



# Indiana State University Biennial Budget Presentation

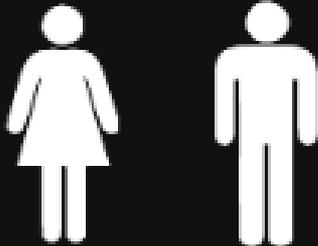
September 14, 2012

President Daniel J. Bradley



# Indiana State Enrollment Trends

2000



52% 48%

11,051

Fall Enrollment

13.1%

U.S. Minorities

24%

Pell Recipients

+8.8%

Fall Enrollment

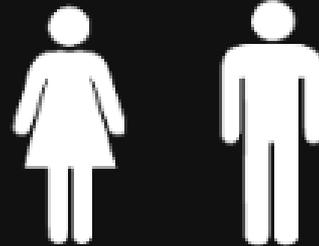
+9.2%

U.S. Minorities

+29%

Freshmen Pell Recipients

2012



55% 45%

12,114

22.3%

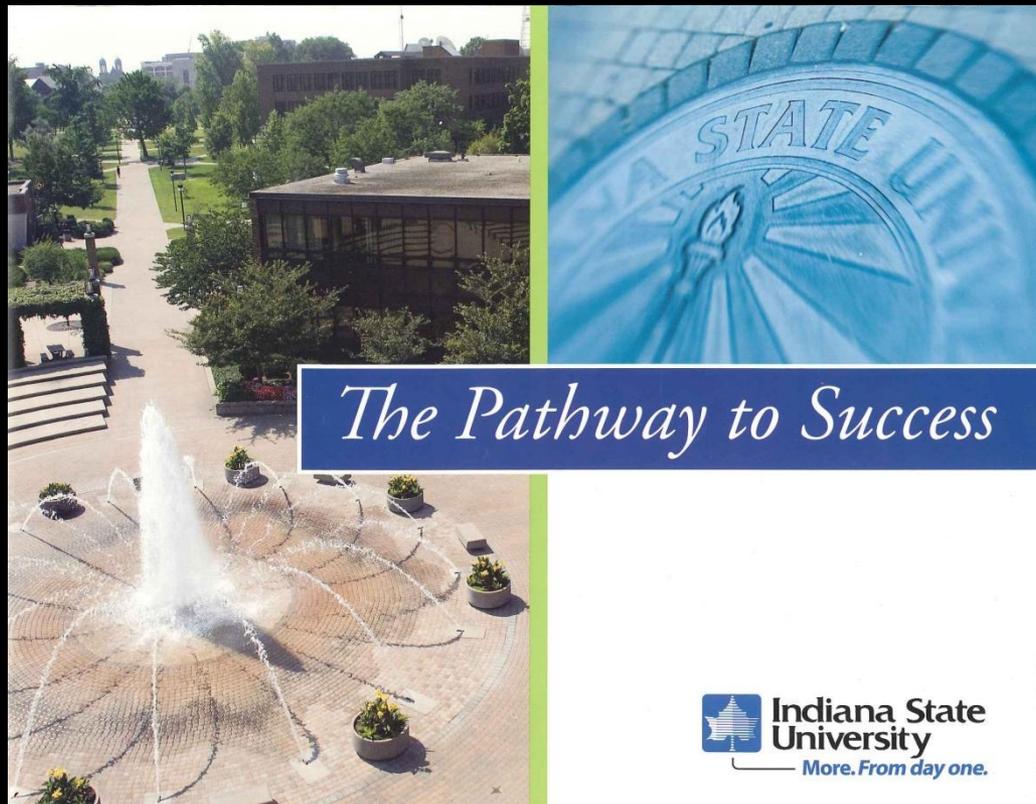
53%

Largest enrollment since 1993

76% of ISU students are from Indiana

More than half are first-generation

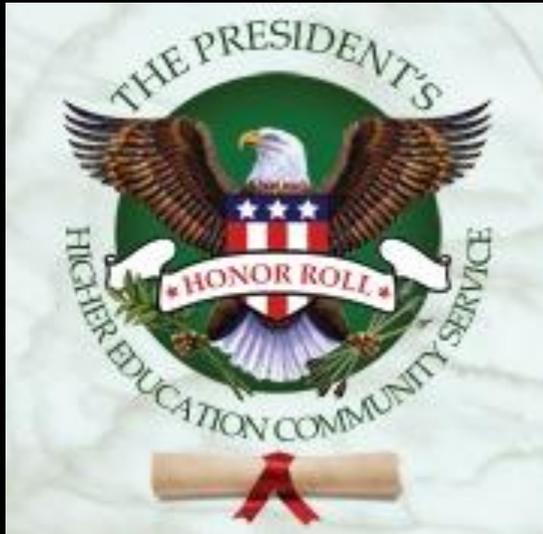
# Extension of “The Pathway to Success”



**New benchmarks developed through 2017**

**New enrollment goal = 14,000 students**

# Commitment to Community Engagement



Indiana State has been named to the President's Honor Roll for Higher Education Community Service each year since its inception in 2006. This year, ISU was honored with distinction (the highest level of recognition) for the second time.

Indiana State students, faculty and staff contribute more than one million hours of time to community non-profit agencies and other projects each year. A recent economic impact report puts a conservative value of more than \$8 million on these hours.

## NEW RECORD:

More than 1,200 first-year students showed up to work on area and campus projects during this fall's Donaghy Day.



Indiana State students, faculty and staff are currently building a Habitat for Humanity home in Ryves neighborhood.

# Recent Recognitions



2<sup>nd</sup> year in a row to be included in Washington Monthly's Best National Universities, moved up to 54<sup>th</sup> (from 78), ranked 3<sup>rd</sup> in number of students and hours dedicated to community service.



9 years in a row  
Princeton Review's  
Best in the Midwest



2<sup>nd</sup> year in a row  
Forbes "America's Top  
650 Colleges" --  
Quality of teaching,  
career prospects,  
graduation rates and  
affordability



Fourth year in a row to be named  
a Tree Campus USA for tree  
management and community  
service related to forestry

# March On! Campaign exceeds goal

- 19 commitments of \$1 million
- Created more than 250 scholarships
- More than 18,000 donors
- 29% faculty, staff and emeriti giving rate and \$3.3 million in gifts

**Total raised: \$86,730,692.81!**



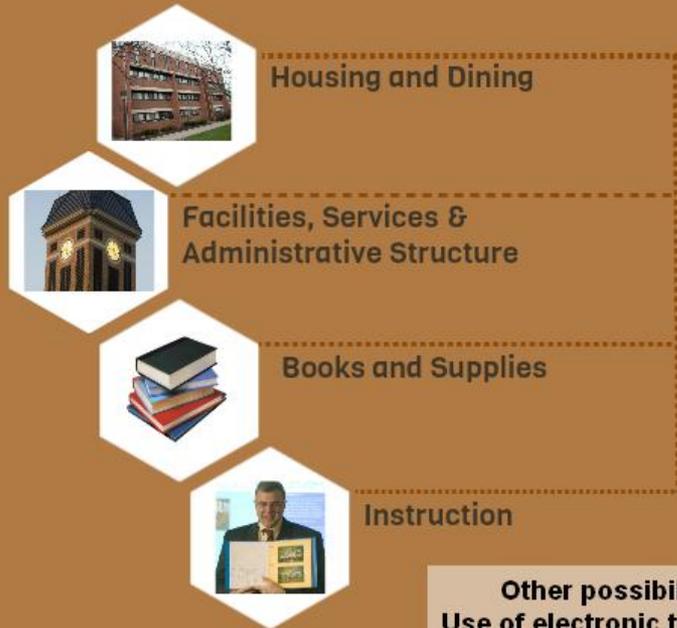
# Update on Affordability Initiatives



## Tackling Affordability



At Indiana State University



University  
Affordability  
Task Force



Four-year  
Graduation  
Guarantee



2% rollback in  
tuition increase



Laptop rental  
program



Textbook  
Rental  
Program



Enhanced  
Student  
Employment



Reduction in  
summer school  
fees



Summer  
Graduation  
Initiative

**Other possibilities being explored:**  
Use of electronic textbooks, co-op housing, reductions in utility usage, improved use of space, sharing of computing resources, and outsourcing.

# Commission on Higher Education Performance Priorities (2011-2012)

	PREV 3YR AVG	FY 2009	FY 2010	FY 2011	EST. FY 2012	GOAL FY 2014	GOAL FY 2017
<b>DEGREE COMPLETION</b>							
1. Overall (Indiana Residents, no CEP)							
Bachelors	1232	1249	1085	1058	1110	1250	1436
Masters	254	246	241	246	252	265	283
Doctoral	35	33	37	34	35	38	43
TOTAL	1521	1528	1363	1338	1397	1553	1762
2. At Risk Student Degrees (BA/BS, Indiana Residents, Pell eligible in degree term)	269	293	283	337	373	425	483
<b>PRODUCTIVITY METRICS</b>							
1. On-time degrees freshman cohort (Indiana Residents, FTFT, Bachelors Degree)	1646	1358	1352	1482	1593	2194	2300
Percentage of Cohort	19.3	20.1	21.4	21.3	18.0	23.0	26.0
2. Student/(Faculty & Staff) Ratio Institutionally Defined Productivity Measure							
Student/Faculty Ratio Institutionally Defined Productivity Measure	15.4	15.8	16.3	17.9	18.2	19.5	20.6
Student/Staff Ratio Institutionally Defined Productivity Measure	7.7	7.7	9.7	10.0	10.2	11.0	12.5
<b>PROGRESSION POINT METRICS</b>							
1. 30 credits (Hit 30 completed credits at ISU during fiscal year)	1131	1153	1182	1308	1468	1550	1700
2. 60 credits (Hit 60 completed credits at ISU during fiscal year)	1115	1027	1018	1045	1113	1275	1400

# 2013-2015 State Budget Submission

## Performance-Based Funding

ISU Contribution to pool	\$4,735,534
Overall Degree Completion (30%)	\$0
At-Risk Degree Completion (15%)	\$226,857
High Impact Degree Completion (10%)	\$0
Student Persistence (15%)	\$74,672
Remediation Success (0%)	\$0
On-Time Graduation Rate (25%)	\$668,535
Institutionally Defined Measure (5%)	\$367,004
Total Performance-Based Funding	\$1,337,068
Impact to ISU (FY 15)	(\$3,398,446)

# 2013-2015 Capital Budget Request



## Top Priority: Normal Hall Renovation

- Constructed in 1910 as the library for the Indiana State Normal School
- Currently used for storage
- Proposed use as Center for Student Success



# CHE Questions

*1b. How would expanded on-line/  
distance education offerings  
impact completion and  
persistence?*

# CHE Questions

*1c. What innovative programs has your institution implemented, or taken steps to implement, that would address the goals related to on-time degree completion?*

# CHE Questions

- 2. Does your institution believe the current funding for higher education is sustainable?*

# CHE Questions

*2a. What should the Commission and other key constituents be focusing on to enable a successful future for higher education in Indiana?*

# CHE Questions

*2b. What would your institution want to see reflected in the Commission's budget recommendation for 2013-2015 to ensure such success is attainable?*

# CHE Questions

*2c. What can be done to control student debt based on your assessment of higher education funding in Indiana?*

# CHE Questions

- 3. How does your institution foresee the impact of your 2013-2015 budget submission on your institutional operating costs, capital costs and student tuition and fees?*

# CHE Questions

*To what extent does your institution believe expanded on-line/distance education offerings, or other innovative/accelerated programs, address operational and capital costs or student tuition and fee costs?*

# CHE Questions

*4. How can your institution work to improve collaboration with regional and two-year campuses? What steps can be taken to reduce time to degree, the cost per degree, and improve overall degree completion?*

# CHE Questions

*5. What policies/programs/activities/steps has your institution implemented, or taken steps to implement, that will work to reduce the cost per degree at your institution?*

# Closing Comments

- Indiana State is a good institution that is working hard to improve its performance in providing access to a quality and affordable education.
- The Pathway to Success strategic plan has aggressive goals that directly align with those in the Commission's Reaching Higher: Achieving More strategic plan.
- Indiana State is experiencing progress in advancing all of its goals with improving enrollment and student success as our top priority.
- We are committed to working with the Commission and the State of Indiana to help increase the percentage of Indiana residents with four-year degrees while maintaining quality and affordability.



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