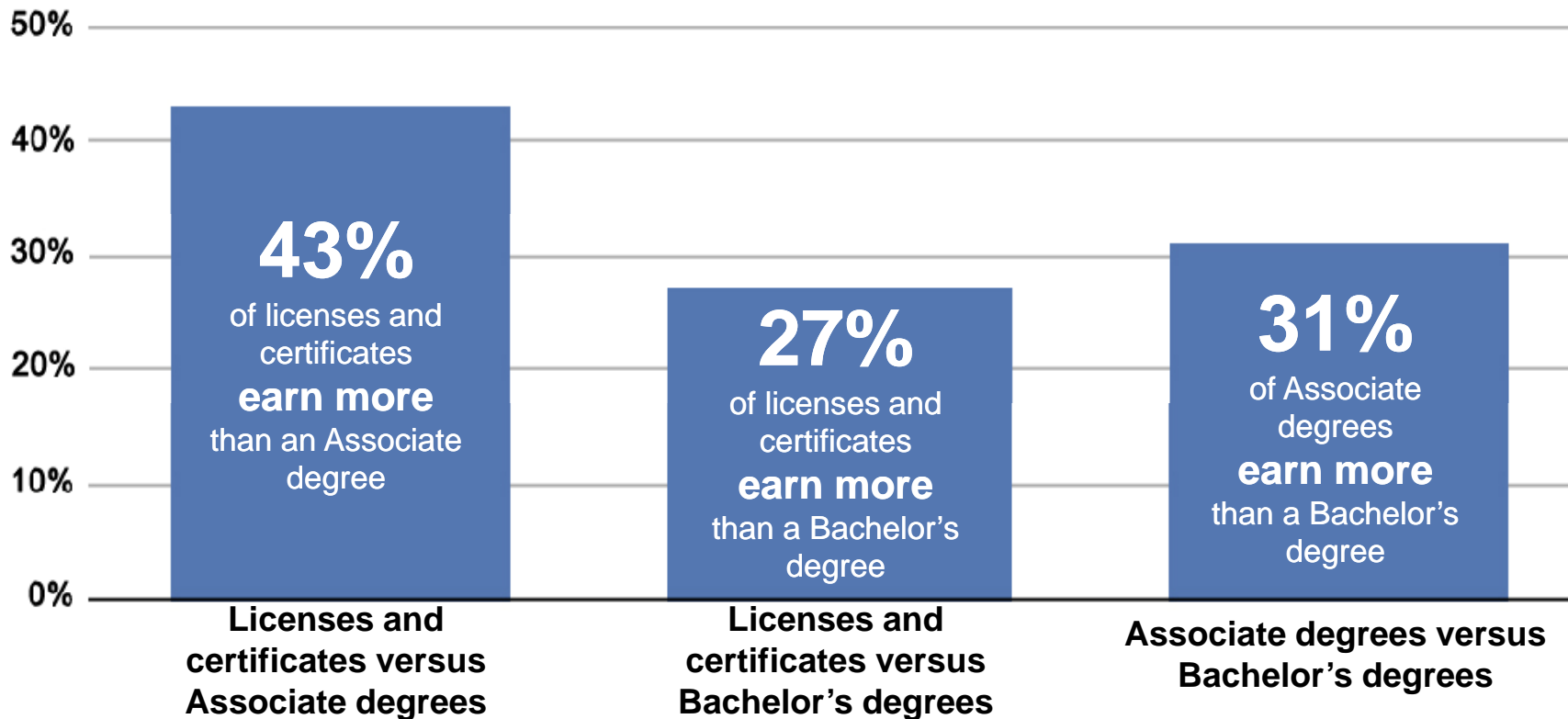


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Why Ivy Tech is the Right Solution

Earnings are not just a function of postsecondary attainment.
Occupational choice also influences earning potential.

National Education Longitudinal Study



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Barriers to Success

- ✓ Rapid growth
- ✓ Lowest funded per FTE in state
- ✓ Complex student body
- ✓ Cost for remediation unfunded



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Enrollment

2011-12

176,769

2006-07

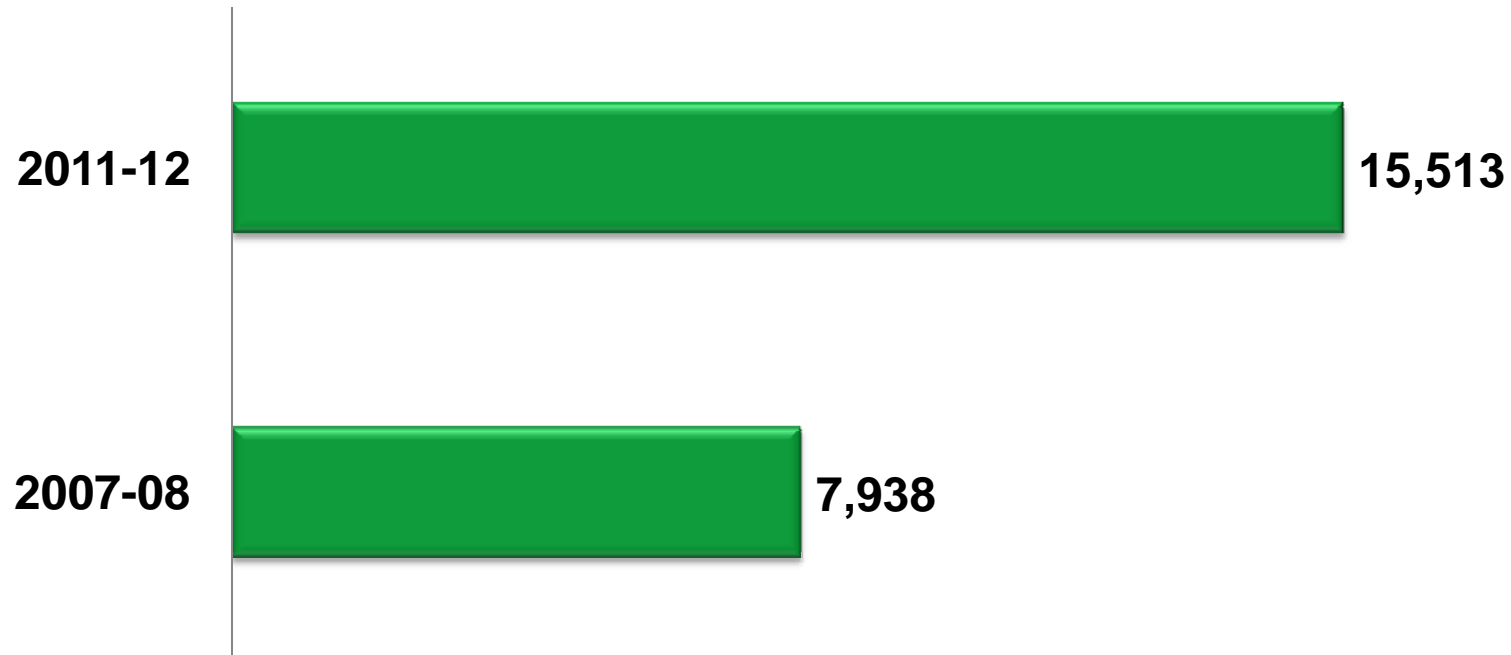
111,143

37% increase in last six years



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Credentials Awarded

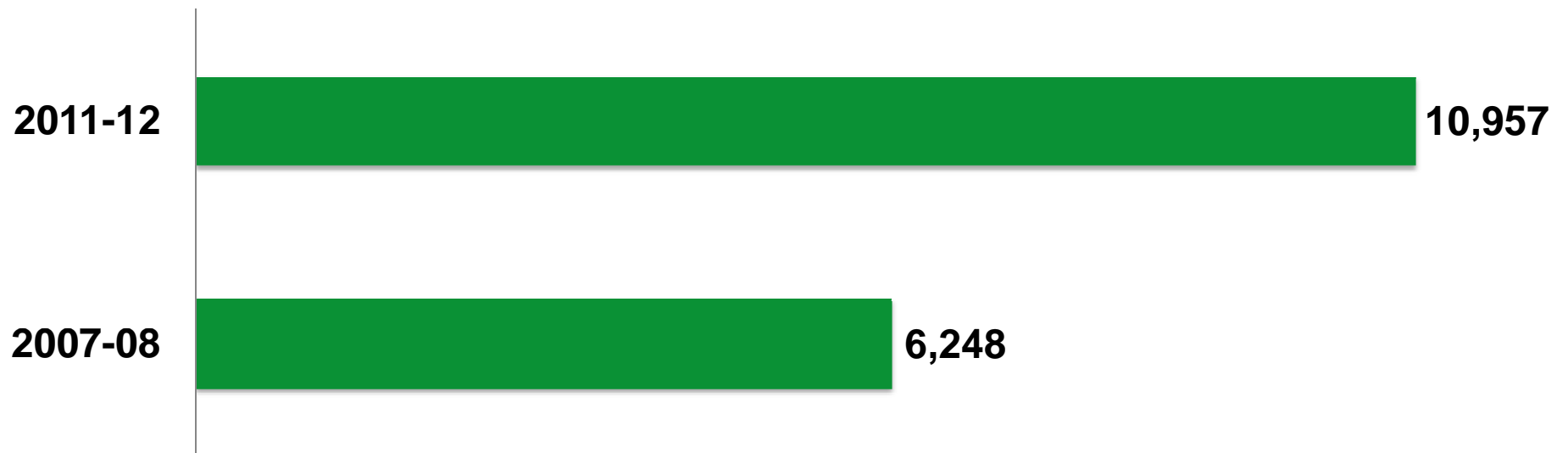


95% increase in last five years



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Student Transfers

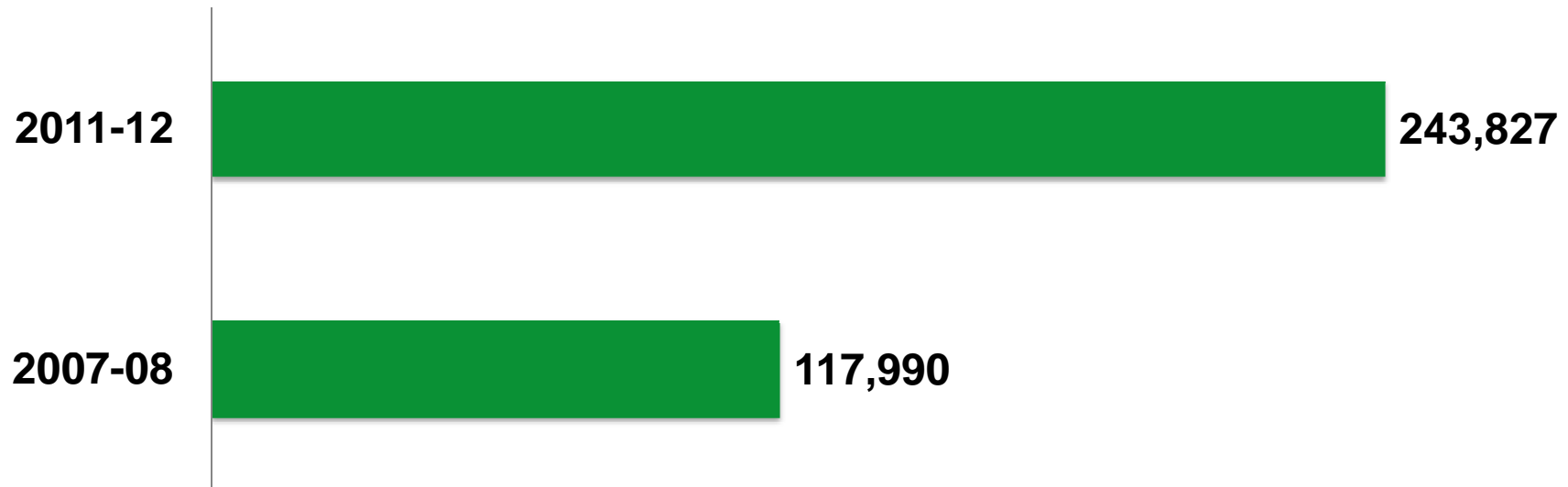


- 75% student transfer increase



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Credits Transferred

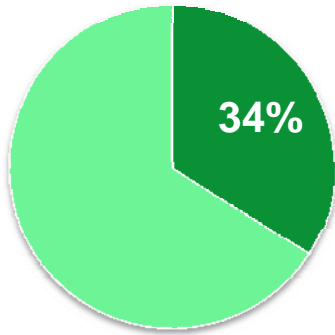


- **106% credit transfer increase**
- **Saved Hoosier families \$32.4 million**



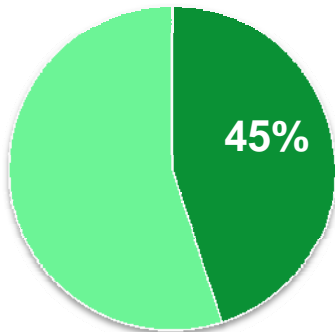
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Hoosier Transfers



34% of Hoosier students who completed a four-year degree in 2010-11 had previously enrolled in a two-year college.

National Average

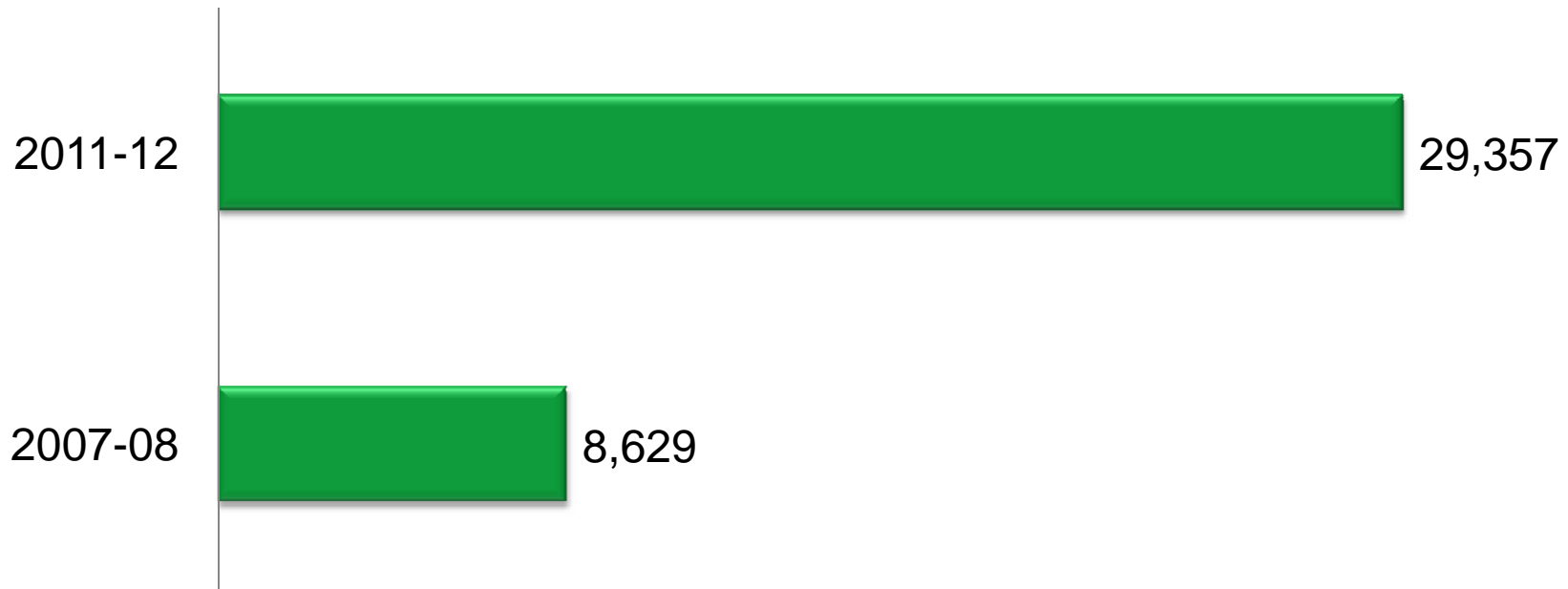


The national average for all states was 45%
(National Student Clearinghouse)



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Dual Credit Students

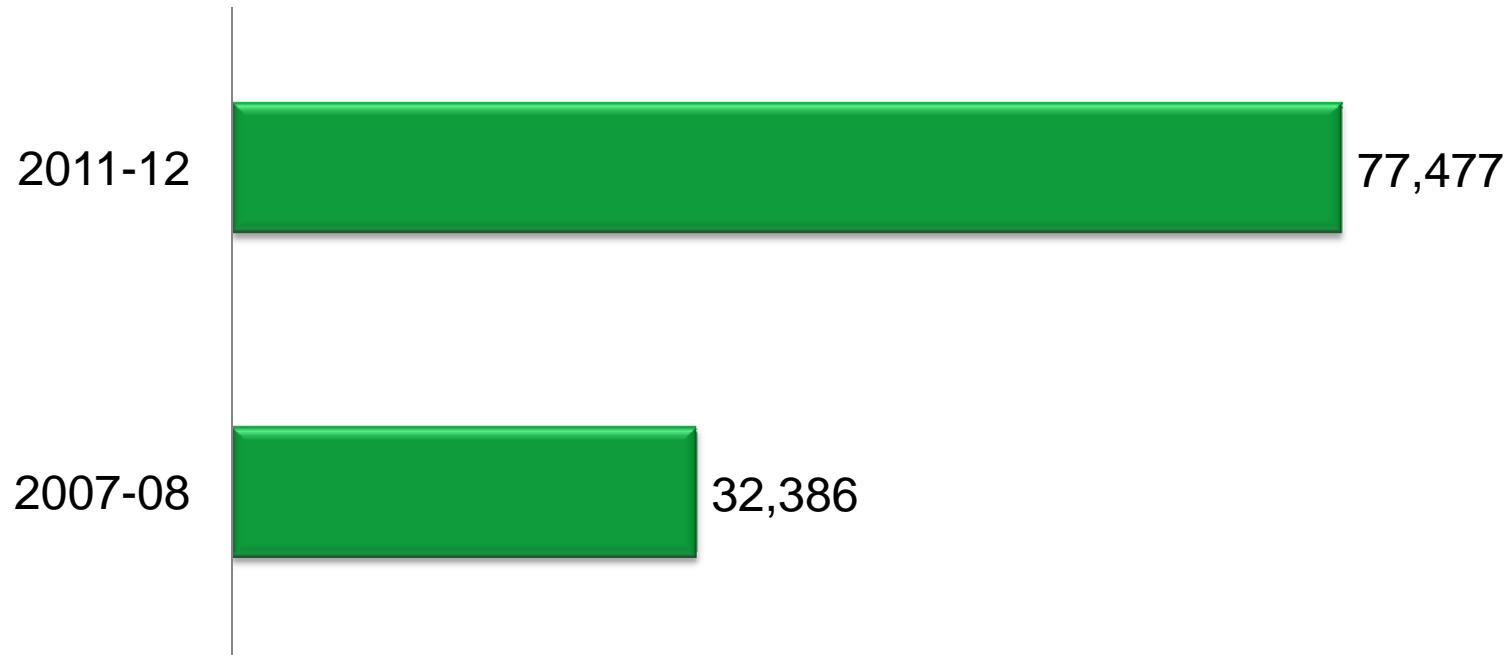


- **240% increase**
- **Saved Hoosier families \$14.1 million**



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Ivy Tech Online

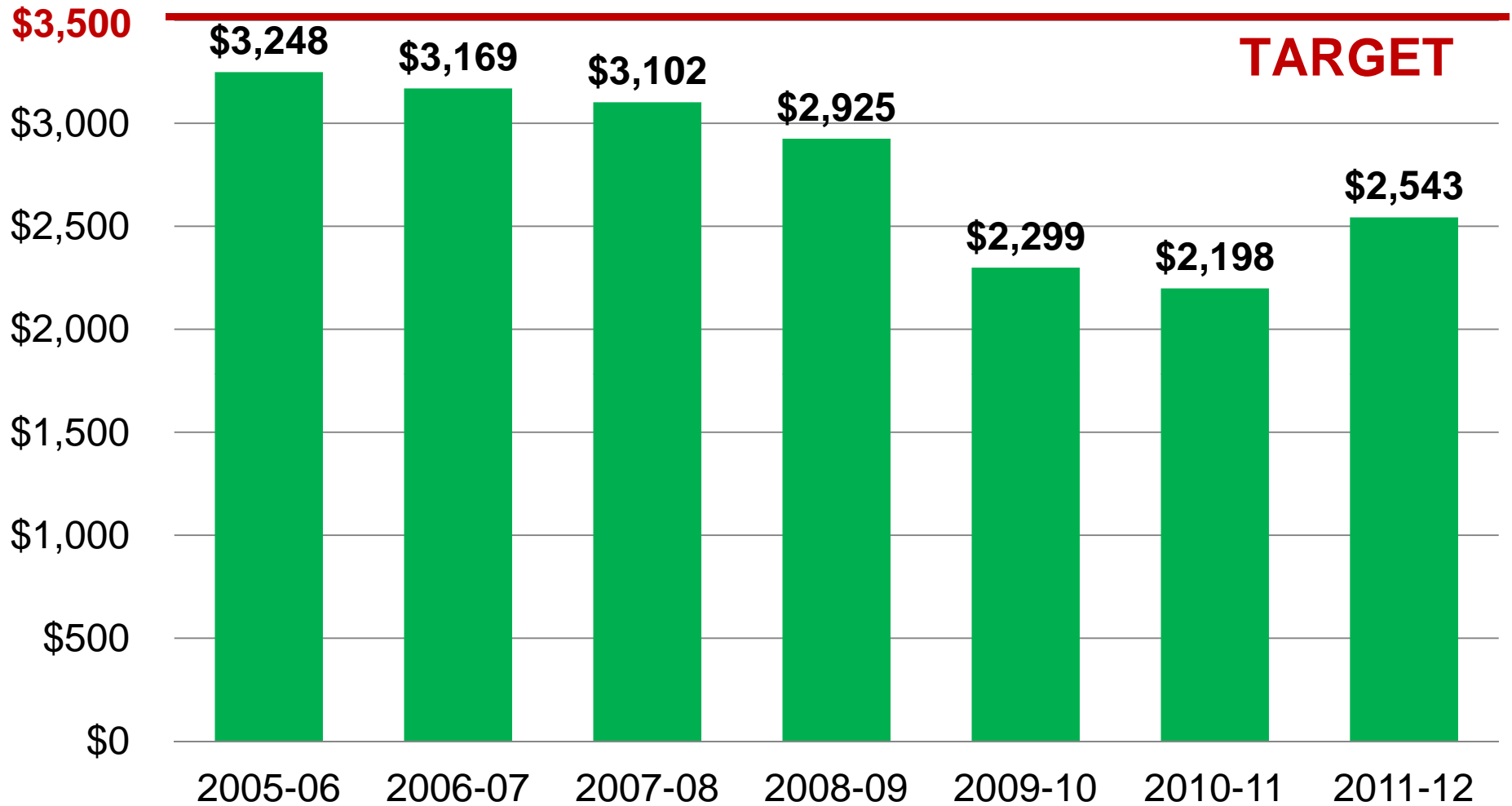


- 139% increase in last five years
- Saved the state \$400M in capital



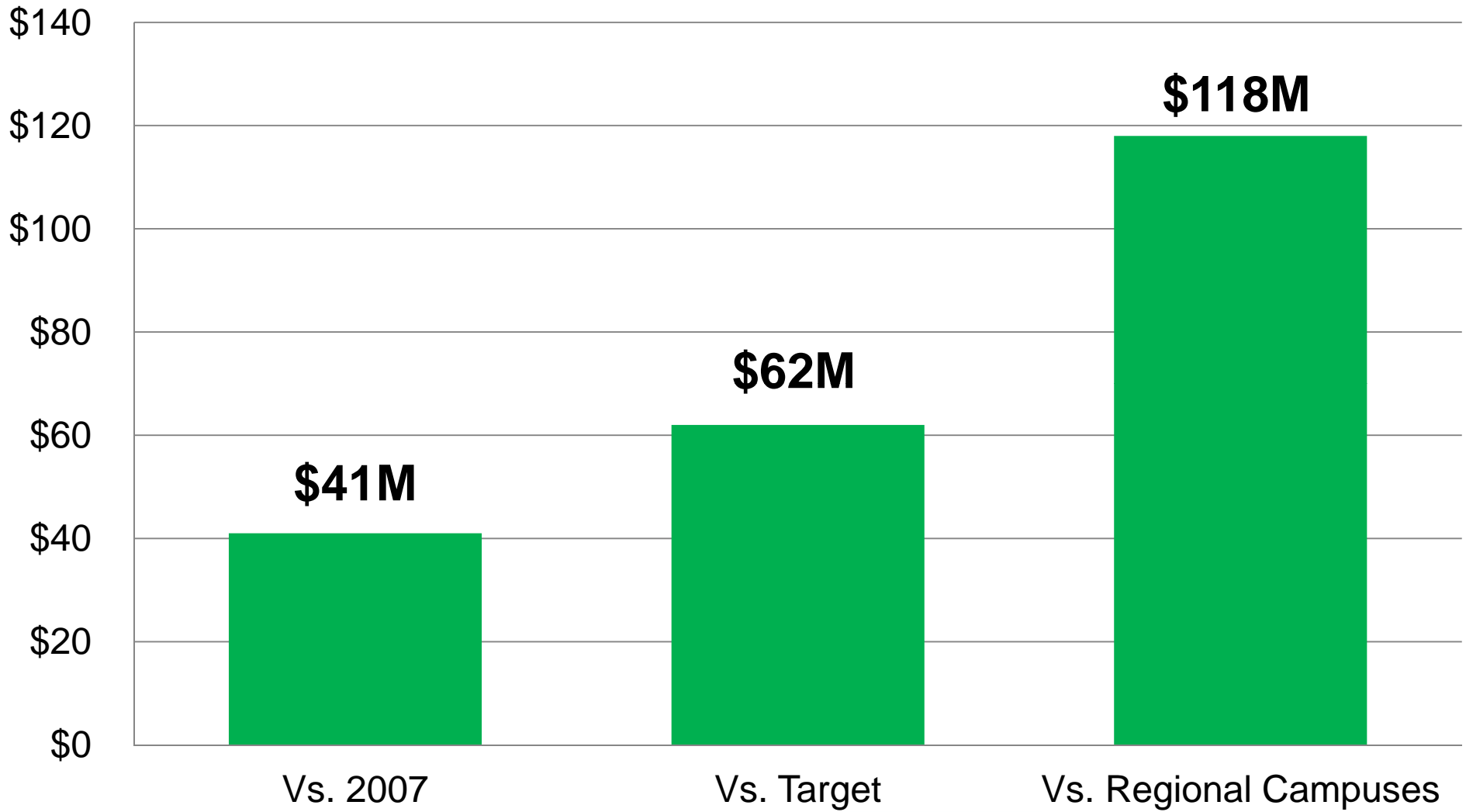
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Ivy Tech Appropriations per FTE Student



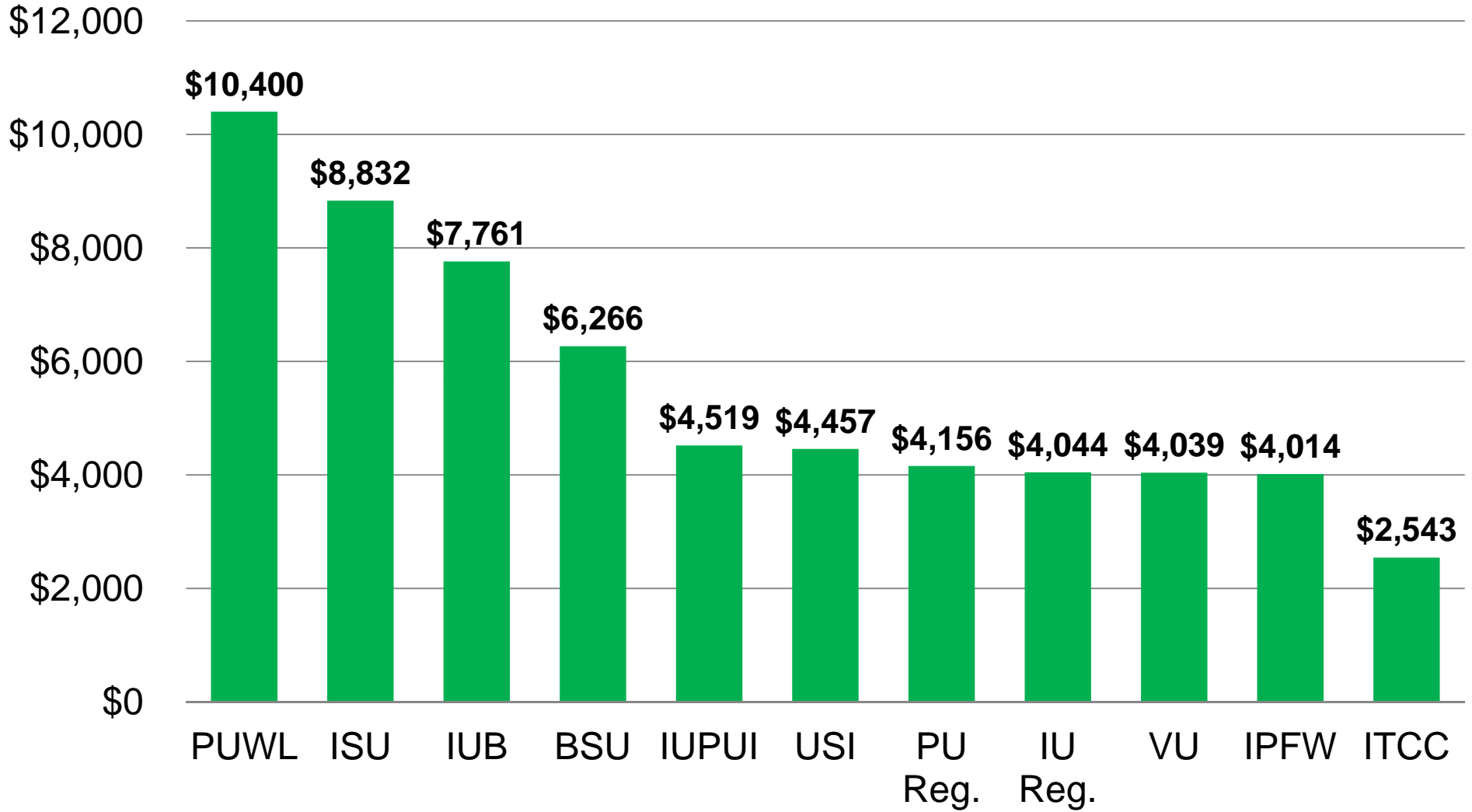
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Total Gap in funding FTE basis (in millions)



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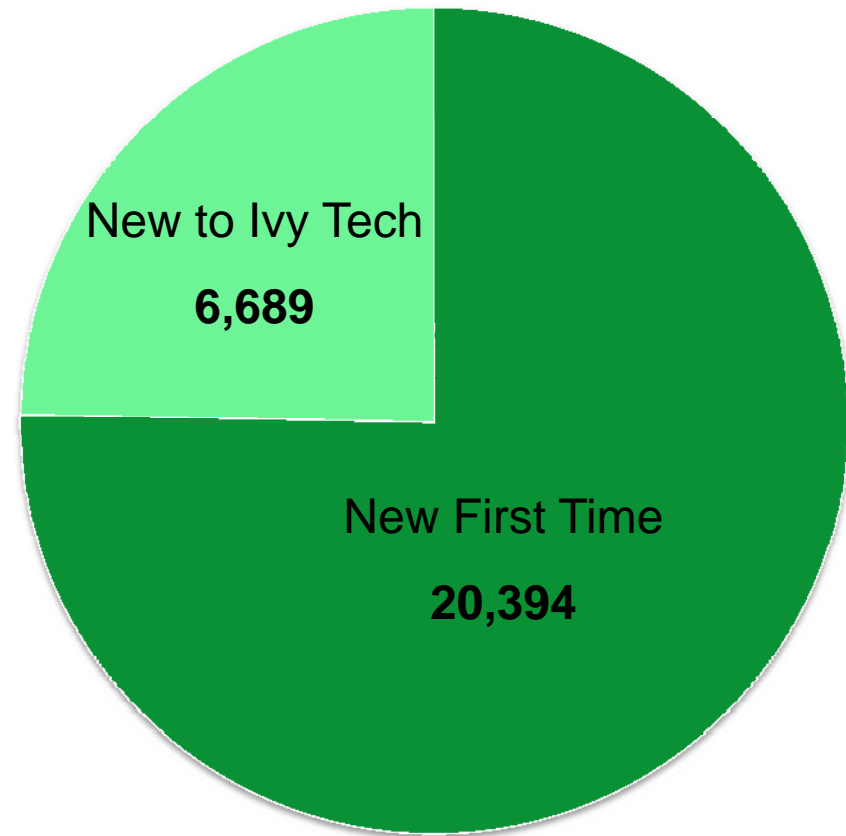
State Operating Appropriations per FTE



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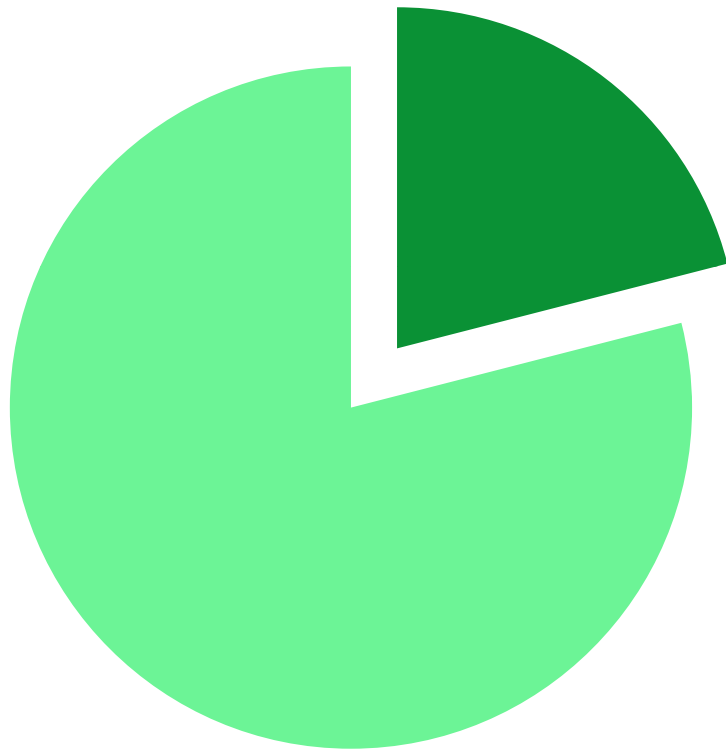
Who Are Our Students?

27,083
new students
this fall



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Who Are Our Students?

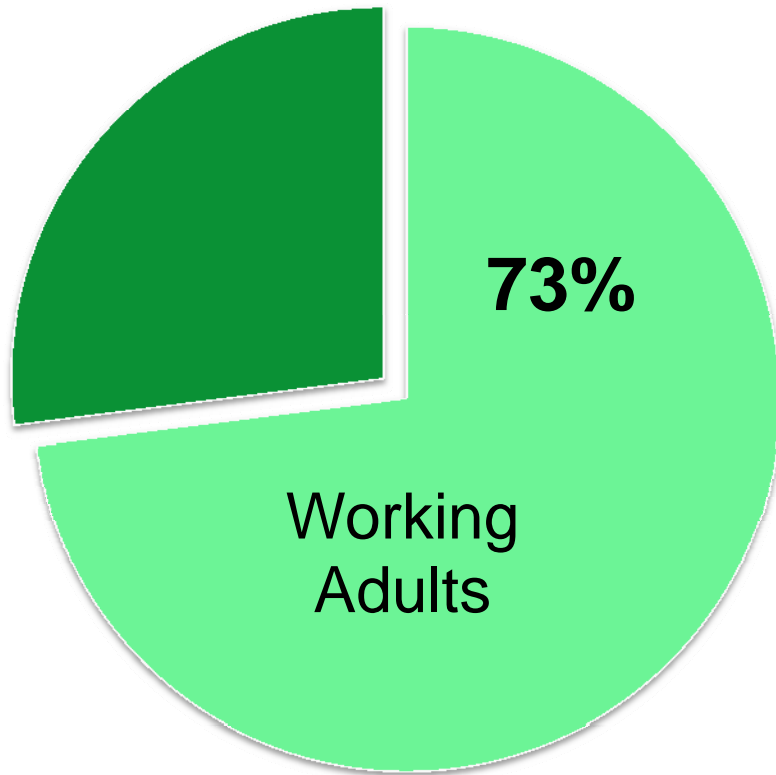


21% of our students
are single parents



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Who Are Our Students?



- 73% of our students are working adults
- 42% of our students work 20 hours or more per week



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Who Are Our Students?

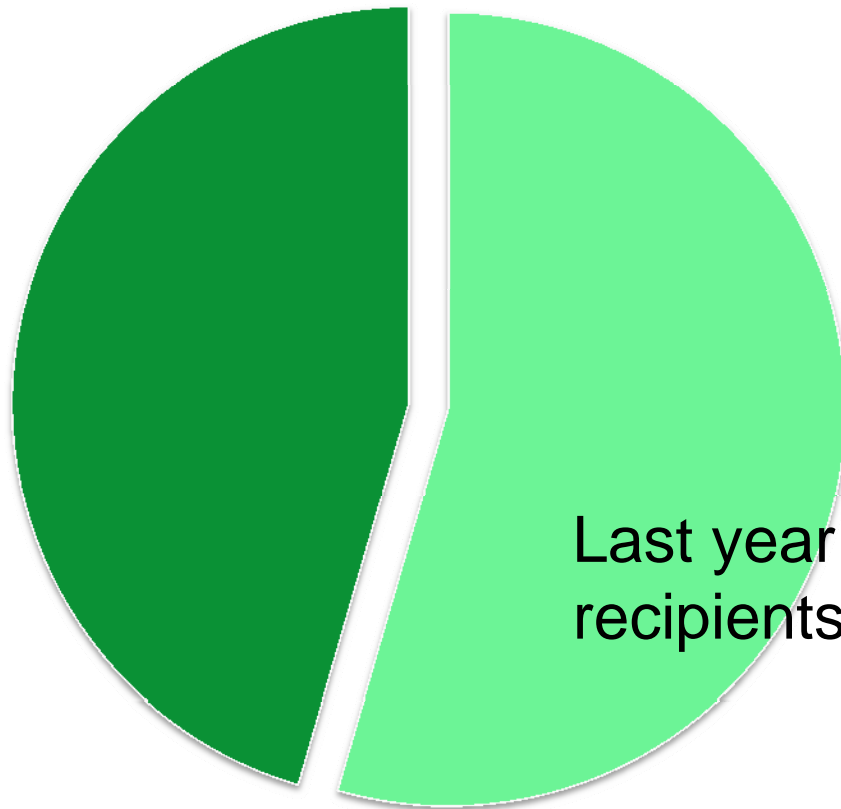
24,970
Minority students

Over 50 percent of African Americans
enrolled in College in Indiana attend
Ivy Tech



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Who Are Our Students?



77,455
Pell recipients in
2010-11

Last year 54.5% of all Pell Grant recipients attended Ivy Tech



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Distribution of Federal Pell Grant Program

Ivy Tech Community College **77,455**

Purdue University – West Lafayette 7,389

Indiana University – Bloomington 6,836

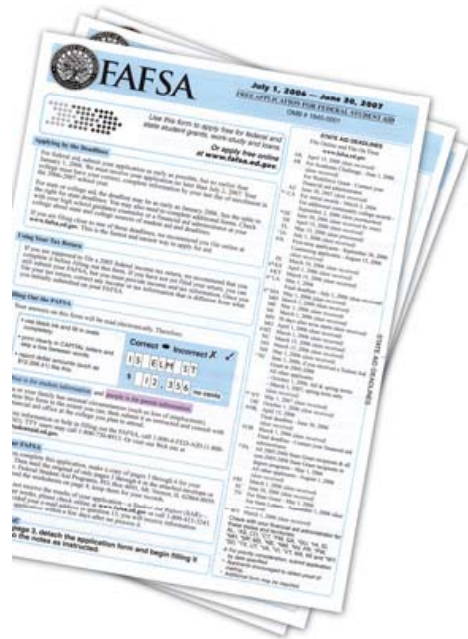
Ball State University 5,834



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Who Are Our Students?

95,492 received financial aid in 2011-12



- ✓ Median household adjusted gross income for independent students: **\$18,067**
- ✓ 25,163 independent students report adjusted gross income of **under \$16,000**
- ✓ Median household adjusted gross income for all students on aid: **\$21,967**



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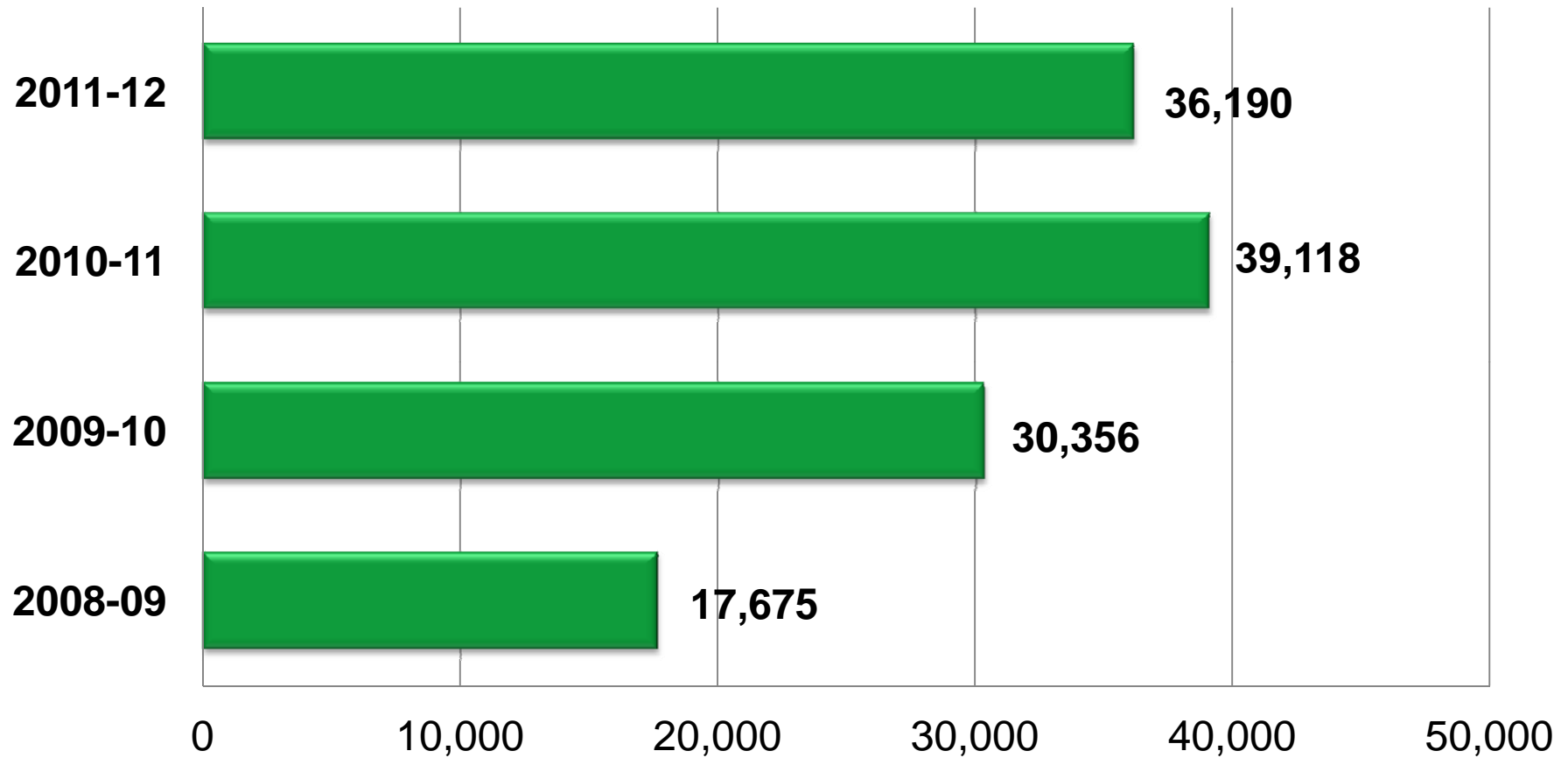
Remediation

- ✓ Unique community college mission and a unique barrier on the pathway to completion
- ✓ Pathway often starts with remediation (40%)



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Students Needing Remediation



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Increasing Cost to Provide Remediation

2008-09: \$20,000,000

2011-12: \$40,000,000



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Remediation Enrollment Increases

- ✓ More people coming back to school
- ✓ Increased high school waivers
- ✓ Curriculum change to math to align with Core 40
- ✓ Higher expectations from employers

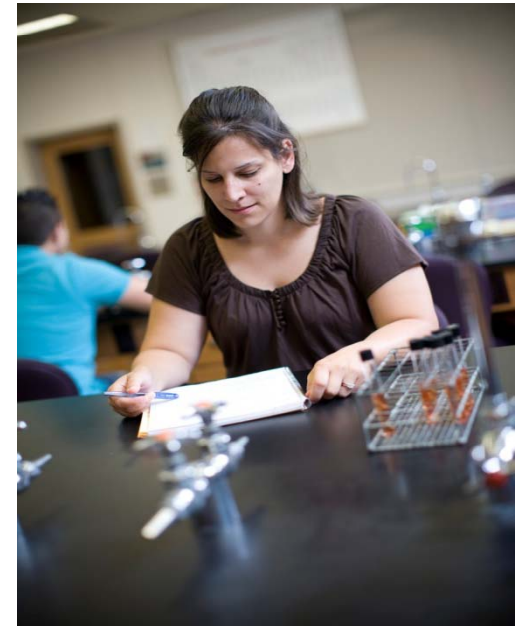


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Remediation Challenge

So much work needed at the beginning of the student life cycle.

Not adequate resources



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Limited Student Support

- ✓ Total fall 2012 first day enrollment = 107,973 students
- ✓ Total academic advisors = 150



Advising is key for student success, even more important with students needing remediation.



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Living with Limited Resources

- ✓ Despite increasing number of students needing remediation both traditional and non-traditional students
- ✓ Despite decreased funding
- ✓ Able to keep success measures consistent as opposed to decrease
- ✓ Co-requisite pilots showing promise



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Reengineer College and Reinvest in Students

- ✓ Bookstore
- ✓ Textbook adoption
- ✓ Technology
- ✓ Central procurement
- ✓ Reengineering of IT and Student Services
- ✓ Strategic plan Accelerating Greatness aligned with budget



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Reengineer College and Reinvest in Students

- ✓ Ivy Online restructuring
- ✓ Cost-effective use of faculty providing full-time and adjunct balance
- ✓ Restructured health plans
- ✓ Curriculum simplified and structured with stackable credentials
- ✓ Ivy Advising restructured with new software and 50% more advisors



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2013-15 Budget Request per Performance Funding Metrics

	<u>FY 2013-14</u>	<u>FY 2014-15</u>
Degree Completion	\$6,146,358	\$7,170,750
At Risk Degree Completion	\$2,543,887	\$2,967,868
Student Persistence	\$7,455,685	\$8,698,299
Remediation Success	\$0	\$0
On-Time Graduation Rate	\$1,432,575	\$1,671,337
Institutional Productivity	\$419,440	\$489,347



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Previously Authorized Capital Projects

Indianapolis Fall Creek Expansion	2007	\$23,098,100
Anderson	2009	\$20,000,000
Bloomington	2009	\$20,000,000
Gary Regional Center for Health Science and Technology Education	2009	\$20,000,000



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New Construction

Muncie New Construction and Renovation	\$25,000,000
Kokomo New Construction and Renovation	\$25,000,000
Columbus Addition and Renovation	\$25,000,000
Greencastle Addition	\$11,100,000
South Bend Health Sciences Building	\$25,000,000
Lafayette Enterprise Center	\$25,000,000
Sellersburg Science and Health Services Center	\$21,000,000
Evansville New Campus	\$25,000,000
Indianapolis New Construction and Renovation	\$25,000,000
Michigan City Addition and Renovation	\$14,200,000



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**Ivy Tech has reallocated and reengineered,
but we can't close the gap on our own.**



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Only way to achieve the
Reaching Higher goals for Indiana
is through
Ivy Tech Community College

- ✓ Recruit more students
- ✓ Remediation – continue to improve
- ✓ Retain our students



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Questions?



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Questions?



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Harper Community College



Kirkwood Community College



Sinclair Community College

