



MEMORANDUM

To: Those Concerned
From: Teresa Lubbers
Commissioner
Date: August 3, 2012
Subject: Commission Meeting

Enclosed are agenda materials for the August Commission meeting. The meeting schedule is as follows:

Thursday, August 9, 2012 *(Eastern time)*

Ball State University
Park Hall
1550 W. Riverside Ave.
Muncie, IN 47306

PARKING: Emens Parking Garage, #34 on campus map; no parking pass needed.

- 3:30 – 5:00 p.m. Committee Meetings,**
Academic Affairs & Quality, Room 174C
Student Success & Completion, Room 174A
- 5:15 – 5:45 p.m. Bus Tour** of Campus
- 5:45 – 6:30 p.m. Reception,** President's Home
2200 Berwyn Road, Muncie IN 47304
- * 6:00 - 9:00 p.m. Dinner Working Session** *(public meeting),*
Room 174C *(see attached map)*

MEMORANDUM

August 3, 2012

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Friday, August 10, 2012 (Eastern time)

Ball State University
Kinghorn Hall
1400 W. Neely Ave.
Muncie, IN 47306

PARKING: Lot H9 on campus map; no parking pass needed.

*** 7:45 - 8:45 a.m. Morning Working Session** (*public meeting*)
Room 110 (*see enclosed map*)

*** 9:00 a.m. - 12:00 p.m. Commission Meeting** (*public meeting*)
Room 105 (*see enclosed map*)

12:00 p.m. Chair's Lunch, Commission meets with Mr. Hollis Hughes, Chair of Ball State University's Board of Trustees
Room 105

If you have questions, suggestions, or need a reasonable accommodation, please contact this office.

* The Commission for Higher Education abides by the Indiana Open Door Law (Indiana Code 5-14-1.5). All business meetings are open to the public. (Meals will not be provided.)

*INDIANA COMMISSION FOR HIGHER EDUCATION
101 West Ohio Street, Suite 550
Indianapolis, Indiana 46204*

DINNER WORKING SESSION AGENDA
Thursday, August 9, 2012
6:45 - 9:00 p.m. (Eastern Daylight Time)
Ball State University
Park Hall, Room 174C
1550 W. Riverside Ave.
Muncie, IN 47306

TOPICS OF DISCUSSION

1. Dinner and Discussion with Ball State President Jo Ann Gora
 - Ball State University's contribution to the Big Goal, on-time completion, and student persistence

2. Commission Discussions
 - 2012-2013 Work Plan
 - Degree Program Approval Criteria

BREAKFAST WORKING SESSION AGENDA

Friday, August 10, 2012

7:45 – 8:45 a.m. (Eastern Daylight Time)

Ball State University

Kinghorn Hall, Room 110

1400 W. Neely Ave.

Muncie, IN 47306

TOPICS OF DISCUSSION

1. CHE Annual Operational Budget
2. Performance Funding Metrics Weighting

AGENDA

Commission for Higher Education

COMMISSION MEETING

Ball State University
Kingshorn Hall, Room 105
1400 W. Neely Ave.
Muncie, IN 47306

Friday, August 10, 2012

Purpose:

Reaching Higher Achieving More calls for a system of Higher Education that is Student-Centered, Mission-Driven and Workforce-Aligned. The Commission’s work will focus on three challenges:

Completion:

Students and the state are not well served by an empty promise of college access without completion.

Productivity:

A more productive higher education system will increase student success and safeguard college affordability.

Quality:

Increasing college completion and productivity must not come at the expense of academic quality.

I. Call to Order

Roll Call of Members and Determination of a Quorum

Chair’s Remarks

Commissioner’s Report

Consideration of the Minutes of the June Commission meeting..... 1

II. The Public Square – Discussion Items

A. The student perspective of *Reaching Higher, Achieving More* –
Hannah Rozow, Student Member of the Commission

B. Master Capital Plans for Purdue University Regional Campuses..... 13

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III. RHAM Decisions and Other Decision Items

A. Academic Degree Programs

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- Associate of Science in Pre-Engineering to be offered by Ivy Tech Community College-Lafayette at Lafayette
- Certificate, Technical Certificate, and Associate of Applied Science in Heating, Ventilation, and Air Conditioning (HVAC) to be offered by Ivy Tech Community College-Richmond at Richmond and Sellersburg at Sellersburg
- Technical Certificate and Associate of Applied Science in Energy Technology to be offered by Ivy Tech-Gary at Valparaiso; South Bend at South Bend; Fort Wayne at Fort Wayne; Muncie at Muncie; Terre Haute at Terre Haute; Indianapolis at Indianapolis; Evansville at Evansville; Sellersburg at Sellersburg; and Bloomington at Bloomington
- Technical Certificate in Advanced Manufacturing to be offered by Ivy Tech-Gary at Gary, Valparaiso, and East Chicago; South Bend at South Bend and Warsaw; Fort Wayne at Fort Wayne; Lafayette at Lafayette; Kokomo at Kokomo and Logansport; Muncie at Muncie and Anderson; Terre Haute at Terre Haute; Indianapolis at Indianapolis; Richmond at Richmond and Connersville; Columbus at Columbus; Madison at Madison and Lawrenceburg; Evansville at Evansville; Sellersburg at Sellersburg; and Bloomington at Bloomington

B. Capital Projects

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 - Purdue University Metering Installation

C.	Establishment of Indiana’s Higher Education Performance Funding Formula and Repair and Rehabilitation Formula Allocation for the 2013-15 Biennial Budget	45
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	<ul style="list-style-type: none"> • Indiana Commission for Higher Education’s 2012-13 ICHE Operating Budget • Indiana’s Education Roundtable 2012-13 Memorandum of Understanding 	

IV. Reports

- Update on Key Performance Indicators (KPI’s): ICHE Work Plan, RHAM Results
- Transfer Scorecard

V. Information Items

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**VI. Old Business
New Business**

VII. Adjournment

The next meeting of the Commission will be on September 14, 2012, in Bloomington.

**State of Indiana
Commission for Higher Education**

Minutes of Meeting

Friday, June 8, 2012

I. CALL TO ORDER

The Commission for Higher Education met in regular session starting at 9:00 a.m. at Indiana State University, Tirey Hall, State Room, 1st Floor, 216 N. Seventh St., Terre Haute, IN 47807, with Chair Ken Sendelweck presiding.

II. ROLL CALL OF MEMBERS AND DETERMINATION OF A QUORUM

Members Present: Gerald Bepko, Dennis Bland, Carol D’Amico, Susana Duarte de Suarez, Jud Fisher, Keith Hansen, Chris LaMothe, Marilyn Moran-Townsend, Chris Murphy, Eileen O’Neill Odum, George Rehnquist, Kent Scheller, Ken Sendelweck and Mike Smith.

III. CHAIR’S REPORT

Mr. Sendelweck invited Dr. Jack Maynard, Provost and Vice President for Academic Affairs, Indiana State University, to give welcoming remarks. Dr. Maynard welcomed members of the Commission on campus.

Mr. Sendelweck announced that this was Mr. Hansen’s final Commission meeting. He asked Dr. Scheller to read resolution in his honor.

R-12-4.1 **WHEREAS** Keith Hansen has served with distinction on the Indiana Commission for Higher Education since his appointment as student representative in 2010; and

WHEREAS he successfully planned and hosted the 2011 Student Leadership Conference and served as a panelist for the 2012 Weldon Conference on Higher Education; and

WHEREAS he was actively engaged in helping the Commission to update its strategic plan, *Reaching Higher, Achieving More*; and

WHEREAS Keith has consistently emphasized that degree programs need to clearly state learning outcomes and competencies that students will master as a result of completing their degrees; and

WHEREAS he has been effectively focused on reducing the costs to students of obtaining an education and their debt burden upon graduation; and

WHEREAS Keith has been an exceptional and forceful spokesperson for a variety of measures relating to student success, including his

persuasive and public advocacy during the past legislative session for re-establishing 60- and 120- credit hours as the standard expectation for associate and baccalaureate degree programs, respectively;

NOW THEREFORE BE IT RESOLVED, that the Commission for Higher Education expresses its appreciation for Keith Hansen’s service to the State on behalf of Indiana higher education, including its institutions and students, and wishes him every success in medical school (Motion – Scheller, second – Smith, unanimously approved)

Mr. Hansen thanked the Commission members and staff for their hard work, and said that applying for the position on the Commission has been the best decision he has made in his life. Mr. Hansen encouraged the Commission members to continue representing students’ voice and making decisions that would lead to the state’s big goal. He also asked that the Commission members put a greater vote into graduate programs.

Mr. Sendelweck asked for the motion in hiring Mr. Chris Enstrom as the new 21st Century Scholars Outreach Director.

R-12-4.2 RESOLVED: That the Commission approves hiring Mr. Chris Enstrom as the new 21st Century Scholars Outreach Director (Motion – Moran-Townsend, second – Scheller, unanimously approved).

IV. COMMISSIONER’S REPORT

Ms. Lubbers expressed great appreciation to Mr. Hansen for the extraordinary service he provided as the student representative to the Commission.

Ms. Lubbers said that Governor Daniels has named Ms. Hannah Rozow, a junior at IU Bloomington, the new student representative for the Commission. Ms. Rozow will be joining the Commission members at the next Commission meeting.

Ms. Lubbers thanked Chair Ken Sendelweck for his positive and constructive leadership during the course of the last year.

Ms. Lubbers told the Commission members about her presentation of “*Reaching Higher, Achieving More*” document to the Rotary Club in Muncie a few weeks ago, where she was invited by Commissioner Fisher. She mentioned that next week she will be doing presentations to the Indiana Chapter of the National Federation of Independent Business, as well as participating in a Conexus/IBJ’s business roundtable on workforce issues. Ms. Lubbers pointed out that complementing these presentations, the Commission continues to promote the plan through a variety of state and national media outlets. Ms. Lubbers passed around a list of a few articles that appeared since the last Commission meeting.

Ms. Lubbers brought the Commission members up to date on the ongoing work that is taking place with the Common Core Standards and Assessments. Ms. Lubbers said that this work is accelerating on both K-12 and higher education levels.

Ms. Lubbers added that later this month she will have an opportunity to participate at the PARCC (Partnership for Assessment of Readiness for College and Careers) meeting as the Indiana voting member on the advisory board. There are two Indiana full time contract employees working on

this; one is working with the higher education, and one for K-12. They are facilitating the Commission's efforts and its convenings. As a point of reminder, Ms. Lubbers said that college readiness, according to this initiative sponsored by Achieve, means that a student is academically prepared to enter directly into and succeed at entry level, credit-bearing courses at two- or four-year institutions.

Ms. Lubbers said that the determinations will be made in English language, arts and mathematics. These determinations are not meant to exempt students from the placement tests; nor are they meant for admissions requirements at individual institution's level. However, this work affirms the value of the remediation success metrics that have been included in the Commission's performance funding formula: it also affirms the importance of the work the Commission is doing with colleges and universities to build the general education core curriculum based on learning outcomes.

Finally, Ms. Lubbers provided Commission members with an update on the Commission's recent metrics that are used by the State Budget Agency to evaluate the Commission's progress. The data included: the number of Hoosier Bachelor's degrees awarded each year; public on-time four-year graduation rate; degrees awarded by Vincennes University and Ivy Tech Community College; system-wide debt ratio; and the number of credits successfully transferred from two- to four-year institutions.

In response to Ms. Odum's question, Ms. Lubbers responded that the process that was used to set the goals in all these items needs to be revisited, so that "*Reaching Higher, Achieving More*" strategic document could be aligned with the dashboard the Commission has and with the metrics. Ms. Lubbers agreed with Ms. Odum's request to discuss this subject at the next meeting of the Commission.

Ms. Odum suggested having the contextual universe of the goal in addition to the numbers, to which Dr. Bepko added that the numbers used in this report are based on numbers that were developed even before the first "*Reaching Higher*" document was created. He said it would be important to have one set of figures, which will be compatible with that of "*Reaching Higher, Achieving More.*" Ms. Lubbers explained that these numbers are designed as efficiency metrics to report to the State Budget Agency and the Governor's office, and most of them are included in "*Reaching Higher, Achieving More.*"

Mr. Smith, Mr. Murphy, Mr. Sendelweck and Ms. Duarte De Suarez exchanged a few comments about the dashboard metrics and their connection with the new strategic document.

Referring to Ms. Lubbers' information mentioned earlier in her report, Mr. Bland commented on the importance of college preparation and readiness.

V. CONSIDERATION OF THE MINUTES OF THE MAY 2012 COMMISSION MEETING

R-12-04.3 RESOLVED: That the Commission for Higher Education hereby approves the Minutes of the May 2012 regular meeting (Motion – LaMothe, second – Fisher, unanimously approved)

VI. DISCUSSION ITEMS

A. Master Capital Plan for University of Southern Indiana

Dr. Mark Rozewski, Vice President for Finance and Administration, presented this item. The Master Capital Plan can be found on the University of Southern Indiana (USI) website (follow the link below).

<http://www.usi.edu/govrelations>

Dr. Rozewski talked about the history of the University of Southern Indiana, its current enrollment and degree programs. Dr. Rozewski pointed out that USI is by far Indiana's most affordable four-year university, and it is also most affordable in ten-state area of the Midwest.

Dr. Rozewski showed slides of the campus in 2006, as well as slides of the same buildings as they look at present time. Dr. Rozewski spoke about the University's Capital Plan priorities and stated that, in general, the campus is moving into a phase of its development where there is equilibrium between the enrollment and facilities. Focus in the nearest future will involve a renovation and adaptation of the existing facilities.

Mr. Smith congratulated the University on what has been created in such an important and previously underserved part of the state.

Dr. Bepko asked about the amount of the total fee replacement funding currently being paid for buildings at USI; and what percentage of that amount is of the total operating budget. Dr. Rozewski responded that, being relatively new, the campus has more debt than other campuses. He said that the University is planning to do a major refunding of some of its debt in concert with new money bond issue for the new theatre, and this should see some substantial debt service savings for the state.

To a question from Mr. Smith, Dr. Rozewski responded that the total amount of debt that has been incurred is about \$120 million, and \$30 million or \$40 million of this amount might be eligible for refunding.

In response to Ms. Odum's questions, Dr. Rozewski responded that the fact that many of the facilities are new helps the University to stay current on R&R. The University aligns state appropriations, and, in concert with their own resources, they stay on top of renovation issues. Dr. Rozewski said that at that time he did not have an estimate of what the University might need in a few years from now in terms of the maintenance, but he will be happy to share this information with the Commission members at a later time. Dr. Rozewski also commented on raising private funds for the University.

B. Overview of State Financial Aid Policy

Ms. Mary Jane Michalak, Executive Director, ICHE/Division of Student Financial Aid, presented this item.

Ms. Michalak showed a chart of the office of Student Financial Aid, explaining the positions and responsibilities of the staff members. She spoke about the mission of the Division of Student Financial Aid, which is to make college affordable with need-based student grants; allowing choice by granting awards to students attending public, independent and proprietary colleges; and increasing college preparation by giving additional money to students graduating from high school with Core 40 and Academic Honors Diplomas and Twenty-first Century Scholars.

Ms. Michalak talked about the role of Commission members and their main responsibilities, which include setting the annual caps at the June's meeting, and in December/January voting in new members, promulgating the rules, and reviewing third appeals.

Mr. Bland made a comment on the 21st Century scholars program and the importance of the information being conveyed to the students on time.

Ms. Michalak talked about the statutory responsibilities of the Commission members, as well as the additional powers and duties of the Commission.

In response to Ms. Moran-Townsend's concern about the Commission's new roles and responsibilities, Ms. Michalak said that the Commission members will be mostly involved with the policy decisions.

Ms. Michalak presented a few sets of metrics. Responding to a request from Dr. D'Amico to clarify the utilization rate going down within the last two years, Ms. Michalak explained that every year SSACI offers more money than it has available for the Higher Education and Freedom of Choice awards, understanding that not every student who is offered an award will go to school. Over the last few years, fewer and fewer students are utilizing these awards. Ms. Michalak also added that if the students do not receive enough in award money, and do not have enough money of their own to supplement, they will not attend the college, thinking they cannot afford it. Ms. Michalak stressed the importance of educating students on the actual costs of college.

Mr. Smith expressed concern whether this behavior had been influenced by the recent change in the independent colleges, where tuition rates have been increasing faster than in the public universities. Ms. Michalak responded that last year 179,000 students completed the FAFSA by March 10th and had made all their corrections by May 15th; and out of these 179,000 students only 87,161 took the award and attended college.

Ms. Michalak spoke about timelines that vary depending on the institutions. March 10th is the first filing deadline for FAFSA, and the corrections deadline is May 15th.

To the question from Dr. D'Amico, Ms. Michalak responded that Indiana is one of the states with the earliest deadline for FAFSA. She explained that the reason for such an early deadline is so that Indiana students have a couple of months to make corrections to their FAFSAs, and nearly all of the students have to make corrections. Several Commission members exchanged comments on the importance to change the deadline for filing FAFSA's to a later date, when students have more information and will be able to avoid making corrections after submitting their forms. In response to

Ms. Lubbers' question, Ms. Michalak responded that there is neither historical nor legislative reason to keep the date at March 10th.

Ms. Duarte De Suarez suggested forming a subcommittee of the Commission to assist with systematic reviews and tactical metrics to look at. Ms. Lubbers said that the Commission hired HSM Strategies to do this study. She added that questions and concerns expressed today by the Commission members will be shared with the consultants.

Mr. Fisher offered help in arranging a meeting with "*Reaching Higher*" document project leaders who could help with this matter.

In response to Mr. Bland's question about the increase of GPA to 2.5 of the 21st Century Scholars, Ms. Michalak explained that 2.5 GPA is required for all awards. She added that she will have better information on GPA in January.

Ms. Odum and Mr. Bland complemented Ms. Michalak on her presentation.

VII. DECISION ITEMS

A. Academic Degree Programs on Which Staff Proposes Expedited Action

Mr. Sendelweck read the list of the degree programs.

R-12-04.3 RESOLVED: That the Commission for Higher Education approves by consent the following degree programs, in accordance with the background information provided in this agenda item:

- Bachelor of Science in Neuroscience to be offered by Purdue University through the IUPUI campus
- Bachelor of Arts in Medical Humanities and Health Studies to be offered by Indiana University through its IUPUI campus (Motion – Murphy, second – Moran-Townsend, one abstained, one opposed, approved by the majority of votes)

Upon request from Mr. LaMothe for a clarification of the title of the Bachelor of Arts in Medical Humanities and Health Studies, Dr. Sauer explained that this degree is intended for students to pursue graduate and professional programs, many of which would be in the health sciences. This program is interdisciplinary in nature; it draws upon the degree sources of the IUPUI campus and Medical Center, and thus is not under the purview of a single department.

In response to Ms. Duarte De Suarez' remark, Dr. Sauer confirmed that the program is Bachelor of Arts, not Bachelor of Science, as it was erroneously listed in the Agenda book.

Mr. LaMothe expressed concern, later concurred by Ms. Odum, regarding the continuing cost of higher education and the necessity of having a new program in this particular field. He also asked whether a program ever gets removed from the list of inventory of a

university, to which Mr. Hansen responded that there are now statutory requirements for the institutions to review all programs every three years.

To the question from Ms. Odum, concurred by Mr. Murphy, Dr. Sauer responded that there are graduate programs with specializations in different areas. He also suggested as an alternative to bring this program back for the next meeting as a full discussion item.

Referring to Mr. LaMothe's question about the cost of a new program, Dr. Barbara Bichelmeyer, Associate Vice President for Academic Planning and Policy, IUPUI, said that these programs are cross-subsidized, which means that the university has the existing faculty, capable of addressing new needs. Dr. Bichelmeyer assured Commission members that the full proposal, which is given to the Commission staff, includes a detailed curriculum, as well as the letters of support from the business community.

Responding to a comment from Ms. Odum about the existing programs in the similar field, Dr. Bichelmeyer said that the university has an opportunity to grow those programs with this new degree. In response to Ms. Odum's doubts regarding generating new students by offering this program, Dr. Bichelmeyer responded that the university is looking at the opportunities for specializations that are developing in human services as hospitals grow, and it helps prepare students to follow any one of these specializations. Dr. Bepko supported Dr. Bichelmeyer's comments.

In response to Dr. D'Amico's question, Dr. Sauer responded that an important factor in selecting a program for an expedited action is the mission of the campus and how this program fits into it. In IUPUI there is a strong concentration and extraordinary resources in the medical area, and many other Bachelor and graduate programs from which this program can draw faculty. From staff perspective, it seemed that this program would not require a lot of Commission discussion.

Echoing Dr. Sauer's comment, Ms. Lubbers pointed out that when the Commission members receive their agenda books, they have a period of time to inform the Commission's staff about an item that concerns them, and the staff will clarify the reasons for choosing the item for an expedited list. Dr. Bepko later added that the Academic Affairs Committee is going to take up the issue of what programs should be on an expedited agenda.

Ms. Duarte de Suarez noted that in the description requirement to reduce the curriculum to 120 credit hours is still pending. Dr. Sauer assured the Commission of the university's guarantee that the students would not be admitted into this program until the curriculum had been reduced to 120 hours.

Dr. William Schneider, Professor of History, Directory of Medical Humanities, IUPUI, gave a more detailed description of the program and its connections with other existing programs. Dr. Schneider explained that they have faculty and medical staff, and one person who would be added to the staff is a PhD in Medical Humanities. This program is in response to a growing interest from students, who have been taking courses for minors, and now seek a major and to pursue graduate programs in various related fields. Dr. Schneider stated that with this new program the university is increasing not a number, but a quality of doctors, having doctors who know about the sociology of health, communications with the public, etc. He also confirmed a great interest in this program

from hospitals, Blood Bank, and others. Dr. Schneider said if the program is approved, the university can have graduate students in the program as early as this December.

Dr. Bepko thanked Dr. Schneider for this program. Mr. Smith concurred and voiced his support for approving it.

Ms. Lubbers explained that to select a program for an expedited action Dr. Sauer works with the institutions, which provide him with ample information about the new program. She asked the Commission members to decide whether they would like to have all the details of the proposal included in the agenda book or whether the staff should continue working as they have, and provide the additional information upon the Commission members' request.

Dr. Scheller expressed a concern, later concurred by Ms. Odum, that the universities are narrowing the subjects of the new degree programs. Dr. Schneider responded that the university is integrating parts of existing departments, which is, in fact, broadening the program.

Mr. LaMothe expressed high confidence in the Commission's staff and agreed with Ms. Lubbers' earlier comments that the members of the Commission should be clearer in their requests for information from the staff. Ms. Odum added that the format of the expedited items should be changed, so that Commission members would get some more information prior to the meeting. Dr. Bepko confirmed that the Academic Affairs Committee will take into consideration all the comments.

B. Capital Projects

1. Johnson A Residence Hall Renovation – Ball State University

Mr. Jason Dudich, Associate Commissioner and CFO, presented this item. He pointed out that even though this item is listed in the Agenda book as a Discussion item, it is a Decision item, which was presented as a Discussion item at the May Commission meeting. Mr. Dudich had answers to a few questions raised at the last meeting regarding occupancy rates, the current room and board rate for students living on campus, and the cost per square foot. Mr. Dudich also spoke about the ways of funding this project.

R-12-04.4 RESOLVED: That the Commission for Higher Education recommends approval to the State Budget Agency and the State Budget Committee the following project: *Johnson A Residence Hall Renovation – Ball State University*, in accordance with the background information, provided in this agenda item (Motion – LaMothe, second – Fisher, unanimously approved)

2. Wade Power Plant Production and Distribution Improvements – Purdue University West Lafayette

Mr. Kevin Green, Assistant Director for Capital Planning, Purdue University, thanked Mr. Hansen for his great work representing Purdue University at the Commission. Then Mr. Green gave a detailed description of the Wade Power Plant and project for its improvements.

Responding to questions from Ms. Odum, Mr. Green clarified the number of boilers and their current use, as well as the University's plans for their renovation.

In response to a question from Mr. Murphy, Mr. Green responded that the University will be converting four of the boilers to the natural gas; one will still be available to be used for coal or sustainable biomass capability. The new boiler will also have this capability.

Mr. Smith pointed out that since the cost of gas for these boilers will be substantially below the cost of coal, Purdue's future budget savings could be available to fund most of the \$21 million needed for this project. Mr. Green confirmed this.

Responding to questions from Dr. Scheller and Ms. Duarte De Suarez, Mr. Green confirmed that the university is considering biomass energy production, as well as using solar energy.

Mr. Dudich gave the staff recommendation.

R-12-4.5 **RESOLVED:** That the Commission for Higher Education recommends approval to the State Budget Agency and the State Budget Committee the following project: *Wade Power Plant Production and Distribution Improvements – Purdue University West Lafayette*, in accordance with the background information, provided in this agenda item (Motion – Rehnquist, second – Duarte De Suarez, unanimously approved)

3. Wang Hall Lease – Purdue University West Lafayette

Mr. Green presented this item.

Mr. Smith expressed concern about this enterprise and the fact that the university will be paying \$150 per square foot for a new building. Mr. Green explained the advantages of providing an upfront payment, which will reduce the university's cost long-term. He pointed out that the university will be leasing a part of the new building, while another company will be the primary tenant.

Mr. Smith suggested tabling this project until the Commission has more data available that explains the full economic model.

R-12-4.6 **RESOLVED:** That the Commission for Higher Education recommends tabling the following project: *Wang Hall Lease – Purdue University West Lafayette*, and consider it at a later time (Motion – Smith, second – LaMothe, unanimously approved)

4. Capital Projects on Which Staff Propose Expedited Action

Mr. Sendelweck presented a list of capital projects for expedited action.

R-12-04.7 RESOLVED: That the Commission for Higher Education approves the following capital project, in accordance with the background information provided in this agenda item:

- Ivy Tech Community College of Indiana – South Bend
Campus: Building Addition and Expansion - \$4,667,000
(Motion – Bepko, second - Fisher, unanimously approved)

C. Resolution to Outline Employee Retirement Benefits

Mr. Shane Hatchett, Manager of Business/HR, presented this item.

R-12-04.8 RESOLVED: That the Commission for Higher Education approves the resolution outlining that the default employee retirement benefit plan is administered through the Teachers’ Insurance and Annuity Association – College Retirement Equities Fund (TIAA-CREFF) except where grandfathered employees have made an irrevocable election to maintain a Public Employee Retirement Fund (PERF) plan administered by the Indiana Public Retirement System (Motion – Smith, second – Bepko, unanimously approved)

D. Other Items on Which Staff Proposes Expedited Action

Mr. Ken Sendelweck read the list of items for expedited action:

R-12-04.9 RESOLVED: That the Commission for Higher Education approves by consent the following administrative items in accordance with the background information provided in this agenda item:

- Human Resource Policy, Post July 1, 2012
- Indiana/Ohio Reciprocity Agreement
- Transfer Indiana Central Office Contract
- Improving Teacher Quality Partnerships Program (Motion – Bepko, second – Murphy, unanimously approved)

E. Election of Officers (this item has been added to the agenda. It was erroneously omitted from the published agenda)

Mr. Sendelweck submitted a slate of officers.

R-12-04.10 RESOLVED: That the Commission for Higher Education approves a slate of officers for the academic year 2012-13 as follows: *Ms. Marilyn Moran-Townsend – Chair, Mr. Michael “Jud” Fisher – Vice Chair, Mr. Chris LaMothe - Secretary* (Motion – LaMothe, second – Hansen, unanimously approved)

Ms. Moran-Townsend expressed profound gratitude to Chair Ken Sendelweck for his leadership in developing a new strategic plan for the state, “*Reaching Higher, Achieving More*”, implementing the three-Committee structure for the Board, and being a constant source of encouragement for the Commission’s professional staff and for the Commissioner.

Mr. Sendelweck responded that it has been his privilege to serve as the Commission’s Chair, as well as an incredible learning experience over the last six years.

VIII. INFORMATION ITEMS

- A. Status of Active Requests for New Academic Degree Programs
- B. Capital Improvement Projects on Which Staff Have Acted
- C. Capital Improvement Projects Awaiting Action

In response to Mr. Murphy’s question about two degree programs that have been on the list for almost a year, Dr. Sauer explained that in one case the Commission is awaiting a letter of withdrawal from the university. As to the second case, Ph.D in Health Sciences offered by Indiana State University, over the past two years the Commission has approved five graduate programs for Indiana State University in health related areas, and the staff wanted to see some progress in implementation of those programs before considering a new one. At this point, the staff is in a position to bring this program to the Commission for action in the near future.

IX. NEW BUSINESS

There was none.

X. OLD BUSINESS

In response to a question from Mr. LaMothe, Ms. Lubbers responded that a list of degree programs by campus and the current enrollment is available and can be accessed.

XI. ADJOURNMENT

The meeting was adjourned at 12:05 p.m.

Marilyn Moran-Townsend, Chair

Chris LaMothe, Secretary

COMMISSION FOR HIGHER EDUCATION

Friday, August 10, 2012

DISCUSSION ITEM B: Master Capital Plans for Purdue University Regional Campuses

Background

At the request of several Commission members, staff has asked all of the public postsecondary institutions to provide an overview of their long term master capital plan. The goal is to provide Commission members with information regarding major capital projects that are planned for each campus in order to understand the impact of such projects as they are submitted to the Commission for review.

Purdue University will present their long term master capital plan for their three regional campuses to the Commission during the August 2012 meeting.

COMMISSION FOR HIGHER EDUCATION

Friday, August 10, 2012

DISCUSSION ITEM C:

Master Capital Plans for Ball State University

Background

At the request of several Commission members, staff has asked all of the public postsecondary institutions to provide an overview of their long term master capital plan. The goal is to provide Commission members with information regarding major capital projects that are planned for each campus in order to understand the impact of such projects as they are submitted to the Commission for review.

Ball State University will present their long term master capital plan to the Commission during the August 2012 meeting.

COMMISSION FOR HIGHER EDUCATION

Friday, August 10, 2012

DISCUSSION ITEM C: McKinley Commons – Ball State University

Staff Recommendation

That the Commission for Higher Education discuss the following project: *McKinley Commons – Ball State University*. Staff is continuing review and analysis of this project and will provide a recommendation at a later date.

Background

By statute, the Commission for Higher Education must review all projects to construct buildings or facilities costing more than \$500,000, regardless of the source of funding. Each repair and rehabilitation project must be reviewed by the Commission for Higher Education and approved by the Governor, on recommendation of the Budget Agency, if the cost of the project exceeds seven hundred fifty thousand dollars (\$750,000) and if any part of the cost of the project is paid by state appropriated funds or by mandatory student fees assessed all students. Such review is required if no part of the project is paid by state appropriated funds or by mandatory student fees and the project cost exceeds one million five hundred thousand dollars (\$1,500,000). A project that has been approved or authorized by the General Assembly is subject to review by the Commission for Higher Education. The Commission for Higher Education shall review a project approved or authorized by the General Assembly for which a state appropriation will be used. All other non-state funded projects must be reviewed within ninety (90) days after the project is submitted to the Commission.

The Trustees of Ball State University seeks authorization to proceed with the construction of McKinley Commons at the Muncie campus. The facility will include new student housing, hotel guest rooms, community spaces, two separate restaurant/café areas and the relocation of the BSU Office of Conferences and Special Events. The total project is approximately 100,000 gross square feet. The expected cost of the project is \$25,900,000 and would be funded through the issuance of tax exempt revenue bonds.

Supporting Document

McKinley Commons – Ball State University, August 10, 2012.

**JOHNSON A RESIDENCE HALL RENOVATION
BALL STATE UNIVERSITY**

Project Description

DESCRIPTION OF THE PROJECT

McKinley Commons is envisioned as a mixed-use, immersive living/learning laboratory which will serve both the Ball State and greater Muncie communities. This four-story, 100,000 square foot facility will be located at the intersection of McKinley Avenue and University Avenue, immediately south of the Music Instruction Building and McKinley Avenue parking garage, and in close proximity to the Frank A. Bracken Administration Building and L.A Pittenger Student Center.

As shown below, the project includes student housing, community spaces, university offices, and commercial tenants. McKinley Commons includes a variety of integrated components as follows:

- 51 new student housing (living/learning) beds - targeting upperclassmen in the Hospitality and Food Management program.
- 112 guest rooms, with a front desk, lobby area, and food service - providing a laboratory for Hospitality Management students.
- Over 7,000 square feet of community spaces, including a meeting room which can accommodate 175 participants, two conference room/meeting rooms, and a classroom/laboratory for Event Planning students.
- Two separate restaurant/cafe areas and two separate kitchen facilities, including a specialty retail sales facility - to provide a laboratory for Food Management students.
- Relocation of Ball State University's Office of Conferences and Special Events.

NEED AND EXPECTED CONTRIBUTION TO EDUCATIONAL SERVICES

The new facility helps fulfill one of the University's primary goals of immersive learning by providing a hands-on facility for students in hospitality management, event planning, and food management. Based on 2011 enrollment data, the Hospitality and Food Management (HFM) program ranks number 20 at Ball State (out of 180 majors) in terms of total enrollment, with 201 undergraduate student majors and 95 minors. More importantly, Hospitality and Food Management has proven to be a growing academic sector on campus. Over the past eight years, the total number of majors increased from 45 to 201 - an increase of nearly 350%. The total number of students with a minor in this program increased from 19 to 95 over eight years - 400% increase. These percentage increases rank amongst the highest of all Ball State University academic programs.

The Hospitality and Food Management program utilizes a student-centered pedagogy that is derived from research and experientially executed. Theory formation and testing is executed in labs and shared with the hospitality industry to inform best practices. The HFM program specializes in three management areas: food, hotel and event/meetings planning and execution:

- *Food Laboratory.* Two restaurants and a specialty retail production and sales area are where students will learn management and operation principles. Recipe development, profit and loss analysis, and human resource management skills will be honed using such tools as food cost percentage metrics and customer reviews,

- *Hospitality Laboratory.* A 112 guest room property is where students will take classroom theories and apply them in real time. Front desk operations, housekeeping manager, night auditor, and room rate forecaster are a few of the positions students will be expected to master.

- *Event/Meeting Laboratory.* Specialized software applications such as C-Vent where marketing, budget formation, and room layout will be used by students to operate a ballroom, meeting rooms and outdoor amenities. An annual fundraising event will be held for a local non-profit agency that will involve students in a large-scale capstone experience.

The University's current Student Center Hotel (25 rooms) does not adequately serve the University's needs and is in need of significant upgrades. Ball State University is one of the only universities in Indiana which does not have a primary lodging and meeting facility on its campus. When completed, the University will close this existing hotel in the L.A. Pittenger Student Center and will create student activity spaces in this area. The kind of instructional spaces to be available in McKinley Commons is currently unavailable to Ball State students. Having a learning laboratory of this type will attract students to the program and provide a heightened level of learning experience for students. The result will be to provide the graduates of these programs with skills and experience that will enhance their value and marketability to employers in this field.

PROJECT SUMMARY

NEW CONSTRUCTION

McKinley Commons

INSTITUTION: Ball State University CAMPUS: Muncie
PROJECT TITLE: McKinley Commons BUDGET AGENCY NO.: D-1-13-1-01
INSTITUTION'S PRIORITY: _____

PROJECT SUMMARY DESCRIPTION (ATTACHMENT A)

SUMMARY OF NEED AND NET CHANGE IN CONTRIBUTION TO EDUCATIONAL SERVICES PROVIDED BY INSTITUTION (ATTACHMENT B)

SPACE DATA (ATTACHMENT C)
PROJECT SIZE: 99,672 GSF 80,051 ASF 80% ASF/GSF
NET CHANGE IN CAMPUS ACADEMIC/ADMINISTRATIVE SPACE: 80,051 ASF

TOTAL PROJECT BUDGET (ATTACHMENT D)
TOTAL ESTIMATED COST: \$ 25,900,000 \$/GSF \$262
ANTICIPATED DATE OF PROJECT COMPLETION: June 2014

ANTICIPATED SOURCES OF FUNDING (ATTACHMENT E)

<u>Tax Exempt Revenue Bonds</u>	\$ <u>25,900,000</u>
TOTAL BUDGET	\$ <u>25,900,000</u>

ESTIMATED CHANGE IN ANNUAL OPERATING BUDGET AS A RESULT OF THIS PROJECT (ATTACHMENT F)

\$ N/A () INCREASE () DECREASE _____

NOTE: SEE ATTACHMENTS FOR SUPPORTING INFORMATION REQUEST TO BE SUBMITTED WITH PROJECT SUMMARY FORM.

COMMISSION FOR HIGHER EDUCATION

Friday, August 10, 2012

DECISION ITEM A-1: **Checklist of Criteria To Be Used by the Commission in Taking Action on New Degree Programs**

Staff Recommendation

That the Commission approve the *Checklist of Criteria To Be Used by the Commission in Taking Action on New Degree Programs*, dated August 1, 2012

Background

In reconsidering its approval process for new degree programs, the Commission expressed the view that such a reconsideration ought to begin with a checklist of criteria, which would consist of the most important factors that, from a state perspective, the Commission should weigh in taking action on new programs. Consequently, the Academic Affairs and Quality Committee discussed a draft checklist of criteria at its July 6th and 27th conference calls. The call on the 27th also included a discussion of responses from the institutions to questions posed by the Committee relating to topics such as the criteria the institutions use in developing new program proposals and how institutions go about reallocating resources from lower priority programs to higher priority ones, as represented in new program proposals.

The checklist of criteria will also serve another purpose: to organize the way in which information is presented to the Commission in new program agenda items. The intent would be to have a close correlation – indeed, a one-to-one correspondence – between items that appear in the checklist and information summarized around that topic in the agenda item. To that end, a draft template for agenda items will be discussed during the August 3rd conference call of the Academic Affairs and Quality Committee.

This concept could be extended even further to the new program proposals received by the Commission: just as a criterion on the checklist would have corresponding information, briefly stated, in the agenda item, so too the criterion would have corresponding information, in greater detail, in the program proposal. In short, the checklist of criteria would serve to organize both the information in the agenda item as well as the information in the program proposal submitted by the institution, which would be available to Commission members.

Supporting Document

Checklist of Criteria To Be Used by the Commission in Taking Action on New Degree Programs, August 1, 2012

**Checklist of Criteria To Be Used by the Commission in
Taking Action on New Degree Programs**

August 1, 2012

1. Characteristics of the Program
 - a. Campus(es) offering program
 - b. Scope of delivery (specific sites or statewide)
 - c. Mode of delivery (classroom, blended, or online)
 - d. Other delivery aspects (co-ops, internships, clinicals, practica, etc.)
 - e. Academic unit offering program

2. Rationale for Program
 - a. Institutional Rationale
 - b. State Rationale
 - c. Evidence of Labor Market Need
 - i. National, state, or regional need
 - ii. Feeder for graduate programs or other benefits
 - iii. Summary of DWD and/or U.S. DOL data
 - iv. National, state, or regional studies
 - v. Surveys of employers or students and analyses of job postings
 - vi. Letters of support

3. Actual Cost of the Program
 - a. Faculty
 - b. Facilities
 - c. Reallocation

4. Similar and Related Programs
 - a. Similar Indiana Programs
 - b. Similar Programs Outside Indiana
 - c. Articulation of Associate/Baccalaureate Programs

5. Quality and Other Aspects of the Program
 - a. Credit Hours Required/Time To Completion
 - b. Exceeding the Standard Expectation of Credit Hours
 - c. Program Competencies or Learning Outcomes
 - d. Assessment
 - e. Licensure and Certification
 - f. Placement of Graduates
 - g. Accreditation

6. Projected Headcount and FTE Enrollment and Degrees Conferred

COMMISSION FOR HIGHER EDUCATION

Friday, August 10, 2012

DECISION ITEM A-2: Academic Degree Programs on Which Staff Propose Expedited Action

Staff Recommendation

That the Commission for Higher Education approve by consent the following degree programs, in accordance with the background information provided in this agenda item:

- Associate of Science in Pre-Engineering to be offered by Ivy Tech Community College-Lafayette at Lafayette
- Certificate, Technical Certificate, and Associate of Applied Science in Heating, Ventilation, and Air Conditioning (HVAC) to be offered by Ivy Tech-Richmond at Richmond and Sellersburg at Sellersburg
- Technical Certificate and Associate in Applied Science in Energy Technology to be offered by Ivy Tech-Gary at Valparaiso; South Bend at South Bend; Fort Wayne at Fort Wayne; Muncie at Muncie; Terre Haute at Terre Haute; Indianapolis at Indianapolis; Evansville at Evansville; Sellersburg at Sellersburg; and Bloomington at Bloomington
- Technical Certificate in Advanced Manufacturing to be offered by Ivy Tech-Gary at Gary, Valparaiso, and East Chicago; South Bend at South Bend and Warsaw; Fort Wayne at Fort Wayne; Lafayette at Lafayette; Kokomo at Kokomo and Logansport; Muncie at Muncie and Anderson; Terre Haute at Terre Haute; Indianapolis at Indianapolis; Richmond at Richmond and Connersville; Columbus at Columbus; Madison at Madison and Lawrenceburg; Evansville at Evansville; Sellersburg at Sellersburg; and Bloomington at Bloomington

Background

At its August and September 2004 meetings, the Commission for Higher Education began implementing a new policy on new academic degree programs on which staff proposes expedited action. These programs meet the criteria identified in that policy and are hereby presented for action by consent, in accordance with the aforementioned policy and the information presented in the supporting documents.

Supporting Documents

- (1) *Background Information on Academic Degree Programs on Which Staff Propose Expedited Action, May 25, 2012*
- (2) *Policy for New Academic Degree Programs on Which Staff Propose Expedited Action, September 2, 2004*

Background Information on Academic Degree Programs on Which Staff Propose Expedited Action

July 27, 2012

CHE 12-21 Associate of Science in Pre-Engineering to be offered by Ivy Tech Community College-Lafayette at Lafayette

Proposal received on: July 6, 2012

CIP Code: Federal – 140102; State – 140102

Projected Annual Headcount: 37; FTEs: 30; Degrees: 9

Similar Programs in the Public Sector:

The Commission approved the first A.S. in Pre-Engineering programs for Ivy Tech in May 2006 for the Valparaiso and Evansville campuses. In June 2011, the Commission approved additional A.S. in Pre-Engineering programs for Ivy Tech for the South Bend, Warsaw, Fort Wayne, and Indianapolis campuses.

Evidence of Employer Demand for the Program:

The program does not prepare students for direct entry into the workforce.

Articulation Agreements

Ivy Tech has statewide articulation agreements in place with the following public institutions, which will apply to this program: Purdue University Calumet, Purdue University North Central, IUPUI, and the University of Southern Indiana.

CHE 12-22 Certificate, Technical Certificate, and Associate of Applied Science in Heating, Ventilation, and Air Conditioning (HVAC) to be offered by Ivy Tech-Richmond at Richmond and Sellersburg at Sellersburg

Proposal received on: July 6, 2012

CIP Code: Federal – 470201; State – 470201

Richmond:

Projected Annual Headcount: 53; FTEs: 38; Degrees: 12

Sellersburg:

Projected Annual Headcount: 85; FTEs: 62; Degrees: 20

Similar Programs in the Public Sector:

In June 2011, the Commission authorized Ivy Tech to consolidate three HVAC concentrations, which were part of Certificate and Technical Certificate programs in Industrial Technology and Construction Technology, into stand alone programs. Ivy Tech is currently authorized to offer the Certificate, T.C., and A.A.S. in HVAC at the following campuses: Valparaiso, South Bend, Fort Wayne, Lafayette, Kokomo, Muncie, Terre Haute, Indianapolis, Evansville, and Bloomington.

Evidence of Employer Demand for the Program:

In June 2012, the Indiana Department of Workforce Development projected that the statewide growth rate for HVAC mechanics through 2018 will be 22 percent; the rate for the Richmond and Sellersburg Ivy Tech regions is project to be 26 and 37 percent, respectively.

Articulation Agreements

The A.A.S. in not designed to transfer, so no articulation agreements are in place.

CHE 12-23 Technical Certificate and Associate of Applied Science in Energy Technology to be offered by Ivy Tech-Gary at Valparaiso; South Bend at South Bend; Fort Wayne at Fort Wayne; Muncie at Muncie; Terre Haute at Terre Haute; Indianapolis at Indianapolis; Evansville at Evansville; Sellersburg at Sellersburg; and Bloomington at Bloomington

Proposal received on: July 6, 2012
CIP Code: Federal – 150503; State – 150503

Valparaiso:

Projected Annual Headcount: 85; FTEs: 66; Degrees: 20

South Bend:

Projected Annual Headcount: 30; FTEs: 20; Degrees: 7

Fort Wayne:

Projected Annual Headcount: 87; FTEs: 68; Degrees: 21

Muncie:

Projected Annual Headcount: 51; FTEs: 40; Degrees: 12

Terre Haute:

Projected Annual Headcount: 77; FTEs: 56; Degrees: 18

Indianapolis:

Projected Annual Headcount: 85; FTEs: 64; Degrees: 20

Evansville:

Projected Annual Headcount: 67; FTEs: 48; Degrees: 16

Sellersburg:

Projected Annual Headcount: 61; FTEs: 42; Degrees: 14

Bloomington:

Projected Annual Headcount: 73; FTEs: 54; Degrees: 17

Similar Programs in the Public Sector:

In May 2009, the Commission authorized Ivy Tech Lafayette to offer the T.C. and A.A.S. in Sustainable Energy. The name of the program was later changed to Energy Technology.

Evidence of Employer Demand for the Program:

The Center for Energy Workforce Development (CEWD) – a non-profit consortium of electric, natural gas, and nuclear energy utilities and their associations – issued its third annual report in 2011, which projects that between 40-62 percent of the utilities skilled workers and engineers could retire by 2020. According to Economic Modeling Specialists, Inc. employment growth for electric power line installers and repairs nationally will grow by 8 percent through 2016. Data on employment growth for Indiana and each of the Ivy Tech regions seeking program authorization was presented on the following occupations: industrial machinery mechanics; power plant operators; electrical and electronic repairs, powerhouse, substation, and relay; and gas plant operators.

Articulation Agreements

The A.A.S. in not designed to transfer, so no articulation agreements are in place.

CHE 12-24 Technical Certificate in Advanced Manufacturing to be offered by Ivy Tech-Gary at Gary, Valparaiso, and East Chicago; South Bend at South Bend and Warsaw; Fort Wayne at Fort Wayne; Lafayette at Lafayette; Kokomo at Kokomo and Logansport; Muncie at Muncie and Anderson; Terre Haute at Terre Haute; Indianapolis at Indianapolis; Richmond at Richmond and Connersville; Columbus at Columbus; Madison at Madison and Lawrenceburg; Evansville at Evansville; Sellersburg at Sellersburg; and Bloomington at Bloomington

Proposal received on: July 24, 2012
CIP Code: Federal – 150613; State – 150613

Gary:

Projected Annual Headcount: 8; FTEs: 6; Degrees: 2

Valparaiso:

Projected Annual Headcount: 47; FTEs: 32; Degrees: 11

East Chicago:

Projected Annual Headcount: 6; FTEs: 5; Degrees: 1

South Bend:

Projected Annual Headcount: 37; FTEs: 26; Degrees: 9

Warsaw:

Projected Annual Headcount: 43; FTEs: 27; Degrees: 10

Fort Wayne:

Projected Annual Headcount: 91; FTEs: 63; Degrees: 22

Lafayette:

Projected Annual Headcount: 37; FTEs: 27; Degrees: 9

Kokomo:

Projected Annual Headcount: 8; FTEs: 7; Degrees: 2

Muncie:

Projected Annual Headcount: 14; FTEs: 10; Degrees: 3

Anderson:

Projected Annual Headcount: 16; FTEs: 12; Degrees: 4

Terre Haute:

Projected Annual Headcount: 12; FTEs: 8; Degrees: 3

Indianapolis:

Projected Annual Headcount: 24; FTEs: 16; Degrees: 6

Richmond:

Projected Annual Headcount: 24; FTEs: 14; Degrees: 6

Connersville:

Projected Annual Headcount: 16; FTEs: 12; Degrees: 4

Madison:

Projected Annual Headcount: 8; FTEs: 6; Degrees: 2

Lawrenceburg:

Projected Annual Headcount: 8; FTEs: 6; Degrees: 2

Evansville:

Projected Annual Headcount: 28; FTEs: 18; Degrees: 7

Sellersburg:

Projected Annual Headcount: 12; FTEs: 9; Degrees: 3

Bloomington:

Projected Annual Headcount: 12; FTEs: 9; Degrees: 3

Similar Programs in the Public Sector:

In June 2008, the Commission authorized Ivy Tech to split its Manufacturing and Industrial Technology program into two separate programs: Advanced Manufacturing and Industrial Technology. The A.A.S. in Advanced Manufacturing is available in all Ivy Tech regions.

Evidence of Employer Demand for the Program:

Numerous reports cited by the College – including two issued in 2012 by the President’s Council of Advisors and Technology and by Conexus Indiana (the Indiana Manufacturing Scorecard) – emphasize the improving the skill level of Indiana’s manufacturing workforce.

Articulation Agreements

Not applicable.

Policy for New Academic Degree Programs on Which Staff Propose Expedited Action

September 2, 2004

Pursuant to the Commission's desire to expedite action on new academic degree program requests whenever possible, the staff has identified a set of factors, which though not exhaustive, suggest when a request might be considered for expedited action by consent and when a request would require Commission consideration prior to action. With respect to the latter, the presence of one or more of the following factors might suggest a significant policy issue for which Commission attention is needed before action can be taken:

- Consistency with the mission of the campus or institution
- Transfer of credit
- New program area
- New degree level for a campus
- Accreditation
- Unnecessary duplication of resources
- Significant investment of state resources

In the absence of these factors or an objection from another institution, Commission staff will propose expedited action on new program requests. Examples of situations that pose no policy issues for the Commission include, but are not limited to:

- Adding a second degree designation to an existing program (e.g. A.S. to an A.A.S.)
- Delivering an on-campus program to an off-campus site through faculty available on-site or traveling to the site
- Adding a degree elsewhere in a multi-campus system to a new campus within the system.

All requests to offer new academic degree programs must continue to be accompanied by a full program proposal, unless otherwise specified in the guidelines. It is only after a proposal is received that a determination will be suggested as to how the request might be handled.

COMMISSION FOR HIGHER EDUCATION

Friday, August 10, 2012

DECISION ITEM B-1: Wang Hall Lease –Purdue University West Lafayette

Staff Recommendation

That the Commission for Higher Education recommend approval to the State Budget Agency and the State Budget Committee the following project: *Wang Hall Lease– Purdue University West Lafayette*. Staff recommendations are noted in the staff analysis.

Background

By statute, the Commission for Higher Education must review all projects to construct buildings or facilities costing more than \$500,000, regardless of the source of funding. Each repair and rehabilitation project must be reviewed by the Commission for Higher Education and approved by the Governor, on recommendation of the Budget Agency, if the cost of the project exceeds seven hundred fifty thousand dollars (\$750,000) and if any part of the cost of the project is paid by state appropriated funds or by mandatory student fees assessed all students. Such review is required if no part of the project is paid by state appropriated funds or by mandatory student fees and the project cost exceeds one million five hundred thousand dollars (\$1,500,000). A project that has been approved or authorized by the General Assembly is subject to review by the Commission for Higher Education. The Commission for Higher Education shall review a project approved or authorized by the General Assembly for which a state appropriation will be used. All other non-state funded projects must be reviewed within ninety (90) days after the project is submitted to the Commission.

The Trustees of Purdue University seeks authorization to proceed with a long-term lease at Wang Hall located on the West Lafayette campus. The lease of 30 years, with two 5 year renewal options will allow for the expansion of research space for the School of Electrical and Computer Engineering. The space will be dedicated to research activities only. The expected cost of the lease includes an \$18 million upfront payment, annual rent of \$1 per year, and annual operating costs estimated at \$373,000 per year.

Supporting Document

Wang Hall Lease – Purdue University West Lafayette, June 8, 2012.
Wang Hall Lease Agreement (DRAFT)

**WANG HALL LEASE
PURDUE UNIVERSITY WEST LAFAYETTE**

Project Description

DESCRIPTION OF THE PROJECT

Purdue University West Lafayette will sublease a portion of the "Seng-Liang Wang Hall ," part of the Hayes Triangle District Development, a mixed-use commercial development led by the Purdue Research Foundation along Northwestern Avenue in West Lafayette adjacent to the Purdue University campus. The university will sublease a portion of the facility to provide laboratories, offices, conference rooms, and support facilities for the Purdue School of Electrical and Computer Engineering.

The terms of the sublease include an initial period of 30 years to be followed by two extension periods of five years each, for approximately 41 ,047 square feet in the 139,217 gross square feet facility. Funding for the sublease will include a payment of \$18 million in the form of prepaid rent, with an additional annual rent payment in the amount of one dollar per year. The sources of funding for the sublease include \$14.8 million in gift funds, and \$3.2 million from the Capital Reserve for Buildings.

This facility will provide a significant upgrade to existing research laboratories, offices, conference rooms, and support facilities for the faculty, staff, and graduate students of the School of electrical and Computer Engineering.

<u>Program</u>	<u>Room Type</u>	<u>Assignable Square Feet</u>	<u>Percent of Total ASF</u>
Research	Office	7,738	24%
Research	Non-Class Labs	17,209	53%
Research	General Use	3,384	12%
Research	Support	3,391	11%

IMPACT ON EDUCATION SERVICES

The mission of the Purdue School of Electrical and Computer Engineering is "To serve and lead the state of Indiana, the nation, and the world-wide profession of electrical and computer engineering by educating the next generation of engineers, by discovery that advances fundamental knowledge and its applications, and by innovation and engagement that addresses global challenges of societal impact."

In keeping with its mission, the School of ECE has one of the largest undergraduate programs, and the largest graduate program, on the Purdue campus. The School of ECE at Purdue is among the top three EE/ECE departments nationally in the number of students it graduates each year. During the 2008/2009 academic year, 218 Bachelor Degrees, 86 Masters Degrees, and 58 PhD Degrees were awarded to Purdue ECE students. The School is consistently ranked in the top ten of the best national electrical engineering departments and receives even higher rankings by representatives of the corporations that hire engineering graduates. The School alumni excel worldwide as entrepreneurs, corporate leaders, researchers, inventors, and educators. The School of Electrical and Computer Engineering also has the largest research program on the Purdue campus. Research is being performed on the cutting edge of fields ranging from nanotechnology and photonics to communications and computing.

It is the vision of the Purdue School of ECE to simply "be recognized world-wide for field defining research, for leadership and excellence in education, and for our impact on society"- Key strategies supporting this vision include "multidisciplinary research with global reach" and "investing in infrastructure to facilitate success."

The construction of Wang Hall embodies the stated strategies by making available world-class facilities consisting of an Energy Sources and Systems Research Complex, a Fields and Optics Research Complex, and a VLSI Laboratory Complex. Inherently multi-investigator in nature, research afforded by the complexes will see utilization by a core group of some twelve ECE professors and their students.

LONG TERM PLANS

Current long-term plans for the facility call for leasing the space for 25 years, followed by up to three 5-year extensions. There are no current plans to purchase the facility by Purdue University.

COOLABORATION

As a mixed-use development, the owner/lessor intends to utilize the advantageous location to lease space to retail commercial entities that foster interaction with Purdue University staff and students who will occupy the leased space, and other Purdue related foot traffic in the area. While no specific entity exists currently, it is possible that some space in the facility will be leased to a company conducting private research that might be related to research being conducted by ECE staff in the facility.

STAFF ANALYSIS

The proposed lease of space at the Wang Hall will allow PUWL and the School of Electrical and Computer Engineering to expand and improve research opportunities. Rather than build a free standing research facility owned and operated by PUWL, this collaborative effort will provide valuable research space at a much lower cost to build and operate.

The lease cost per square foot (assuming \$18 million for 40 years) is approximately \$11 per square foot. PUWL noted that leasing space in West Lafayette, especially for research purposes, are significantly higher than the lease cost associated with Wang Hall. In addition, PUWL notes to build a free standing structure with similar parameters as Wang Hall could cost between \$20 million to \$25 million. Expenses for operations and repair/rehabilitation would be incurred with a free standing building, whereas PUWL would only pay for operational costs of Wang Hall. Operational costs of \$373,000 annually (estimated) will be funded through the School of Electrical and Computer Engineering operating funds.

The leased space at Wang Hall will be focused solely on research activities. No classes or academic instruction will be provided in the space. However, graduate students conducting research will utilize the facility alongside faculty from the school. Other space located in Wang Hall will be used for retail purposes (1st floor); possible research conducted by private companies and other commercial purposes. The overall facility will not be owned by PUWL, however the land is owned by the Purdue Research Foundation.

The total cost of the lease, including operational costs estimated by PUWL, could reach \$33 million over the 40 year period. \$18 million will be financed up front by PUWL through gift funds (\$14.8 million) and Capital Reserve for Buildings (\$3.2 million) which include indirect cost recovery funds

from research support. This upfront payment will help finance the construction of Wang Hall. The total operating costs over the 40 year period could reach \$15 million depending on utilization by PUWL in the leased space. As noted earlier, research support related to the School of Electrical and Computer Engineering will cover all operational costs. If, for any reason, research funding is unavailable or ceases to exist, PUWL may vacate the leased space with no financial penalty.

Staff recommends the Commission provide a favorable review of this proposed lease agreement.

COMMISSION FOR HIGHER EDUCATION

Friday, August 10, 2012

DECISION ITEM B-2: Capital Project for Which Staff Proposes Expedited Action

Staff Recommendation

That the Commission for Higher Education approve by consent the following capital project(s), in accordance with the background information provided in this agenda item:

- Purdue University – West Lafayette Campus: Metering Installation- \$5,000,000

Background

Staff recommends the following capital project be recommended for approval in accordance with the expedited action category originated by the Commission for Higher Education in May 2006. Institutional staff will be available to answer questions about these projects, but the staff does not envision formal presentations. If there are questions or issues requiring research or further discussion, the item could be deferred until a future Commission meeting.

Supporting Document

Background Information on Capital Project on Which Staff Proposes Expedited Action, August 10, 2012

Background Information on Capital Projects on Which Staff Proposed Expedited Action
August 10, 2012

B-1-12-2-21 Purdue University – West Lafayette Campus: Metering Installation
Project Cost: \$5,000,000

The Trustees of Purdue University request authorization to proceed with the installation of energy metering equipment at major buildings located on the West Lafayette campus. The project will install steam, chilled water, domestic water and electrical metering devices throughout major building on campus in order to effectively track energy consumption by building. Currently, energy consumption is tracked campus wide, not by building. The project is part of Purdue's Comprehensive Energy Master Plan (CEMP) and will identify and meet the long-term energy needs of the West Lafayette campus. The project is estimated to cost \$5,000,000 will be funded through University Funds, specifically Central Reserve Infrastructure funds.

COMMISSION FOR HIGHER EDUCATION

Friday, August 10, 2012

DECISION ITEM C: **Establishment of Indiana’s Higher Education Performance Funding Formula and Repair and Rehabilitation Formula Allocation for the 2013-15 Biennial Budget**

Staff Recommendation

That the Commission for Higher Education approves the following items, in accordance with the supporting documents provided in this agenda item:

- Weighting of the Indiana Higher Education Performance Funding Formula Metrics
- Investment percentage for the Indiana Higher Education Repair and Rehabilitation Formula

Background

As part of Indiana’s Higher Education Performance Funding Formula (PFF) and Repair and Rehabilitation Formula (RRF), various weights must be assigned to each metric in the PFF and an overall RRF investment percentage determined. These weights and investment percentage will be used by the seven public postsecondary institutions as part of their biennial budget submission due in early September 2012.

The Commission’s Budget and Fiscal Policy Committee (BFPC) met during July and August to formulate a recommendation for the weighting of the PFF metrics and the investment percentage for the RRF. This decision item reflects the BFPC recommendations for PFF weighting by metric and overall RRF investment percentage for the 2013-15 higher education biennial budget.

Supporting Document

Information on Decision Item C, August 10, 2012:

- **Indiana’s Higher Education Performance Funding Formula Weighting:** *To be distributed.*
- **Indiana’s Repair and Rehabilitation Formula** – *To be distributed*

COMMISSION FOR HIGHER EDUCATION

Friday, August 10, 2012

DECISION ITEM D: Administrative Item on Which Staff Proposes Expedited Action

Staff Recommendation

That the Commission for Higher Education approve by consent the following administrative actions, in accordance with the background information provided in this agenda item:

- Indiana Commission for Higher Education's 2012-13 Operating Budget
- Indiana's Education Roundtable's 2012-13 Memorandum of Understanding

Background

Items include the annual operating budget for the Indiana Commission for Higher Education (CHE), including appropriations made by the Indiana General Assembly and grants provided to the Commission to carry out the mission and goals of the Commission. The annual operating budget includes student financial aid, oversight of proprietary education, Education Roundtable, outreach functions and grants.

ICHE is the fiscal agent for Indiana's Education Roundtable, receiving funds from the Indiana Department of Education (IDOE) to support the Roundtable and its functions. The Memorandum of Understanding provides for deliverables by the Roundtable based on funding support from IDOE.

Supporting Document

Background Information on Administrative Items on Which Staff Proposes Expedited Action, August 10, 2012:

- **Indiana Commission for Higher Education's 2012-13 Operating Budget:** *To be distributed.*
- **Indiana's Education Roundtable's 2012-13 Memorandum of Understanding** – *To be distributed*

COMMISSION FOR HIGHER EDUCATION

Friday, August 10, 2012

INFORMATION ITEM A: Status of Active Requests for New Academic Degree Programs

<u>Institution and Site</u>	<u>Program Title</u>	<u>Date Received</u>	<u>Status</u>
1. ISU	Doctor of Health Sciences (Retitled Ph.D. program)	05/12/2011	Under CHE review.
2. IU South Bend	M.A. in Teaching/Elementary Education	06/29/2011	Withdrawn 7/31/2012.
3. IU-Northwest	B.S. in Dental Hygiene	01/04/2012	Under CHE review.
4. IU Kokomo	Bachelor of Applied Science	02/29/2012	Under CHE review.
5. IU East	Bachelor of Applied Science	02/29/2012	Under CHE review.
6. IU East	M.A. in English	02/29/2012	Under CHE review.
7. ITCCI-Valparaiso, South Bend, Ft. Wayne, Lafayette, Terre Haute, Columbus, Evansville, Bloomington, and Statewide via Distance Education Technology	A.S. in Computer Science	05/23/2012	Under CHE review.
8. Purdue-West Lafayette	B.S. in Environmental and Ecological Engineering	06/13/2012	Under CHE review.
9. IU Kokomo at Kokomo	B.S. in Hospitality and Tourism	07/05/2012	Under CHE review.
10. IU through its IUPUI campus	Ph.D. in Health Communications	07/05/2012	Under CHE review.
11. ITCCI-Lafayette	A.S. in Pre-Engineering	07/06/2012	On August agenda for action.
12. ITCCI-Richmond & Sellersburg	Cert./T.C./A.A.S. in Heating, Ventilation, and Air Conditioning (HVAC)	07/06/2012	On August agenda for action.
13. ITCCI-Valpo, South Bend, Ft. Wayne, Muncie, Terre Haute, Indpls., Evansville Sellersburg, and Bloomington	T.C./A.A.S. in Energy Technology	07/06/2012	On August agenda for action.
14. ITCCI-Gary, Valpo, E. Chicago, South Bend, Warsaw, Ft. Wayne, Lafayette, Kokomo, Logansport, Muncie, Anderson, Terre Haute, Indpls., Richmond, Connersville, Columbus, Madison, Lawrenceburg, Evansville, Sellersburg, and Bloomington	T.C. in Advanced Manufacturing	07/24/2-12	On August agenda for action.
15. Purdue Univ. through the IUPUI Campus	B.S. in Technical Communication	07/26/2012	Under CHE review.

COMMISSION FOR HIGHER EDUCATION

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INFORMATION ITEM B: Capital Improvement Projects on Which Staff Have Acted

In accordance with existing legislation, the Commission is expected to review and make a recommendation to the State Budget Committee for:

- (1) each project to construct buildings or facilities that has a cost greater than \$500,000;
- (2) each project to purchase or lease-purchase land, buildings, or facilities the principal value of which exceeds \$250,000;
- (3) each project to lease, other than lease-purchase, a building or facility, if the annual cost exceeds \$150,000; and
- (4) each repair and rehabilitation project if the cost of the project exceeds (a) \$750,000, if any part of the cost of the project is paid by state appropriated funds or by mandatory student fees assessed all students, and (b) \$1,000,000 if no part of the cost of the project is paid by state appropriated funds or by mandatory student fees assessed all students.

Projects of several types generally are acted upon by the staff and forwarded to the Director of the State Budget Agency with a recommendation of approval; these projects include most allotments of appropriated General Repair and Rehabilitation funds, most projects conducted with non-State funding, most leases, and requests for project cost increase. The Commission is informed of such actions at its next regular meeting. During the previous month, the following projects were recommended by the Commission staff for approval by the State Budget Committee.

I. REPAIR AND REHABILITATION

*B-1-12-2-20 Purdue University West Lafayette
 Krannert Building Fire Alarm Replacement
 Project Cost: \$1,200,000*

The Trustees of Purdue University requests authority to proceed with the replacement of the fire alarm system for the Krannert Building at the PU West Lafayette campus. Based on standards set by the National Fire Protection Association, the project will replace the current fire alarm system and bring the new system up to occupant life safety standards. The current structure was grandfathered in and did not require upgrades to the fire alarm system. The estimated cost of the project is \$1,200,000 and will be funded through University Repair and Rehabilitation funds and student fees.

II. NEW CONSTRUCTION

None.

III. LEASES

*F-0-12-5-05 Ivy Tech Community College of Indiana – Muncie
Patterson Building Lease Expansion
Project Cost: \$174,600 per year*

The Trustees of Ivy Tech Community College of Indiana requests authority to proceed with the expansion of a current building lease located at the Patterson Building in Muncie. The expansion will add 3,300 square feet to allow for growth in the Hospitality Program which offers Culinary Arts degrees and certificates. The program has seen substantial development in the last few years and the expansion will provide supplementary classrooms, labs and space necessary to support the programs. The estimated cost of the overall lease with the expansion is \$174,600 per year for 23,280 square feet and will be funded through regional general operating funds. The current lease is through October 2018, costs \$149,900 per year and covers 19,980 square feet.

IV. LAND ACQUISITION

*D-1-12-3-01 Ball State University
Land Acquisition – 506 North McKinley Avenue
Project Cost: \$500,000*

The Trustees of Ball State University requests authority to proceed with the acquisition of land located at 506 North McKinley Avenue on the Muncie campus. The land acquisition request is part of a larger project to construct a new immersive learning laboratory facility to enhance Ball State's growing hospitality management program. By acquiring the land at 506 North McKinley Avenue, Ball State will have the necessary property to move the new construction project forward. The estimated cost of the land acquisition is \$500,000 and will be funded through either University Housing and Dining Renewal and Replacement funds or Gift funds (BSU will determine the funding source at a later date).

COMMISSION FOR HIGHER EDUCATION

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INFORMATION ITEM C: Capital Improvement Projects Awaiting Action

Staff is currently reviewing the following capital projects. Relevant comments from the Commission or others will be helpful in completing this review. Three forms of action may be taken.

- (1) Staff Action. Staff action may be taken on the following types of projects: most projects funded from General Repair and Rehabilitation funding, most lease agreements, most projects which have been reviewed previously by the Commission, and many projects funded from non-state sources.
- (2) Expedited Action. A project may be placed on the Commission Agenda for review in an abbreviated form. No presentation of the project is made by the requesting institution or Commission staff. If no issues are presented on the project at the meeting, the project is recommended. If there are questions about the project, the project may be removed from the agenda and placed on a future agenda for future action.
- (3) Commission Action. The Commission will review new capital requests for construction and major renovation, for lease-purchase arrangements, and for other projects which either departs from previous discussions or which pose significant state policy issues.

I. NEW CONSTRUCTION

A-7-09-1-09 Indiana University Northwest
Tamarack Hall Replacement and Ivy Tech Community College – Northwest
Project Cost: \$45,000,000
Submitted the Commission on January 21, 2011

The Trustees of Indiana University request authorization to replace Tamarack Hall with a new 106,065 assignable square foot facility in a unique building plan incorporating programs from Tamarack Hall at Indiana University Northwest and Ivy Tech Community College – Northwest under one structure. The expected cost of the project is \$45,000,000 and would be funded from 2009 General Assembly bonding authority. This project was not recommended by the Commission as part of the biennial budget recommendation.

STATUS: The project is being held by the Commission until funds are identified to support the project.

A-9-09-1-12 Indiana University Southeast
New Construction of Education and Technology Building
Project Cost: \$22,000,000
Submitted the Commission on January 19, 2010

The Trustees of Indiana University requests authority to proceed with the new construction of the Education and Technology Building on the Indiana University Southeast campus. The new building would be a 90,500 GSF facility and provide expanded space for the IU School of Education and Purdue University College of Technology. The expected cost of the project is \$22,000,000 and would be funded from 2009 General Assembly bonding authority. This project was not recommended by the Commission as part of the biennial budget recommendation.

STATUS: The project is being held by the Commission until funds are identified to support the project.

B-1-08-1-02

Purdue University
Animal Disease Diagnostic Laboratory BSL-3 Facility
Project Cost: \$30,000,000
Submitted to the Commission on July 9, 2007

Purdue University seeks authorization to proceed with the construction of the Animal Disease Diagnostic Laboratory BSL-3 Facility on the West Lafayette campus. The expected cost of the project is \$30,000,000 and would be funded from 2007 General Assembly bonding authority. This project was not recommended by the Commission as part of the biennial budget recommendation.

STATUS: The project is being held by the Commission until funds are identified to support the project.

B-2-09-1-10

Purdue University Calumet Campus
Gyte Annex Demolition and Science Addition (Emerging Technology Bldg)
Project Cost: \$2,400,000
Submitted to the Commission on August 21, 2008

The Trustees of Purdue University seeks authorization to proceed with planning of the project Gyte Annex Demolition and Science Addition (Emerging Technology Bldg) on the Calumet campus. The expected cost of the planning of the project is \$2,400,000 and would be funded from 2007 General Assembly bonding authority. This project was not recommended by the Commission as part of the biennial budget recommendation.

STATUS: The project is being held by the Commission until funds are identified to support the project.

B-4-09-1-21

Purdue University North Central
Student Services and Activities Complex A&E
Project Cost: \$1,000,000
Submitted to the Commission on October 29, 2008

The Trustees of Purdue University seeks authorization to proceed with planning of the project Student Services and Activities Complex. The expected cost of the planning of the project is \$1,000,000 and would be funded from 2007 General Assembly bonding authority. This project was

recommended by the Commission as part of the biennial budget recommendation.

STATUS: The project is being held by the Commission until funds are identified to support the project.

C-1-07-2-01

Indiana State University
Renovation of Life Science/Chemistry Lab Phase II
Project Cost: \$4,500,000
Submitted to the Commission on March 22, 2012

The Trustees of Indiana State University seek authorization to proceed with renovation of lab space located at the Terre Haute campus. The renovation would complete the overall renovation of the Life Science/Chemistry Labs in the Science building to provide for current instructional technologies, meet laboratory safety guidelines and meet ADA standards. The expected cost of the project is \$4,500,000 and would be funded from 2007 General Assembly bonding authority. This project was not recommended by the Commission as part of the biennial budget recommendation.

STATUS: The project is currently under review by Commission staff.

D-1-05-1-02

Ball State University
Boiler Plant Project (Revised)
Project Cost: \$3,100,000
Submitted to the Commission on February 1, 2011

The Trustees of Ball State University seeks authorization to proceed with the continuation of the Boiler Plant Project (Geothermal Project) by beginning Phase II. Original General Assembly authorization (2005) for the project was \$48 million and thus far \$44.9 million has been approved by CHE and the State Budget Committee. The expected cost of the project is \$3,100,000 and would be funded from 2005 General Assembly bonding authority.

STATUS: The project is being held by the Commission until funds are identified to support the project.

D-1-05-1-02

Ball State University
McKinley Commons
Project Cost: \$25,900,000
Submitted to the Commission on July 26, 2012

The Trustees of Ball State University seeks authorization to proceed with the construction of McKinley Commons at the Muncie campus. The facility will include new student housing, hotel guest rooms, community spaces, two separate restaurant/café areas and the relocation of the BSU Office of Conferences and Special Events. The total project is approximately 100,000 gross square feet. The expected cost of the project is \$25,900,000 and would be funded through the issuance of tax exempt revenue bonds.

STATUS: The project is being held by the Commission for further review by staff.

F-0-08-1-03

Ivy Tech Community College of Indiana
Bloomington New Construction A&E
Project Cost: \$20,350,000
Submitted to the Commission on February 12, 2011

Ivy Tech Community College of Indiana seeks authorization to proceed with the expenditure of Architectural and Engineering (A&E) planning funds for a New Construction project at the ITCCI Bloomington campus. The expected cost of the project is \$20,350,000 and would be funded from 2009 General Assembly (\$20,000,000) and 2007 General Assembly (\$350,000) bonding authority. This project was not recommended by the Commission as part of the biennial budget recommendation.

STATUS: The project is being held by the Commission until funds are identified to support the project.

F-0-12-1-02

Ivy Tech Community College of Indiana
Indianapolis Fall Creek Expansion – Phase III (Final Phase)
Project Cost: \$23,098,100
Submitted to the Commission on March 21, 2012

The Trustees of Ivy Tech Community College of Indiana seeks authorization to proceed with the final phase of the Indianapolis Fall Creek Expansion project. The final phase of the project will include: upgrade to infrastructure (HVAC, plumbing, electrical, safety and code compliance); the build out of three floors of the Ivy Tech Corporate College and Conference Center for a Center for Instructional Technology; and additional classrooms, labs, offices and student support. The expected cost of the project is \$23,980,100 and would be funded from 2007 General Assembly bonding authorization. This project was not recommended by the Commission as part of the biennial budget recommendation.

STATUS: The project is being held by the Commission until funds are identified to support the project.

II. REPAIR AND REHABILITATION

III. LEASES

None.